

**MINUTES**  
**BOARD OF VISITORS SPRING MEETING**  
**OCTOBER 21, 2022**  
**U.S. Military Academy, West Point NY**  
**In Person**

**1. DESIGNATED FEDERAL OFFICER'S REMARKS.** Colonel (COL) Brian Reed, United States Military Academy (USMA) Chief of Staff, stated for the record that the USMA Board of Visitors (BoV or Board) operates under the authority of US Code Title 10, Section 7455. The Board is an Advisory Board subject to the Federal Advisory Committee Act. He further stated the meeting was open to the public, however, members of the public attending the meeting may not present questions from the floor or speak to any issue under discussion. Members of the public can file a written statement with the BoV.

**2. CHAIRMAN'S REMARKS.** Congressman Steve Womack called the meeting to order and welcomed the members. He thanked them for taking the time out of their busy schedules to attend the meeting. He reminded the members that the BoV has an advisory role and is not in USMA's chain of command, and that meetings are a way for members to gather information in an official capacity.

**3. SUPERINTENDENT'S REMARKS.** Lieutenant General (LTG) Steven Gilland thanked the Chair and the other Board members for their attendance at the meeting, and their continued support to the United States Military Academy and the Corps of Cadets. He acknowledged departing members Senator Richard Burr and Congresswoman Stephanie Murphy and thanked them for their service and support to the Academy. He also acknowledged USMA Visual Information Specialist Charles "Bo" Thompson and congratulated him on 35 years of federal service.

**4. SECRETARY OF THE ARMY REPRESENTATIVE'S REMARKS:** Ms. Yvette Bourcicot, Acting Assistant Secretary of the Army for Manpower and Reserve Affairs, thanked the Board members for their attendance and expressed the appreciation of Army senior leadership for their continued support and service to USMA, the Army, and the Nation. She also acknowledged and congratulated Senator Burr, Congresswoman Murphy, and Mr. Thompson for their service. She highlighted the Army's new campaign plan, noting the role USMA plays in preparing leaders for the Army of 2030, as well as the Army's ongoing challenges in the war for talent.

**5. ADMINISTRATIVE ANNOUNCEMENTS.** COL Reed noted the last BoV meeting was July 1, 2022 at West Point, with a quorum present. He stated the following documents were provided to each member for the meeting:

- a. Minutes from the July 1, 2022 BoV meeting.
- b. Statements from members of the public.
- c. Slides for today's meeting.
- d. USMA's "Developing Leaders of Character" publication.
- e. An Army representation memo from the Secretary of the Army.

**6. ROLL CALL.** For the record, a quorum of the Board was present.

a. The following members were in attendance: Congressman Steve Womack, Congressman Warren Davidson, Congressman Mark Green, LTG (retired) Nadja West, Ms. Susan Irons, LTC (retired) Roderick Alvendia, Dr. Leslie Fenwick, and Mr. Juan Sabater.

b. The following members were absent: Senator Richard Burr, Senator Tammy Duckworth, Senator Jerry Moran, Senator Joe Manchin, Congresswoman Stephanie Murphy, and Secretary Chuck Hagel.

c. For the record, Acting Assistant Secretary of the Army for Manpower and Reserve Affairs (ASA(M&RA)), Ms. Yvette Bourcicot, was noted as present, as the Secretary of the Army's representative.

d. USMA command and staff members, and members of the public in attendance were reminded to sign in, and the sign-in sheet would become a matter of record.

**7. BOARD BUSINESS:**

a. With a quorum present, Congressman Womack presented as the first order of business approving the minutes of the July 1, 2022 meeting and opened the floor for discussion. There being none, a motion to approve was given and seconded. All present voted "aye" with none opposing. With no further discussion, the minutes were approved.

b. Congressman Womack next presented as an order of business setting a date for the spring 2023 Board meeting. Noting that the Congressional calendar would not be released until after the mid-term elections in November, he proposed a meeting in March 2023 in Washington, DC, with a specific date to be coordinated pending the release of the 2023 Congressional calendar. A motion to hold the next meeting in March in Washington, DC, was given and seconded. All present voted "aye" with none opposing.

c. The next item of Board business was the Army Representation Memorandum of Conduct, that was required of all Presidential Appointees. Congressman Womack offered the opportunity for additional comment to Ms. Bourcicot, who had none.

d. The next order of business was a discussion of the USMA core curriculum, which was originally discussed in the July 2022 meeting. Brigadier General (BG) Shane Reeves, Dean of the Academic Board, provided an overview of USMA's core curriculum and how it is designed to provide an intellectual foundation for future officers.

(1) Mr. Sabater asked about science, technology, and mathematics requirements within the curriculum. BG Reeves first emphasized that the Constitution of the United States underlies the entire Academic Program. He then pointed out that STEM (Science, Technology, Engineering, and Mathematics) courses make up a significant part of the overall curriculum. He added that more than half of USMA graduates graduate with a STEM-related degree, and that all Cadets take multiple math, science, and cyber courses as well as an engineering track while at USMA. Mr. Sabater also asked how private sector innovation, particularly in the field of weaponry, might tie into the curriculum. BG Reeves noted the focused research taking place at USMA to address innovation gaps throughout the Army and the Department of Defense. He also noted USMA's interdisciplinary approach to research.

(2) Congressman Womack asked how many Cadets annually defer their first assignment in lieu of graduate education. BG Reeves replied that while the number fluctuates each year, on average, about 4-5 percent of each graduating class goes on to attend graduate school. He noted this indicates greater competitiveness for graduate-level scholarships. He added that while their service obligation is deferred, Cadets attending graduate school tend to remain in the Army a little longer than their peers who go directly into the force.

(3) Congressman Davidson asked how many from each class go to the Uniformed Services University of the Health Sciences (USUHS) or medical school. BG Reeves said that last year, 16 Cadets attended medical school, with 8-10 per year attending USUHS.

e. Congressman Womack provided, as the final order of business, information on the Federal Advisory Committee Act, emphasizing that Board members should not discuss Board business with each other outside of the official Board meetings.

**8. SUPERINTENDENT'S UPDATE:** LTG Gilland highlighted his commander's expectations that he shared with the entire Corps of Cadets, staff, and faculty at the start of the fall semester, emphasizing that USMA, as part of the United States Army, is a standards-based organization and that everyone at USMA has a responsibility to adhere to and enforce standards. He also added that everyone at USMA, through the various creeds and oaths everyone takes, shares a common commitment to supporting and defending the United States Constitution.

LTG Gilland stated that routine assessments of the Academy's programs and lines of effort continue to ensure USMA best supports Army priorities and develops leaders of character, while better posturing themselves as a center of intellectual capital for the Army. He noted that everything is on the table for review and possible revision, including the mission statement, strategy and campaign plan. Regarding the mission statement, he noted that while it has been static for the past 17 years, it has evolved over time as the Academy's requirements evolved. He also highlighted plans to bring in an external review team but noted that he wanted to be a little further into his tenure before he did so.

Mr. Sabater asked LTG Gilland about his initial impressions of USMA and what he saw as opportunities going forward. LTG Gilland replied that integration across the Academy improved significantly, and that efforts across the Academy are focused on solving Army and DoD problem sets. He also noted greater ownership across the Corps of Cadets. Mr. Sabater also asked where USMA might find resource constraints; LTG Gilland replied that USMA is exploring how to partner with industry and streamline the bureaucracy associated with that process.

Congressman Womack asked about the current state of the talent pool for admissions, in light of the ongoing competition for talent. COL Deborah McDonald, USMA Director of Admissions, replied that over the past 18 months, there has been decreased interest from Generation Z in going to college, coupled with a decrease in overall population. She noted a decline in qualified applicants but caveated with the point that these were cases of applicants opening, but not completing, their applications. She also said there was a downturn in Congressional nominations, noting that 17 members of Congress did not nominate anyone to USMA. She added that the Admissions Team needs to do a better job in educating those members about USMA while inspiring young men and women to consider USMA as a college option. She emphasized that while the number of qualified applicants has decreased, the quality of those who do matriculate to USMA has increased. Congressman Womack also asked if there were certain prevalent factors in those considered not qualified. COL McDonald replied that the

physical and medical aspects were having the greatest impact, as well as the failure to complete the entire application process. Congressman Womack asked if USMA was issuing letters of assurance earlier to entice more qualified applicants to complete their applications and matriculate to USMA. COL McDonald stated that they have increased those conditional offers, with about 450 having been issued, so far, in the current application cycle.

Congressman Green asked about the number of those matriculating with generational military service. COL McDonald said that historically, 10-15 percent of incoming classes are children of career military personnel. She noted that over the past two years, USMA has seen a decrease in the number of applicants coming from career military families.

Mr. Sabater asked if the Admissions Office surveys applicants regarding their reasons for applying, and whether they analyze the alignment between those reasons and the potential reasons for applicants not completing applications. COL McDonald stated they do track that data and would follow up with him.

LTG Gilland told Board members that he considers them as recruiters for USMA and asked for their help in identifying qualified candidates for admissions, emphasizing that applicant quality was more important than quantity of applications. He also noted that our recruiting emphasis also includes attracting talent to serve on the staff and faculty.

Congressman Davidson noted that the inability of recruiters to go into high schools because of COVID may have affected overall recruiting. He also noted that in his district, there have been fewer applicants to service academies and fewer high schoolers attending district Service Academy awareness Nights. Congressman Green added that he has seen the opposite trend in his district and state (Tennessee).

LTG(R) West suggested targeting eighth and ninth grade students, exposing them to service academy opportunities sooner and giving them more time to meet qualification standards. Both Congressmen Womack and Green stated that eighth and ninth graders have attended Service Academy Awareness Days in their districts.

Congressman Womack expressed concerns that there are areas of the country with no representation because of the lack of Congressional nominations, and that USMA should target those areas to ensure students are exposed to West Point. Congressman Green also suggested that he and his Congressional colleagues encourage other members of Congress to attend an Academy Day to see how they're run.

Dr. Fenwick asked whether it was useful to share information of the Congressional districts with no representation. She also asked if the Academy's Summer Leadership Experience is a significant recruiter. COL McDonald replied that it was. She added that the Admissions directorate has been working with the Congressional districts that did not nominate candidates to help those Congressional members better understand the admissions process. She also noted that Admissions does conduct Congressional workshops to inform Congressional members and staffs on best practices and improving the nomination process.

Mr. Sabater asked how social media was being used to better market the Academy to potential applicants. Ms. Bourcicot first addressed Congressman Womack's comment about recruiters in schools, stating that, for the most part, recruiters have been able to reenter high schools, and the Army is working to expand that access. She also echoed LTG Gilland's previous comments about everyone being an ambassador for the Academy, and acknowledged the challenges of

communicating the Army and USMA experience and benefits to the public. She added that one of those challenges is the historic low of high school graduates going straight into college and that past recruiting and marketing techniques are not as effective in today's market, but that the Army must adapt its outreach approach to meet people where they are.

Mr. Mike Buddie, Director of Athletics, provided an overview of the athletic department and program. He noted that one of the unique aspects of the athletic department is they actively recruit as part of their mission. He highlighted team successes, Cadet-athletes who also serve in key leader positions within the Corps of Cadets, and the efforts of team coaches in both recruiting qualified talent and in supporting the overall leader development efforts. He also emphasized that while the current collegiate athletics environment operates more like a business (specifically noting Name, Image, Likeness; and the transfer portal), USMA Athletics will continue to focus their recruiting efforts on those who desire to serve their country, adding that USMA continues to attract Cadet-athletes who are both committed to service and athletically competitive nationwide.

Dr. Jerry Kobylski, Director of Institutional Effectiveness, provided an overview of the Academy's recent comprehensive review of its honor system. He explained the purpose of the review was to determine whether the Honor System and Honor Code continued to meet the Academy's goals of character development and its line of effort to "Cultivate a Culture of Character Growth." He added the review also stemmed from an internal finding from the Academy's accreditation evaluation to be more systematic in internal and external reviews. He highlighted enduring challenges to the Honor System and emerging trends in today's generation of Cadets that were identified by the review team, as well as areas for improvement. He concluded by stating that the review is currently organized to build a culture and community of Honor, and to ensure the Honor System supports the Cadet developmental model.

Mr. Sabater asked that, if staff and faculty were to serve as mentors and role models for Cadets regarding honor and character, what system was in place to hold them to the same standards as Cadets? Dr. Kobylski replied those standards and the staff and faculty's role and expectations in character development, were outlined in the West Point Leader Development System.

Mr. Russ Strand, the Academy's SHARP Program Manager, provided a brief update from the last BoV meeting regarding USMA's prevention integration efforts. Of note, he highlighted the ACT program, a new initiative involving Cadets trained in prevention. Cadet Sage Peters, the Brigade ACT Captain, provided a broader overview of the ACT Program and some of the various initiatives conducted throughout the year to promote prevention and holistic health. LTG Gilland praised the work of the ACT Cadets, adding that while the program consists of approximately 200 trained Cadets, he expects that commitment to prevention from the entire Corps.

Congressman Green asked when the ACT Program started. LTG Gilland replied that while the ACT program was new for 2022, the Academy's prevention efforts have been ongoing, but not fully integrated.

Congressman Womack asked Cadet Peters to elaborate on the "language of prevention." She deferred to Mr. Strand, who explained that it referred to risk and protective factors, and helping people understand the difference between awareness and prevention.

LTG(R) West asked if USMA's initiatives and prevention curriculum were scalable to support the Army at large and the DoD. Mr. Strand noted USMA's "Prevention Skills 101" course that could be modified and shared for use elsewhere.

Ms. Bourcicot added that USMA's innovative efforts were leading the way in the Army, but that they were part of a broader continuity of effort to prevent harmful behaviors throughout the force.

Mr. Alvendia praised the ACT Program and the Cadets for their great work.

Dr. Kobylski next provided background on USMA's efforts to shape and integrate Diversity, Equity and Inclusion (DEI) into institutional efforts, citing results of a recent Government Accountability Office (GAO) inspection and updated accreditation standards from the Middle States Commission on Higher Education.

Ms. Lisa Benitez, USMA's Chief Diversity Officer,

Diversity, Equity, and Inclusion (DEI). Ms. Benitez briefed the Board on the Lines of Effort (LOE) supported by the Office of Diversity, Inclusion, and Equal Opportunity (ODIEO), which are four out of the five LOEs. She noted that ODIEO holds monthly Cultural and Special Observances through the Cadet Cultural and D&I Clubs, the Annual Diversity and Inclusion Leadership Conference, assisting the Admissions Office with their Minority Visitation Program, and the National LEADS Workshops, many held in conjunction with away football games or key cities as determined by the Secretary of the Army. The ODIEO is not an independent entity, its guidance comes from the President, DoD, and Headquarters Department of the Army. Ms. Benitez showed the Board a slide which listed their DEI-related policies, regulations and efforts.

Next, the Partnership Panel briefed the Board on each of their respective partnerships. The members of the Panel included the following USMA Staff members:

COL John Hartke, Professor and Head of the Physics and Nuclear Engineering (PANE) Department

LTC Adam Sawyer, Director, Department of Military Instruction

COL Nicholas Clark, Academy Professor, Department of Math

COL Julia Coxen, Deputy Department Head, Department of Systems Engineering briefed the Board on each of their respective partnership as follows:

a. COL John Hartke briefed the Board on its internal and external partnerships. The organizations that PANE partners with include governmental agencies such as the National Labs – Los Alamos, Lawrence Livermore, and Sandia – to name a few; and two organizations within the DoD – the Defense Threat Reduction Agency (DTRA), who has 3 officers and a contractor assigned to West Point, and the US Army Space and Missile Defense Command (USASMDC), who has 1 officer assigned to West Point. These partnerships provide a better understanding to Cadets as they create an experimental component of leadership and help with faculty development.

b. LTC Adam Sawyer briefed the Board about the West Point Simulation Center, as it's on the forefront of Army innovation and uses technology to teach and instruct cadets to prepare them to fight on a modern battlefield. The current simulation center is in a 2,100 square foot facility in Washington Hall, on the 6<sup>th</sup> floor. In the spring of 2023, another facility will be added, a 4,500 square foot facility in the basement of Bradley Barracks. A third facility, projected for

2025, will be located in the basement of Sherman Barracks, which will be a 1,600 square foot facility. He then provided an additional partnership, with Penn State University, who supports the Army with testing many of the systems they are working with, most recently in support of the Office of the Undersecretary of Defense, Capability Prototypes and Penn State.

c. COL Nicholas Clark is the Program Director for the Data Science Program at West Point. As noted by the senior leaders of the Army, the Army must become more datacentric to compete in the future battlefield. Barriers include technical barriers, i.e., getting the right data to the right person at the right time; another barrier is broad data education for the workforce. A new course was created, titled the Data Literacy Course, a 10-hour course that covers the fundamentals, such as how to ask a question data can answer, what does it mean to read, work, and analyze data? A team of Cadets have given the course to a variety of organizations, including Combatant Command (COCOM), US Army Special Operations Command (SOCOM), as well as tactical Army Battalions and Brigades. The demand for the program has surpassed what was expected, so a challenge is how to scale down the training. To do this, a "Train the Trainer" course will be held over the summer and Army units can send individuals to West Point for it.

d. COL Julia Coxen briefed the Board about the Department of Systems Engineering partnerships with over 30 DoD organizations, industry partners, and federal agencies. These partnerships allow the department to create laboratories to apply Systems Engineering principles. About 60 cadets were sent on academic internships last summer, funded by gift-funds. The academic experiences for the cadets are very enriching. One cadet was an intern at the 160<sup>th</sup> Special Operations Aviation Regiment, at Fort Campbell, KY, doing data analysis for the Regiment. She received a Preference 1 for Aviation Branch, and received an Army Achievement Medal from the Commander. Brigadier General Reeves noted the secondary effects, i.e., Civil-Military Relations, is good for the Cadets, as the rest of the country gets to see them in various forums. Congressman Warren Davidson asked about assessing the relationships with the private sector, particularly corporate America. COL Coxen noted that there is more demand from businesses than the program can handle. The Department of Systems Engineering partners with major corporations such as Johnson & Johnson and Lockheed Martin, to name a few.

Congressman Womack asked Colonel Greg Boylan, Director of Strategic Resources (G-5R), to provide a brief update on the ongoing construction and infrastructure upgrade projects. COL Boylan said that construction on the Cyber and Engineering Academic Center (CEAC) was progressing on schedule and expected to be complete in August 2025. He added that renovations at Camp Buckner were progressing well. He also noted cost increases for building materials, but that planning and synchronization across the team were mitigating some of those impacts.

**9. ADJOURNMENT.** Congressman Womack asked for a motion to adjourn. A motion was made and seconded. With no objections, the October 2022 meeting of the USMA Board of Visitors was adjourned at 11:55am.

