EXHIBIT A
The NRA’s brazen shell game with donations: A Yahoo News investigation

Alan Berlow for Yahoo News | April 21, 2015

(Yahoo News Photo Illustration/APGraphic/ Getty Images)

Early last summer I began making contributions to the National Rifle Association — a dollar here, a dollar there — to see where my money would end up. Some of it quickly found its way into the account of the National Rifle Association Political Victory Fund, the NRA’s political action committee. And that was of no small interest, because I never knowingly contributed to the NRA-PVF.
For me, this wasn’t a big problem; my contributions were a spit in the bucket for an organization that spent $37 million on the 2014 elections and operates on an annual budget of more than a quarter of a billion dollars. But my contributions and others like them may be a big problem for the NRA because, according to some of the nation’s top experts on federal election law, they are all illegal.

The issue is not just that my donations ended up in a political fund account, but the way the NRA solicited them — and presumably those of thousands of others. In fact, each of these transactions almost certainly violated multiple provisions of the Federal Election Campaign Act (FECA) and a legion of state and federal antifraud statutes designed to protect the public from phony charities and false or misleading solicitations.

The FECA makes a hard distinction between solicitations for elections and other solicitations, in part because many Americans don’t like donating to politicians. An NRA member might contribute to the organization because she admires its work on behalf of hunters. She might also contribute to an environmental group because she wants to preserve forests. But this same donor may vehemently oppose the candidates endorsed in federal elections by both the NRA and the environmental group. As a result, the law makes it clear that when these groups are soliciting for electoral purposes they must disclose that fact to potential donors.
Federal election law solicitation requirements

- Solicitor must clearly identify who will benefit from a donation.
- Solicitor must advise potential donor that gifts will be used in connection with a federal election campaign.
- Solicitor must advise any potential donor that gifts are voluntary.
- A corporation or membership group may solicit only from its members or employees – what is known as its “restricted class.” It may not solicit from the general public.
- Websites used for solicitation by a corporation or membership group must be accessible only by members or employees – i.e., the “restricted class.” They may not be accessible by the general public.

Source: Federal Election Commission

If a private citizen says he’s raising money for a cancer charity and deposits the money into his personal bank account, he can be prosecuted for committing a fraud. Similarly, under federal election law, corporations like the NRA that set up what are known as “connected PACs” must inform potential donors if a PAC is the intended beneficiary of a solicitation. The NRA can’t claim to be raising money for the corporation — to finance such things as its lobbying or research initiatives — and then deposit that money into the account of its PAC. But that’s precisely what the NRA did when it solicited my contributions.

The NRA also appears to have violated a federal law that bars soliciting for a connected PAC from anyone other than the group’s employees or members — what the law calls its “restricted class.” And the NRA appears to have violated another provision that says Internet solicitations must be at websites that are accessible only
to members (the restricted class), not the general public.

One expert found “at least three clear violations” of federal law.

“You really can’t solicit for a connected PAC outside the connected organization’s restricted class,” says Joseph Birkenstock, an attorney with Sandler Reiff Lamb Rosenstein & Birkenstock and a former chief counsel of the Democratic National Committee. “That’s really not a gray area of campaign finance law; that’s pretty much ‘first principles.’” (The “restricted class” concept applies to corporations and unions. A corporation can raise money from its own executives and shareholders. Tax-exempt corporations like the NRA and labor unions can raise money from their members.)

Federal law also says a PAC’s solicitation must “expressly state that the contribution will be used in connection with a Federal election” and that contributions are purely voluntary. And it requires a soliciting PAC to collect information about donors, including profession or job affiliation. But the NRA ignored all those requirements in the solicitations to which I responded.

“There are at least three clear violations” of federal law, says Brett Kappel, an expert on political law and campaign finance
at the law firm Akerman LLP. "First of all, they can’t be soliciting from the general public at their website. Then there’s the fact that the money is not being solicited in the name of the PAC; they have to say it’s for the PAC and what the political purpose of the PAC is. And then there are multiple missing disclaimers such as the disclaimer saying that contributions have to be voluntary."

<table>
<thead>
<tr>
<th>What the NRA actually spends on political campaigns</th>
<th>2012</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>NRA political expenditures</td>
<td></td>
<td></td>
</tr>
<tr>
<td>NRA-ILA independent expenditures</td>
<td>$6,939,265</td>
<td>$11,508,211</td>
</tr>
<tr>
<td>NRA-ILA expenditures on communications with members</td>
<td>$1,159,929</td>
<td>$1,164,247</td>
</tr>
<tr>
<td>NRA Political Victory Fund (PVF) expenditures</td>
<td>$16,167,237</td>
<td>$20,785,386</td>
</tr>
<tr>
<td>NRA corporate political expenditures on behalf of the PVF</td>
<td>$4,970,338</td>
<td>$3,512,405</td>
</tr>
<tr>
<td>Total</td>
<td>$29,236,769</td>
<td>$36,970,249</td>
</tr>
</tbody>
</table>

Sources: FEC, NRA

In addition to violations of the Federal Election Campaign Act, the NRA's accounting of its corporate political expenditures may have run afoul of federal tax laws, because the powerful lobbying organization apparently failed to report tens of millions of dollars in political expenditures made in connection with federal election campaigns. The Internal Revenue Service has special reporting requirements for tax-exempt corporations like the NRA, which is classified
as a “social welfare organization,” or a 501(c)(4) corporation in IRS nomenclature. Unlike tax-exempt charities such as the Red Cross or the United Way, which may engage in only very limited political activities, “social welfare” organizations are given broader latitude to spend money on politics, so long as their “primary purpose” is not political. A social welfare organization can, for example, send out communications urging its members to vote for particular candidates, and it can buy political ads that favor or oppose candidates. It can set up a political action committee, as the NRA did with its Political Victory Fund, and it can pay for a PAC’s salaries, office space and other expenses. Most important, the Internal Revenue Code allows these tax-exempt corporations to raise funds for their PACs.

