



WORLD
SERVICE
OFFICE

LOVE BEYOND BOUNDARIES

ANNUAL REPORT 2023

WHAT WE BELIEVE



ANTI-HUMAN TRAFFICKING



DISASTER RELIEF



EDUCATION



HEALTH



LIVELIHOODS



INTERNATIONAL BUSINESS & ECONOMIC DEVELOPMENT (I.B.E.D.)

For 45 years, The Salvation Army World Service Office [SAWSO] has been improving the health, economic, and spiritual conditions of people in poverty around the globe. We engage individuals, families, and communities in evaluating their needs, creating transformational action plans, and implementing effective strategies. SAWSO is presently engaged in more than \$65 million worth of projects throughout the world, emphasizing local ownership and community involvement as keys for lasting success. In all of our work, we employ a holistic, faith-based, and community-focused approach to meet the physical, emotional, social, and spiritual needs of those we serve.

INTERNATIONAL MISSION STATEMENT

The Salvation Army, an international movement, is an evangelical part of the universal Christian Church. Its message is based on the Bible. Its ministry is motivated by the love of God. Its mission is to preach the gospel of Jesus Christ and to meet human needs in his name without discrimination.

PURPOSE STATEMENT

The purpose of the Salvation Army World Service Office is to represent the interests of the four Salvation Army USA Territories as we work together with communities to improve the health, economic and spiritual conditions of the vulnerable throughout the world.

VISION STATEMENT

The Salvation Army World Service Office serves as a dedicated resource committed to responding to the global interests of The Salvation Army USA by:

- Developing sustainable solutions to poverty, disease, and despair in global communities.
- Cultivating increased organizational capacity within Salvation Army units worldwide.
- Introducing sustainability models that grow financial independence.
- Demonstrating an empowering culture of grace and trust towards everyone we serve.



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A LETTER FROM

THE NATIONAL COMMANDER



When I reflect on the overwhelming need that encompasses the world today, I am reminded of the goodness of God's grace and the privilege He affords us to serve those who need us most.

From a war-torn Ukraine, to community health services in developing nations, and to the livelihoods of rural farmers in sub-Saharan Africa—our mission is always dedicated to empowering this culture of grace. The Salvation Army World Service Office (SAWSO) works to assist and support communities by improving the health, economic, and spiritual conditions of the vulnerable.

SAWSO is a bridge by which the generosity of Americans can manifest the love of God beyond our national borders. Salvation Army officers, staff, and volunteers lead the way with their technical expertise and passion, offering a comprehensive approach to international development and relief.

SAWSO's commitment to treating all people with respect and dignity, which is expressed through the framework of local cultures and customs, is continually evidenced through its full spectrum of programmatic support. With a focus on six sectors of international service, our teams can ensure that the specific needs of many communities around the world are met.

As we come face to face with those in need, let us be reminded of the words of Jesus Christ in Matthew 25.40 (NIV): "...whatever you did for the least of these brothers and sisters of mine, you did for me."

May God bless you.

Very truly yours,

COMMISSIONER KENNETH G. HODDER
NATIONAL COMMANDER

A LETTER FROM

SAWSO EXECUTIVE DIRECTOR



The Salvation Army World Service Office (SAWSO) diligently responded to an increasing number of humanitarian challenges in 2022. The Salvation Army's established, local presence in 134 countries worldwide, allows SAWSO to adeptly undertake projects within the context of local cultures and traditions.

As the war in Ukraine persists, The Salvation Army has been hard at work providing hygiene items, food parcels, cooked meals, shelter, psychosocial, and other support to Ukrainian refugees across Europe, as well as those remaining in Ukraine. A key part of our work for Ukrainian refugees is our preventative anti-human trafficking program. As civilian infrastructure was targeted, we worked on a winterization project for the most vulnerable. Great attention is being placed on the long-term needs of Ukrainian children, the sustainability of our services, and the care of our officers, staff and volunteers. We will continue to love beyond the boundaries and forces that divide the world.

This year SAWSO has been earnestly at work to meet the growing challenges caused by conflict and civil unrest, corruption, displacement, human trafficking, global health, economic exclusion, deforestation, food insecurity, and underservice of education. We provide hope in every language, articulated through our comprehensive six sectors of work.