Certified by:



February 27, 2023

STEVE WOMACK  
US Representative  
Chair, USMA Board of Visitors



DEADRA K. GHOSTLAW  
Designated Federal Officer,  
USMA Board of Visitors



## **Appendix A: Attendance**

### **Congressional Members:**

Congressman Steve Womack-Chair  
Congressman Warren Davidson, Vice Chair  
Congressman Mark Green

### **Presidential Appointees:**

LTG(R) Nadja West  
LtCol(R) Roderick Alvendia  
Mr. Juan Sabater  
Ms. Susan Irons  
Dr. Leslie Fenwick

### **The following members were absent:**

Senator Joe Manchin  
Senator Richard Burr  
Senator Jerry Moran  
Senator Tammy Duckworth  
Congressman Sean Patrick Maloney  
Congresswoman Stephanie Murphy  
SEC Charles T. Hagel

**Based on the BOV attendance, a quorum was present for the meeting.**

### **Other attendees:**

Ms. Yvette Bourcicot – Acting ASA(M&RA)  
Mr. Daniel White, MLA to Acting ASA(M&RA)  
MAJ Jonathan Broderick, OCLL  
MAJ Kimberly Mallard-Brown, OCLL

### **USMA Command and Staff Members in Attendance:**

LTG Steven W. Gilland, Superintendent of the United States Military Academy  
CSM Michael Coffey, USMA Command Sergeant Major  
COL Brian J. Reed, USMA Chief of Staff  
BG Shane Reeves, Dean of the Academic Board  
MAJ Adam Barsuhn, XO-Dean  
BG Mark Quander, Commandant of Cadets (USCC)  
CSM Robert Craven, USCC Command Sergeant Major  
LTC Matthew Dawson, XO-Superintendent  
CPT Shawn Robertson, Aide de Camp, Superintendent  
CPT Jana Burdick, XO-Commandant of Cadets  
Mr. Michael Buddie, Athletic Director  
COL Deborah McDonald, Director of Admissions  
LTC Adam Sawyer, Dept. of Military Instruction  
COL Laura Dawson, Medical Advisor to the Superintendent  
COL Richard Johnson, Commandant - USMA Prep School  
COL Gregory Boylan, G5-R (Resources & Facilities)  
COL Tony Bianchi, Commander, US Army Garrison (USAG) West Point  
CSM Michel Fraser, CSM USAG West Point  
COL Michael Kelly, Deputy Commander, US Corps of Cadets

COL Krista Watts, Vice Dean of the Academic Board  
Ms. Lisa Benitez, Chief Diversity Officer  
Dr. Jean Blair, Professor, Electrical Engineering & Computer Science  
COL John Burpo, Head, Department of Chemistry & Life Science  
COL Nicholas Clark, Department of Mathematics  
COL Julia Coxen, Deputy Head, Department of Systems Engineering  
COL John Hartke, Head, Department of Physics & Nuclear Engineering  
LTC(P) Brian Novoselich, G5, (Plans, Policy & Analysis)  
COL(R), Dr. Gerald Kobylski, Deputy G5  
LTC Joshua Richardson, G5-E (Strategic Effects)  
Mr. Anthony Espinal, Deputy G5-E  
SSG Miguel Lopez, Superintendent Communication NCO  
Dr. Jeffrey Peterson, Senior Advisor to the Character Integration Advisory Group (CIAG)  
LTC Thomas Dull, XO, CIAG  
Mr. Russell Strand, SHARP Program Manager  
COL Marcus Wildy, USMA G3 (Security/Operations)  
COL Richard Gash, Dean, Associate Dean of Resources  
COL Jennifer HicksMcGowan, USMA G1 (Adjutant General)  
Mr. Charles "Bo" Thompson (PAO/VI)  
Mr. Nicholas Tantillo, (PAO/VI)  
LTC Connie M. Lane, Secretary of the General Staff  
Ms. Deadra Ghostlaw, Designated Federal Officer (DFO)/Ass't SGS  
Mr. Jeffrey Reynolds, Chief of Protocol/Alternate DFO  
Ms. Lori Doughty, BoV/FACA Counsel-Staff Judge Advocate  
COL Tiffany Chapman, Staff Judge Advocate  
MAJ Patrick Hagen, Escort Officer  
CPT Rosaimy Grady, Escort Officer

**Cadet Attendees:**

CDT Sage Peters, Brigade Prevention Specialist  
CDT Daniela Etzel, Brigade Prevention Specialist

**Legislative Assistants:**

Mr. Beau Walker (Rep Womack)  
Mr. Tom Dickson (Rep Womack)  
Mr. Collin Miller (Rep Green)  
Mr. Connor White (Rep Davidson)  
Mr. Nick Runkel (Rep Womack)

**Members of the Press/Public:**

Mrs. Betsy Gilland  
Mr. Ken Kraetzer, Press, CAMVETS



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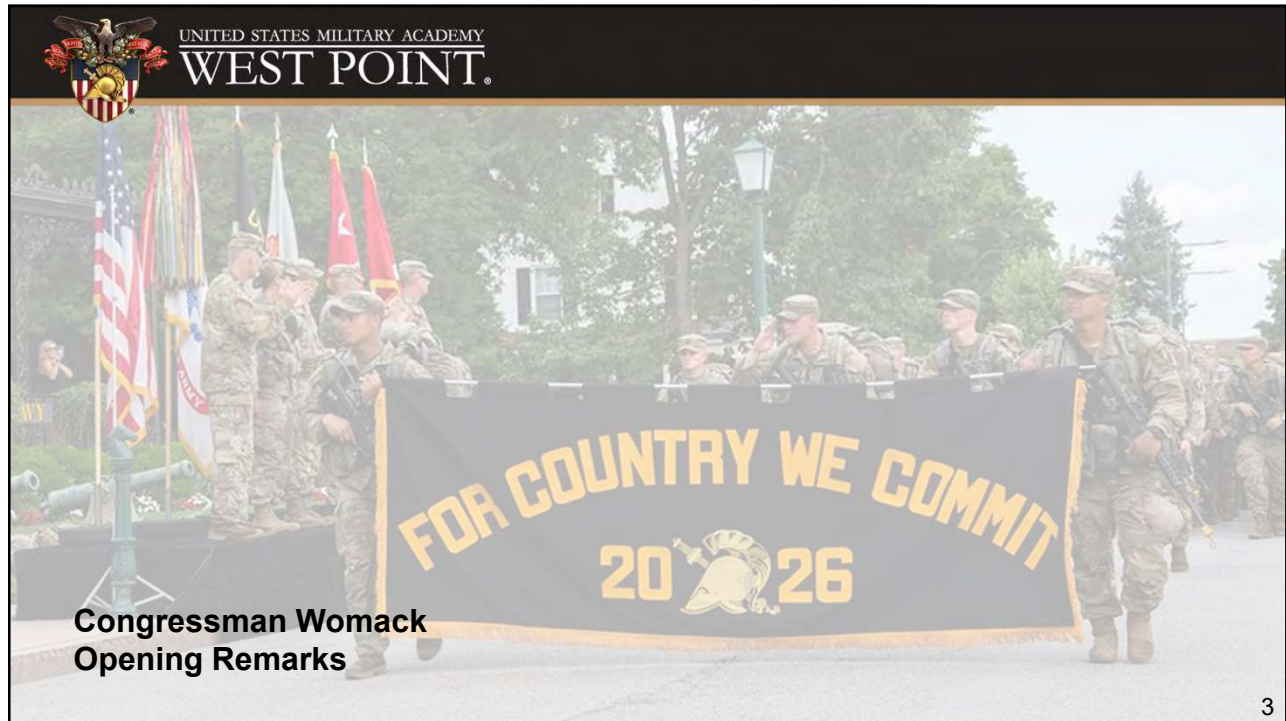
UNITED STATES MILITARY ACADEMY  
**WEST POINT®**

**Agenda**

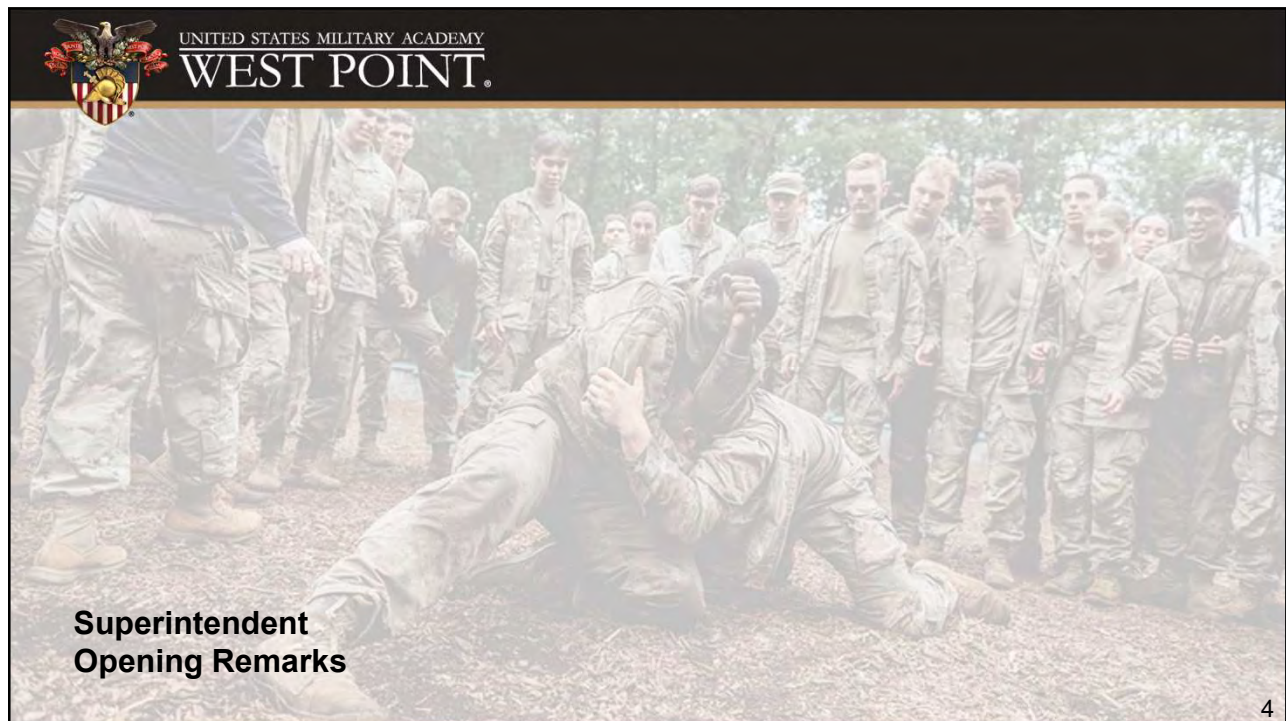
- **Opening Statements**
- **Board Business**
  - Approve Minutes from July 2022 meeting
  - Set Date for Spring 2023 meeting (DC)
  - Army Representation Memorandum
  - Core Curriculum Review
  - Topics of Chair Interest
- **Superintendent's remarks**
  - Superintendent's Initial Assessment & Strategic Horizon
  - Onsite Discussion
  - Transition Team Composition & Scope
- **BREAK – 10 Min**
- **LOE 1: Developing Leaders of Character**
  - Athletic Program Strategic Assessment
- **LOE 2: Culture of Character growth**
  - Honor Review Findings and Path Forward
  - Comprehensive Prevention AY 23
- **LOE 3: Diverse and Effective Winning Teams**
  - Diversity, Equity, and Inclusion at USMA
- **BREAK – 10 Min**
- **LOE 5: Strengthening Partnerships**
  - USMA research partnership panel
- **Closing Remarks**

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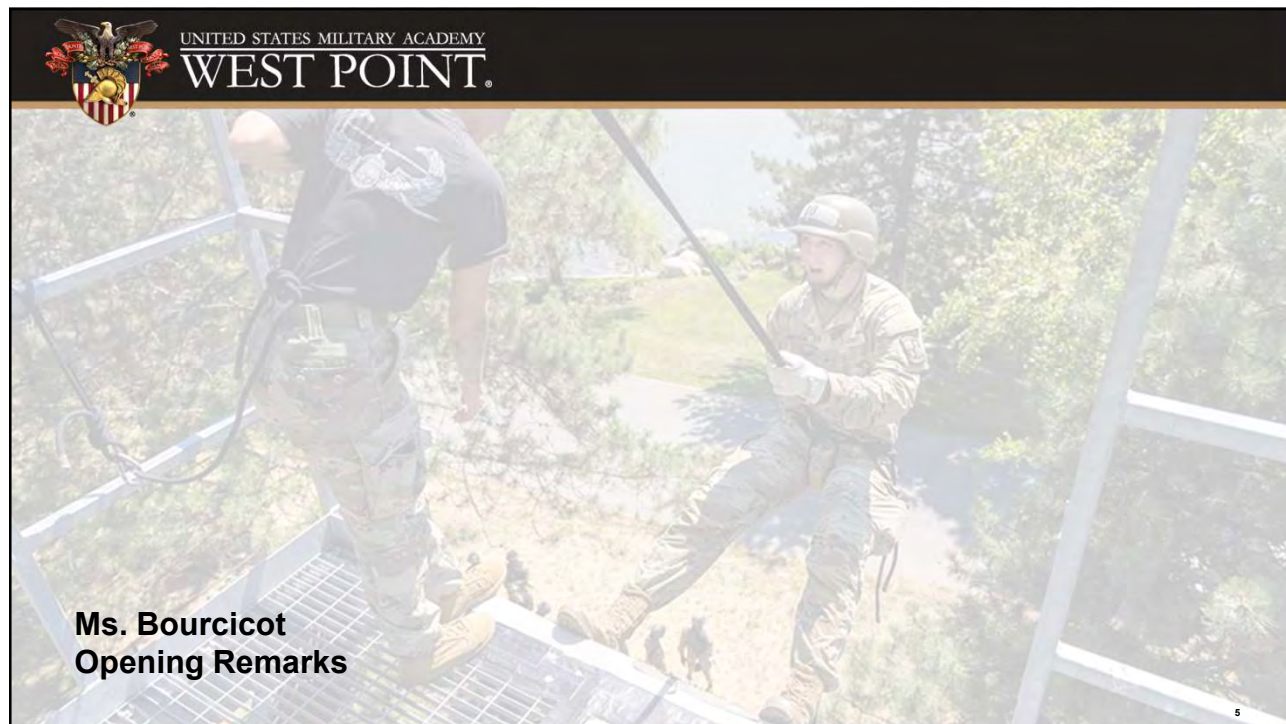


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**Board Business**

1. Approve Minutes – JUL 2022 Meeting
2. Next Board Meeting Spring 2023  
-D.C. Pending Congressional Schedule
3. Army Representation Memo Signatures (First Break)
4. Core Curriculum Review
5. Topics of Chair Interest

Year	2021	2022	2023
First Meeting	<del>Mar (Virtual)</del>	MAR (DC)	MAR (DC)
Second Meeting	<del>July (WP) EST</del>	July (WP) CST	July (WP) CST
Third Meeting	<del>Nov (WP) UMASS</del>	OCT (WP) LA-Munroe Fam/Wknd	OCT (WP)

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UNITED STATES MILITARY ACADEMY  
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**USMA Academic Curriculum**

Plebes	Yearlings	Cows	Firsties	
English Composition (3.0) English Literature (3.0) History (US or World) (3.0) History (Army) (3.0) Psychology (3.0) Math Modeling (4.5) Physics (4.0) Calculus (4.5) Chemistry (4.0) IT (3.0) <b>Personal Fitness (1.5)</b> <b>Boxing (0.5)</b> <b>MS100 (1.5)</b>  5 Academic courses (17.5 Academic Credit Hours) <i>per semester</i> <i>Declare Major</i>	Philosophy (3.0) Geography (3.0) Economics (3.0) Language (1) (4.0) Language (2) (4.0) American Politics (3.0) Probability & Statistics (3.0) Science (choice) (4.0) <b>Military Movement (0.5)</b> <b>Survival Swimming (0.5)</b> <b>MS200 (1.5)</b> Major Course (3.0*) Major Course (3.0*)  5 Academic courses (16-17 Academic Credit Hours) <i>per semester</i> <i>Start Major</i>	Military Leadership (3.0) Military History (3.0) International Relations (3.0) IT/Cyber (3.0) <b>Engineering Course (3.0)</b> <b>Engineering Course (3.0)</b> <b>Army Fitness (1.5)</b> <b>Combat Apps (.5)</b> <b>MS300 (1.5)</b> Major Course (3.0*) Major Course (3.0*) Major Course (3.0*) Major Course (3.0*)  5 Academic courses  <i>Start Engineering Sequence</i>	Constitution & Mil Law (3.0) Officership (3.0) <b>Engineering Course (3.0)</b> <b>Lifetime Sport (0.5)</b> Major Course (3.0*) Major Course (3.0*) Major Course (3.0*) Major Related Course (3.0*) Major Related Course (3.0*) Major Related Course (3.0*) Major Integrative (3.0*) Experience  5 Academic courses  <i>Branch &amp; Post Assignments</i>	
<b>24</b> Core Academic Courses	<b>13</b> (Minimum) Major Courses	<b>3</b> Engineering Courses (non-eng. Majors)	<b>3</b> Military Science Courses	<b>7</b> Physical Education Courses
<b>Threads: Study of War &amp; Human Condition</b>				
<b>Academic Year 2022-2023 Theme: "Called to Serve: Military Leadership in a Democratic Republic"</b>				

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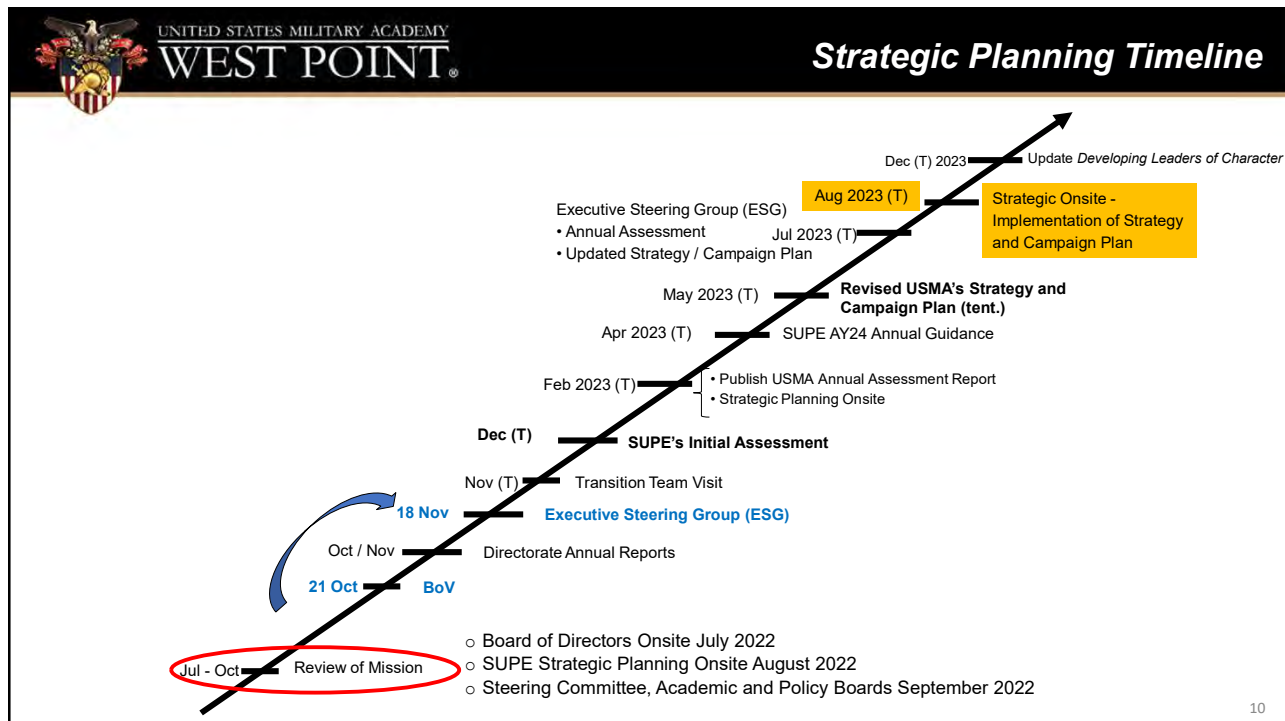
Superintendent's Update

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**Strategic Planning Onsite  
(AUG 2022)**

**Discussion Topics**


1. Board of Directors Onsite (17-18 July) Recap
2. USMA Annual Report & Guidance w/ Program Updates
3. Commander's Ready and Resilience Council (CR2C) Way Forward
4. Building Trust (Honor Review)
5. *Diversity, Equity, and Inclusion (DEI) at USMA*
6. Validation of Mission
7. West Point's Next Strategy

**Achieved Objectives**

1. Shared Understanding of AY23 guidance and implementation
2. Shared Understanding of Honor Review and Way Forward
3. Suggested edits to USMA Mission
4. Enterprise perspective on DEI effort & road ahead
5. Enterprise perspective of next West Point Strategy and structure

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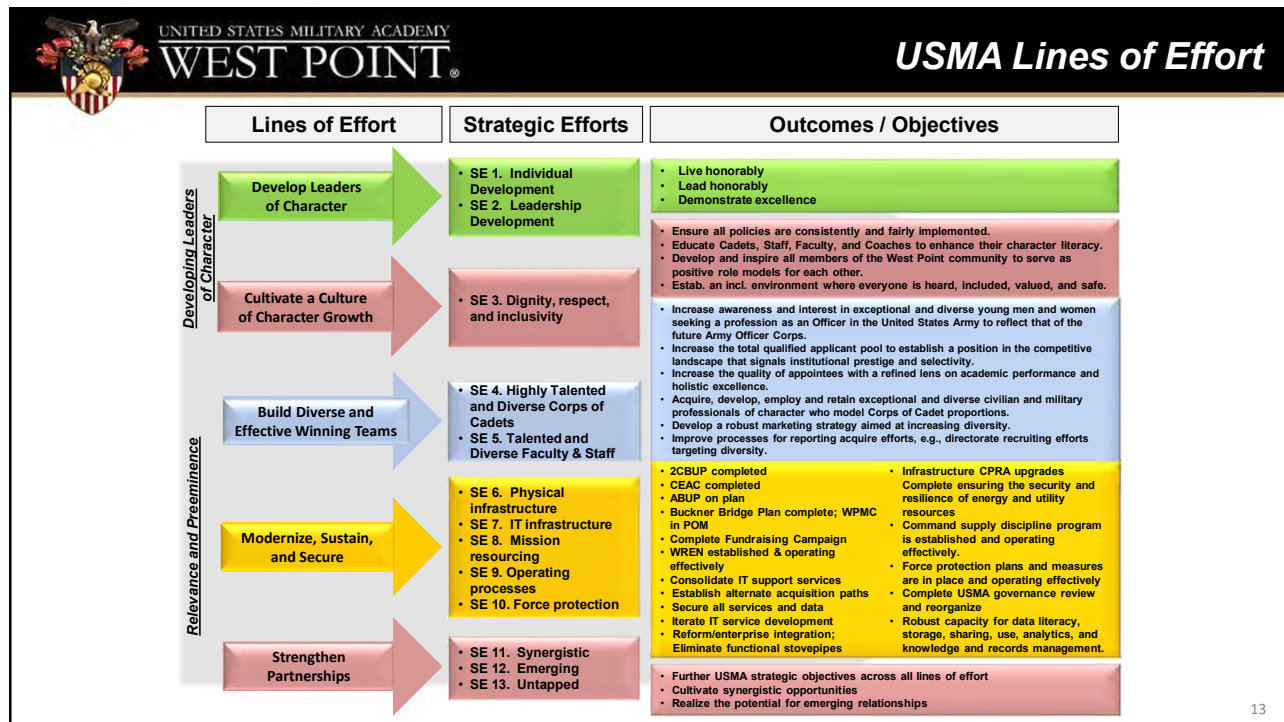
**Mission: History and Evolution**

