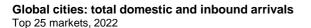
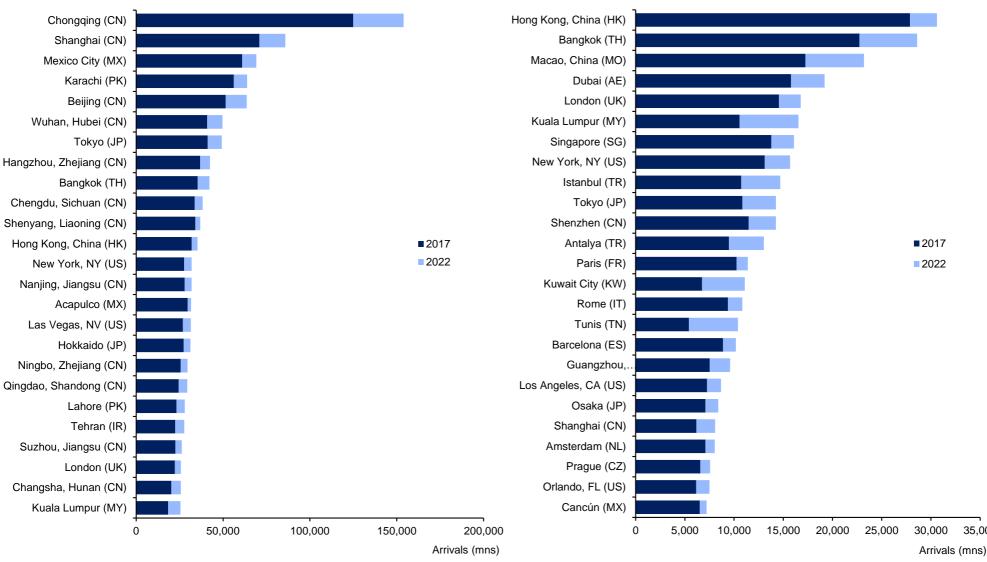




North America Inbound Tourism Outlook September 2018

Top Global Markets 2022





Markets shown above are the world's 25 largest city destinations ranked according to expected total arrivals in 2022. The left-hand chart includes both domestic and international arrivals. The right-hand chart shows international arrivals only. Both charts show each city destination's size in 2022 as well as its size in 2017.

Global cities: international arrivals

35,000

North America in Perspective

In 2001, North America received 14% of total global visitors. However, despite growth in arrivals its share has since diminished. Growth in recent years has been hampered by the strength of the US dollar for long-haul travel to the US.

The rate of economic growth in Asia and household wealth accumulation has created demand that did not previously exist, with the emergence of a new travel class in emerging markets such as China. Much of the new tourism demand has been for short-haul destinations, and notably within Asia. However, some North America has gained some demand from these emerging markets and stymied its loss of share to a degree.

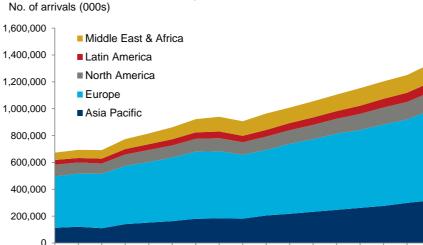
Many of the largest city destinations in the world for international travel are within North America and are set to enjoy continued growth in demand, even if this involves some loss of global market share.

The charts opposite show total international arrivals to country destinations at a regional level. For example, Europe includes total international arrivals at all European country destinations included within the Global Country Travel service.

The top chart shows the total number of international arrivals growing over time since 2001 (with some decline following the global financial crisis in 2007-08) and the proportion of total arrivals owing to each region of the world.

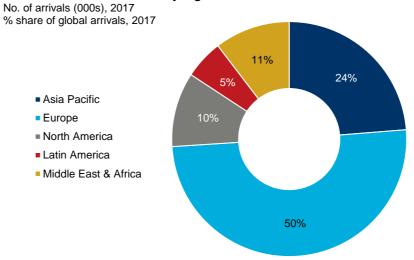
The bottom chart gives a snapshot based on 2017 arrivals, by which point North America's share of total arrivals was 10%.

