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What We Believe

We work faithfully with those affected by poverty, so they are fed, sheltered, and empowered to remain so.

We work faithfully with those affected by disease, so they are healed and further sickness is prevented.

We work faithfully with those affected by disasters, so they are restored and strengthened against future misfortune.

We work faithfully with those who are victims of abuse, so they are safe and made forever whole.

We work faithfully for God, always.



International Mission Statement

The Salvation Army, an international movement, is an evangelical part of the universal Christian Church. Its message is based on the Bible. Its ministry is motivated by the love of God. Its mission is to preach the gospel of Jesus Christ and to meet human needs in his name without discrimination.

Purpose Statement

The purpose of the Salvation Army World Services Office (SAWSO), is to represent the interests of the four Salvation Army U.S.A. Territories as we work together with communities to improve the health, economic and spiritual conditions of the vulnerable throughout the world.

Vision Statement

The Salvation Army World Service Office (SAWSO) serves as a dedicated resource committed to responding to the global interests of The Salvation Army USA by:

- Developing sustainable solutions to poverty, disease, and despair in global communities.
- Cultivating increased organizational capacity within Salvation Army units worldwide.
- Introducing sustainability models that grow financial independence.
- Demonstrating an empowering culture of grace and trust towards everyone we serve.

A Letter from

The Salvation Army USA National Commander

In The Salvation Army, we believe caring for the poorest and weakest among us is an integral, indispensable part of our Christian faith. We minister throughout the world, in whatever manner best addresses the needs of those we serve. We provide financial gifts, volunteer service and spiritual counseling to those who need it most. We feed the hungry, shelter the homeless, treat the sick, and empower the helpless so they can learn to help themselves.

The Salvation Army's presence in 131 countries around the world provides a roadmap of service for The Salvation Army World Service Office (SAWSO). With an army of officers, staff and volunteers already on the ground throughout the globe, The Salvation Army is well-poised to quickly respond to the needs of the communities it serves.

In partnership with The Salvation Army's four U.S. territories, SAWSO responds quickly to natural and man-made disasters around the world. It builds schools to lift entire generations of children out of the cycle of poverty. It frees the victims of human trafficking from the shackles of modern-day slavery, and provides shelter and support as they rebuild their lives.

We are grateful for the support of our donors who share our sense stewardship and generosity, extending far beyond the borders of the United States.

Thank you for helping to make our work possible. May the Lord continue to bless your efforts.

David E. Hudson Commissioner



1 JOHN 3:17 tells us "If anyone has material possessions and sees a brother or sister in need but has no pity on them, how can the love of God be in that person? Dear children, let us not love with words or speech, but with actions and in truth."

A Letter from The SAWSO Executive Director



Each of the 132 countries The Salvation Army serves around the globe contributes to a rich tapestry of traditions, histories, and populations, creating the kaleidoscope of cultures celebrated by The Salvation Army World Service Office (SAWSO) every time we shelter a child, empower a widow or strengthen a community in the world's most disadvantaged regions.

As SAWSO pursues hundreds of active projects in dozens of countries throughout the world, the staggering diversity of the populations we serve presents both opportunities as well as challenges. A program designed to make Salvation Army community centers in Costa Rica less dependent on outside funds may not work in countries with a different economic landscape. Human trafficking takes different forms in the Philippines than it does in Kuwait or Eastern Europe, requiring different strategies to address the needs of its victims. Employment opportunities in eastern Africa differ from those in the Caribbean, so teaching job skills to marginalized populations must take different forms.

But in all cases, our driving force remains the same. We serve wherever we're needed, in whatever capacity is required. We bring hope to the hopeless, and empower the powerless to take control of their own lives. Whether it's providing medical care in central Africa, or providing disaster relief in Indonesia, or building children's reading rooms in Guatemala, SAWSO is guided by the International Mission Statement of The Salvation Army: To preach the gospel of Jesus Christ and to meet human needs in His name without discrimination.