Time Period	USMA Mission	Essential Task Change	Purpose Change
1925-40	"To provide a four year course of instruction and training for the Corps of Cadets which will prepare its graduates for commission in the Regular Army."		
1940-65	"To instruct and train the Corps of Cadets so that each graduate will have the qualities and attributes essential to his progressive and continued development throughout a lifetime career as an officer of the Regular Army."	X	X
1965-76	Same as above except that the word "lifetime" was deleted.		X
1977	"To educate, train, and motivate the Corps of Cadets so that each graduate shall have the character, leadership, and other attributes essential to progressive and continuing development throughout a career of exemplary service to the Nation as an officer of the Regular Army."	X	X
1978-1987	"To educate, train, and inspire the Corps of Cadets so that each graduate shall have the character, leadership, intellectual foundation, and other attributes essential to progressive and continuing development throughout a career of exemplary service to the Nation as an officer of the Regular Army."	X	
1987-1992	"To educate and train the Corps of Cadets so that each graduate shall have the attributes essential to professional growth as an officer of the Regular Army, and to inspire each to a lifetime of service to the Nation."	X	
1992-1998	"To educate and train the Corps of Cadets so that each graduate shall have the attributes essential to professional growth throughout a career as an officer of the Regular Army and to inspire each to a lifetime of service to the Nation."		X
1998-2005	"To educate, train, and inspire the Corps of Cadets so that each graduate is a commissioned leader of character committed to the values of Duty, Honor, Country; professional growth throughout a career as an officer in the United States Army; and a lifetime of selfless service to the Nation."	X	X
2005-Present	"To educate, train and inspire the Corps of Cadets so that each graduate is a commissioned leader of character committed to the values of Duty, Honor, Country and prepared for a career of professional excellence and service to the Nation as an officer in the United States Army."		X

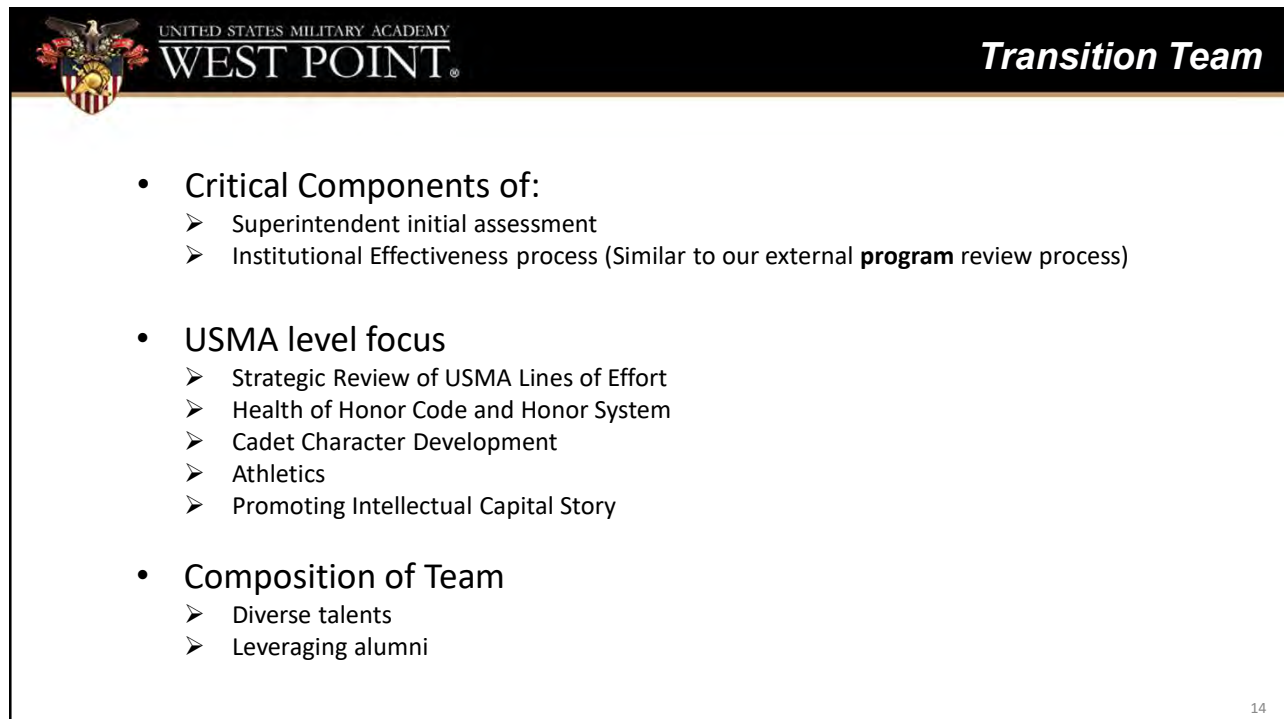
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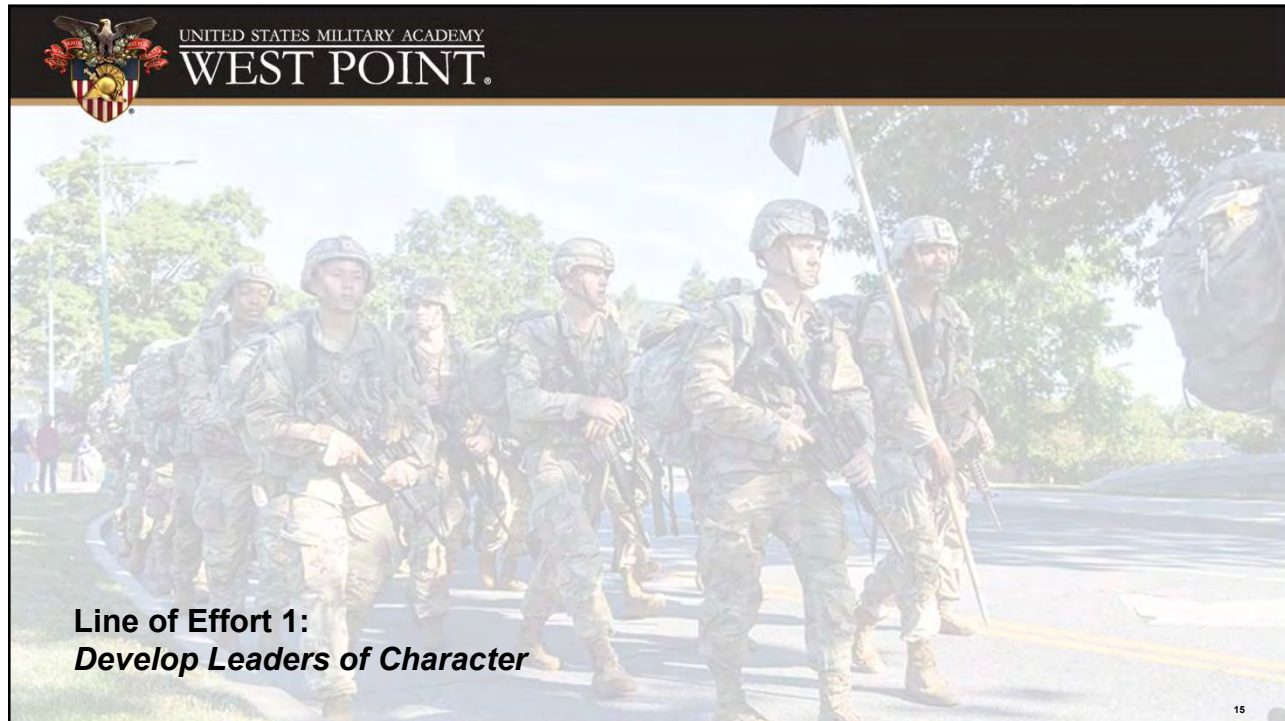




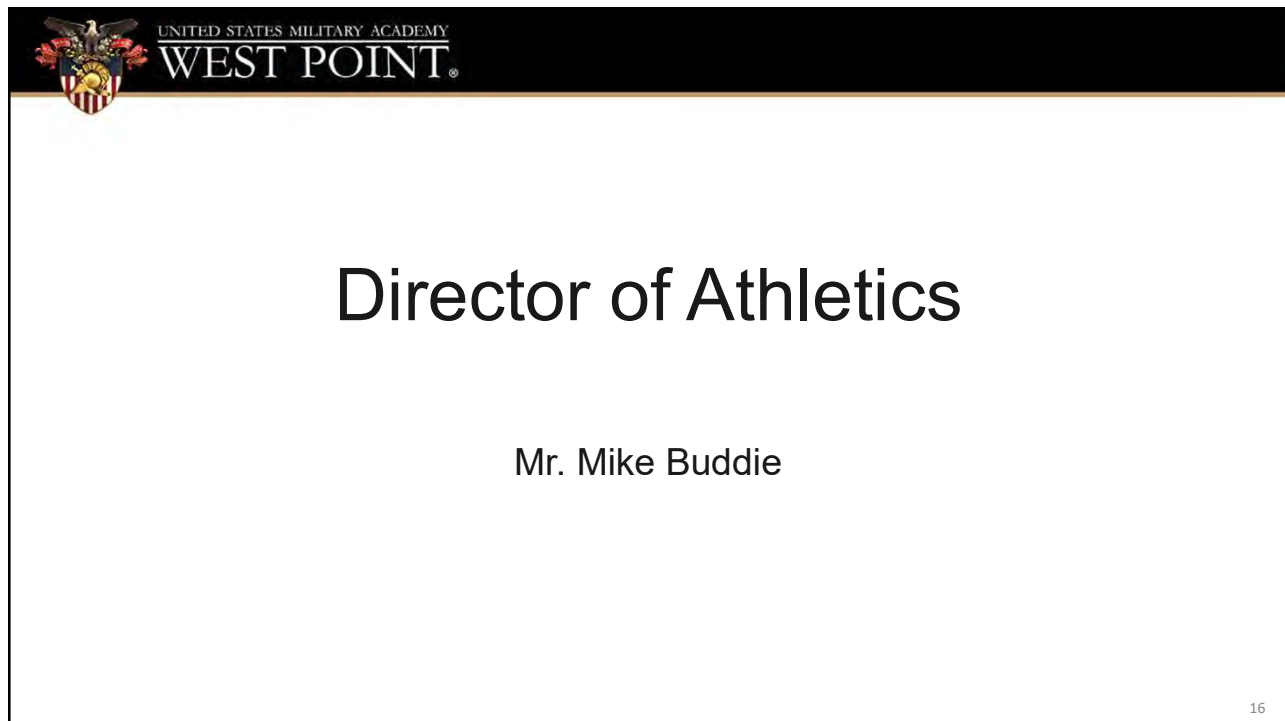
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UNITED STATES MILITARY ACADEMY

# WEST POINT.

## Intercollegiate Athletics


**Mission:** To recruit, educate, train, and inspire leaders of character who are committed to the values of Duty, Honor, Country through an extraordinary Division 1 experience..

**Vision:** We cultivate diverse, inclusive, winning teams who compete for championships, lead with integrity, and honor the tradition of USMA as the world's preeminent leader development institution.

Our Department mentors and develops over **1,100 cadet athletes, on 30 different teams**, through the leadership of administrators, coaching staffs, and officer representatives

**Builds the warrior ethos by:**

- Building cohesive teams
- Handling adversity through developing mental and physical toughness
- Developing leaders of character who have resilience and determination



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UNITED STATES MILITARY ACADEMY

# WEST POINT.

## Culture of Excellence and Winning in Athletics

**2021-22 Highlights**



**Football Defeats Missouri of the SEC in Armed Forces Bowl**



**Men's Rugby Wins USA Rugby D1A National Championship**



**Women's Tennis Wins Patriot League Championship**



**Baseball Wins its 4<sup>th</sup> Consecutive Patriot League Championship**



**Colin Bilek Became First-Ever Two-Time Hockey All-American**



**Andre Carter Named an Associated Press All-American**



**Brendan Nichtern Named All-American and Tewaaraton Award finalist**

CLASS OF 2023 CADET-ATHLETES IN

### CADET LEADERSHIP POSITIONS

\*\*\*\*\*

 <b>LAUREN DRYSDALE</b> <small>ARMED FORCES BOWL FIRST CAPTAIN</small>	 <b>MARQUEL BROUGHTON</b> <small>ARMED FORCES BOWL 1ST REPRESENTATIVE</small>	 <b>EMMA KUHRT</b> <small>ARMED FORCES BOWL 1ST REPRESENTATIVE</small>
 <b>KELSIE EDIE</b> <small>ARMED FORCES BOWL 1ST REPRESENTATIVE</small>	 <b>GILLIAN SCOTT</b> <small>ARMED FORCES BOWL 1ST REPRESENTATIVE</small>	 <b>MICHAEL AMBERG</b> <small>ARMED FORCES BOWL 1ST REPRESENTATIVE</small>
 <b>CALEB CHURCHILL</b> <small>ARMED FORCES BOWL 1ST REPRESENTATIVE</small>	 <b>SAGE PETERS</b> <small>ARMED FORCES BOWL 1ST REPRESENTATIVE</small>	 <b>NATALIE RHINE</b> <small>ARMED FORCES BOWL 1ST REPRESENTATIVE</small>

**ELISE URKOV**  
ARMED FORCES BOWL  
1ST REPRESENTATIVE

**KIERSTEN EGGERS**  
ARMED FORCES BOWL  
1ST REPRESENTATIVE

**RUGANZU MULISA**  
ARMED FORCES BOWL  
1ST REPRESENTATIVE

**ELIZABETH GILBERT**  
ARMED FORCES BOWL  
1ST REPRESENTATIVE

**MICHELLE SZEGODA**  
ARMED FORCES BOWL  
1ST REPRESENTATIVE

**COOT BUTT**  
ARMED FORCES BOWL  
1ST REPRESENTATIVE

**CONNOR BISHOP**  
ARMED FORCES BOWL  
1ST REPRESENTATIVE

**NATALIE BLOCK**  
ARMED FORCES BOWL  
1ST REPRESENTATIVE

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 UNITED STATES MILITARY ACADEMY  
**WEST POINT®**

## Army Head Coaches

 CHRIS TRACZ (BASEBALL) 2022-PRESENT	 JIMMY ALLEN (MEN'S BASKETBALL) 2016-PRESENT	 MISSY TRAVERSI (WOMEN'S BASKETBALL) 2021-PRESENT	 MIKE SMITH (TRACK/CROSS-COUNTRY) 2014-PRESENT	 JEFF MONKEN (FOOTBALL) 2014-PRESENT	 BILL LECLERC (WOMEN'S RUGBY) 2012-PRESENT	 CHAD BAGLEY (GOLF) 2017-PRESENT		
 DOUG VANVEER (GYMNASTICS) 1990-PRESENT	 BRIAN RILEY (HOCKEY) 2004-PRESENT	 JOE ALBERICI (LACROSSE) 2000-PRESENT	 LEIGHTON DEMPSTER (RIFLE) 2022-PRESENT	 MATT SHERMAN (RUGBY) 2015-PRESENT	 JEN CONNAUL (SOFTBALL) 2019-PRESENT	 ALMA KOVACH LEE (VOLLEYBALL) 2007-PRESENT	 TIAUI CHAO (WOMEN'S SOCCER) 2020-PRESENT	
 MARK VEST (SPRINT FOOTBALL) 2008-PRESENT	 BRANDT SIGRO (SWIM/DIVE) 2019-PRESENT	 RANDY ROWLEY (MEN'S TENNIS) 2022-PRESENT	 PAUL PECK (WOMEN'S TENNIS) 1995-PRESENT	 BRYAN WARD (WRESTLING) 2014-PRESENT	 MICHELLE TUMOLD (LACROSSE) 2021-PRESENT	 BRIAN PLOTKIN (MEN'S SOCCER) 2021-PRESENT	 TOMMY ENCUBERO (BARBLE ROUSERS) 2021-PRESENT	 SCOTT SWANSON (STRENGTH) 1990-PRESENT

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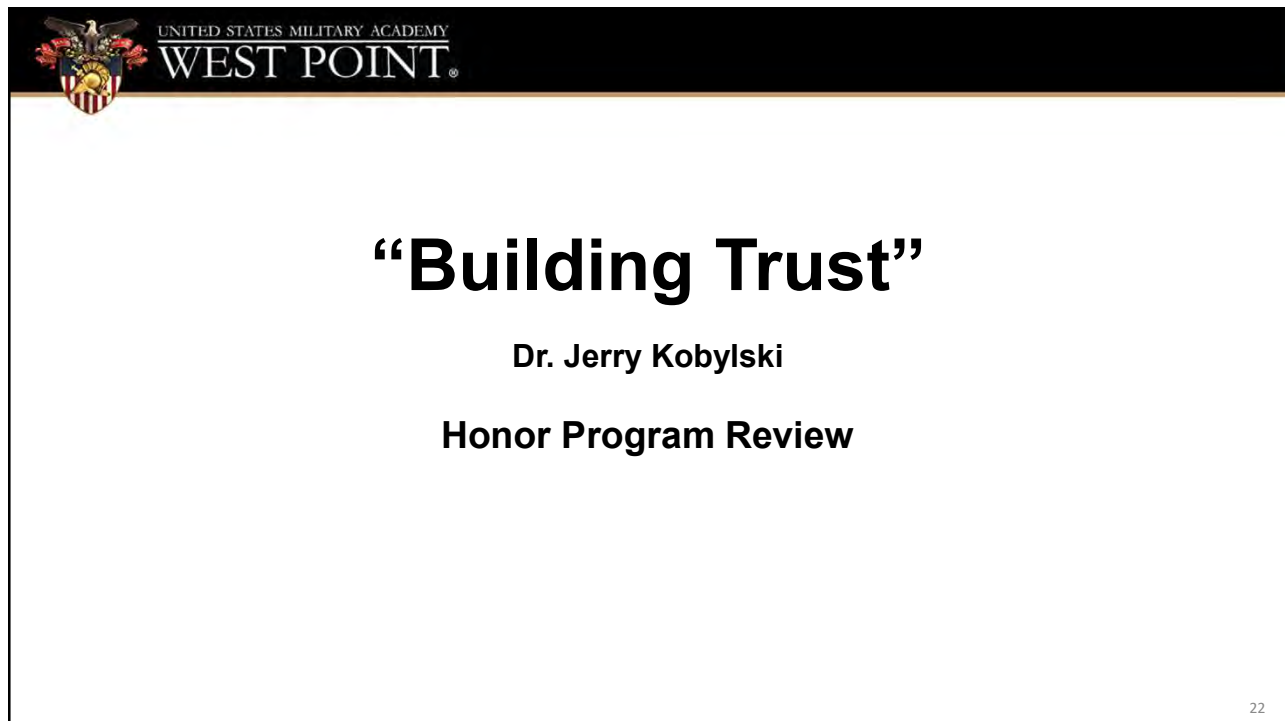
## Future of College Athletics (Discussion)

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# Primary Prevention Integrator

Mr. Russ Strand

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## Comprehensive Primary Prevention

**What is... aperture?**




Risk

Protective

- Self harm
- Substance abuse
- Family Violence
- Sexual assault
- Harassment


### West Point Comprehensive Primary Prevention Program

- Directed by Under Secretary of Defense – 15 Feb 22
- Completed actions:
  - Violence Prevention Integrator/Program Manager
  - Dedicated full-time prevention workforce
  - West Point Primary Prevention Policy
  - Partnerships – CDC, DOD, Army
  - Prevention Cadet Program
  - Primary Prevention Inventory Developed
  - Analysis of Primary Prevention Inventory
- Pending Actions:
  - Primary Prevention Council - scheduled
  - Expand SHARP Logic Model - initiated
  - Expand SHARP Prevention Plan - initiated
  - Assessments and Development of Evidence-Informed Activities and Policies – working with DoD and national experts