North America in the context of global arrivals

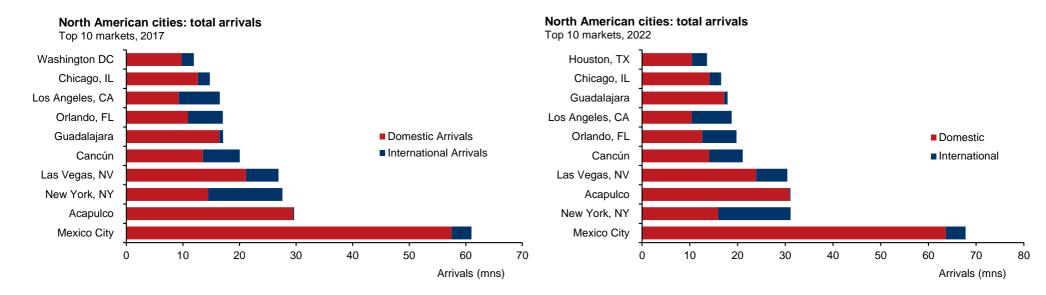


2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017

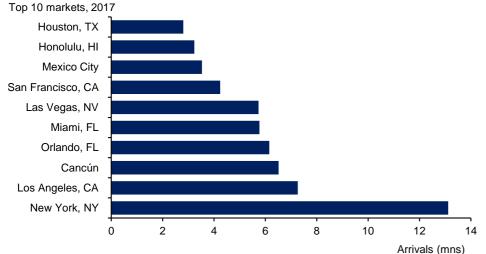
Share of international travel by region



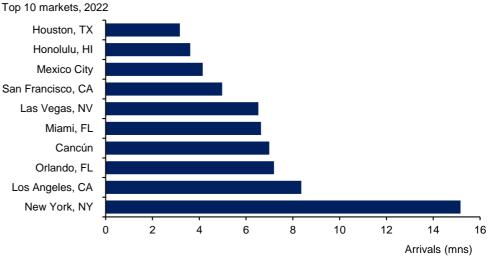
Top North American Markets, Arrivals 2017 vs. 2022



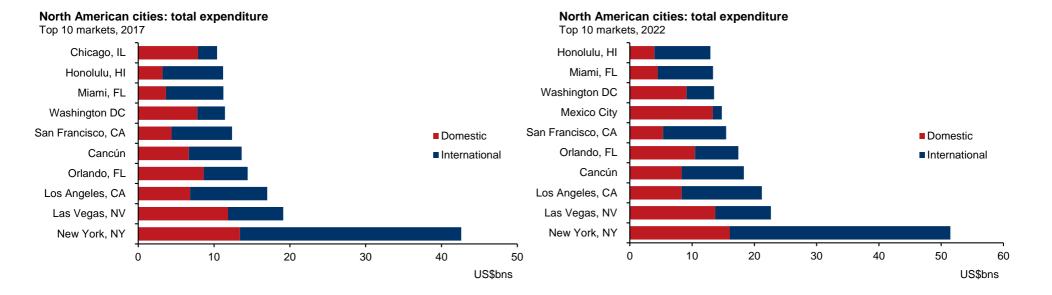
North American cities: international arrivals



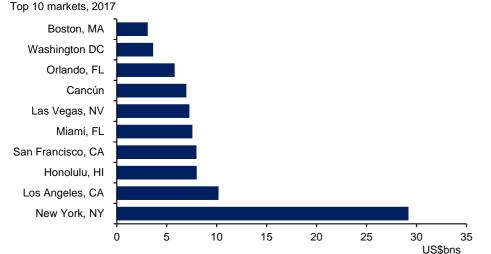
North American cities: international arrivals