Holistic investment in people is the essence of our work. Trusting the incomprehensible potential of every person, that when steered toward hope, may bring persisting transformational change to their own communities. The compounding social interest of doing the most good through a community-wide approach is what excites and reinvigorates our continued mission.

SAWSO's impact would be impossible without the support of our incredibly generous donors and supporters, who share our desire to serve a world beyond borders. Thank you for entrusting us as the faithful stewards of your hope and compassion. I believe our work is best summed up in the words of the Biblical verse from 1 John 3.18: "Let us not love in word or speech, but in action and in truth."

May God bless you,

LT. COLONEL GEORGE L. BAKER
EXECUTIVE DIRECTOR, SAWSO

DISASTER RELIEF

As the war in Ukraine persists, The Salvation Army remains part of the fabric of care, both within Ukraine, in border countries, and beyond. 8.3 million Ukrainian refugees have crossed into Europe, and 17.7 million people are in need within Ukraine (UNHCR Data May 23, 2023). The scale of the humanitarian challenge requires our continued resolute response. Many Ukrainians have been left homeless, many more without reliable electricity, food, water, health and mental care.

The Salvation Army continues to provide basic needs, including food parcels, meals, hygiene items, shelter, vouchers, other non-food-items, and psychosocial support. Our service locations within Ukraine include Dnipro, Donetsk, Kharkiv, Kropyvnytskyi, the capital city of Kyiv, Lviv, Noviy, Pischin, and Vinnytsia. The Salvation Army also continues to offer services for Ukrainian refugees in bordering nations, and across Europe, along with service beyond the lines of conflict, in Crimea and Russia.

Driven by the generous contributions of our donors, The Salvation Army World Service Office (SAWSO) is empowered to continue providing hope beyond borders to the people of Ukraine. At any one of our many locations of service, Ukrainian refugees can access a variety of services to meet their essential needs. SAWSO is

also well positioned to partner with other outstanding organizations like Convoy of Hope and Hope Worldwide to extend our reach in providing transformative care, wherever the need arises.

The Salvation Army's existing presence in Ukraine allowed us to be well placed to assist Ukrainians in need within the first few weeks of the war. The initial response from February throughout 2022, mobilized services for refugees crossing from Ukraine into the border countries of Moldova, Romania, Hungary, Slovakia, and Poland and services inside Ukraine. As the conflict persisted into the latter half of the year we amplified our efforts toward the winterization of the most vulnerable in Ukraine. From October 2022 attacks on civilian energy infrastructure became more common. A wave of energy infrastructure bombardment in multiple

As of June 23, 2023,
The Salvation Army has
provided 104,387 food parcels,
76,677 hygiene kits, 3,662,932
cooked meals, 119,312 non-food
items, 182,618 vouchers, 41,191
instances of educational
assistance for human trafficking
prevention, 18,265 instances
of mental health/pastoral care
support, to the people of Ukraine.

key cities across Ukraine, including Kyiv
escalated. By November 2022, nearly
half of Ukraine's energy infrastructure
was destroyed, leaving over half the
population without heating or electricity.
The World Health Organization
(WHO) estimated the health risk of no
heating or electricity, during the harsh
Eastern European winter, to be the
greatest health risk faced by any country
since World War II. Generous donors in
the USA, and beyond responded with
support for Ukraine. The Salvation Army
provided vital supplies of basic hygiene,
warm meals, Christmas toys, bedding,
blankets, warm clothing, generators,
assistance with heating expenses, and
emotional and spiritual care. One of the
benefits of SAWSO's NGO model is
the efficiency with which we can respond
to humanitarian challenges of this kind.
While other NGO's are reliant on
international freight to transport basic





UKRAINE



“I sincerely thank you, dear friends from The Salvation Army, for your help, for your support, for your warmth, sympathetic hearts.”

needs, The Salvation Army's local, long-standing presence in the communities we serve in, allows us to undertake work using local supply chains. This increases our capacity to respond with a lower carbon footprint of service.

Because The Salvation Army has the ability to respond within the cultural context of need, this also allows us to serve neighborhoods and people groups that fall through the cracks. One example is our response for the Roma people within Ukraine. The Roma people are among the most underserved and vulnerable ethnic groups in Europe. Populations in the western part of Ukraine speak Hungarian, adding to the stigmas they face. The Salvation Army in Hungary has strong relationships with Roma communities, further aided by Roma officers serving within our ranks. The Salvation Army is supporting children's feeding programs and food distribution through 18 Roma churches, providing thousands of meals, and offering psychosocial support and pastoral care when requested.