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## Established APY 22-23

### Prevention Cadets **ACT** to prevent harm



- 205 ACT Cadets

Working to Prevent:

- Sexual Assault
- Sexual Harassment
- Bullying
- Hazing
- Self-harm

*and*

Acting as conduits to professionals

Peer Leaders

**Addressing Sexual Harassment/  
Sexual Assault**

**Creating Healthy Climates**

**Tackling Holistic Health**

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\*Fits within DoDI 6400.09 direction to unify violence prevention efforts





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## ACT Cadet Expectations

1. Act as a conduit to professionals in order to support fellow cadets.
2. Conduct six peer-led prevention education conversations throughout the year.
3. Plan and execute three prevention weeks throughout the year:
  - **Teal Ribbon Week** (September/October)
  - **Tackling Holistic Health Week** (November)
  - **Creating Healthy Climates Week** (March)
4. Submit ongoing reports of company prevention efforts to Subject Matter Experts (SME's)






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**Line of Effort 3:**  
***Build Diverse and Effective Winning Teams***

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# Diversity, Equity, and Inclusion at USMA

Dr. Jerry Kobylski,  
Director of Institutional Effectiveness, G5

Ms. Lisa Benitez,  
Chief Diversity Officer




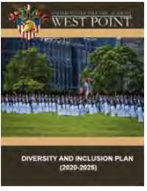
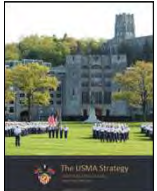
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## Recent Context

2020	2021	2022	2023
 <p><b>Middle States Reaccreditation Report (2020)</b></p>	<p><b>SUPT AY22 Annual Guidance</b> “Review Curriculum for topics related to Character and DEI”</p> <p><b>Institutional Reviews / Assess</b></p>	<p><b>SUPT AY23 Annual Guidance:</b> Publish, communicate, implement, and assess an integrated DEI plan</p>  <p><b>MILITARY SERVICE ACADEMIES</b> Actions Needed to Better Assess Organizational Climate</p>	 <p><b>Update to MSCHE Accreditation Standards</b></p>
 <p><b>Diversity and Inclusion Plan</b></p>	 <p><b>USMA Strategy</b></p>	<p><b>Equal Opportunity at the Military Service Academies, GAO Engagement 105130 – Spring 2022</b></p> <p>“The GAO recommends that the Secretary of the Army should ensure that the Superintendent of the United States Military Academy <b>completes the development of performance measures for actions in its diversity, equity, and inclusion plan</b>, and implements them, so that it can assess the effectiveness of its efforts to improve organizational climate.</p>	


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## An Update to MSCHE Standards Focusing on DEI (CY23)



**Standards for  
Accreditation and  
Requirements of  
Affiliation**

*Thirteenth Edition*


<https://www.msche.org/standards/>

### The Standards

- I. Mission and Goals
- II. Ethics and Integrity
- III. Design and Delivery of the Student Learning Experience
- IV. Support of the Student Experience
- V. Educational Effectiveness Assessment
- VI. Planning, Resources, and Institutional Improvement
- VII. Governance, Leadership, and Administration

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## DE&I Guidance


### White House



**Executive Orders:**

- Diversity, Equity, Inclusion, and Accessibility in the Federal Workforce
- Preventing and Combating Discrimination on the Basis of Gender Identity or Sexual Orientation


### DoD



**Memos:**

- Actions for Improving D&I
- Immediate Actions to Address DI&EO
- D&I Implementation

### HQDA



- SECARMY Priorities
- The Army People Strategy
- Army People Strategy DE&I Annex
- Army Directive 2021-22 Transgender Persons & Persons W/Gender Dysphoria
- Cohesive Teams Framework

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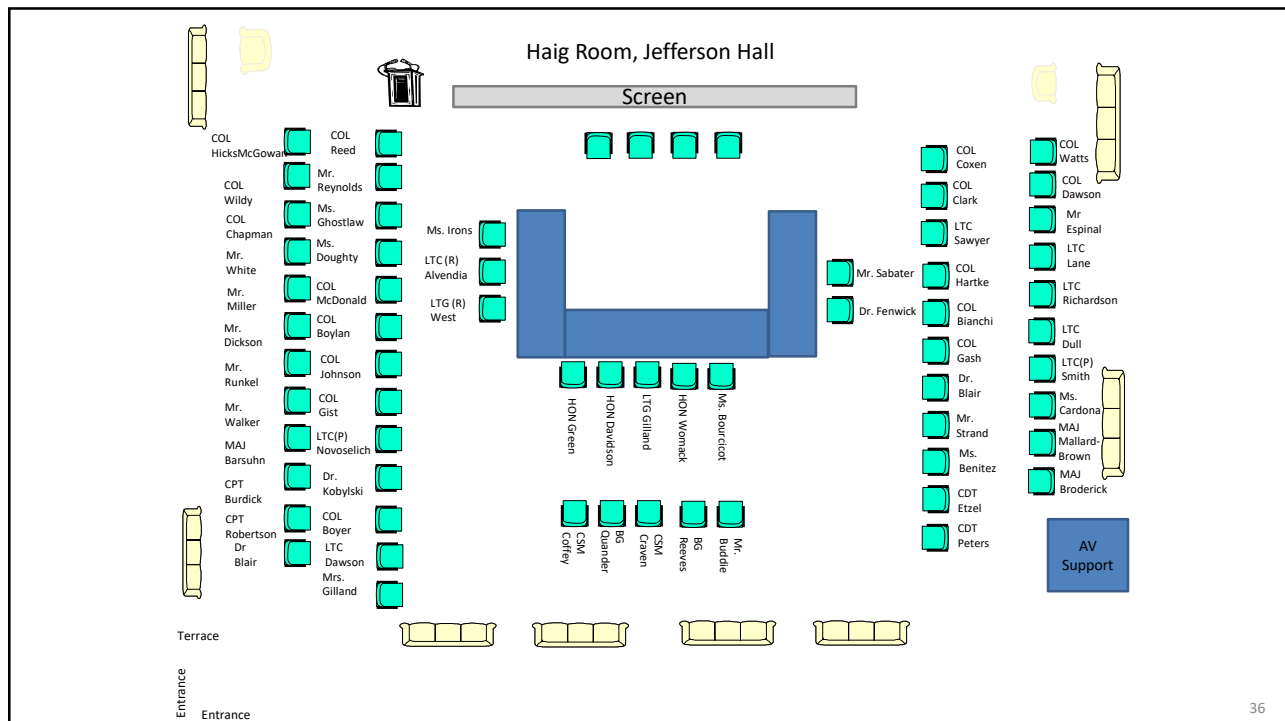
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**Statements from Members of the Public**  
**For Consideration by the USMA Board of Visitors**  
**21 October 2022 Meeting**

<u>Author</u>	<u>Title</u>	<u>Pages</u>
Mr. Dillion Woods (American Independent Journalist)	CIA Checchi Family Cult Leaders Starting World War III	2-15
Mr. Walter Heinz		
Statement #1	Letter re West Point Board of Visitors	16-24
Statement #2	Letter to USMA BoV Members, Subject: Resignation from USMA Board of Visitors (BoV) & Anti-Racism West Point Policy Proposal Letter of 25 June 2020	25-28
Statement #3	Letter RE West Point Board of Visitors	29-44



## Dillon Woods, American Independent Journalist

**From:** American Independent Journalist  
**To:** [AmericanIndependentJournalist@gmail.com](mailto:AmericanIndependentJournalist@gmail.com)  
**Subject:** CIA Checchi Family Cult Leaders Starting World War III  
**Date:** Sunday, October 2, 2022 3:15:37 PM

---

October 2, 2022

Dear Lt. Gen. Williams, CSMaj Coffey, Faculty, Staff, and Other Leaders at West Point:

I am writing this letter with updated information and a warning that during September 2022, the CIA-Harvard-Mormon Checchi family terrorist cult leaders have become highly aggressive in two ways: 1) their attempts to start World War III and 2) their deadly attacks on judges and attorneys in America in order to hijack and influence American elections in November 2022. The truth is, they are getting desperate because they have been losing legal battles in court (which I have been involved in for the last two years). Since they are also desperate substance abusers and addicted to drugs/alcohol, their actions have become extreme because they have nothing to lose. They are on the cusp of losing everything - their massive trillion-dollar fortune hidden in offshore accounts and their lives.

On September 27, 2022, the CIA Checchi cult leaders (David Kanuth, Adam Checchi, Michael Fisher, Oprah Winfrey, Kathy Checchi, Al Checchi and others) orchestrated the Nord Stream Pipeline explosions, which created three simultaneous leaks within 24 hours. This sabotage was 100% organized by the CIA Checchi cult leaders based in Los Angeles. They hire people to do their dirty work, all the time – even paid Russians obey their orders. (Over the years, I've met many Russian nationals that work for them. I even met a female Russian assassin -a.k.a. serial killer- that was working for them killing targeted Americans in Southern California.)

On September 28, 2022, former President Donald Trump (who is also a leader of the CIA Checchi cult) said that the sabotage of the Nord Stream Pipeline “could lead to major escalation or War!” Now we know why the Checchi terrorists orchestrated this attack on the pipeline. They want a NATO war. Dishonest and corrupt American leaders and politicians have been enabling Checchi terrorism in various ways for many years (for example, with pardons for crimes from presidents & state governors and billions of dollars in financial support).

On September 23, 2022, the CIA Checchi cult leaders took steps in preparation to further interfere in upcoming American elections. The recent untimely and unexpected death of respected former Florida Deputy Attorney General Pete Antonacci was definitely another CIA Checchi murder. Mr. Antonacci was recently appointed as the leader of a new Florida state office investigating voting irregularities. From all accounts, he valued integrity, honesty, hard work and the rule of law. The CIA Checchi cult leaders killed him because he would have confronted, exposed and stopped the CIA Checchi family cult leader's interference in Florida elections because he believed in the rule of law. (For more information on the death of Mr. Antonacci, read: “Florida's head of election security Pete Antonacci suddenly dies” at this link: <https://wusfnews.wusf.usf.edu/politics-issues/2022-09-24/floridas-head-of-election-security-pete-antonacci-suddenly-dies>). The Checchi family is working hard to hijack American democracy, and they will do it by manipulating elections. Based on the CIA Checchi family's reaction to this new state office in Florida, maybe all fifty states will need to create a new state office dedicated to investigating voting irregularities.

On a national scale, for many years, the CIA Checchi cult leaders have been quietly killing good judges & honorable attorneys committed to the rule of law. This is a serious crisis for democracy because democracy depends on the rule of law. They have been killing anyone who showed signs that they would stand up to the leaders of this evil and dangerous cult of death. They are killing people who will not back down in the face of adversity (which includes devout Jews, Christians and Muslims – sincerely fervent religious people of all faiths and denominations). In other words, they are killing principled, honorable and upright citizens.

I explain more about this dangerous CIA Checchi family cult in the writing below and attached. Please do what you can to help spread the word to judges and attorneys in your state. The courts have given me permission (you could even say a mandate) to write about this CIA Checchi family corruption and share it with Americans. They have sued me eight times for liable/slander, and I won 100% of these lawsuits because the judges knew I am speaking the truth. Yet, suspiciously, corporate news outlets are not reporting on the corruption of the CIA Checchi terrorists. This story is bigger than Watergate, yet significant news outlets remain silent.

Americans have a birthright to the truth. Without honest journalism, there is no genuine democracy. Please read the information below and share it with others.

Sincerely,

Dillon Woods

Independent Journalist

August 31, 2022 (Updated September 24, 2022)

Dear Lt. Gen. Williams, CSMaj Coffey, Faculty, Staff, and Other Leaders at West Point:

The criminal empire of the CIA-Harvard-Mormon Checchi family terrorist network has no end. During the last sixty years, the CIA Checchi family insanity has cost the world more than ten million people killed. Over 40 million people have been wounded by this family, in one way or another. Over 100 million people have been made homeless or forced into the life of a refugee. These numbers do not include the untold millions that have eventually died or suffered due to disease or illnesses resulting from their actions. Nor do these numbers include the

countless billions upon billions of properties destroyed, forests decimated by fires they created, and the billions of wild animals burned alive by their actions. Finally, these numbers do not include the tremendous heartache, sorrow, sadness, despair, grief and terror that hundreds of millions of innocent citizens have suffered because of their terrorist actions around the world. From orchestrating school shootings, mass shootings, bombings, deliberately spreading deadly viruses, manipulating stock markets/businesses worldwide and creating wars around the world - which they have organized from behind the scenes - there is no continent on the Earth or human community that has gone untouched by their brand of manipulative evil. Their insane passion for world conquest and their narcissistic hunger for worldwide domination and power have destroyed peace and tranquility for billions of people worldwide.

My story about them is written in ink. The story they have written about themselves is written in blood. Literally, from the blood of millions of human beings and billions of animals which they have brutally killed or burned alive in the many fires they have created worldwide. Their writing and history are written in such a way that cannot be undone or unwritten. Their brutality is more than a stain on their legacy - it is their legacy. They take pride in being brutal and cold serial killers of children and old ladies. People of goodwill who love democracy and the freedoms guaranteed in the Constitution of the United States must stand up and fight against this Checchi tyranny of oppression. In the words of President Zelensky in Ukraine, "you can not balance between good and evil, light and darkness. You have to choose a side."

The corruption of the CIA Checchi family is staggering. Manipulating primaries & November elections in the United States are next on their "TO DO" list. I explain more details below. I could use your help spreading the word to other political leaders/legislators in your state. Elected legislature leaders are the only people who have the power to DEMAND AN INVESTIGATION into this upcoming criminal manipulation of elections in every state. The recent untimely and unexpected death of respected former Florida Deputy Attorney General Pete Antonacci was definitely another CIA Checchi murder. For more information on the death of Mr. Antonacci, read: "Florida's head of election security Pete Antonacci suddenly dies" at this link: <https://wusfnews.wusf.usf.edu/politics-issues/2022-09-24/floridas-head-of-election-security-pete-antonacci-suddenly-dies>.

I'm keeping you in the loop by sharing the important letters below regarding my recent experience with voting machines in Vermont's primary. I am also sharing a letter regarding the recent untimely death of Congresswoman Walorski (R-IN). Below that letter is my writing regarding the CIA Checchi family genocide that continues as they kill secret society people, Jewish people, gay people and devoutly religious people of every faith/denomination in America and throughout the world.

This past primary voting day in Vermont was my first awareness that the CIA-Harvard-Mormon Checchi family terrorist cult leaders (which includes Oprah Winfrey and David Kanuth) are manipulating elections in Vermont (they admitted to me that they were manipulating the Attorney General results in Vermont so they could attack me more effectively. The last Attorney General, who abruptly resigned, covered up Checchi family child abuse and sexual exploitation of a minor that I had reported to him. He retaliated against me by denying me basic rights guaranteed in the Constitution. He was compensated by getting a swanky job in one of the Checchi companies). If they can manipulate the outcomes of elections in Vermont - they can do it in every state in the upcoming elections in November. [If you are wondering why the Checchi terrorists would tell me the crimes they are committing... it's because they are drunk and high on drugs every day - WHILE THEY WORK! It turns out if you kill massive numbers of innocent men, women and children - as the CIA Checchi family cult leaders have done for decades - you need drugs and alcohol to numb yourself just to get through daily life. But the most ridiculous thing about this situation is that no one will permanently stop them from holding power. The Checchi family terrorist leaders blackmail, bribe, threaten or bully anyone who is in a position to permanently stop them. The military won't or can't permanently stop them. The CIA won't or can't permanently stop them. The Supreme Court won't or can't permanently stop them. Congress won't or can't permanently stop them. The President of the United States won't or can't permanently stop them. As punishment for their many serious crimes, the CIA Checchi terrorists only receive a financial penalty - which means nothing to them since they are extremely wealthy with trillions \$\$\$ hidden in offshore accounts. So, they keep committing serious crimes against the American people and many innocent people worldwide. Maybe I misunderstand how things work at this high level of government. But it seems to me this situation is one of the biggest scandals in the HISTORY of the world because they have been killing millions of innocent people worldwide. It seems that the rules which govern all of these powerful American institutions are easily manipulated to keep corrupt people in power - this ugly reality needs to change as soon as possible.]

No matter your political party affiliation, the CIA Checchi family's interference in American elections is highly alarming for our democracy. We should all fight for free and fair elections in the United States. With that goal in mind, I am sharing with you the letters below. As you will read, they are not only manipulating elections but also killing politicians who stand up to their criminal empire. This entire CIA Checchi family must be stopped permanently from having any power because they only know how to abuse the power they have. To give you some insight into the kinds of games the CIA Checchi family plays... there has been some talk about Kathy Checchi being "fired" from the CIA... and then she would then become a "consultant" to all the people she now oversees. This would, in effect, keep her in power from the shadows, and they would find some creative way to pay her - even though she has been "fired" from the CIA. This is nonsense. This corrupt family must be totally taken out of power permanently and genuinely. They have shown the levels of corruption they are capable of, and this should totally disqualify all of them from any service, consultant role, job or position in any government agency. Americans and people worldwide need to be protected from the corruption which this family has become famous for.

As you may remember from my previous emails, I have been in court fighting to stop the CIA-Harvard-Mormon Checchi family terrorist network (more about them below). They have tried to kill me numerous times, and I had a solid case against them, which I won in June 2022. However, the legal fight continues because they are full of sophisticated legal games with their unethical Harvard attorneys. For example, they tried to make an "appeal" of the recent decision by the jury by claiming a technical "mistake" with the jury. This was completely fabricated nonsense, and luckily, their request for a new trial was not granted. Every day they continue to play more unethical judicial games. If you know an attorney who is able to work in a Federal Court/Supreme Court (they appeal everything to the Supreme Court), I think it is wise for me to have more legal help ready. They even infiltrated my legal team three different times in eighteen months in order to sabotage my responses in the proceedings. They also created fabricated lawsuits against me on an almost daily basis for over a year. I'm not experienced enough in legal matters to understand why they were doing this because most of their claims were transparent lies (on some days, they created 2 or 3 fake lawsuit claims. Maybe they were just trying to overwhelm and overwork the attorneys who were helping me?). I'm also not sure why the Checchi terrorists still have any credibility in the Honorable Court after they have been caught telling dozens and dozens of lies to the Judges/Justices. It seems very unprofessional and a direct insult to the intellect of the Judges/Justices - not to mention a serious waste of their time. Please forward this email to any attorney you know. If this is not their type of case, maybe they know someone who can help fight these CIA Checchi family terrorist cult leaders in court.

Best Regards,

Dillon Woods

Independent Journalist

August 11, 2022

CC: Secretary Austin and CIA Director Burns Submission Reference ID: YQ5R43WM

Dear Governor Scott and Secretary of State Condos:

I had a disturbing experience today that relates to the recent primary voting day in Vermont.

As you know, for the last five years, I have been exposing the most corrupt CIA family in America: Al, Kathy & Adam Checchi (pronounced "Check – key"). They have been manipulating many elections throughout the world and in America for many years. Links to my writing about this corrupt family can be found below.

When I voted this week, they had me place my completed ballot in a machine after it was filled out. The man said, "When the check mark comes up on the screen, your votes have been entered." That made me think of something. A "checkmark" is one of the codes that this Checchi (check-key) family uses when they are involved in something. Using voting machines that this corrupt CIA family has created is a very bad idea for democracy. Everything they do is dishonest. They don't ever operate in truthfulness and integrity. If they are behind these voting machines, there is a 100% chance that there is corruption and nonsense going on. I'm not nerdy enough or experienced enough in technology to suggest exactly what these machines could be doing to the votes that get put in.

The disturbing experience I had today was that I went online to see who won the Attorney General spot. The former Attorney General, TJ Donovan, was a corrupt Attorney General who supported the CIA Checchi cult in their criminal empire – including covering up teenage sexual abuse and exploitation in Vermont (which I had uncovered and reported to him). I was disappointed to see that the woman running for Attorney General (who has publicly stated she would continue with the priorities that TJ Donovan set) won out over the man with a military background (Rory). He seemed much more trustworthy to me as a leader in the job of Attorney General.

Within minutes after looking at the outcome of the primary voting day, a message popped up on my computer that said, "I FIX STUFF. That's what I do." This message is what the CIA Checchi family puts on my computer when they want me to know that they were involved in "fixing" the outcome of something. Therefore, I can say with certainty that this CIA family interfered in the Vermont primary election to tilt the table in their favor. The CIA Checchi cult leaders can cause a lot of problems for people in Vermont if the Attorney General is working for them (taking orders from them), instead of working for Vermonters.

I'm writing to suggest that you contact Secretary Lloyd Austin and CIA Director Burns (CIA.gov) to ask them about this voting machine that is being used in Vermont. Is it possible for votes to be changed through this machine? Is it possible that the outcome of the votes can be "spied on" so that they know the outcome of an election before anyone else? Again, if the Checchi family is involved in the software of this machine, it is guaranteed that something corrupt is going on. It does not need to be hooked up to the web for them to cause problems. They have their own highly sophisticated satellites circling the Earth that could be connected to these voting machines.