And none of the would be possible without the support of our generous donors - generous supporters who share our commitment to serving a world in need. We thank you for entrusting us as faithful stewards of your compassion.

May God bless you, **Thomas Bowers** *Lieutenant Colonel*

The Scope of

SAWSO

THE SALVATION ARMY WORLD SERVICE OFFICE (SAWSO) DEDICATES MORE THAN

\$50 MILLION IN FUNDS

TO OVER

170 ACTIVE PROJECTS

IN MORE THAN

60 COUNTRIES

AND CAN MOBILIZE IN ANY OF THE

132 COUNTRIES
WHERE THE SALVATION ARMY IS PRESENT

INTERNATIONAL HEALTH WORK

10 OTHER SPECIALTY HOSPITALS



32 SPECIALTY CLINICS



MOBILE CLINICS/ COMMUNITY HEALTH POSTS

139

61 COMMUNITY HEALTH PROGRAMS (HIV, ETC.)



26 CMATERNITY HOSPITALS

INTERNATIONAL EDUCATION WORK

Vocational schools, colleges and universities
 Responsible for providing quality education
 to more than 600,000 children & youth

O Responsible for supporting more than 20,000 teachers

- Kindergartens and preschools
- O Primary & secondary schools
- Special schools for the disabled and blind
- Children's homes and community centers



LIVELTHOODS

Congo (Brazzaville)
Democratic Republic
of Congo

Georgia

Haiti

India

Kenya

Mexico

Myanmar

Romania

South Africa

Tanzania Uganda



SAWSO's projects span six sectors, each with projects in the following countries:





The archipelago nation of Indonesia presents unusual challenges for disaster relief efforts.

series of islands separated by vast expanses of seawater, transporting people, equipment and supplies around the country can be difficult. A richly diverse landscape of hundreds of isolated rural villages – many with their own unique cultures and languages – further complicates things, as relief work must be carefully custom-tailored for the community it's serving. The dietary habits of one village, for example, may be completely alien to the inhabitants of another, meaning one-size-fits-all supply drops aren't likely to satisfy everyone's needs.

The earthquake in eastern Palu in September of 2018 was only the start of a devastating chain of disasters. It triggered a series of tsunamis, soil liquification, and landslides. Hundreds of thousands were displaced, thousands lost their lives, and months later, hundreds remained unaccounted for. Thousands structures were destroyed or severely damaged.

With a strong presence in the Palu region – including hospitals and schools – The local Salvation Army community was well-poised to help. But it had problems of its own – many of those facilities were damaged in the disaster, keeping them from operating at full capacity.

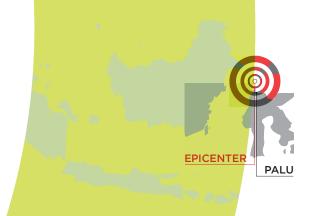
With the support of The Salvation Army World Service Office, in partnership with local Salvation Army community centers, Salvation Army International Emergency Services and the Indonesian government, schools were quickly restocked with books, bags, uniforms and supplies, minimizing the educational disruption caused by the quake.



REPAIRS AND RENOVATIONS TO DAMAGED SCHOOL BUILDINGS

"Be merciful to me, O God, be merciful to me, for in you my soul takes refuge; in the shadow of your wings I will take refuge, till the storms of destruction pass by."

PSALM 57:1-2



PALU 2018



With a well-established presence already in the country, The Salvation Army was wellpositioned to respond when an earthquake struck western Mexico in late 2017.

ecovery efforts went well beyond the immediate response, however – even after other relief organizations had packed up and moved on, The Salvation Army World Service Office (SAWSO) stayed behind well into the next year to help support local Salvation Army community centers as they helped the survivors rebuild their disrupted lives.

Damaged schools forced teachers to take their classes outside, where children lacked shelter from both sun and rain. Those who lost their homes had nowhere to store and prepare food, often left not knowing where their next meal would come from. The first order of business was to set up tents to serve as both makeshift classrooms and communal kitchen and eating areas. The second was to rebuild and repair the damage left behind by the quake.