Psychosocial interventions are being offered across Europe where capacity allows, and refugees are seeking this help. In Latvia, refugee psychosocial support is conducted

by a Ukrainian psychologist. Hundreds of sessions have provided many refugees with observable success. With our support, children and women suffering from survivor guilt, feelings of undeserved happiness and a low sense of purpose are being integrated into schools within Latvian society. A program participant in Latvia expressed her thanks to The Salvation Army this way:

“I sincerely thank you, dear friends from the Salvation Army, for your help, for your support, for your warmth, sympathetic hearts. For your sincere help. They say your home is where you are, and it is you who gives the feeling of home. But our home, our land, is our Ukraine. Your help with things, food, communication, events, and everything you help us with, support us, thereby you save the Ukrainian nation, and together with you, we bring our common victory closer, the victory of good over evil, light, over darkness. Our hearts are now beating with you in unison. Sincere gratitude to all the people of Latvia for your help and support.”

With the continued support of our generous donors, The Salvation Army is turning its attention toward the long-term welfare of Ukrainian children impacted by hostilities, officer, staff and volunteer care, building upgrades, support for refugees

in long-term recovery across Europe, the expansion of after-school, and camp programs for the children of Ukraine, and further care for the most marginalized and vulnerable groups within Ukraine.

Minka Natalya Genadyevna's example highlights the personal loss and daily challenge faced by many Ukrainians, and the impact The Salvation Army is having in Ukraine:

"I am so grateful for the help I received from The Salvation Army. My daughter and four-year-old grandson live with me. During the war, we lost (my daughter's) husband and (my grandson's) father. My daughter was left without a breadwinner, and a job. Now they are left under my protection. I work as a janitor on minimum wage. It is enough to pay for utilities, but we do not lose hope that soon the war will end and everything will be ok. Thanks to The Salvation Army, war and free, helps show what a person is. God in his compassion did not spare (help) but gave us a chance (through the work of The Salvation Army)."

God in his compassion did not spare (help) but gave us a chance (through the work of The Salvation Army).



ANTI-HUMAN TRAFFICKING

Walking down a narrow lane in Mumbai, India, you notice women in brightly colored saris and heavily made-up faces, milling around in the street. The drudgery

of everyday life spills into the lane since the concrete rooms they rent inside are too small for cooking or sharing a meal. This is a morning in one of Mumbai's oldest and most notorious red-light districts.



INDIA



You step into a drop-in center, run by the Salvation Army, filled with neatly groomed children all in school uniforms. The children receive an early lunch after the center's morning activities, before they head off to school in the afternoon. The walls are decorated with their artwork, a photo board of previous activities and events, reminders of their rights as children, and daily affirmations. Many of these children have been born into the red-light district, often to mothers who have been trafficked and have little choice but to continue the trade.

The Salvation Army project here is called "Jeevan Asha"—Jeevan is mostly translated to "life" and Asha means "hope". In addition to the drop-in center, this same recently licensed building is also used as a night shelter for boys who live in the red-light district. This night shelter is critical to safety as an alternative to wandering the streets or sleeping outside, while their mothers are working.

The third main component of this Jeevan Asha project is outreach to the women living and working in the red-light district. This is a long-established area with women who may have been working there for decades. Many share anecdotal stories of becoming victims of trafficking as young teenagers. This red-light district is in the heart of Mumbai city which boasts the most expensive real-estate in India. The rent for a small room is exorbitant

and prevents many women from making headway on debt that keeps them enslaved. The high cost of real estate increases eviction and dispersal rates of workers as the high-density red-light district is slowly being demolished and turned into offices and apartments. This leaves them without anywhere to go, compounding their existing vulnerabilities. These women often have little or no social support outside of other women in the red-light district. Meager financial resources, few alternative options for employment, and little likelihood of being allowed to rent/lease a different place leave them with limited future prospects. The need is great for outreach to these women, to work alongside them, to find alternative means of survival and places to stay to live a 'Jeevan Asha'—life of hope.