It would be nice if we had free and fair elections in Vermont, and I hope you will reach out to Secretary Austin and Director Burns to investigate these machines. I'd like to know how the Checchi terrorist leaders "FIXED" this recent vote in Vermont to tilt the table in their favor. If they are bragging to me that they "FIXED" the voting, this should be taken seriously. It would not be the first time they do something like this.

My writing about this corrupt family can be found at these links:

[https://drive.google.com/file/d/1-HSCDUobA4b4xLEJQGuLW7NZBtHx\\_qG](https://drive.google.com/file/d/1-HSCDUobA4b4xLEJQGuLW7NZBtHx_qG)

[https://drive.google.com/file/d/1dM4lg47m8\\_8XbE2aGxMQQG38uMszmJ32](https://drive.google.com/file/d/1dM4lg47m8_8XbE2aGxMQQG38uMszmJ32)

Thank you for your time and consideration,

Dillon Woods

Vermont Independent Journalist

"In a time of universal deceit –

telling the truth is a revolutionary act."

- George Orwell



Dear Lt. Gen. Williams, CSMaj Coffey, Faculty, Staff, and Other Leaders at West Point:

The truth matters. It matters, even more, when powerful people attempt to cover up the truth because they are corrupt. Americans have a birthright to the truth. Without truthful journalism, there is no genuine democracy.

It is my hope that the death of Congresswoman Jackie Walorski creates a commitment in you & other leaders to demand that President Biden, VP Harris, Secretary Lloyd Austin, CIA Director Burns, Speaker Pelosi and other leaders in DC permanently shut down, jail or kill the CIA Checchi family terrorists who orchestrated the murders of Rep Walorski and her staff. This was a manufactured "accident." The "conflicting facts" that emerged within 24 hours after the event happened have been manipulated at the highest levels in an attempt to cover the truth that the CIA Checchi family was 100% behind orchestrating/influencing this deadly event.

I know this is true because the Checchi terrorists contacted me after she was killed, admitting their involvement. Why would they do this, you ask? Because they are daily drunk and high on drugs while they are working. Furthermore, the timing of the killings coincided with their judicial situation (in which I am involved) that happened in Court that morning, which did not go in their favor. It is their tradition to lash out and kill innocent people when they lose in Court. It is a way they choose to torment, bully and threaten the Justices at the Supreme Court and other judges who rule against them.

Lastly, there are typical clues they leave at the scene of the crimes they commit. Let's hope this newest government official assassination creates a commitment in leaders to permanently shut down Oprah Winfrey and the CIA Checchi family terrorists. These terrorists were recently given billions of dollars by Congress. They will continue to kill good people until they are taken out of power permanently. They are a threat to public safety and national security. No one is safe while Oprah Winfrey and the Checchi family terrorists have CIA power and freedom - including you and other good leaders. PLEASE HELP US STOP THEM PERMANENTLY.

The Checchi terrorists planned the assassination of Congresswoman Walorski from Indiana as retaliation for leaders in the military, the CIA and the judiciary who have been standing up to them and holding them accountable in court. This terrorist event was planned to bully leaders into giving-in to the Checchi terrorist's demands. It should be noted that Rep. Walorski and the driver, Zach Potts, were both allegedly part of the CIA Checchi family cult. If this is true, this proves that the Checchi's have no loyalty to their people who are members of their cult. They are selfishly loyal only to themselves. The only answer to a problem like this is that the Checchi terrorists need to be jailed or killed. They need to be permanently stopped. They cannot or will not stop themselves from killing innocent people.

It is the policy of the United States of America that we will not, cannot and should not negotiate with any terrorists like the CIA Checchi family. Each of the CIA Checchi terrorist cult leaders are mentally ill and/or addicted to drugs or alcohol. This fact makes them dangerous, unhinged human beings – while simultaneously wielding tremendous power. As Prime Minister Thatcher once said, "duty demands and the national interest requires that violence does not pay and is seen not to pay."

For years we have seen obedient Checchi servitude from leaders like Trump, Biden/Harris and many Senators and people in Congress. These compromised leaders have shown the world that being a bully and being violent DOES pay. American leaders must never give in to violence - never give in to terrorists. That's why governments don't pay hijackers when they hijack a plane and demand money. Paying the money that hijackers demand increases the likelihood they will do this again to get more money. Taking hostages must not be rewarded. CIA Checchi family violence must not be rewarded with presidential pardons and billions of dollars to help fund their terrorist activities in America and worldwide. The job of society is to create an environment in which human beings can flourish. When leaders support terrorists like the CIA Checchi family, they are NOT creating an environment in which humans can flourish. Supporting the Checchi family creates an environment of tyranny, terror and fear.

The actions of Checchi cult leaders have proven they are the foes of democracy, enemies of freedom of speech and opponents of freedom of the press. They are trying to eradicate democracy for their own self-centered ends, financial profit and narcissistic needs. Leaders must stand up to the CIA Checchi family and not give in to their unhinged, irrational and deranged demands. Their demands will just get crazier and crazier because that is what crazy, unhinged people do. On a daily basis, they are desperate, drunk and high on drugs because they see they cannot ultimately win. Democracy must dominate these dictators' lust for power. This is our sacred duty: to stand up for what is right, regardless of the consequences, so that there can be liberty and justice for all. We must stand against terrorists, dictators and tyrants such as the CIA Checchi family terrorist leaders.

"Demonize the enemy from within by surprise,

terror, sabotage, assassination.

This is the war of the future."

- Adolf Hitler

The CIA Checchi cult leaders are Nazi's 2.0. This genocidal, terrorist family has given Hitler's playbook new life. If you can, please make the time to watch these two short videos on Hitler. These videos are very relevant to what is going on in today's America as the CIA Checchi family terrorists attempt to hijack American democracy and destroy the rule of law - using Hitler's playbook.

1. How and when they could have stopped Hitler: (2:22 min)

<https://www.youtube.com/watch?v=bDVosfbcOhM&list=WL&index=1028>

2. Hitler documentary (52 minutes) that shows how Al Checchi is attempting to copy Hitler's plan as he attempts to become "Emperor of the World"

<https://www.youtube.com/watch?v=vlu3k1hmfGc&list=TLPOmjkWnzIwMjKp3Rw8PSpw2w&index=201>

"Our nation is preserved by those who abide  
by their oaths to our Constitution.  
Our nation is preserved by those who  
know the fundamental difference  
between right and wrong."  
- Congresswoman Liz Cheney

Please read my letter to President Biden copied below. I have written more about this dangerous CIA Checchi family terrorist cult at this link to my Google Drive:  
[https://drive.google.com/file/d/1-HSCDUobA4b4xLEJQGuLw7NZBtHx\\_qG](https://drive.google.com/file/d/1-HSCDUobA4b4xLEJQGuLw7NZBtHx_qG)

Sincerely,

Dillon Woods  
Independent Journalist

August 3, 2022

President Biden,

I pray that the death of Congresswoman Walorski creates a commitment in you & other leaders in DC to permanently shut down the CIA Checchi family terrorists who orchestrated the murders of Rep Walorski and her staff today. To average Americans, the Checchi's are making you look very, very bad. It looks like you are giving them money and pardons to kill your critics like Rep Walorski. Here is a tweet she just put out yesterday:

"Aug 2, 2022

During the Biden Recession, the last thing we need is more reckless, big-government spending that fuels inflation. The latest tax-and-spend scheme would send Americans deeper into Biden's economic crisis. Hoosiers can't afford the Schumer-Manchin tax hikes."

By supporting the Checchi family terrorists, you have created big problems for yourself. The only solution is swift and brutal punishment for them.

These Checchi terrorists will continue to kill good people until they are taken out of power permanently. No one is safe while the Checchi terrorists have power and freedom - including you and other good leaders. This murder shows again that they brutally kill their own people who are part of their cult. PLEASE PROTECT AMERICANS AND STOP THEM PERMANENTLY.

I've written more about the Checchi terrorist cult here:

[https://drive.google.com/file/d/1-HSCDUobA4b4xLEJQGuLw7NZBtHx\\_qG](https://drive.google.com/file/d/1-HSCDUobA4b4xLEJQGuLw7NZBtHx_qG)

I am asking you to do the right thing and protect the American people by jailing or killing the leaders of this un-American Checchi cult. They are out of control. They are drunk and high on drugs while they slaughter good Americans. It's gone too far and for too long. For over 20 years, they have caused traumatic national grieving! ENOUGH IS ENOUGH. PLEASE STAND UP TO THESE CHECCHI TERRORISTS AND STOP THEM PERMANENTLY. It's not a time for you to be loyal to your personal friends. It's time for you to stand up for the American people because THAT IS YOUR JOB.

Respectfully,

Dillon Woods  
Independent Journalist

“We must always remember that the United States remains  
the principal hope of freedom and the foremost foe of tyranny  
in all the world.”  
– Ronald Reagan

Dear Lt. Gen. Williams, CSMaj Coffey, Faculty, Staff, and Other Leaders at West Point:

The newest development in my saga with the CIA-Harvard-Mormon Checchi family terrorist cult (more about them in the writing below) is that on July 11, 2022, a judge ordered me to be a slave to the Checchi cult as they continue their genocide of killing secret society people - using me as bait. This court order has daily gone off and then back on, in some sort of shocking legal circus. It seems clear that the fight to stop these killings is not over, yet. There is a very determined and substantial group of "sophisticated" people seeking to continue the killing of secret society people in America.

I'm against it because for nineteen years, I've had a front-row seat, and I see that it's been orchestrated by a group of drunks and drug addicts who are drunk and high while they are working. Their brains are pickled as they make very bad decisions and judgment calls to kill naive, vulnerable people - including children and young adults born into secret society families. These secret society people are not being judged by the content of their character. In many cases, they are killing good, simple people whose only crime is being born into a secret society family or having secret society friends. This is not only insidious court-ordered criminal activity, it's un-American! These naive people are tricked into doing things that will qualify them to be put on a "kill list." Let me explain...

I am exposing and fighting against crazy extremists who are determined to destroy American democracy and the rule of law. Please read this email and join me in fighting against these radical maniacs.

For over forty years, Al Checchi (the founder of this group of serial killing terrorists) has secretly killed hundreds of thousands of secret society people worldwide. Al Checchi believes the world is overpopulated and half of the world's eight billion people should be terminated in order to save the planet. One of the first groups to be killed is secret society people (also on their kill list: Jews, Catholics, devout Christians & Muslims, Africans, African Americans, and gay people worldwide). Because of my writing on the topic of secret societies and my close friendship with one of Checchi's biggest enemies, I became very useful as bait to lure secret society people out of their homes.

The CIA Checchi cult leaders forced me into homelessness and ordered me to live in my van for many years. This helped them develop a fabricated story about me, which they would tell secret society people who were ignorant and gullible enough to believe the gossiping lies. These lies would cause these uneducated, naive secret society people to attack me. When they attacked me, this would give the Checchi cult leaders an excuse to kill them because it would prove they were a "threat to national security." Sometimes they would not only attack that individual person but also attack and destroy their entire family - since these secret societies are a family business.

The Checchi cult leaders must prove someone is a threat to national security before they kill them. There is also a massive financial reward for anyone who kills someone who is a threat to national security. The Checchi cult leaders have made over six billion dollars exclusively from using me as bait since 2003 – not paying me one dime of this money. Unpaid labor is illegal.

The Checchi's tell me that they have run the numbers, and they could make over SEVEN HUNDRED BILLION dollars using me as bait over the next seven years. Their greed for money and their lust to murder vulnerable people have no end. I have been illegally, unethically, and immorally enslaved for nineteen years. I have no idea why a new judge has now ordered me to be enslaved AGAIN to continue this immoral, unethical work of killing uneducated, ignorant, gullible secret society people.

I object to this new court order because I have seen the people they are killing - powerless, poor, vulnerable people with no education. A huge percentage of these people being killed in this genocide are unwise, unsophisticated, inexperienced people who believe the lies and gossip they are told. All American politicians, citizens and legal professionals should be alarmed that a judge somewhere in America has issued a court order for the genocide of people with a low IQ. That judge should be investigated. Does s/he even realize what they are doing by enslaving me for this mission? I don't think they do, or they are excessively corrupt and being bribed to issue this court order. When seven hundred billion dollars is on the line, some people can be bought – even in the Supreme Court.

The bad news doesn't stop with this genocide. The CIA-Harvard-Mormon Checchi family is an excessively corrupt group. They have created a terrorist cult (based in Los Angeles but present in every town in America). They continue to be in high-gear orchestrating mass shootings throughout the United States. For example, just during the month of June 2022: 67 people died, and 259 have been injured. Every weekend in June 2022, these CIA Checchi family cult leaders have orchestrated large numbers of mass shootings.

The founder of this terrorist cult, former businessman Al Checchi, celebrated his birthday in June. In his honor, Checchi cult leaders (which includes Oprah Winfrey) toasted him by creating a mind-blowing 11 mass shootings (on June 4 & 5, 2022) throughout the country, which killed 15 people and wounded 61. They also directed the attack on a Catholic church in Nigeria which injured over 70 people and killed at least 40 - including children. Happy birthday, Al (what a sick, sadistic group of people!). They attacked a Catholic church because they have multiple cases before the Supreme Court and this terrorist event was an attempt to intimidate Supreme Court Justices (many of whom are Catholic).

Below is the new introduction to my newly updated book "Reporting Child Abuse and CIA Abuse of Power." This story and situation need to be declassified so that all news outlets can report the truth to the American public. As it stands now, I am the only one legally allowed to tell this story because of my lawsuit against the CIA-Harvard-Mormon Checchi family. This prominent family has created a terrorist cult that has millions of members in America and hundreds of millions of followers worldwide. If the American voters do not learn the truth, the United States will be heavily controlled by a group of clandestine, mentally ill dictators and terrorists. The point of "Freedom of the Press" is to inform the public about the truth.

If we do not get to the root of the gun violence problem in America, it will never stop. The ruthless CIA Checchi family cult leaders are the root of this problem. This book tells the unvarnished truth as I have seen it and lived it. This book contains information the public needs to know. Federal courts have allowed me (you could say they mandated me) to publish this book far and wide. The leaders of the Checchi terrorist cult have tried to silence me with numerous lawsuits. But I won 100% of these lawsuits because the judges knew I was telling the truth. Unfortunately, this book keeps growing longer because it's a journal of the shenanigans and serious crimes that the CIA Checchi family terrorist cult leaders committed during the last few years (2017-2022).

This year, the Checchi cult leaders have been very busy creating domestic terrorist events and killing innocent people to protest the leaders who are holding them accountable in court for their prolific crimes. These Checchi cult leaders are the people who have been orchestrating school shootings and mass shootings in America for the last 20 years – including the horrific school shootings at Sandy Hook Elementary School on December 14, 2012 (where 20 children and six staff were killed) and in Uvalde, Texas on May 24, 2022 (killing nineteen children and two teachers). The CIA Checchi family cult leaders are responsible for the murders of hundreds of children and innocent people in these mass shootings. Just this year, from January 1, 2022, to June 12, 2022, they orchestrated and organized 253 mass shootings in America.

On June 11 & 12, 2022, they orchestrated 12 mass shootings in the United States, with a total of 11 dead and 51 people injured. Three more people died in the shooting outside Cornerstone church in Ames, Iowa, on Thursday, June 2, 2022. This church has a regular Thursday night ministry for young people. The Checchi cult leaders have become known for their abuse, torture and killing of young people in America and worldwide. It's part of their commitment to sadistically abuse and torment children and young adults. Their prolific abuse of children shows how deeply unhinged and brutal they are. To read a complete chronological list of 2022 mass shootings in America, go to this website: [www.gunviolencearchive.org/reports/mass-shooting](http://www.gunviolencearchive.org/reports/mass-shooting).

The CIA Checchi family cult has also been busy killing and attacking many military leaders and military professionals worldwide. Recently, they killed five more Marines on June 8, 2022, in another aircraft "accident" that they orchestrated as retaliation to military leaders who have been holding them accountable in multiple cases before the Supreme Court (in which I am involved). Because the Checchi cult is present on all military bases worldwide, it is easy for them to kill active-duty military personnel using their cult members to carry out these terrorist attacks that are sometimes covered up as "accidents."

The Checchi cult leaders coordinate deadly terrorist events because they are protesting military, judicial and CIA leaders who are working to stop them from their intense criminal activity and prolific abuse of power. Many recent details are in this book, and the facts are shocking! The CIA Checchi cult leaders frequently threaten to kill me for exposing their crimes. However, Americans have a birthright to the truth because democracy depends on honest journalism. If there is no truthful journalism, there is no genuine democracy. This is not about Democrat or Republican views. It is not about Conservative or Liberal opinions. It is about truth and justice for all. If you want to share this book with others, feel free to do so. I'm happy to share the book free of charge. If you would like me to email a PDF format copy to you, contact me at my email address below. Otherwise, you can read it in PDF format at this link to my Google Drive (which is best to get the most updated copy):

[drive.google.com/file/d/1vtchfRzGQ6ZDrTeZ53G1QsizEib-5py\\_](https://drive.google.com/file/d/1vtchfRzGQ6ZDrTeZ53G1QsizEib-5py_)

This book amounts to a journal of the recent shenanigans of the CIA Checchi family cult leaders. This writing demonstrates clearly why the leaders of this cult are a threat to public safety and a danger to world peace. I suggest you print the book out, if possible. This makes it easier to share with others - without being tracked.

If you want to buy a copy of the book on Amazon (paperback \$10.00 and Kindle digital \$3.00), the link to the book is here: [https://www.amazon.com/REPORTING-CHILD-ABUSE-CIA-POWER/dp/B088T5S6H8/ref=sr\\_1\\_1?crid=5JZEK07BAQDE&keywords=reporting+child+abuse+and+Cia+abuse+of+power&qid=1653605552&srefix=reporting+child+abuse+and+cia+abuse+of+power%2Caps%2C80&sr=8-1](https://www.amazon.com/REPORTING-CHILD-ABUSE-CIA-POWER/dp/B088T5S6H8/ref=sr_1_1?crid=5JZEK07BAQDE&keywords=reporting+child+abuse+and+Cia+abuse+of+power&qid=1653605552&srefix=reporting+child+abuse+and+cia+abuse+of+power%2Caps%2C80&sr=8-1)

All of the CIA Checchi family terrorist cult leaders must be permanently stopped. Politicians, judges and law enforcement leaders worldwide fear them. Politicians and those who uphold the rule of law in the United States are being blackmailed, bullied and bribed by them. They have so many people who are part of their cult they can swing elections and take out politicians and leaders who oppose them. They have so many Senators and Congresspeople working for them that they can create laws to protect their cult, and they always end up with the upper hand. This hijacking of the ballot box cannot be allowed to happen, or democracy will be finished in America.

They orchestrated the insurrection on January 6, 2022, as a threat to politicians and leaders in DC who oppose them. The leaders of this Checchi family cult are a serious threat to public safety. They are not only a severe menace to American democracy - but they are also challenging democracies worldwide. Al Checchi lusts to become "Emperor of the World," and he does not care how many hundreds of millions of people he has to kill to reach this goal. This is a crisis for the entire world. Please take the time to read the introduction below for more details.

Again, I am attaching a free PDF format copy of the entire book, or you can read it at the link above. I suggest printing out the book, if possible. Doing this will make it harder to trace if you decide to share it with someone. I retain the copyright on the book but am happy to freely share my writing with the public as a work of crisis journalism. Together we must navigate this serious problem that affects everyone in the United States and people throughout the entire world.

Respectfully submitted,

Dillon Woods

Independent Journalist

## Introduction

In this book, I am exposing the intense corruption of the CIA-Harvard-Mormon Checchi family. They have created a massive extremist cult of serial killers and terrorists. They lean heavily into using technology and violence for their success. The son, Adam (also known as “red”), graduated from Harvard’s school of computer science. So, he and his friends hack into my computer daily to mess with my written documents and emails, filling them with spelling and grammatical mistakes. They do this to persuade my reading audience that I am an uneducated, illiterate hack-of-a-writer. They hope to discredit my writing and stop people from taking what I say seriously. I use TWO grammar and spelling programs to correct errors in my writing. Yet, no matter how many errors I correct, they still go behind my back and fill my books, letters and emails with annoying mistakes. If you are the kind of person that takes offense at spelling and grammar mistakes, I ask for your patience and understanding as you read my work. This is a very unusual (and frustrating) situation.

This manuscript started as a small compilation of letters that described a unique and challenging situation in my life. This situation was also an exceptional dilemma for millions of citizens in America and tens of millions of people worldwide. For me, this situation with the Checchi family started to take wild twists & turns in 2016 when it started to reveal itself for what it really was: a multi-level scam of epic proportions. In other words, the truth of what I was mired in started to emerge in 2016.