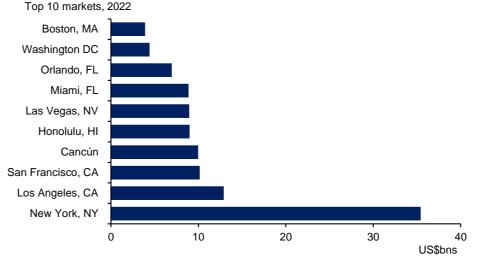
Top North American Markets, Expenditure 2017 vs. 2022



North American cities: international expenditure



North American cities: international expenditure



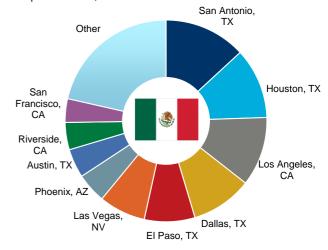
North American Source Markets 2022



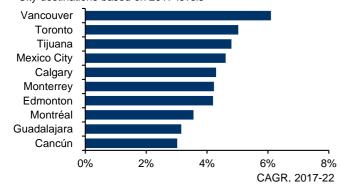


Tampa-St. Phoenix, AZ Boston, MA

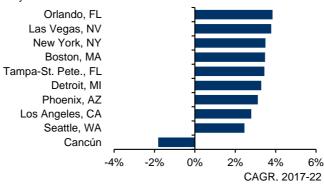




Expected arrivals growth, top destinations from USA City destinations based on 2017 levels

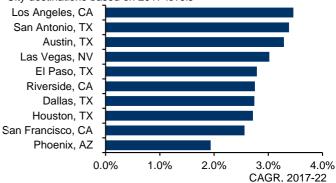


Expected arrivals growth, top destinations from Canada City destinations based on 2017 levels



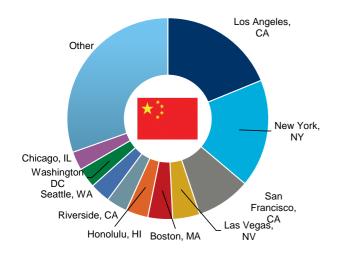
Expected arrivals growth, top destinations from Mexico

City destinations based on 2017 levels



Largest Asia-Pacific Source Markets 2022

Top city destinations, foreign travel from China Top 10 markets, 2017



Top city destinations, foreign travel from Japan Top 10 markets, 2017

Other

San Jose, CA

Boston, MA

Washingt on DC

Chicago, IL

Orlando, FL

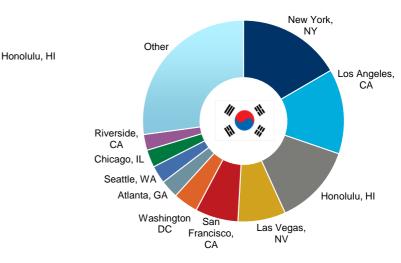
San

Francisco.

CA Las Vegas,

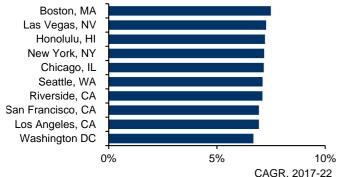
NV

Top city destinations, foreign travel from S.K. Top 10 markets, 2017



Expected arrivals growth, top destinations from China

City destinations based on 2017 levels





Los Angeles,

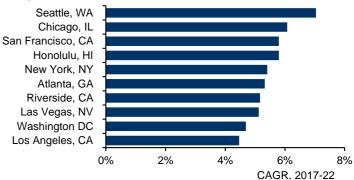
CÃ

New York,

NY

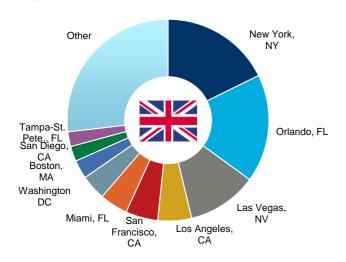


Expected arrivals growth, top destinations from S.Korea City destinations based on 2017 levels



Largest EU Source Markets 2022

Top city destinations for foreign travel from UK Top 10 markets, 2017



Top city destinations for foreign travel from Germany Top 10 markets, 2017 New York, NY