Addressing a community's immediate needs in the wake of a natural disaster is only the first step in the long road to complete recovery. The Salvation Army is committed to remaining for the duration, offering support until the victims are prepared to stand on their own feet.

BY THE NUMBERS

1,000 CHILDREN IN FOUR SCHOOL (ABOUT 250 IN EACH),



RANGING IN AGE FROM ELEMENTARY SCHOOL TO MIDDLE SCHOOL AGE.



"She is clothed with strength and dignity and she laughs without fear of the future."

PROVERBS 31:25



MEXICO 2018

On-line sexual exploitation of children – or OSEC – is a horrible new form of human trafficking rampant in the Philippines.



Expanding availability of psychosocial care practitioners with specialized training to provide counseling and case management to OSEC survivors and families.

Providing short-term emergency shelter for up to **44** minor boys and girls with a high/therapeutic caregiver to child ratio.

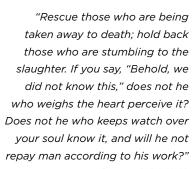
Providing mental health services and support with the legal process to up to 100 OSEC survivors and their families outside of project-supported shelters.

75 OSEC survivors residing at project or partner shelters.

Improving understanding of OSEC in the Philippines through research and reporting.

Sometimes facilitated by the victims' own parents, children are forced to perform sexual acts in their own homes, while a stranger a world away pays to watch via webcam. Encouraged by their own families to see their exploitation as "just a game," children are victimized again and again as videos are recorded and shared in the Internet's darkest, seediest corners. And although OSEC victims don't always show the same intensity of traumatic symptoms as children who are abused in person, their scars can still run deep and take years of psychological and spiritual care to overcome.

In partnership with the United States Department of State and local Salvation Army community centers, The Salvation Army World Service Office's PAVE program seeks to address these children's unique needs at a residential facility, where they receive psychological, emotional and spiritual support and can begin the process of healing their trauma.





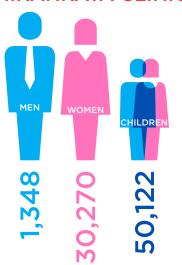




Medical facilities are few and far between in some parts of the world, which makes the hospital and clinic at The Salvation Army's Chikankata Mission in Zambia an indispensable resource for the surrounding communities.

BY THE NUMBERS

PEOPLE SERVED BY THE SALVATION ARMY'S CHIKANKATA CLINIC



"And the prayer of faith will save the one who is sick, and the Lord will raise him up."

JAMES 5:15

Built on land donated to The Salvation Army in 1945 by local headman Charlie Chikankata – for whom the compound is now named – these facilities provide a hub of medical care and support for nearly 100,000 people in and around the surrounding villages. In addition to the hospital and clinic, the mission also includes a nursing school. This not only the facility's ability to the communities it serves, but also provides professional training and employment opportunities to those seeking medical careers.

But running a medical facility requires constant maintenance and upkeep, and continuous updates whenever new medical procedures and technologies become available. With the support of The Salvation Army World Service Office, the Chikankata Mission has overhauled its water infrastructure, bolstered its computer systems and networks, and developed new ways to store and manage patient data.

In addition, new programs implemented at the facility seek to urge men to take a more active role in child care, encourage early health-seeking behavior from community members, and educate locals on good sanitation and hygiene practices.