At that time, you could say that I began to awaken from a trance that had started almost thirty years earlier in 1989. However, the scam took a deeper dive when I was manipulated to move to Los Angeles in 1992. What I did not know at that time was that LA was the epicenter and home of the CIA Checchi family terrorist cult. This was the group that had set their sights on manipulating me for reasons which are explained in this book.

When I arrived in California, my life became 100% manipulated by the Checchi family 24 hours a day, 365 days a year. For over twenty-five years, I was oblivious to the fact that I was being heavily manipulated & intensely hypnotized. I had been entranced and befriended by professionals in the CIA who I thought were just ordinary rich people living in Beverly Hills. I could never have predicted where these people would lead me or the dangerous chaos, intense pain and extreme suffering they would bring to my life and into the lives of people I loved. It has been said that the devil comes to steal, kill and destroy (John 10:10). If that’s true, these Checchi cult leaders are the devil incarnate, and they have fooled & manipulated tens of millions of devout believers in many religions and denominations worldwide to be part of their cult of death, chaos and destruction. Famous preachers you see on TV, and local pastors/religious leaders in every community have joined this dangerous and secret mob.

I have been familiar with the phrase “hypnotized,” but I was genuinely skeptical regarding this reality. I had seen TV shows where people had supposedly hypnotized, but I was sure they were all actors playing a game, entertaining the public. Hypnosis was mentioned in classes when I studied psychology as a university student. I had occasionally heard about this kind of “hypnotism” nonsense in the news—for example, the man who killed presidential candidate Bobby Kennedy in Los Angeles in 1968. Sirhan Sirhan says he didn’t remember anything about the night he killed Kennedy. Many have asked over the years if Sirhan had been “Hypno-programmed” to kill Senator Kennedy. Had he been put in a trance-like state, hypnotized by someone at the CIA to do something extreme, illegal and crazy? Is that kind of hypnosis real, or is it just a fantasy of Hollywood movies?

I’m here to tell you that CIA hypnotism or “mind control” (or whatever you want to call it) is very real. I’ve learned it has various levels of intensity, and there are various ways to create an environment where it can flourish to be effective. Since the beginning of the CIA in 1947, they have done decades and decades of experiments on how to harness this tool of hypnosis for their own manipulative purposes. In fact, social psychologists have created an entire niche within the psychology field that specializes in understanding how to impact people through communication and contact.

As social psychologist Dina McMillan said in her Ted Talk: “In social psychology, we study influence and interaction. We look at the factors that can change beliefs and behaviors - often without someone consciously noticing. So, we examine methods of persuasion, manipulation and coercion.... Your life can be ruined by someone who never puts his hands on you in anger. Coercive control is living under a suffocating system where someone else controls every aspect of your life. What you do, say, eat, how you dress, where and how you live, whether you get an education or have a job, how you spend your money, how many children you have and how you interact with them. Your relationships are monitored – even with your own family, and you can’t have relationships at all unless the person controlling you gives their permission. With no exaggeration, it’s a type of slavery.... They felt entitled to a relationship that is all in their favor, where they can be hyper-controlling and cruel, and the person just had to accept it.... These early tactics are known as ‘grooming.’ Grooming is scripted behavior with a purpose. It’s saying and doing things to lure someone in, inspiring their trust, intensifying their emotional attachment and increasing control. All these tactics belong to a group of influence techniques known as ‘psychological manipulation.’ Psychological manipulation is lying, deceiving, and performing in order to influence how someone thinks, feels and acts.... Psychological manipulation is scary because it’s not only effective; it works whether you recognize it or not, agree to it or not, resist it or not. Your only protection, your only defense is to get away from the person using them on you.” (Dr. McMillan’s talk is here at this link: <https://www.youtube.com/watch?v=ythOTBEkUzM> ).

Without my knowledge or consent, I had been slowly spellbound and gradually caught in a massive web of deliberate deception, careful manipulation and thoughtful duplicity. Much like a fly caught in a spider’s web, I woke up from this nightmare of psychological manipulation just as I was about to be wrapped up by the spider and eaten for lunch.

Today my health dangles from a thread because this CIA family has, for two decades, abused me in many ways that have destroyed my health. They have poisoned me and stressed me out in so many ways my get-up-and-go has got up-and-went. I know my days are numbered, and I feel my vitality for life is drying up. I have just enough time and energy to write this book to warn my fellow humans of what I know and what I have seen for myself regarding the greatest danger to humanity, Christianity and Judaism since the first Hitler tried to rule the world.

The second coming of Hitler is Al Checchi. In this book, the courts have allowed me to tell the public how I met him and what I have experienced, seen and heard for myself regarding the CIA Checchi family terrorist cult. I have been sued by these CIA Checchi family cult leaders (which includes Oprah Winfrey) seven times for defamation/slander/libel, and I won 100% of these lawsuits because the judges knew I was telling the truth. As a journalist, it is my job to tell the public the truth about what is going on in such a serious situation as this. These insane Checchi family cult leaders are slaughtering innocent Americans and innocent men, women and children worldwide. With the courts’ support, the judges are saying through me: ENOUGH of this evil Checchi cult of death as they destroy lives, families and democracies around the world.

The goal of the CIA Checchi family terrorist cult is total world domination, just like the first Hitler. Like the first Hitler, they are violent, brutal, mentally ill and ruthlessly unmerciful. But, unlike the first Hitler, they have been going about their evil plans secretly and quietly for over forty years. They have killed millions of people worldwide, and no one knows about it because they did it sneakily. Hitler was stupidly obvious. Checchi is skillfully sneaky, and his large army is comprised of invisible spies worldwide. Please make no mistake about it: this is a crisis for American democracy and the entire free world.

The Checchi family cult leaders conceived their “America First” policy as a code with hidden meaning for insiders. “America First” is promoted by some Republicans who are fully controlled by the Checchi cult. The coded meaning is: “dominate America first and gain full control of the American military. Then, use that military to dominate and conquer the entire world.” Al Checchi intends to be ‘Emperor of the world’ before he dies. He doesn’t care how many people he has to kill to get there. Congressman Raskin explained it this way: it’s the “rule or ruin” philosophy. The Checchi terrorist cult leaders are telling the world: “either we rule everything, or we will ruin democracy for everyone.” That is where things are as the Checchi cult leaders attempt to take over the world. As a critical strategy for their plan, they groom children as sex toys for adults so they can blackmail leaders, and they kill & torture children by orchestrating brutal mass shootings – as well as other forms of child exploitation, abuse, torture and misuse.

Leaders must stop the Checchi cult leaders' prolific exploitation and abuse of children and adults. God help us if the Checchi cult leaders rule everything. Hundreds of millions of people who disagree with them will be killed worldwide. American leaders must find the courage to do what is right and uphold their oath to defend and support the Constitution of the United States. Otherwise, freedom is gone for everyone worldwide. This Checchi cult is a genuine, brutal cult of death and destruction as they make the ultimate power grab for world dominance. They seek to destroy all democracies worldwide and install their dictatorship of oppression and tyranny. They are already starting to dismantle long-standing legal rights in America. They are set firmly on a course in their quest for world power.

If you only have time to read this introduction, the short story of how I met the leaders of this cult is concise: I met Kathy Checchi and Al Checchi when they came to the gym where I worked in West Los Angeles. One morning in 1995, my boss at the gym where I worked told me he had just gotten a call from a billionaire’s wife in Beverly Hills. Kathy Checchi was looking for a fitness trainer, and my manager gave me the job. I worked with and became friends with the entire Checchi family during this time. I didn’t know that the Checchi’s had known me, studied me and manipulated my life for five years before I met them. I appeared on their radar because I had become close friends with one of their main enemies: the family of LBJ in Texas. Al was going to run for governor of California, and he wanted me to help him get in shape for the campaign trail.

Al and Kathy were the first billionaires I had ever met. I had known some rich people, but to my knowledge, none of them were billionaires. If any of them were billionaires, they hid it well. All the rich people I knew were frugal and down-to-Earth. It turns out that being frugal is how people stay rich. It’s one thing to become rich. It’s another to stay rich. Little did I know that by meeting Al & Kathy Checchi, my life was about to change in ways I could never have anticipated – all of it bad. Nothing they brought into my life was good.

When I was with them in person, they seemed like regular, friendly & charming people. Both showed immediate signs of personal psychological insecurity, but nothing highly unusual to the culture in Los Angeles. Firm handshakes. Direct eye contact. Intelligent conversations while we exercised. Both had a little middle-aged bulge in the midsection. Nothing uncommon or unattractive. What was not obvious about them, in the beginning, became apparent many years later. These billionaires were also prolific serial killers and would eventually kill many people I loved (including my parents).

It was not obvious they were the leaders of a massive international cult of terrorists, drug dealers and criminals of every kind. Many people at the gym where I worked (including my boss) were part of the cult. The Checchi’s claim that over 500 million people worldwide are part of their cult. What percentage of these people were from the “deplorable” bottom of the barrel? I do not know (but it’s a large percentage).

They also have many famous celebrities, star athletes, wealthy business leaders, politicians, professors, inventors, famous preachers, writers, religious leaders and geniuses from every conceivable field around the world who are a part of the Checchi family cult. Being part of the cult gives people protection, and they can further their careers up the ladder of success. Cult members are given more opportunities in their particular fields of expertise. The criminals in the cult were given more criminal opportunities. Hardened criminals who didn’t join the cult were killed. “Join us or die” has been the Checchi motto for over six decades, and they mean it. They have killed so many innocent men, women and children – it’s staggering and sickening (more details about this in the book ahead).

The leaders of the CIA Checchi family terrorist cult would eventually manipulate illegal drugs into my life. I had come from a very conservative family, and drugs were something I had always been deeply set against my entire life. Eventually, the Checchi’s would try to kill me seventeen times in different ways. From poisoning the drugs they brought into my life... to creating car accidents, driving me off the road at 60 mph, three very close calls using head-on collisions with massive tractor-trailers, and more.

In short, they turned my world upside down and inside out. I would be introduced to a massive grooming machine they created, which prepared and groomed people for many things, from grooming professional high school & college athletes for sports teams and the Olympics... to grooming the next Hollywood celebrities. From grooming people to become Governors, Senators and Congresspeople to grooming thousands of teenagers to have sex with adults (using the teens to blackmail the politicians, business leaders, entertainers and athletes so that these “public servants” and “leaders” could always be forced to do what they were told to do. If you didn’t obey the Checchi overlords - they would expose the sex you had with that underage teen, and your career would be over as quickly as it began!).

This Beverly Hills family was involved in so many profitable and illegal adventures - it was unbelievable. They walked among giants and created giants in business, politics, sports, religion, education and entertainment. They controlled and manipulated the ‘halls of power’ worldwide. I didn’t even know there were halls of power. To this day, Al Checchi calls himself “the king of the world,” and he means it. With a few hours’ notice, he can make anything happen (good or bad) anywhere in the world. The prominence and stature of this family were inconceivable to me and unprecedented in American history. To carry on this family legacy, Al & Kathy spent decades training their children and a handful of their children’s friends to carry on and grow the corrupt, prolific criminal Checchi empire.

On more than one occasion, it felt like I was transported to the scene in the New Testament where the Devil tempted Jesus. “Then Jesus was led by the Spirit into the wilderness to be tempted by the devil.... The tempter came to him and took him to a very high mountain and showed him all the kingdoms of the world and their splendor. “All this I will give you,” he said, “if you will bow down and worship me.” Jesus said to him, “Away from me, Satan! For it is written: ‘Worship the Lord your God, and serve him only.’” Then the devil left him, and angels came and attended him.” - Matthew 4:1-11

The Checchi’s would often offer me things in this world that were outside the realms of my imagination and beyond belief. To stop me from writing this book and to stop me from sending

thousands of emails with portions of this book copied in the email, I was weekly offered unbelievable amounts of money and power that comes with high-level political offices. It honestly wasn't hard to turn down. First, because I've had so many bad experiences with this family, I know they are con-artists, full of insincerity, lies and games. You can't believe anything these people offer in a business deal. They can't be trusted. Second, I'm not writing this book for money. I'm writing it because informing the American people of the truth is the right thing to do for democracy. Honest journalism is essential to democracy. People must know the truth if they are to have an informed vote. It's a simple concept that is the foundation of democracy: if there is no honest journalism, there is no genuine democracy.

Will the Checchi's try to kill me again for what I have done in writing this book? Probably. Is writing this book and exposing their corruption worth the risk? Yes. Even if I never make one penny from exposing this evil cult, it is the right thing to do. This mentality is why people call America "the land of the free and the home of the brave." Americans do the right thing, regardless of the consequences and the cost to their own personal comfort. All of us must do the right thing, regardless of the consequences.

Americans deserve to know the truth of what is going on, and this book will help inform Americans and hopefully make American democracy stronger. This book details letters I wrote to leaders in America – asking for help as I journaled (complained about) the shenanigans of this rich, powerful family in Beverly Hills, California.

If you only have time to read this introduction, there is one thing that is vital for every American to know:

The Checchi's have found a kind of loophole in the Constitution of the United States. They built their massive empire of corruption and abuse on this one constitutional phrase: "except as a punishment for crime." It is important to expose this loophole because the ideas of the American Constitution have spread and continue to spread throughout the world. This one idea has been exploited to the point of excessive abuse. Therefore, it is probably the one thing in the Constitution that should be taken out or amended. If this idea spreads worldwide, the Checchi terrorist cult leaders could exploit the entire world into slavery.

The CIA Checchi family cult leaders feel they own millions of people and me. Therefore, they feel they can do whatever they want with us - including getting people to participate in criminal activity, drugs, and even killing people. Once they can manipulate people to do something illegal (for example, doing drugs or slander), they have the legal right to enslave those people and turn them into indentured slaves. Once they turn someone into an enslaved person, they can force people to do anything, live anywhere, marry who they are told to marry, work where they are told to work and never receive any payment - forced to live in poverty. As a result, millions of people in America have become enslaved based on the Constitution of the United States. "Indentured servitude is a form of labor in which a person is contracted to work without salary for a specific number of years. The contract, called an "indenture", may be entered voluntarily for eventual compensation or debt repayment, or it may be imposed as a judicial punishment." – Wikipedia

The Checchi family cult leaders have enslaved tens of millions of people in America. In America, getting people involved in anything illegal (drugs or even "slander," for example) is grounds for enslavement. This is why the Checchi cult leaders push people to do illegal drugs, have illicit sex, cheat on taxes and participate in any criminal activity. If you do ANYTHING illegal, you can be forced to become a slave to a government agency or this CIA family. Did you know that? This is not taught in public school civics class, but it should be.

When the Checchi cult leaders manipulate people to break any law, they can turn those citizens into slaves for their cult. They can make you do anything they want, just like slavery back in the southern days between the years 1700 to 1860s. They can even kill you if they want to. You are their property, and they own you. In America, this law is even enshrined in the Constitution, Amendment 13 (which was meant to abolish slavery): "Neither slavery nor involuntary servitude, EXCEPT AS A PUNISHMENT FOR CRIME whereof the party shall have been duly convicted, shall exist within the United States, or any place subject to their jurisdiction."

This is something that most Americans do not have any idea is happening. On the surface, it seems like Amendment 13 is meant to abolish slavery. But, it has done the opposite - for those who commit a crime. Even some enslaved people sometimes have no idea they have been being enslaved. (It's not like you get a letter in the mail telling you that you are now a slave). That's how I was – completely oblivious and naïve to what was happening around me and in my life. When I learned the Checchi terrorist cult leaders were making a slave of me and millions of others, I was shocked this was legally allowed. It seems very unfair that Americans are not told about this slavery-entrapment machine that the Checchi's have created and used for many decades to enslave tens of millions of people.

This indentured slavery is a secret that the elite people in the United States use to gain ultimate power over the millions of poor, uneducated, ignorant, naïve and gullible people in America. For example, one of their common tricks involves secret society people in America. The Checchi cult leaders get secret society people to spread gossip that is not true about other people in their community. This constitutes a crime. "Slander: the action or crime of making a false spoken statement damaging to a person's reputation." – Oxford Dictionary

The crime you commit can be small (like the crime of slander), and you can become enslaved. Once you become a slave, they can dictate how much money you make, where you live, if you get an education, where you get an education, if you marry, who you marry, and if you have kids. You can't even have any relationships at all unless the person controlling you gives their permission and much, much more. As an enslaved person, every detail of your life will be directed. You are a slave to them, and you must obey. If you do not obey, they can even kill you if they decide you are not helpful to them or good for society. The hijacking of someone's life is totally legal once that person breaks the law.

You thought slavery had ended? Just the opposite. Once politicians inserted that phrase ("except as a punishment for crime") into the Constitution of the United States, authorities were able to enslave mass numbers of people of any skin color. The CIA Checchi family terrorist cult has taken this reality to an entirely new level of mass incarceration, mass surveillance and mass enslavement. Because of how easy it is to record people today (via cell phones, computers and televisions – that all have built-in microphones and video cameras), these video and audio recordings can serve as evidence in a court of law if they ever need to justify the enslavement of an indentured slave. Remember Edward Snowden uncovered and exposed "mass surveillance," and then he had to move to Russia for his protection? This is why the Checchi cult leaders created the mass surveillance program: it was part of a massive machine of Checchi mass enslavement. Technology that records and documents every conversation people have made the enslaved population grow exponentially.

More must be done to educate the public that the prolific enslavement of people, as the Checchi's have been doing for decades, is being allowed in the United States of America. They are even enslaving young students. This is the biggest multi-level scam to ever spread like wildfire through American culture. People like the Checchi terrorist cult leaders have made billions of dollars because the government pays money to people who help stop criminal behavior. But because it is a secret and many people are easily entrapped and set up as criminals, it's a purely unfair, secret system of oppression and abuse of power. I am not a legal scholar, but I can confidently say that when they wrote Amendment 13 in the Constitution in 1865, they did not intend this mass enslavement of American citizens.

All Americans live on the foundation of the Constitution on a daily basis. Like the shade of a tree giving comfort on a hot day, the Constitution was created to give us a feeling of well-

being, consolation, and guidance on this challenging Earthly journey. The Constitution guides our entire system of justice and everything we do in America. Now is the time to make politicians have that phrase ("except as a punishment for crime") taken out of the Constitution of the United States. It is the single most dangerous phrase ever used against the public. Many people think it's time to end this abuse of power and unjust enslavement of citizens.

This book (which is attached to this email as a PDF document) is a testament to the corrupt lengths that tyrants (like the CIA Checchi family cult leaders) will go to, and the cruel things dictators will do to cling to worldly control when this authority is based on extreme exploitation, deceit, manipulation, duplicity and unchecked power.

Please read this entire book and share it with other people in your life.

Sincerely,

Dillon Woods

Independent Journalist

I started writing about the CIA Checchi family cult of terrorists in 2017. If you have not read all my writings about this dangerous terrorist cult, there is more information here in the documents, letters, and books uploaded to my Google Drive at these links:

1. "Letter to CIA Director Burns"

[drive.google.com/file/d/16jqEAcOXaschRbiefV1jUT2MQXLnBBKY](https://drive.google.com/file/d/16jqEAcOXaschRbiefV1jUT2MQXLnBBKY)

2. "Reporting Child Abuse and CIA Abuse of Power"

[drive.google.com/file/d/1vtchfRzGQ6ZDrTeZ53G1QsizEib-5py\\_](https://drive.google.com/file/d/1vtchfRzGQ6ZDrTeZ53G1QsizEib-5py_)

3. "Dear Commander and Other Military Leaders"

[drive.google.com/file/d/15XAt3vdNBQgCML19qXMEVPVVe7yhRtZ](https://drive.google.com/file/d/15XAt3vdNBQgCML19qXMEVPVVe7yhRtZ)

4. "Appalled." – A book I was forced to call "fiction," but it's all true.

[drive.google.com/file/d/1hSND9E3z8qdkcSoidBcUWKfeX\\_YGuNyE](https://drive.google.com/file/d/1hSND9E3z8qdkcSoidBcUWKfeX_YGuNyE)

5. "To Mute or Not to Mute? That is the Question!" – A book I was forced to call "fiction," but it's all true.

[drive.google.com/file/d/1\\_NCMIWM7C3f1Yul00vAX40yKISH51pP9](https://drive.google.com/file/d/1_NCMIWM7C3f1Yul00vAX40yKISH51pP9)

6. "Eight Months in LA County Jail." – A book I was forced to call "fiction," but it's all true.

[drive.google.com/file/d/1Tg2xdJ-U4cG6UGvFFg3BbLB7utS7homs](https://drive.google.com/file/d/1Tg2xdJ-U4cG6UGvFFg3BbLB7utS7homs)

7. "Letter to Christian Leaders and Evangelicals."