San rancisco,

CA

Los Angeles,

CA

Miami. FL

Las Vegas,

NV

Other

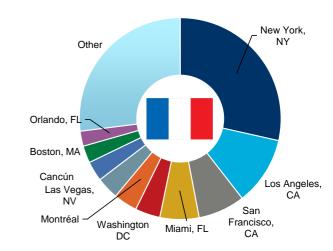
Boston, MA

Detroit, MI

San Diego

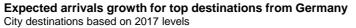
CA

Top city destinations for foreign travel from France Top 10 markets, 2017



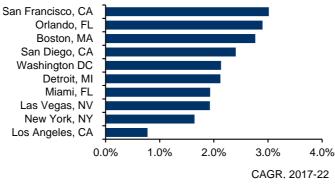
Expected arrivals growth for top destinations from UK City destinations based on 2017 levels



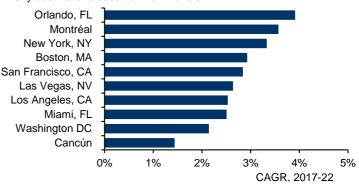


Washington Orlando, FL

DC



Expected arrivals growth for top destinations from France City destinations based on 2017 levels



Importance of Tourism

Tourism can play an important role in the context of economic growth. Tourism can provide jobs and improve the wealth of an area and many cities are keen to develop tourism in order to become richer and to improve the quality of life for their inhabitants.

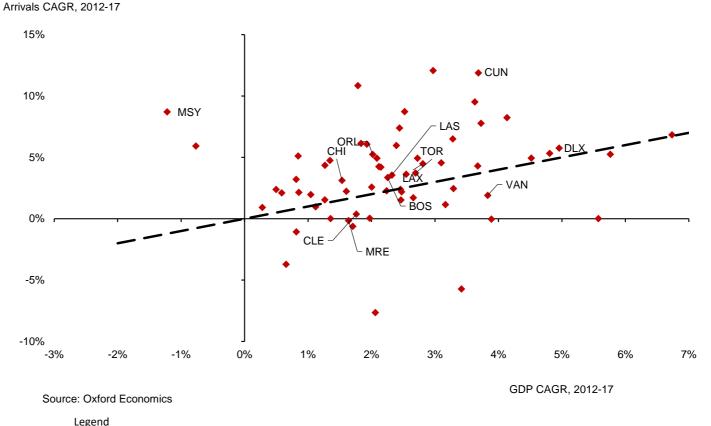
The chart opposite shows the full complement of North American city destinations included within the Global City Travel service (however, not all are labelled) The cities labelled are outlying significant city destiantions. It charts historical tourism growth (in the form of overnight arrivals) against GDP growth over a 5year period spanning 2012-17, with growth given as the average rate per annum over that period.

Above the dotted line are those city destinations where tourim growth outpaced economic growth over the period (tourism leading economies). Below the dotted line are those city destinations where tourism growth fell short of economic growth over the period (tourism lagging economies).

The majority of North American city destinations had tourism leading economies over the 2012-17 period.

North American cities: foreign arrivals growth vs GDP growth

In cities above the line tourism leads economic growth and below tourism lags economic growth



BOS - Boston, MALAX - Los Angeles, CACHI - Chicago, ILMRE - MontrealCLE - Cleveland, OHMSY - New Orleans, LACUN - CancúnORL - Orlando, FLDLX - Dallas, TXTOR - Toronto

Future Importance of Tourism

The chart opposite shows the full complement of North American city destinations included within the Global City Travel service (however, not all are labelled). The cities labelled are outlying significant city destiantions. It charts expected tourism growth (in the form of overnight arrivals) against GDP growth over a 5year period spanning 2017-22, with growth given as the average rate per annum over that period.