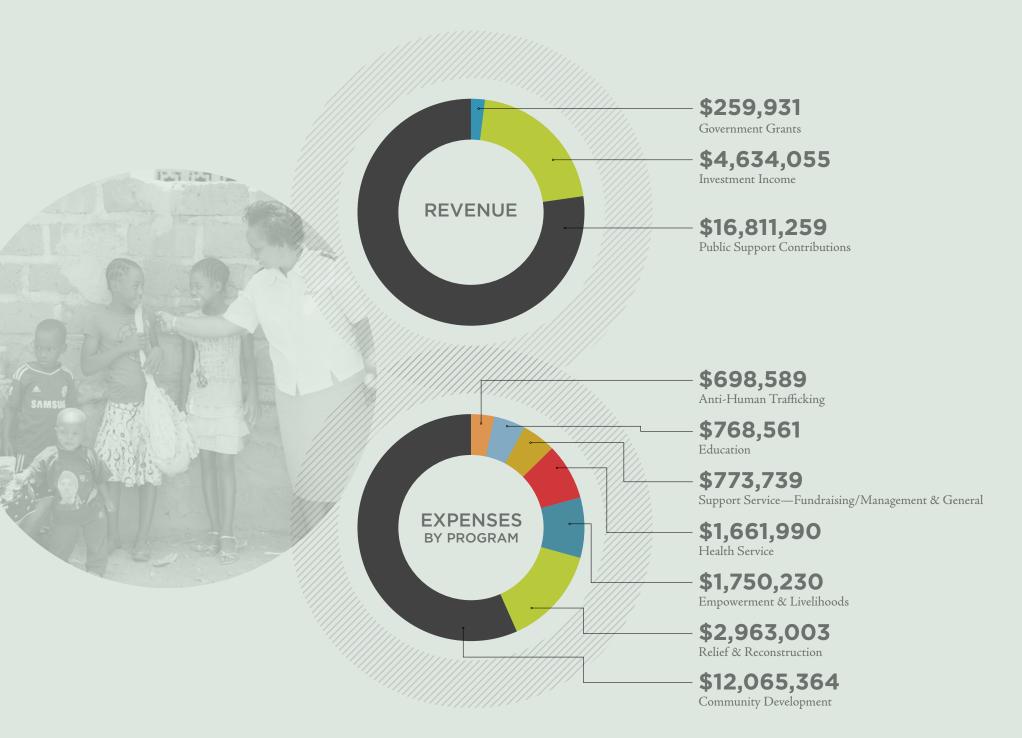




SAWSO 2018 FINANCIAL SUMMARY

Twelve Months Ended September 30, 2018

STATEMENT OF FINANCIAL POSITION		STATEMENT OF FINANCIAL ACTIVITIES		
Assets		Revenue		
Cash and Cash Equivalents	\$878,464	Public Support Contributions	\$16,811,259	
Other Assets	62,482,708	Other Income (loss)	4,634,055	
		Government Grants	259,931	
Total Assets	\$63,361,172			
		Total Revenue	\$21,705,245	
Liabilities and Net Assets				
Total Liabilities	\$1,686,604	Expenses		
Net Assets	61,674,568	Program Services	\$19,907,737	
		Fundraising	251,984	
Total Liabilities and Net Assets	\$63,361,172	Support Service-Management & General	521,755	
		Non-Operating Expenses	500,000	
		Total Expenses	\$21,181,476	
		Increase (decrease) in Net Assets	\$523,969	
		Net Assets, Beginning of Period	61,150,799	
		Net Assets, End of Period	\$61,674,768	
Revenue		Expenses by Program		
Public Support Contributions	\$16,811,259	Anti-Human Trafficking	\$698,589	
Investment Income	4,634,055	Relief & Reconstruction	2,963,003	
Government Grants	259,931	Health Service	1,661,990	
		Empowerment & Livelihoods	1,750,230	
		Education	768,561	
		Support Service-Fundraising/Management & General	773,739	
		Community Development	12,065,364	



SAWSO **Board of Trustees**

PRESIDENT

David Hudson

Commissioner
The Salvation Army
National Headquarters
615 Slaters Lane
P.O. Box 269
Alexandria, VA 22314
Sept. 1, 2017 – Ongoing

VICE PRESIDENT

Jeffrey Smith

Colonel
The Salvation Army
National Headquarters
615 Slaters Lane
P.O. Box 269
Alexandria, VA 22314
Sept. 1, 2017 – Ongoing