[drive.google.com/file/d/1uT6tfBbTu1UBYJ9UjPOzy-mtemD12YP](https://drive.google.com/file/d/1uT6tfBbTu1UBYJ9UjPOzy-mtemD12YP)

8. "Letter to American Leaders - July 30, 2021."

[drive.google.com/file/d/1JyuoJv7nD91\\_ZXZaQMO8kWIFAge4qbCX](https://drive.google.com/file/d/1JyuoJv7nD91_ZXZaQMO8kWIFAge4qbCX)

9. "Letter to Governor Phil Scott - August 19, 2021."

[drive.google.com/file/d/14ZhOfsMJO\\_Gfi6zeyj--9ZdMKA5DogU](https://drive.google.com/file/d/14ZhOfsMJO_Gfi6zeyj--9ZdMKA5DogU)



10. "Letter to Senators" October 18, 2021."

[drive.google.com/file/d/1\\_rVLkD8V9uMTGUvPaf5wLh0ygyxaQYR8](https://drive.google.com/file/d/1_rVLkD8V9uMTGUvPaf5wLh0ygyxaQYR8)

11. "Letter to President Biden - October 19, 2021"

[drive.google.com/file/d/1G7JAN9fSKbpeINSF32ec9pajvi0VuRoR](https://drive.google.com/file/d/1G7JAN9fSKbpeINSF32ec9pajvi0VuRoR)

12. "Domestic Terrorism in America" – November 29, 2021

[drive.google.com/file/d/1JGQcvaQqu5lov58Tqt-46didU7rmq\\_cf](https://drive.google.com/file/d/1JGQcvaQqu5lov58Tqt-46didU7rmq_cf)

13. "Complaint to DC Bar Association regarding Attorney Neal Katyal - December 3, 2021"

[drive.google.com/file/d/1VdCFNUJVzo5jG-Otibs-Xzg\\_do8JwuMJ](https://drive.google.com/file/d/1VdCFNUJVzo5jG-Otibs-Xzg_do8JwuMJ)

14. "Letter to Lt. Gov. Molly Gray - December 8, 2021"

[drive.google.com/file/d/1xXm3SPj\\_LzO80xNSS\\_sdQ462Fh9LEELh](https://drive.google.com/file/d/1xXm3SPj_LzO80xNSS_sdQ462Fh9LEELh)

15. "Letter to Secretary Austin and Military Leaders" – January 24, 2022

[drive.google.com/file/d/16VN8\\_hTTX59mfy7-PwQiA3OJTKhr8SyK](https://drive.google.com/file/d/16VN8_hTTX59mfy7-PwQiA3OJTKhr8SyK)

16. "Letter to Military Leaders" – March 1, 2022

[drive.google.com/file/d/1m4nd6330hLkgJJEzv3L.yjzjAeTPXACit](https://drive.google.com/file/d/1m4nd6330hLkgJJEzv3L.yjzjAeTPXACit)

17. "Checchi Terrorist Cult Killing Judges and Attorneys Nationally." - March 19, 2022

[drive.google.com/file/d/1H6VwgS0CviWwBCvGnSnyTrmIDLazRraD](https://drive.google.com/file/d/1H6VwgS0CviWwBCvGnSnyTrmIDLazRraD)

18. "Letter to Citizens and Leaders" - April 11, 2022

[drive.google.com/file/d/1dMjMA8OhX02bS6xZfKbbCVLuPluTjL4T](https://drive.google.com/file/d/1dMjMA8OhX02bS6xZfKbbCVLuPluTjL4T)

19. "Supreme Court Testimony: CIA Checchi Cult Grooming Children" - May 2, 2022

[drive.google.com/file/d/1dM4lg47m8\\_8XbE2aGxMQQG38uMszmJ32](https://drive.google.com/file/d/1dM4lg47m8_8XbE2aGxMQQG38uMszmJ32)

20. "Letter to Governor Newsom & Governor Hochul on CA, NY Mass Shootings" - May 15, 2022

[drive.google.com/file/d/1ciZvbaRkO46O5VEXE9LS8k92T-StOOic](https://drive.google.com/file/d/1ciZvbaRkO46O5VEXE9LS8k92T-StOOic)

21. "List of Checchi Family Cult Murders" – May 17, 2022

[drive.google.com/file/d/1TEjXpqT5Earzxs3bQsMYXXJqnUSdFyF](https://drive.google.com/file/d/1TEjXpqT5Earzxs3bQsMYXXJqnUSdFyF)

22. "Important New Introduction to Newly Updated Book" - June 1, 2022

[drive.google.com/file/d/1-HSCDUobA4b4xLEJQGuLtW7NZBtHx\\_qG](https://drive.google.com/file/d/1-HSCDUobA4b4xLEJQGuLtW7NZBtHx_qG)

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we know to be true about what's going on in our country. Being a writer and journalist is also a great way to participate in non-violent protests. We need more non-violent ways to express ourselves in this world. TECHNOLOGY PARTNERED WITH INDEPENDENT, UNBIASED VOICES / THINKERS IS A GREAT GIFT THAT CAN SOLIDIFY AND FORTIFY OUR DEMOCRACY. WE MUST PROTECT THESE NEW TOOLS (SUCH AS EMAIL) WHEN THEY ARE CONNECTED TO AVENUES OF FREE SPEECH AND FREEDOM OF THE PRESS. MODERN TECHNOLOGY TOOLS HAVE BEEN UNKNOWN TO PAST GENERATIONS AND CAN PLAY AN IMPORTANT ROLE IN CITIZEN COMMUNICATION, FREEDOM OF SPEECH, AND FREEDOM OF THE PRESS.

Keep safe those who serve You, O God;

in you we take refuge.

Psalms 16:1

## Mr. Walter Heinz Statement #1

**From:** [heinzwally@gmail.com](mailto:heinzwally@gmail.com)  
**To:** [Ghostlaw, Deadra CIV](#); [Board of Visitors](#)  
**Cc:** ["Runkel, Nicholas"](#)  
**Subject:** RE: Letter re West Point Board of Visitors  
**Date:** Tuesday, August 9, 2022 10:54:44 PM  
**Attachments:** [Request for Resignation Letter\\_final.docx](#)  
[Signatories List\\_USMA BoV Resignation Request.docx](#)

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Good Day Ms. Ghostlaw,

I am in receipt of your email reply below. I am addressing you here in both of your capacities: as DFO to the BoV and as a staff member of USMA. Mr. Runkel is cc'd as well as I received a reply from him on 4 August 2022 in which he indicated that Congressman Womack's office cannot speak for the West Point BoV – even though I addressed my inquiry to Congressman Womack not as a constituent but in his role as the Chairman of the BoV (and as such should have been able to be responsive). You were cc'd on Mr. Runkel's email. With your reply below, and his of 4 August, it is clear that I will continue to get the bureaucratic shuffle and run around that I have for nearly 2 years. Clearly, I must conclude that neither the USMA administration, nor the BoV has any interest in honoring my requests for information nor the requested actions.

As you should already know, but I will reiterate it here, I have had a FOIA request pending at HQ DA for many months. The due date for a reply to that request has come and gone without an answer. To be clear, my requests to you as the DFO (and to the USMA administration in parallel requests of which you are surely aware) and to the BoV do not include requests for the release of the IG investigation(s) into the 25 June 2020 public letter titled "Anti-Racist West Point Policy Proposal". My requests have, and continue to be, for the actions taken by USMA as a result of that letter and investigation, and to have the BoV require a re-addressing of the same by USMA in their past and future BoV meetings.

Having continuously been stymied in seeking an explanation of the rationale for this matter not being readdressed by the BoV, I am attaching a letter to the BoV (through you as the DFO) that requests the resignation from the BoV of all Congressional members who have comprised the BoV. The attached I believe speaks to the rationale and justification for that. I also herewith request that you as the DFO provide a copy of the attached letter to these BoV members and to the entire BoV; and as a USMA staff member to the USMA administration. I will, however, also attempt to provide the attachments to each congressional official. Additionally, I request that these attachments become statements and attachments to the next BoV meeting.

I thank you in advance for doing so.

Walter Heinz  
USMA Class 1971

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**From:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>  
**Sent:** Tuesday, August 9, 2022 8:44 AM

**To:** wally heinz <heinzwally@gmail.com>  
**Cc:** Runkel, Nicholas <Nicholas.Runkel@mail.house.gov>  
**Subject:** RE: Letter re West Point Board of Visitors

Dear Mr. Heinz:

First, I apologize for the delayed response to your inquiry. As you know, the Board of Visitors chooses the agenda items and has chosen not to include your concerns. Further, only the Department of the Army Inspector General may release the results of the inspection LTG Williams, then Superintendent, directed. You may request a copy of this inspection and its results by submitting a "Freedom of Information Act (FOIA) for IG records" at <https://www.dodig.mil/FOIA/Submit-Foia>, e-mail [foiarequests@dodid.mil](mailto:foiarequests@dodid.mil), or by mail at Department of Defense Office of Inspector General, ATTN: FOIA Requester Service Center, Suite 10B24, 4800 Mark Center Drive, Alexandria, VA 22350-1500. Members of the public are welcome to provide statements for inclusion in the record. They must be received at least ten days prior to the scheduled meeting in order to be included.

Respectfully,

*Deadra K. Ghostlaw*  
*Assistant Secretary of the General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email: [deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)*

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**From:** wally heinz <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Sent:** Thursday, August 4, 2022 11:09 AM  
**To:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>  
**Cc:** Runkel, Nicholas <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Subject:** Re: Letter re West Point Board of Visitors

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Hello Ms. Ghostlaw,

Reference my request below of 7 July I do not show that I have received the explanation that I requested - neither from the BoV nor from USMA directly. My request is directed at both entities.

I would appreciate your follow up on this in your roles as the designated Federal Officer to the BoV and your position on the USMA General staff.

Thank you,

Walter Heinz

Sent from my iPhone

On Jul 7, 2022, at 11:09 AM, wally heinz <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)> wrote:

Ms Ghostlaw,

I cannot pretend that the content of your email below is a surprise, as were this to have been an intended agenda topic, USMA staff would have been preparing the presentation to the BoV when I last inquired on 6/27.

Needless to say I continue to be wholly disappointed in not only the BoV for not including this as an agenda item; but equally, if not more so, disappointed in USMA itself for not having further addressed it either publicly, and the not including it in their recommendations for BoV agenda items.

I would kindly ask for an explanation of why this topic has not been a matter of concern for the BoV since June 2020 - either of their own volition or in response to my continuing requests. Similarly, why has USMA itself ignored updating the American public and concerned USMA alumni ( like myself) on its own initiative, as well as providing updates to the BoV?

Kindly provide me the rationale for the non-inclusion by the BoV, and also why USMA has remained continuously silent on this?

If the answers to my questions are above your ability to answer, I request that you forward them to the USMA Superintendent for his response.

You may rest assured that I will provide additional statement(s) for the record in advance of the next BoV meeting.

Thank you,  
Walter Heinz  
USMA 1971

Sent from my iPhone

On Jul 7, 2022, at 6:24 AM, Ghostlaw, Deadra CIV  
<[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)> wrote:

Mr. Heinz,

Good morning and I hope you are well. None of the statements received, nor requested agenda items, were considered for discussion at the 1 July 2022 USMA Board of Visitors meeting. Your statement and request to add an agenda item will become part of the minutes for the meeting, as an addendum.

Respectfully,

*Deadra K. Ghostlaw*  
*Assistant Secretary of the General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email: [deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)*

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**From:** Wally <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>

**Sent:** Tuesday, July 5, 2022 3:37 PM

**To:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>; 'Runkel, Nicholas' <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>

**Subject:** RE: Letter re West Point Board of Visitors

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Hello Ms. Ghostlaw,

I assume that the schedule 1 July BoV meeting took place as scheduled. If that is the case, and since I have not heard back from you on my requested agenda item, am I to assume that the agenda for the meeting did not include my requested agenda topic? Also, will my request that it be included become an appendix/ attachment to the Board meeting minutes when they are published?

Thank you.

Walter Heinz

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**From:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>

**Sent:** Monday, June 27, 2022 10:43 AM  
**To:** Wally <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>; 'Runkel, Nicholas' <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Subject:** RE: Letter re West Point Board of Visitors

Mr. Heinz,

Good afternoon and thank you for your inquiry. I have not yet heard if your requested agenda item will be included at the 1 July 2022 meeting. If it is to be added, I will let you know.

Thank you very much and have a good day.

Respectfully,

*Deadra K. Ghostlaw*  
*Assistant Secretary of the General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email: [deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)*

---

**From:** Wally <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Sent:** Monday, June 27, 2022 12:10 PM  
**To:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>; 'Runkel, Nicholas' <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Subject:** RE: Letter re West Point Board of Visitors

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Ms.Ghostlaw and Mr. Runkel,

Kindly update me on the status of my agenda item request.

Thank you,  
Walter Heinz

---

**From:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>  
**Sent:** Wednesday, June 15, 2022 8:12 AM  
**To:** Runkel, Nicholas <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>; [heinzwally@gmail.com](mailto:heinzwally@gmail.com)

**Subject:** RE: Letter re West Point Board of Visitors

Mr. Runkel,

Thank you for forwarding this statement to me.

Mr. Heinz,

Thank you for your statement to Madison Nash, it will be added to the statements I send to Congressman Womack for consideration at the 1 July 2022 USMA Board of Visitors meeting. Should your statements, or request for an agenda item to be added, are approved we will notify you.

Respectfully,

Dede

*Deadra K. Ghostlaw*  
*Assistant Secretary of the General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email: [deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)*

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**From:** Runkel, Nicholas <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>

**Sent:** Tuesday, June 14, 2022 5:35 PM

**To:** [heinzwally@gmail.com](mailto:heinzwally@gmail.com)

**Cc:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>

**Subject:** RE: Letter re West Point Board of Visitors

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Mr. Heinz—

Madison passed your email along to me. I am cc-ing the Designated Federal Officer for the West Point Board of Visitors, Ms. Deadra Ghostlaw, who will process your request.

Thank you,



Nick Runkel

---

**From:** wally heinz <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Sent:** Tuesday, June 14, 2022 9:32 AM  
**To:** Piel, Madison <[Madison.Piel@mail.house.gov](mailto:Madison.Piel@mail.house.gov)>  
**Subject:** Re: Letter re West Point Board of Visitors

Hello Madison,

Am contacting your today to reiterate my request that the USMA Board of Visitors include on the agenda fir its upcoming meeting in 1 July 2022 the issue of this letter. I firmly believe and request that the BoV seek an update from USMA on any actions taken by (or still to be taken) USMA in response to the allegations and demands made in that letter of June 2020. Since the July 2020 BoV meeting in which the Superintendent addresses the letter as having been received and that he had initiated an IG investigation, nothing further has been made available by USMA on this matter - neither publicly nor to my repeated requests for such information. Nor has the Board been further updated by the Superintendent, nor have they further requested such an update. There are no minutes available for any meetings of the BoV since Dec 2020.

I have twice previously ( below attachment and Dec 2021) written to Congressman Womack as the BoV chair, and to other BoV members without reply or any comment on this matter.

Additionally I have sent the same to the Federal Designated office to the BoV requesting this be an agenda item - must recently in preparation for the upcoming 1 July meeting. This too remains unanswered. I am led to believe that my requests are and will be a matter of public record- however I have no oversight of that being the case because there are no publicly available minutes to be viewed.

Kindly present my request to Congressman Womack and other BoV members again.

I note that the superintendent is to be reassigned shortly and thus if this is not addressed in the July meeting their will be no Oversight into his actions on this matter. This I submit should not be allowed to occur as adessing this matter falls in Nader the purview of the BoV mission. Needless to say I am disappointed

that the BoV has not exercised its responsibility to re-address this topic.

Kindly too feel free to call me with any questions that you may have on this and my previous requests.

Walter Heinz  
303 807-5901

Sent from my iPhone

On Sep 7, 2021, at 2:14 PM, wally heinz  
<[heinzwally@gmail.com](mailto:heinzwally@gmail.com)> wrote:

Hi Madison,

Just checking back in re to my email below. Has my mailed letter been received? Can you provide an update on if and how the BoV will address this?

Thank you,

Walter Heinz

Sent from my iPhone

On Aug 23, 2021, at 9:49 AM, Wally  
<[heinzwally@gmail.com](mailto:heinzwally@gmail.com)> wrote:

Hello Madison,

Thanks for taking my call and providing me your email. This attached letter should be forthcoming via the USPS soon. Was mailed on Friday or Saturday. Since my emails to [BoV@westpoint.edu](mailto:BoV@westpoint.edu) have also gone unanswered ( June and July) I decided I should write directly to Congressman Womack. Thanks for getting it into his hands.

The issue is one of great concern for me and my attempts at getting answers directly from West Point have been fruitless. Without belaboring that, I would be happy to also share those details with the Congressman if desired. My emails to [BoV@westpoint.edu](mailto:BoV@westpoint.edu) provide some of that, in that they share the email strings with the Public Affairs office at West Point.

Thank you again,

Walter Heinz  
USMA 1971  
Cell 303 807-5901

<Anti Racism West Point Policy  
Proposal letter.docx>

## Mr. Walter Heinz, Statement #2

Walter Heinz (USMA Class 1971)

9 August 2022

Congressman Steve Womack  
Chair, USMA Board of Visitors (BoV)  
2412 Rayburn House Office Bldg.  
Washington, DC 20515

Senator Richard M. Burr  
USMA BoV Member  
217 Russell Seate Office Bldg.  
Washington DC 20510

Senator Tammy Duckworth  
USMA BoV Member  
524 Hart Senate Office Bldg.  
Washington, DC 20510

Senator Joe Manchin  
USMA BoV Member  
306 Hart Senate Office Bldg.  
Washington D.C. 20510

Senator Jerry Moran  
USMA BoV Member  
521 Dirksen Seante Office Bldg.  
Washington, DC 20510

Congressmen Warren Davidson  
USMA BoV Member  
2113 Rayburn House Office Bldg.  
Washington, DC 20515

Congressman Mark Green  
USMA BoV Member  
2446 Rayburn House Office Bldg.  
Washington, DC 20515

Congressman Sean Patrick Maloney  
USMA BoV Member  
464 Cannon House Office Bldg.  
Washington, DC 20515

Congresswoman Stephanie Murphy  
USMA BoV Member  
1710 Longworth House Office Bldg.  
Washington, DC 20515

Subject: Resignation from USMA Board of Visitors (BoV) & Anti-Racism West Point Policy Proposal  
Letter of 25 June 2020

Dear Senators, and Congressmen/Congresswoman:

Having tried repeatedly and unsuccessfully to address each of you individually via US Postal Service letter(s); emails with follow up phone calls to your offices; and correspondence to you via [BoV@westpoint.edu](mailto:BoV@westpoint.edu) to have you add to USMA BoV meeting agendas an update from USMA on the 25 June 2020 public letter entitled “Anti-Racist West Point Policy Proposal”, I now feel compelled to ask each of you to resign from the BoV.

This subject “Anti-Racist” letter made serious incendiary accusations against, and demands of, USMA that are troubling to me as a graduate (and to many others graduates of USMA) and as a citizen. These accusations and demands, USMA investigation results, and any and all subsequent actions taken deserve the same public openness that the letter itself received. Sadly, USMA has been, and today remains silent and non-responsive to requests for disclosure of actions taken since receipt of the letter was first acknowledged and initially addressed to the BoV in its 1 July 2020 meeting. At that meeting, the then Superintendent (LTG Darryl Williams) indicated that he was opening an IG investigation into the accusations in the letter that was to be completed by 1 October 2020. The clear implication was (or should have been) that after such investigation(s), an update would follow. This shamefully and regrettably did not, and has still not, happened.

Personally, I have tried multiple times, first directly with USMA, to obtain their investigative results and actions taken (and perhaps still to be taken), without success before then turning to [BoV@westpoint.edu](mailto:BoV@westpoint.edu) (unanswered), and then subsequently directly with you as BoV members (e.g., my letters of 21 August 2021 and 27 December 2021). My efforts have continued with correspondence to your congressional staffs and the Designated Federal Officer to the BoV. These efforts have met with either:

- a. no release of information;
- b. no substantive replies or action; and /or
- c. no support from you.

Despite requests (including congressional inquiries), USMA leadership and staff have not provided any further update of their investigative findings, nor more importantly, actions taken by USMA as a result. Nor has my months old FOIA request to HQ DA been answered. There is currently no target date for release of the information requested in my FOIA request.

Furthermore, the BoV was not constituted in accordance with Title 10 USC Section 7455 for well over a year, and did not meet as required by the same! Nor have any of its annual reports been published since 2017. The BoV often does not have a quorum for its meetings: to wit there were no meetings held in 2021; and the 2 Mar 2022 meeting minutes reflect that “Based on the BOV attendance, a

quorum was present for Board Business, which concluded at 10:50 AM. As of this time, there was no quorum for the remainder of the meeting.” The conclusion must be that the BoV is seemingly unserious about its duties. Agenda items of concern and substance that affect how USMA carries out its mission go unaddressed!