This is a story of one Salvation Army project, working to combat the atrocities of human trafficking and modern-day slavery. The magnitude of human trafficking/modern slavery is approximately 50 million people globally, up nearly 20% over five years. Human trafficking is the fastest growing criminal enterprise internationally. To be able to expand its Modern Slavery/Human Trafficking Response (MSHTR), The Salvation Army established Communities of Practice by geographic zone, intended to equip people at every geographic unit where The Salvation Army has a presence, to engage in this battle.

ORGANIC AGROFORESTRY PROJECT

As Cheick Hamallah Camara, a farmer in Kassela said, “I can’t stop thanking The Salvation Army for what they have done for me. It is true that I have participated in many trainings before from some other organizations, but the one done by The Salvation Army was different and special in the sense that I know that I can do more with nature surrounding me and have great incomes.... I thought (excessive) use of chemical fertilizers would increase my income, but I was destroying my health, endangering my family, my soil, and my environment without knowing it. The training helped me discover it. Now I am able to work with less expenses through home-made fertilizers that are beneficial not only for health but also for environmental conservation.”

The West African, landlocked nation of Mali faces a number of significant challenges including: food and energy insecurity, rising temperatures, desertification (especially in the Sahel area), deforestation and sanctions due to political instability and armed conflict. One in three people are already dependent on humanitarian aid, with the country facing its worst level of food insecurity in ten years (IR Mali Brief, 2023). Temperatures are rising 1.5 degrees faster than the global average (UN 2021 Report). The UN estimates nearly 98 percent of Mali is under threat from creeping desertification. Soil erosion from deforestation is a contributing factor. With 78% of household energy needs met by charcoal and firewood, alongside rapid national population growth of 3.1% annually (Bamako 3.99%), natural resources are coming under increased strain (The ADB’s 2013–2022 Strategy Document).



The Salvation Army seeks to meet these challenges in partnership with key stakeholders. In a preliminary project serving three villages north-east of the capital city of Bamako, The Salvation Army is promoting climate-smart agroforestry as an alternative farming model. Disenfranchised members of the community are provided access to a one-hectare communal garden to promote the development of livelihoods. A Village Savings and Loan Association (VSLA) reduces deprivation by means of access to capital and social partnerships. These efforts have reduced food vulnerability, increased communal resiliency, and reduced environmental impact.

In the villages of Kassela, Nianian, and Dianikoro, The Salvation Army drilled boreholes and installed 25,000-liter water storage tanks with solar powered water pumps. The project combines agroforestry with livestock and the communal production of organic liquid fertilizer. Agroforestry trainings and communal seed banks promoted re-forestation in the region. Trainers demonstrated the benefits of closed loop agricultural practices that

preserve nutrient and carbon levels within the soil. As the Covid-19 pandemic, followed by the war in Ukraine, led to supply chain issues and spiking prices of chemical fertilizers, this timely intervention led to sustained or improved crop yields for farmers, despite the challenges they faced. Over 270 farmers have directly participated in the program. The success of this project spread beyond the three preliminary villages. Local project staff reported the content of our training being employed in surrounding areas, as neighboring farmers saw the cost/yield benefit of the model. The region’s farms saw reduced costs, improved yields, reduced environmental impact and increased local resiliency.

In 2022, SAWSO supported 13 countries with similar approaches as in Mali, providing over 21,500 households with the skills, inputs, and community resources they need to provide for their families and enhance livelihoods, while also caring and preserving the environment in which they live.



CHIKANKATA PRIMARY HEALTHCARE PROGRAM

Our three-year project to enhance community health outreach services in Southern Zambia was successfully completed, thanks to a generous grant from The Leona M. and Harry B. Helmsley Charitable Trust. The up-scaled Primary Health Care Services Project was designed to improve child survival and health in a disadvantaged rural area with a population of 55,000 people, within a 35-mile radius of Chikankata Mission Hospital. The objectives were to: provide primary health care services at rural health centers and health posts, improve maternal and child health services, increase the percentage of fully immunized children by two years of age, reduce the percentage of underweight 2–5 year olds, increase the percentage of childbearing-age women using modern family planning methods, and provide youth friendly spaces at eight rural health centers. Local leaders were mobilized to improve engagement in health-related activities. Project staff and Chikankata Hospital professionals

provided regular outreach visits to rural health centers and health posts.