TRUSTEE

Bradford Bailey

Commissioner
The Salvation Army
Central Territory
5550 Prairie Stone Parkway
Hoffman Estates, IL 60192
July 1, 2017 – Ongoing

TRUSTEE

William Bamford

Commissioner
The Salvation Army
Eastern Territory
440 West Nyack Road
West Nyack, NY 10994-0635
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Willis Howell

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The Salvation Army
Southern Territory
1424 Northeast Expressway
Atlanta, GA 30329-2088
Nov. 1, 2017 – Ongoing

TRUSTEE

Kenneth G. Hodder

Commissioner
Territorial Commander
The Salvation Army
Western Territory
180 East Ocean Boulevard
Long Beach CA 90802
Jan. 1, 2017 – Ongoing

TREASURER/SECRETARY

Cynthia Foley

Lt. Colonel
The Salvation Army
National Headquarters
615 Slaters Lane
P.O. Box 269
Alexandria, VA
22314, July. 1, 2018 – Ongoing

EXECUTIVE DIRECTORNON-VOTING MEMBER

Thomas Bowers

Lt. Colonel
The Salvation Army
World Service Office
615 Slaters Lane
Alexandria, VA 22314
August 1, 2015 – Ongoing

ASSISTANT EXECUTIVE DIRECTOR

Jacalyn Bowers

The Salvation Army World Service Office 615 Slaters Lane Alexandria, VA 22314 August 1, 2015 – Ongoing The full Board of Trustees of SAWSO meets three times annually. In addition, the Executive Committee, composed of the Executive Vice President, Treasurer, Secretary, and official SAWSO Technical Advisors, meet with the Executive Director (non-voting member) as needed. All actions of the Executive Committee are ratified by the full Board of Trustees at regular meetings. All members of the Board of Trustees serve without compensation or expenses reimbursement. All matters of policy are the full responsibility of the Board of Trustees, and the Executive Director reports directly to the Vice President, a member of the Board of Trustees,





SAWSO Staff

ADMINISTRATION



Lt. Col. Thomas Bowers
Executive Director



Lt. Col. Jacalyn Bowers
Assistant Executive Director



Justin Boswell Program Director



Tina Chong
Executive Secretary

FINANCE



Ellen Farnham Controller and Director of Operations



Mary Bryant Senior Accounting Clerk



Arnel Cervantes
Project Accountant

PROGRAM



Bram Bailey Director of Programs and Partnerships



Major Mike McKee Assistant to the Executive Director for SAWSO for International Emergencies



Doug Bell Senior Technical Advisor for Education



Cecilia Bishop Program Administration Manager



Ronald Daoang Senior Accountant



Guisela Rojas-Rolon Accountant



Jun Villanueva Project Accountant

Patience Fielding Senior Technical Advisor for Education



Lisa Firth Technical Advisor for Community Health



Jessica Horwood Technical Advisor for Livelihoods



Jason Pope Technical Advisor for Anti-Human Trafficking

DEVELOPMENT & COMMUNICATIONS



Charles Nutt
Director of International
Resource Development



John Funk Communications Manager



Drew Nelson Program Manager



Damon Winters Technical Advisor for International Business and Economic Development

Ways to Give

ONLINE: give.SAWSO.org

BY PHONE:

1-800-725-2769

BY MAIL:

The Salvation Army World Service Office 615 Slaters Lane Alexandria, VA 22314



Questions about giving may be sent to: SAWSO.Development@usn.salvationarmy.org

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The Salvation Army World Service Office (SAWSO) was incorporated August 26, 1977 in the District of Columbia. It is a tax-exempt 501 (c)(3) organization.

Contributions to SAWSO are deductible for Federal Income Tax Purposes to the extent permitted under section 170(b)(1)(A) of the Internal Revenue Code for individual donors and section 170(b)(2) for corporations.