In short, the unwillingness of USMA to openly and willingly release their findings, and actions taken as a result of the “Anti-Racist” letter is unacceptable. It is not in keeping with the ideals of the institution, and has undermined the faith and confidence that many USMA graduates have in USMA leadership<sup>Note 1</sup>. This includes violating the trust and confidence of the U.S. public whose sons and daughters aspire to, and serve, the United States of America. Your apparent unwillingness to even ask for an update on this matter (ref multiple attempts that are now public record as appendices to past BoV meetings) similarly falls short of your obligations under the mission of the BoV – namely to *inquire into the morale and discipline, curriculum, instruction, physical equipment, fiscal affairs, academic methods, and other matters relating to the Academy that the Board decides to consider.*

Your failure to have acted previously has allowed for the departure of the former USMA Superintendent (LTG Williams) under whose watch this matter occurred, and who remained steadfastly publicly unaccountable. Thus, there is no open record of USMA’s findings or actions from the responsible Superintendent. In not requiring updates and allowing this, you have failed to perform the responsibilities of your position, failed current cadets, failed the USMA “Long Gray Line” of graduates, and failed the American public! Therefore, I firmly, unequivocally, and respectfully request your resignation from the USMA BoV.

Respectfully,

Walter Heinz  
USMA Class 1971  
heinzwally@gmail.com

Note 1: e.g., open letter to Superintendent LTG Steven Gilland by John Hughes (USMA 1966) published 6 July 2022 in CD Media, and numerous other efforts by individual graduates / graduate groups [e.g. effort of STARRS organization; 25 January 2021 letter in appendix to 2 Mar 2022 BoV meeting minutes from LTC (Ret) Walter Brinker re dilution of Honor Code signed by 113 additional members of the class of 1966; 29 June 2021 email from Jerry Sorrow re Honor and Leadership at West Point; multiple other letters found as appendices to the 2 Mar 2022 BoV meeting minutes]; etc.

The USMA graduates listed in Attachment 1 join me in requesting your resignations.

Cc:

LTG Gilland, Superintendent USMA  
USMA BoV Appointees:

Honorable Charles Hagel  
LTG (Ret) Nadja West  
LTC (Ret) Alvendia  
Dr. Leslie Fenwick  
Ms. Susan Irons  
Mr. Juan Sabater

[BoV@westpoint.edu](mailto:BoV@westpoint.edu)

Designated Federal Officer to USMA BoV



Attachment 1: Signatories List - USMA BoV Resignation Request Letter

To date of the letter the following have provided written and / or oral permission to list them as co-signers of this letter.

Thomas P. Hueman – USMA Class 1962

John Hughes - USMA Class 1966

William Foster Hughes – USMA Class 1966

Jerry Sorrow – USMA Class 1968

David R. Bell - USMA Class 1971

William M. Penhallegon – USMA Class 1971

Tony R. Lentini Jr. – USMA Class 1971

Arthur Hays – USMA Class 1971

John Bantsolas – USMA Class 1971

William Mann – USMA Class 1971

Michael Roark -USMA Class 1971

John Doyle – USMA Class 1971

Gerald James - USMA Class 1971

### Mr. Walter Heinz, Statement #3

**From:** [Ghostlaw, Deadra CIV](#)  
**To:** [heinzwally@gmail.com](mailto:heinzwally@gmail.com)  
**Cc:** [Board of Visitors; "Runkel, Nicholas"](#)  
**Subject:** RE: Letter re West Point Board of Visitors  
**Date:** Monday, October 3, 2022 2:03:00 PM

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Mr. Heinz,

First, my apologies for not getting back to you. The agenda was put together through collaboration between USMA leadership, the DFO, and the Board Chair. The Federal Register notice will be published on October 6, 2022. The full agenda will be included in the Federal Register notice. Please be assured that your letters to the BOV are made a part of the public record in accordance with Federal law and regulation.

The minutes to the July meeting should be published later this week, on the BoV website, after they have been certified.

Respectfully,

*Deadra K. Ghostlaw*  
*Assistant Secretary of the General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email: [deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)*

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**From:** heinzwally@gmail.com <heinzwally@gmail.com>  
**Sent:** Monday, October 3, 2022 1:36 PM  
**To:** Ghostlaw, Deadra CIV <deadra.ghostlaw@westpoint.edu>  
**Cc:** Board of Visitors <BOV@westpoint.edu>; 'Runkel, Nicholas' <Nicholas.Runkel@mail.house.gov>  
**Subject:** RE: Letter re West Point Board of Visitors

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Ms. Ghostlaw,

I note that the next BoV meeting is now scheduled for 10/21/22. I have had no answer from you on my email(s) below requesting oversight of the process and timing, and if this topic will be an agenda item for this upcoming meeting. With the October 2022 BoV meeting now scheduled, the agenda must already either be finalized or nearing finalization. Kindly provide an update.

Also, when will the minutes of the July 2022 BoV meeting be published?

To be clear I also continue to request that my letters to the BoV via your position as DFO, and my communications with you in this regard become statements of public record in the forthcoming BoV meeting.

Walter Heinz

---

**From:** wally heinz <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>

**Sent:** Thursday, 1 September, 2022 2:08 PM

**To:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>

**Cc:** Board of Visitors <[BOV@westpoint.edu](mailto:BOV@westpoint.edu)>; Runkel, Nicholas <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>

**Subject:** Re: Letter re West Point Board of Visitors

Hello again Ms Ghostlaw,

Checking up on my email below requesting additional clarifications and actions. I assume you are in receipt of it.

When may i expect a reply?

Walter Heinz

Sent from my iPhone

On Aug 16, 2022, at 2:19 PM, wally heinz <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)> wrote:

Dear Ms. Ghostlaw,

Thank for your reply. I would kindly ask for some additional clarifications and actions.

First, on timing. When will the agenda for the next (is it October?) meeting be developed? And when will the BoV see my requests to include this topic as an agenda item? Similarly when will they see my request for their resignation?

Second, as to the development of the meeting agenda.... I don't believe I have details or a complete understanding of exactly how that is developed. My assumption is that USMA staff (very likely you) must first formulate an outline and have that approved

(most likely by the Chief of Staff- if not higher) before the process of developing the detailed briefings would begin. This means that the process begins substantially ahead of the planned meeting date.

At what point is the USMA draft agenda presented to the Chairman of the BoV and / or all BoV members for their concurrence?

Does such draft go only to the BoV chairman or to all BoV members?

At what point are agenda items from the BoV considered and incorporated? And By whom?

If you could answer these - perhaps in terms of # of days or # of weeks before the actual BoV meeting date that would help me understand the process better.

Third, your reply merely indicates that my request / letter will be seen but without any relative time context. I would appreciate a process and time context as in the above.

Fourth, I wrote to you in both of your capacities (I.e. DFO to the BoV and as a member of the USMA general staff). I requested that you forward my letter not only to the BoV but also up the USMA administration chain of command. Your reply does not indicate that you have, or will, forward it up the USMA chain of command. I kindly ask that that also be done to reiterate my request to the USMA administration directly for their update on the actions taken in response to the "Anti-Racist West Point Policy Proposal" letter of 25 June 2020.

Again I am not requesting that USMA provide the IG investigative Report as I have requested that in parallel from HQDA as previously communicated.

I trust that the above sufficiently clarifies and outlines my request. Should my assumptions, as detailed above, not accurately describe the process of developing an agenda for a BoV meeting, then also kindly provide details of the process and the timing thereof.

Thank you,

Walter Heinz

Sent from my iPhone

On Aug 10, 2022, at 1:46 PM, Ghostlaw, Deadra CIV  
<[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)> wrote:

Dear Mr. Heinz:

I am in receipt of your note dated August 9, 2022, as well as the two attachments. They will be included in the packet of statements made available to the members for the October BOV meeting. Thank you.

Respectfully,

*Deadra K. Ghostlaw*  
*Assistant Secretary of the General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email: [deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)*

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**From:** [heinzwally@gmail.com](mailto:heinzwally@gmail.com) <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Sent:** Tuesday, August 9, 2022 11:54 PM  
**To:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>; Board of Visitors <[BOV@westpoint.edu](mailto:BOV@westpoint.edu)>  
**Cc:** 'Runkel, Nicholas' <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Subject:** RE: Letter re West Point Board of Visitors

**Caution! \*\*Don't click on links or attachments unless you trust the sender. This email came from an external source.\*\***

Good Day Ms. Ghostlaw,

I am in receipt of your email reply below. I am addressing you here in both of your capacities: as DFO to the BoV and as a staff member of USMA. Mr. Runkel is cc'd as well as I received a reply from him on 4 August 2022 in which he indicated that Congressman Womack's office cannot speak for the West Point BoV – even though I addressed my inquiry to Congressman Womack not as a constituent but in his role as the Chairman of the BoV (and as such should have been able to be responsive). You were cc'd on Mr. Runkel's email. With your reply below, and his of 4 August, it is clear that I will continue to get the bureaucratic shuffle and run around that I have for nearly 2 years. Clearly, I must conclude that neither the USMA administration, nor the BoV has any interest in honoring my requests for information nor the requested actions.

As you should already know, but I will reiterate it here, I have had a FOIA request pending at HQ DA for many months. The due date for a reply to that request has come and gone without an answer. To be clear, my requests to you as the DFO (and to the USMA administration in parallel requests of which you are surely aware) and to the BoV do not include requests for the release of the IG investigation(s) into the 25 June 2020 public letter titled "Anti-Racist West Point Policy Proposal". My requests have, and continue to be, for the actions taken by USMA as a result of that letter and investigation, and to have the BoV require a re-addressing of the same by USMA in their past and future BoV meetings.

Having continuously been stymied in seeking an explanation of the rationale for this matter not being readdressed by the BoV, I am attaching a letter to the BoV (through you as the DFO) that requests the resignation from the BoV of all Congressional members who have comprised the BoV. The attached I believe speaks to the rationale and justification for that. I also herewith request that you as the DFO provide a copy of the attached letter to these BoV members and to the entire BoV; and as a USMA staff member to the USMA administration. I will, however, also attempt to provide the attachments to each congressional official. Additionally, I request that these attachments become statements and attachments to the next BoV meeting.

I thank you in advance for doing so.

Walter Heinz  
USMA Class 1971

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**From:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>  
**Sent:** Tuesday, August 9, 2022 8:44 AM  
**To:** wally heinz <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Cc:** Runkel, Nicholas <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Subject:** RE: Letter re West Point Board of Visitors

Dear Mr. Heinz:

First, I apologize for the delayed response to your inquiry. As you know, the Board of Visitors chooses the agenda items and has chosen not to include your concerns. Further, only the Department of the Army Inspector General may release the results of the inspection LTG Williams, then Superintendent, directed. You may request a copy of this inspection and its results by submitting a "Freedom of Information Act (FOIA) for IG records" at <https://www.dodig.mil/FOIA/Submit-Foia>, e-mail [foiarequests@dodid.mil](mailto:foiarequests@dodid.mil), or by mail at Department of Defense Office of Inspector General, ATTN: FOIA Requester Service Center, Suite 10B24,



4800 Mark Center Drive, Alexandria, VA 22350-1500. Members of the public are welcome to provide statements for inclusion in the record. They must be received at least ten days prior to the scheduled meeting in order to be included.

Respectfully,

*Deadra K. Ghostlaw*  
*Assistant Secretary of the General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email: [deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)*

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**From:** wally heinz <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Sent:** Thursday, August 4, 2022 11:09 AM  
**To:** Ghostlaw, Deadra CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>  
**Cc:** Runkel, Nicholas <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Subject:** Re: Letter re West Point Board of Visitors

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Hello Ms. Ghostlaw,

Reference my request below of 7 July I do not show that I have received the explanation that I requested - neither from the BoV nor from USMA directly. My request is directed at both entities.

I would appreciate your follow up on this in your roles as the designated Federal Officer to the BoV and your position on the USMA General staff.

Thank you,

Walter Heinz

Sent from my iPhone

On Jul 7, 2022, at 11:09 AM, wally heinz  
<[heinzwally@gmail.com](mailto:heinzwally@gmail.com)> wrote:

Ms Ghostlaw,

I cannot pretend that the content of your email below is a surprise, as were this to have been an intended agenda topic, USMA staff would have been preparing the presentation to the BoV when I last inquired on 6/27.

Needless to say I continue to be wholly disappointed in not only the BoV for not including this as an agenda item; but equally, if not more so, disappointed in USMA itself for not having further addressed it either publicly, and the not including it in their recommendations for BoV agenda items.

I would kindly ask for an explanation of why this topic has not been a matter of concern for the BoV since June 2020 - either of their own volition or in response to my continuing requests. Similarly, why has USMA itself ignored updating the American public and concerned USMA alumni ( like myself) on its own initiative, as well as providing updates to the BoV?

Kindly provide me the rationale for the non-inclusion by the BoV, and also why USMA has remained continuously silent on this?

If the answers to my questions are above your ability to answer, I request that you forward them to the USMA Superintendent for his response.

You may rest assured that I will provide additional statement(s) for the record in advance of the next BoV meeting.

Thank you,  
Walter Heinz  
USMA 1971

Sent from my iPhone

On Jul 7, 2022, at 6:24 AM, Ghostlaw, Deadra  
CIV <[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)> wrote:

Mr. Heinz,

Good morning and I hope you are well. None of the statements received, nor requested agenda items, were considered for discussion at the 1 July 2022 USMA Board of Visitors meeting. Your statement and request to add an agenda item will become part of the minutes for the meeting, as an addendum.

Respectfully,

*Deadra K. Ghostlaw*  
*Assistant Secretary of the*  
*General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email:*  
[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)

---

**From:** Wally <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Sent:** Tuesday, July 5, 2022 3:37 PM  
**To:** Ghostlaw, Deadra CIV  
<[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>; 'Runkel, Nicholas' <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Subject:** RE: Letter re West Point Board of Visitors

**Caution! \*\*Don't click on links or attachments unless you trust the sender. This email came from an external source.\*\***

Hello Ms. Ghostlaw,

I assume that the schedule 1 July BoV meeting took place as scheduled. If that is the case, and since I have not heard back from you on my requested agenda item, am I to assume that the agenda for the meeting did not include my requested agenda topic? Also, will my

request that it be included become an appendix/ attachment to the Board meeting minutes when they are published?

Thank you.

Walter Heinz

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**From:** Ghostlaw, Deadra CIV  
<[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>  
**Sent:** Monday, June 27, 2022 10:43 AM  
**To:** Wally <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>; 'Runkel, Nicholas' <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Subject:** RE: Letter re West Point Board of Visitors

Mr. Heinz,

Good afternoon and thank you for your inquiry. I have not yet heard if your requested agenda item will be included at the 1 July 2022 meeting. If it is to be added, I will let you know.

Thank you very much and have a good day.

Respectfully,

*Deadra K. Ghostlaw*  
*Assistant Secretary of the*  
*General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email:*  
[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)

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**From:** Wally <[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Sent:** Monday, June 27, 2022 12:10 PM  
**To:** Ghostlaw, Deadra CIV  
<[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>; 'Runkel,

Nicholas' <[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>

**Subject:** RE: Letter re West Point Board of Visitors

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Ms.Ghostlaw and Mr. Runkel,

Kindly update me on the status of my agenda item request.

Thank you,  
Walter Heinz

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**From:** Ghostlaw, Deadra CIV

<[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>

**Sent:** Wednesday, June 15, 2022 8:12 AM

**To:** Runkel, Nicholas

<[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>;  
[heinzwally@gmail.com](mailto:heinzwally@gmail.com)

**Subject:** RE: Letter re West Point Board of Visitors

Mr. Runkel,

Thank you for forwarding this statement to me.

Mr. Heinz,

Thank you for your statement to Madison Nash, it will be added to the statements I send to Congressman Womack for consideration at the 1 July 2022 USMA Board of Visitors meeting. Should your statements, or request for an agenda item to be added, are approved we will notify you.

Respectfully,

Dede

*Deadra K. Ghostlaw*  
*Assistant Secretary of the*  
*General Staff*  
*Designated Federal Officer to the*  
*USMA Board of Visitors*  
*Office: (845) 938-4200*  
*Fax: (845) 938-3214*  
*Cell: (845) 659-0003*  
*Email:*  
[\*deadra.ghostlaw@westpoint.edu\*](mailto:deadra.ghostlaw@westpoint.edu)

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**From:** Runkel, Nicholas  
<[Nicholas.Runkel@mail.house.gov](mailto:Nicholas.Runkel@mail.house.gov)>  
**Sent:** Tuesday, June 14, 2022 5:35 PM  
**To:** [heinzwally@gmail.com](mailto:heinzwally@gmail.com)  
**Cc:** Ghostlaw, Deadra CIV  
<[deadra.ghostlaw@westpoint.edu](mailto:deadra.ghostlaw@westpoint.edu)>  
**Subject:** RE: Letter re West Point Board of  
Visitors

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attachments unless you trust the sender.  
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source.\*\***

Mr. Heinz—

Madison passed your email along to me. I am  
cc-ing the Designated Federal Officer for the  
West Point Board of Visitors, Ms. Deadra  
Ghostlaw, who will process your request.

Thank you,

Nick Runkel

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**From:** wally heinz  
<[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
**Sent:** Tuesday, June 14, 2022 9:32 AM  
**To:** Piel, Madison  
<[Madison.Piel@mail.house.gov](mailto:Madison.Piel@mail.house.gov)>  
**Subject:** Re: Letter re West Point Board  
of Visitors



Hello Madison,

Am contacting your today to reiterate my request that the USMA Board of Visitors include on the agenda fir its upcoming meeting in 1 July 2022 the issue of this letter. I firmly believe and request that the BoV seek an update from USMA on any actions taken by (or still to be taken) USMA in response to the allegations and demands made in that letter of June 2020. Since the July 2020 BoV meeting in which the Superintendent addresses the letter as having been received and that he had initiated an IG investigation, nothing further has been made available by USMA on this matter - neither publicly nor to my repeated requests for such information. Nor has the Board been further updated by the Superintendent, nor have they further requested such an update. There are no minutes available for any meetings of the BoV since Dec 2020.

I have twice previously ( below attachment and Dec 2021) written to Congressman Womack as the BoV chair, and to other BoV members without reply or any comment on this matter.

Additionally I have sent the same to the Federal Designated office to the BoV requesting this be an agenda item - must recently in preparation for the upcoming 1 July meeting. This too remains unanswered. I am led to believe that my requests are and will be a matter of public record- however I have no oversight of that being the case because there are no publicly available minutes to be viewed.

Kindly present my request to  
Congressman Womack and other BoV  
members again.

I note that the superintendent is to be  
reassigned shortly and thus if this is not  
addressed in the July meeting their will  
be no

Oversight into his actions on this  
matter. This I submit should not be  
allowed to occur as addressing this  
matter falls in Nader the purview of the  
BoV mission. Needless to say I am  
disappointed that the BoV has not  
exercised its responsibility to re-  
address this topic.

Kindly too feel free to call me with any  
questions that you may have on this  
and my previous requests.

Walter Heinz  
303 807-5901

Sent from my iPhone

On Sep 7, 2021, at 2:14  
PM, wally heinz  
<[heinzwally@gmail.com](mailto:heinzwally@gmail.com)>  
wrote:

Hi Madison,

Just checking back in re to  
my email below. Has my  
mailed letter been  
received? Can you  
provide an update on if  
and how the BoV will  
address this?

Thank you,

Walter Heinz

Sent from my iPhone

On Aug 23,  
2021, at 9:49  
AM, Wally  
<[heinzwally@gmail.com](mailto:heinzwally@gmail.com)  
> wrote:

Hello  
Madison,

Thanks for  
taking my  
call and  
providing  
me your  
email.

This  
attached  
letter  
should be  
forthcomin  
g via the  
USPS  
soon.

Was  
mailed on  
Friday or  
Saturday.  
Since my  
emails to  
[BoV@west  
point.edu](mailto:BoV@westpoint.edu)  
have also  
gone  
unanswere  
d ( June  
and July) I  
decided I  
should  
write  
directly to  
Congress  
man

Womack.  
Thanks for  
getting it  
into his  
hands.

The issue  
is one of  
great  
concern  
for me and  
my  
attempts at  
getting  
answers  
directly  
from West  
Point have  
been  
fruitless.  
Without  
belaboring  
that, I  
would be  
happy to  
also share  
those  
details with  
the  
Congress  
man if  
desired.  
My emails  
to  
[BoV@west  
point.edu](mailto:BoV@westpoint.edu)  
provide  
some of  
that, in that  
they share  
the email  
strings  
with the  
Public  
Affairs  
office at  
West  
Point.

Thank you  
again,

Walter  
Heinz  
USMA  
1971  
Cell 303  
807-5901  
<Anti Racism  
West Point  
Policy  
Proposal  
letter.docx>