The project first trained 33 Salvation Army officers (pastors), over a five-day period, on primary health care topics. This educated them about prevalent health issues and encouraged the engagement of church members in health activities. A separate one-day orientation was held for civic leaders, to raise the profile of primary health care services and mobilize them as advocates. Community Health Workers (CHWs) in rural areas are the mainstay of effective primary health care. To enhance knowledge and skills, a week-long training was conducted for CHWs. A second, refresher training, informed by project staff's observations during health center visits, was conducted toward the end of the project to orient new CHWs and share new information.

Healthcare throughout the hospital's large catchment area was improved in collaboration with Chikankata Mission

Hospital's departments of Maternal and Child Health, Environmental Health, HIV/AIDS and Nutrition. Eight rural health centers and their satellite health posts, staffed by nurses and CHWs, were visited regularly at pre-scheduled times convenient for community members. Improving mothers, infants and young children's health was the priority for these health promotion services. Family planning was offered to achieve healthy spacing between pregnancies and desired family size. Antenatal and postnatal care, screenings for cervical cancer and referrals for treatment were available on site. Outreach by visiting teams to rural health centers and health posts was a key to the project's success and also offered opportunities for staff education.

Staffing levels and equipment are limited at rural health centers. Health care however, for acute problems and chronic conditions such as high blood pressure and diabetes was enhanced by monthly doctor team's visits. Teams

included a laboratory technologist, pharmacist, midwife, physical therapist, clinician, and dental technologist from Chikankata Hospital. Seriously ill or injured patients were transported to the hospital by ambulance, with less seriously ill patients receiving care closer to home. Environmental health technicians facilitated outreach to older children and youth through schools and youth-friendly spaces at rural health centers. During the Covid-19 pandemic, normal outreach activities were suspended for several months although, compared to densely populated areas, far fewer cases occurred around Chikankata. The flexibility permitted by The Helmsley Charitable Trust, allowed hospital staff to respond, in compliance with Zambia's Ministry of Health guidelines. Personal protective equipment, cleaning and handwashing supplies were purchased and outreach education about COVID and immunization was conducted as restrictions allowed.

Poor and unpaved roads hinder rural healthcare, especially during the rainy season. To mitigate this, community members were mobilized to repair roads and tracks when needed. A new Land Cruiser purchased at the start of the project was essential for success. An old ambulance was rehabilitated for the project and reassigned to transport critically ill patients to the university hospital in the capital city. Monthly distributions of



essential drugs to rural health centers, recommended by the Ministry of Health, were also provided through the project. Timely procurement was facilitated by the Chikankata Mission Hospital pharmacy and procurement departments, with required documentation kept by health centers. Other supplies and equipment such as thermometers, weighing scales, BP machines, bed screens, wheelchairs, rechargeable batteries and chargers, infra-red thermometers and bedding were procured for the health centers and posts. Procurement was modified with the advent of COVID-19, to focus on personal protection, cleaning, and disinfection supplies. Funds unspent during Covid-19 service restrictions were redirected to install solar equipment, providing electricity at two additional health centers. Reliable lighting—for safer care and security after dark—and a refrigerator to store vaccines and heat-sensitive medications has upgraded services. Previously cold packs were used for items requiring refrigeration, and flashlights provided light at night. Over 120 community dialogue meetings were held to increase local engagement in services and improve health knowledge. This expanded the vision for better services, with communities prioritizing upgrading health posts to health centers and adding maternity units. Some have begun gathering locally sourced bricks, sand, and crushed stone for construction, using plans from the District Health Office.



Our three-year project to enhance community health outreach services in Southern Zambia was successfully completed, thanks to a generous grant from The Leona M. and Harry B. Helmsley Charitable Trust.

I.B.E.D.

GOODWOOD THRIFT STORE

On the day of the grand opening of the newly designed and renovated store—which was attended by local city councilors—a long line of customers queued around the store front. At the same time, at the back end of the store, a different line was forming. From the wide gate and small courtyard, volunteers and church members provided more than 200 hot meals to the homeless and underserved people of the area. It was a fundamental demonstration of the mission: generating resources through social enterprise to augment direct services to those in need.”