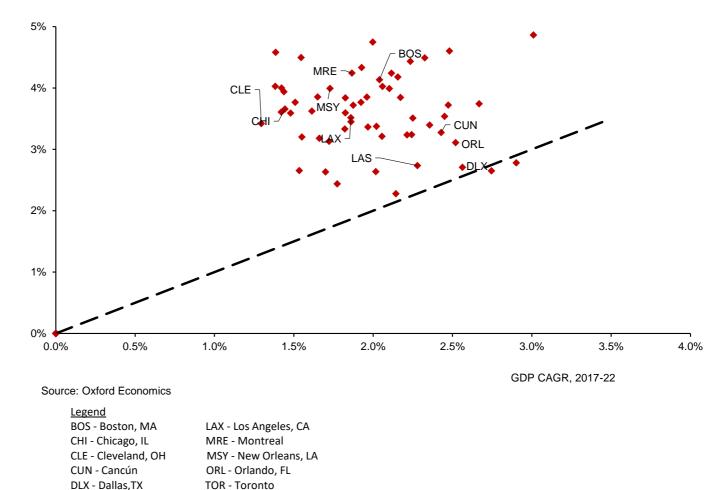
Above the dotted line are those city destinations where tourim growth is expected to outpace economic growth over the period (tourism leading economies). Below the dotted line are those city destinations where tourism growth is expected to fall short of economic growth over the period (tourism lagging economies).

The vast majority of North American city destinations are expected to have tourism leading economies over the 2017-22 period.

North American cities: foreign arrivals growth vs GDP growth

In cities above the line tourism leads economic growth and below tourism lags economic growth

Arrivals CAGR, 2017-22



The charts opposite shows the top North American city destinations (as included within the Global City Travel service) in terms of international arrivals in 2017 (top) and expected international arrivals in 2022 (bottom). Arrivals are plotted relative to average per annum growth over the periods 2012-17 and 2017-22 respectively.

Mexico city was the largest North American city destination in 2017 and is expected to remain as the largest to 2022. However, some faster growth is expected in the forecast period compared to the historical period (0.4% vs. 2.5%).

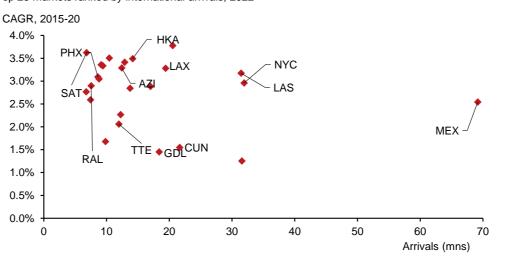
Acapulco was the second largest North American city destination in 2017 but is expected to be overtaken by New York by 2022. Tourism growth to New York is expected to be somewhat slower in the forecast period (2017-22) compared to the historical growth period (2012-17).

CAGR. 2012-17 8% 7% CUN 6% 5% PHX - TOR ORL 4% NYC 3% HKA SAT 2% 1% AX 0% 40 50 60 10 20 30 -1%

Legend CUN - Cancún DET - Detroit. MI HKA - Houston, TX LAS - Las Vegas, NV LAX - Los Angeles, CA MEX - Mexico City NYC - New york, NY ORL - Orlando, FL PHL - Philadelphia, PA PHX - Phoenix, AZ TOR - Toronto

Arrivals (mns)

North American cities: international arrivals vs forecast growth Top 25 markets ranked by international arrivals, 2022



Legend CUN - Cancún DET - Detroit. MI HKA - Houston, TX LAS - Las Vegas, NV LAX - Los Angeles, CA MEX - Mexico City NYC - New york, NY ORL - Orlando, FL PHL - Philadelphia, PA PHX - Phoenix, AZ TOR - Toronto WAS - Washington DC

North American cities: international arrivals vs historical growth

Top 25 markets ranked by international arrivals, 2017

About Us

Tourism Economics

Tourism Economics is an Oxford Economics company with a singular focus on quantitative analysis of the travel industry. By combining rigorous modeling with industry knowledge, Tourism Economics develops custom market strategies, industry forecasts, policy analysis and economic impact studies. Our parent company, Oxford Economics, is one of the world's leading providers of economic analysis, forecasts and consulting advice. Founded in 1981 as a joint venture with Oxford University's business college, Oxford Economics enjoys a reputation for high quality, quatitative analysis and evidencebased advice.

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