# WILEY

## CJS Winter Investor Conference January 14, 2015













# Forward Looking Statements

This presentation contains certain forward-looking statements concerning the Company's operations, performance, and financial condition. Reliance should not be placed on forwardlooking statements, as actual results may differ materially from those in any forward-looking statements. Any such forward-looking statements are based upon a number of assumptions and estimates that are inherently subject to uncertainties and contingencies, many of which are beyond the control of the Company, and are subject to change based on many important factors. Such factors include, but are not limited to (i) the level of investment in new technologies and products; (ii) subscriber renewal rates for the Company's journals; (iii) the financial stability and liquidity of journal subscription agents; (iv) the consolidation of book wholesalers and retail accounts; (v) the market position and financial stability of key online retailers; (vi) the seasonal nature of the Company's educational business and the impact of the used book market; (vii) worldwide economic and political conditions; (viii) the Company's ability to protect its copyrights and other intellectual property worldwide (ix) the ability of the Company to successfully integrate acquired operations and realize expected opportunities and (x) other factors detailed from time to time in the Company's filings with the Securities and Exchange Commission. The Company undertakes no obligation to update or revise any such forwardlooking statements to reflect subsequent events or circumstances.

# Wiley Profile

Researchers, professionals and students depend on Wiley content to improve outcomes

The need for Wiley peerreviewed content has never been greater

ESSENTIAL CONTENT

Researchers aspire to publish in our 1,600 journals; Wiley publishes only 1/3 of the articles it receives

GLOBAL BRANDS Strong brand equity across academic and professional spectrum

Largest academic society publisher (800+ societies and millions of members)

COMMUNITIES TO LEVERAGE

FINANCIAL STRENGTH TO INVEST

Strong recurring revenue from journals and solutions businesses

Global standing among professionals in many academic fields

Profitability and low capital intensity provide consistently strong free cash flow and ability to invest

# The Knowledge Company of Today

Publisher

37% Digital

2% Solutions

Books Journals Other Knowledge Co.

60%+ Digital

15% Solutions

Journal and Book Content
Talent Solutions
Online Program Management
Course Workflow

Online Test Preparation

FY10

**FY15** 

## Research Journals

## Confident outlook for Journals business and the cash flow it generates

Journals play a key role in career advancement, grant decisions, awards/honors, and certification for scientific, medical, technology, and scholarly researchers

Growing demand in the form of Wiley article submissions (450K submitted vs. 150K published) and usage (article downloads)

Quality is paramount; Wiley journals are consistently recognized for their impact\*

Library budgets worldwide remain steady but constrained

Open access publishing is additive to subscription business

Online platform (80%+ of revenue from digital; 80%+ under multi-year license)

## **Education Services: Online Programs**

#### Strong double-digit growth expected from Online Program Management

**Expand Enrollments in Existing Partners** 

Add New Programs at Existing Institutions

Enter New Institutional Partnerships

**Expand Outside the US** 

#### **Value Proposition**

- → Universities partnering with Wiley due to complexity, capital requirements, ongoing costs, regulatory hurdles, and resource demands of online program management
- → Wiley wins because of its track record serving numerous prestigious universities; its global reputation with academic institutions; its international footprint; and its focus on strategic relationships

#### **Recent Momentum**

- → 50 grad programs signed in '14
- → Recent Top 15 university signed in US
- → First UK Partner (Birmingham)
- → Recent large wins provide platforms for future US and international growth
- → Actively negotiating additional programs with over half of our 37 existing partners



## Talent Solutions: Corporate Learning

### Strong double-digit growth expected from Online Learning and Training

Strong customer momentum in Europe

Focus of investment is on recent entry into world's largest market, North America

CrossKnowledge ranked #8 in Learning Management Systems (LMS) market share\*

CrossKnowledge's acclaimed cloud-based learning platform was recently recognized as Best-in-Class (Brandon Hall Gold Award) for its innovative nature and ability to integrate exclusive learning formats





## Next 12-18 Months

Confident outlook for Journals business and the cash flow it generates; focus on improving efficiencies, investing in enabling technologies, and reorganizing the Research Books business

Strong growth momentum for solutions businesses; investment focus on new partner and program growth in Online Program Management; new market development in Talent Solutions; and leveraging synergies across our Talent Solutions portfolio

**Look to acquire capabilities** in Talent Solutions and/or Education Services, and **continue returning cash to shareholders** in the form of repurchases and dividends

## Financial Goals

Attribute	FY14 Actuals	FY17 Goals
Base content business* Revenue growth % Share of revenue	Low single-digit 90%	Low single-digit 75%
Solutions business**  Revenue growth %  Share of revenue	Strong double-digit 10%	Strong double-digit 25%
Adjusted revenue growth	4%	Mid single-digit
Adjusted operating margin	14%	<u>≥</u> 17%
Adjusted EPS growth	4%	≥10%

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<sup>\*</sup> Print and "flat" digital content (journals, books, etc)

<sup>\*\*</sup> Online program management, talent solutions, course workflow, online test preparation, digital research, workflow tools, etc.