Goodwood, South Africa is a suburb of Cape Town, one of the most naturally beautiful cities in the world. The breathtaking oceanic drive around Cape Point, stands in stark contrast to the economic deprivation and crime in the most disadvantaged parts of the city. Goodwood falls between Langa (historically one of the most underserved townships) and the affluent upmarket beachfront properties lining the coastal road, that edges around Cape Town. Today the unemployment rate in the city as a whole stands at 26.9%

(March, 2023), but the unemployment rates within the most disenfranchised parts of the city can be closer to 50%. The Salvation Army has a long-term presence of service within the city, especially in the most economically challenged areas of Cape Town.

The Goodwood Corps has, for some time operated a basic thrift store in its neighborhood, providing affordable clothing and goods to the community. It uses 100% of thrift store profit to support the rest of the local Salvation Army mission. This thrift store was identified as a potential investment opportunity for SAWSO’s I.B.E.D. program. I.B.E.D. creates or expands sustainable sources of local income, to support The Salvation Army mission. Partnering with Goodwood Corps officers, using the I.B.E.D. methodology for business design and market research, a full feasibility study was conducted including competitor evaluations, client surveys, and a mapping of the full spectrum of second-hand product providers. With this proof of concept, an investment plan was designed that could double income, through the renovation of an existing property, in an up-and-coming

SOUTH AFRICA



area of main street, Goodwood. SAWSO invested \$100,000 to renovate the store, purchase a store truck, hire a sourcing manager, and radically improve marketing, to capture more of the adjacent higher value customer base. Using only 60% of the newly generated profit, the store is expected to repay the initial investment in less than 5 years. This profit is then placed in a reserved account, to be used as seed capital for future income-generating opportunities throughout South Africa. Maximizing this income to expand services, fundamentally meets SAWSO’s I.B.E.D. raison d’être: ‘more resources to do more mission’!

In just the first three months the store has increased monthly sales from R60,000 to R100,000, with sales trends exceeding project targets. Based on metrics from the first 6 months of successful operation, plans are already

in place to open a warehouse receiving/distribution center which will serve 1–2 other locations. The Goodwood project not only fulfills the key objectives of the I.B.E.D. program, it will also now serve as a seed initiative to grow the economic development of many similar projects in the region. Beyond initial targets, this project also supports the economy of the local area. Because of this I.B.E.D. project, the Goodwood store not only supports three current employees, it affords a raise to their existing salaries, and provides two more staff positions, all without lowering the profit margin of the store. This project is just one example of SAWSO’s I.B.E.D. initiatives worldwide, increasing the sustainability of The Salvation Army’s mission through technical expertise in social enterprise design and strategic investments.



EDUCATION

SCHOOL & TEACHER EMPOWERMENT

In communities across Guatemala known for violence and high crime rates, we are working hard to provide a place of refuge for students, parents, and primary caregivers. The Salvation Army in Guatemala operates four primary schools and two after-school programs in the southern part of the country, all within three hours driving distance from Guatemala City. The project supports five of these schools.

Located in the disadvantaged communities of Mezquital, Tierra Nueva, Limon, and Colonia Maya, these schools not only provide an education for children, they are critical to The Salvation Army's ministry in Guatemala—in the face of criminal gang activity. Guns and violence are part of daily life here. Schools provide a safe learning environment for children and even provide support for parents, such as socio-emotional training, and a food pantry when supplies are available. Schools are reliant on tuition fees to cover operational costs, however. As disenfranchised families struggle

with meager incomes, collecting school tuition has been increasingly challenging. Instructional material, teacher salaries, and professional development opportunities have been under resourced. These factors combined with a lack of infrastructural investment significantly impact the quality of education on offer.

Specializing in ongoing educational support in countries around the globe, SAWSO has been supporting this project for the past three years, along with temporary operational community resources. SAWSO's goals for this project include improved quality of education and financial self-sustainability. To reach these goals, SAWSO collaborated with the local Salvation Army, seeking to transform the four primary schools into renowned centers of educational excellence. These schools will also serve as community engagement and outreach centers for children from disadvantaged families and those seeking quality education for their children.



SAWSO immediately improved the allocation of funds for temporary salary aid and other classroom needs. Schoolteachers, principals, and administrators were provided with a two-year professional development program, tailored to meet local educational challenges. Active learning, literacy instruction, subject-specific training (including special needs), monitoring tools and skills, assessment and inclusion, financial administration, after-school remedial and enrichment activities, and community engagement were identified as key trainings for success. Community engagement is also a critical aspect for improving home learning environments and educational capacity to tackle future public health challenges (like those posed by Covid-19). Prodesa, a Guatemalan educational NGO provided much of the training for this project. Prodesa's focus on inclusion, community engagement and localization are uniquely suited to the community-based education offered by The Salvation Army.

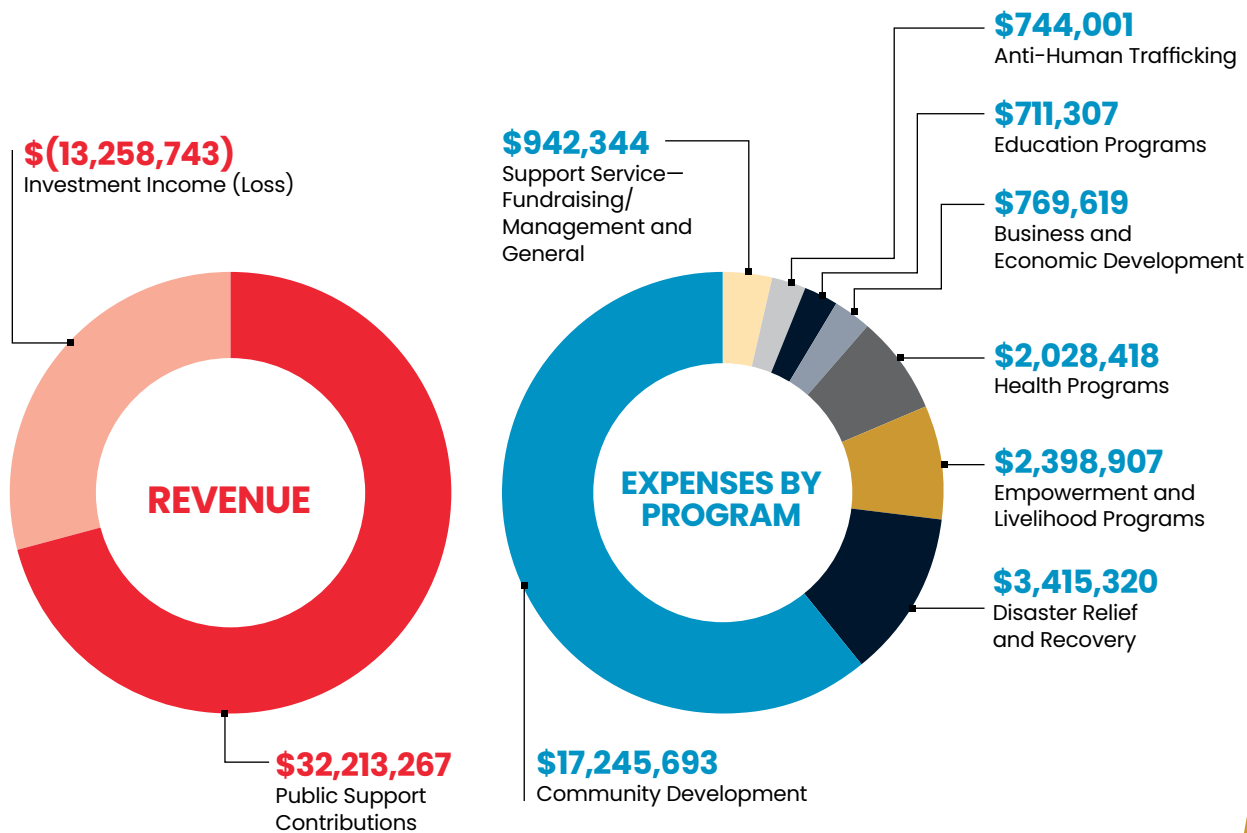
GUATEMALA



The four Salvation Army schools in Guatemala provide more than an education to children; they serve as major sources of community outreach. The teachers and principals of these schools provide a safe and encouraging environment for children. Motivated by their values and passion, they work to set the next generation up for success. Kendy Diaz, a primary school teacher proudly working in The Salvation Army school in Tierra Nueva for six years said: "We are always here as teachers, regardless of the circumstances that may occur with nature or the environment in the community." Another teacher, Patricia Ordonez exclaimed: "Our mission is to give (children) an education with Christian values so that they can be blessed in their families."

FINANCIAL SUMMARY

TWELVE MONTHS ENDED SEPTEMBER 30, 2022



STATEMENT OF FINANCIAL POSITION

Assets

Cash and Cash Equivalents	\$ 3,810,475
Other Assets	61,985,133
Total Assets	\$65,795,608

Liabilities and Net Assets

Total Liabilities	\$ 4,454,958
Net Assets	61,340,650
Total Liabilities and Net Assets	\$65,795,608

STATEMENT OF FINANCIAL ACTIVITIES

Revenue

Public Support Contributions	\$ 32,213,267
Other Income (loss)	(13,258,743)
Government Grants	—
Total Revenue	\$ 18,954,52

Expenses

Program Services	\$ 27,313,265
Fundraising	335,397
Support Service—Management and General	606,947
Total Expenses	\$28,255,609

Increase (decrease) in Net Assets	\$ (9,301,085)
Net Assets, Beginning of Period	70,641,735
Net Assets, End of Period	\$61,340,650

WAYS TO GIVE

ONLINE

give.sawso.org

BY PHONE

1.800.725.2769

BY MAIL

The Salvation Army World
Service Office
615 Slaters Lane
Alexandria, VA 22314

MORE WAYS TO GIVE

- Stock or securities transfers
- Planned gifts
(i.e. bequests and trusts)
- Gift annuities
- Workplace giving programs/
Combined Federal Campaign
- Matching gifts

QUESTIONS ABOUT GIVING MAY BE SENT TO

SAWSO.Development@usn.salvationarmy.org
Or call 1.703.299.5551

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The Salvation Army World Service Office
(SAWSO) was incorporated August 26,
1977 in the District of Columbia. It is a
tax-exempt 501(c)(3) organization.

Contributions to SAWSO are deductible
for Federal Income Tax Purposes to the
extent permitted under section 170(b)
(1)(A) of the Internal Revenue Code for
individual donors and section 170(b)(2)
for corporations.



THE SCOPE OF THE SALVATION ARMY WORLD SERVICE OFFICE



The Salvation Army World Service Office's projects span six sectors on six continents, with projects in the following Salvation Army territories and countries:

ANGOLA	CUBA	ITALY	NAMIBIA	SIERRA LEONE
ARGENTINA	DENMARK	JAMAICA	NEPAL	SINGAPORE
AUSTRALIA	DOMINICAN REPUBLIC	JAPAN	THE NETHERLANDS	SOUTH AFRICA
BAHAMAS	ECUADOR	KENYA	NICARAGUA	SPAIN
BANGLADESH	EL SALVADOR	KUWAIT	NIGERIA	SRI LANKA
BELIZE	ESTONIA	LATVIA	NORWAY	SWEDEN
BOLIVIA	FINLAND	LESOTHO	PAKISTAN	TAIWAN
BOTSWANA	GEORGIA	LIBERIA	PANAMA	TANZANIA
BRAZIL	GERMANY	LITHUANIA	PAPUA NEW GUINEA	UGANDA
BURKINA FASO	GHANA	MADAGASCAR	PARAGUAY	UKRAINE
BURUNDI	GREECE	MALAWI	PERU	UNITED ARAB EMIRATES
CAMBODIA	GUATEMALA	MALAYSIA	THE PHILIPPINES	URUGUAY
CHILE	HAITI	MALI	POLAND	VENEZUELA
COLOMBIA	HONDURAS	MEXICO	PORTUGAL	ZAMBIA
CONGO/BRAZZAVILLE	HONG KONG	MOLDOVA	RUSSIA	ZIMBABWE
CONGO DRC	INDIA	MOZAMBIQUE	RWANDA	
COSTA RICA	INDONESIA	MYANMAR	ST MAARTEN	

A world map with a dark blue background. Countries where the Salvation Army is active are highlighted in red. These include Russia, China, India, and most of Africa, South America, and Australia. Other countries are shown in light grey.

THE SALVATION ARMY
WORLD SERVICE OFFICE
DEDICATES MORE THAN

\$63.5M

IN FUNDS

TO OVER

199

ACTIVE PROJECTS

IN MORE THAN

53

COUNTRIES

AND CAN MOBILIZE IN
ANY OF THE

134

COUNTRIES

WHERE THE SALVATION
ARMY IS PRESENT.



WORLD
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615 Slaters Lane | Alexandria, VA 22314

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