In return for this broader authority to engage in politics, the IRS insists that tax-exempt groups like the NRA report all their corporate political expenditures. (The NRA’s PAC, the PVF, reports its expenditures to the Federal Election Commission. Both the corporation and the PVF spend money on elections; the major difference is that the PVF can contribute money directly to candidates, and the corporation cannot.) Although much of the corporation’s political spending is not subject to taxation, a subcategory that the IRS calls “exempt function expenditures” (an example would be NRA spending on ads that support a candidate) may be taxed. The size of the tax is based on a formula that compares total exempt function spending with the group’s investment.
income. Between 2008 and 2013 the NRA apparently failed to report any of its corporate political expenditures, which totaled nearly $33 million, according to a review of FEC reports and audited financial statements prepared for the NRA board of directors, which were obtained by Yahoo News.

The ability of corporations like the NRA to inject millions of dollars into federal elections was greatly expanded by the Supreme Court’s 2010 Citizens United decision, which allows so-called independent expenditures by super-PACs and corporations with no requirement that they identify the names of their donors. Like many politically active nonprofits, the NRA leaped at the opportunity to make expenditures of this anonymous or “dark money,” using its Institute for Legislative Action (NRA-ILA), which is best known as its $27 million-a-year political research and lobbying arm. In the 2012 elections the NRA ranked 10th among political nonprofits in spending dark money, according to an analysis by the Center for Responsive Politics. In 2014 it ranked third, spending more than all but two nonprofits — the U.S. Chamber of Commerce and Crossroads GPS, the super-PAC headed by Republican operative Karl Rove. Other major players included the liberal, union-backed Patriot Majority USA, the League of Conservation Voters, Grover Norquist’s Americans for Tax Reform, and Americans for Prosperity, which is backed by the billionaire industrialists Charles and David Koch.

All this spending was legal — but it was supposed to be
reported to the IRS. Nevertheless, among the top 25 political nonprofit groups spending money in federal elections in 2012, only the NRA failed to report any of its political expenditures to the IRS. The other politically active nonprofits all acknowledged when they were involved in direct or indirect political activity, filed the required IRS reporting schedule with their tax return, declared how much they spent to support or oppose candidates, and paid any tax owed. Although several reported huge expenditures — $71 million for Crossroads GPS, $36 million for the Chamber of Commerce and $37 million for Americans for Prosperity — none had anywhere near the investment income reported by the NRA, or a substantial tax liability. Based on the NRA’s reports, it appears it would have owed more than $600,000. Put another way, none of the other groups had as much to lose by filing the returns required by law as did the NRA.
## Top 25 politically active nonprofits by amount of expenditure, 2012

<table>
<thead>
<tr>
<th>Organization</th>
<th>2012 expenditures</th>
<th>Reported to IRS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Crossroads Grassroots Policy Strategies</td>
<td>$71,181,940</td>
<td>YES</td>
</tr>
<tr>
<td>2. Americans for Prosperity</td>
<td>$36,637,579</td>
<td>YES</td>
</tr>
<tr>
<td>4. American Future Fund</td>
<td>$25,414,586</td>
<td>YES</td>
</tr>
<tr>
<td>5. Americans for Job Security</td>
<td>$15,872,864</td>
<td>YES</td>
</tr>
<tr>
<td>6. Americans for Tax Reform</td>
<td>$15,794,552</td>
<td>YES</td>
</tr>
<tr>
<td>7. American Action Network</td>
<td>$11,689,399</td>
<td>YES</td>
</tr>
<tr>
<td>8. League of Conservation Voters</td>
<td>$11,137,177</td>
<td>YES</td>
</tr>
<tr>
<td>9. Americans for Responsible Leadership</td>
<td>$9,793,014</td>
<td>YES</td>
</tr>
<tr>
<td><strong>10. NRA Institute for Legislative Action</strong></td>
<td><strong>$7,448,189</strong></td>
<td><strong>NO</strong></td>
</tr>
<tr>
<td>11. Patriot Majority USA</td>
<td>$7,013,886</td>
<td>YES</td>
</tr>
<tr>
<td>12. Planned Parenthood Action Fund</td>
<td>$6,545,371</td>
<td>YES</td>
</tr>
<tr>
<td>13. 60 Plus Association</td>
<td>$4,615,892</td>
<td>YES</td>
</tr>
<tr>
<td>14. Republican Jewish Coalition</td>
<td>$4,595,666</td>
<td>YES</td>
</tr>
<tr>
<td>15. VoteVets.org</td>
<td>$3,190,540</td>
<td>YES</td>
</tr>
<tr>
<td>16. YG Network</td>
<td>$2,874,481</td>
<td>YES</td>
</tr>
<tr>
<td>17. Citizen Link (Focus on the Family)</td>
<td>$2,574,666</td>
<td>YES</td>
</tr>
<tr>
<td>18. Center Forward</td>
<td>$2,057,089</td>
<td>YES</td>
</tr>
<tr>
<td>19. NFIB The Voice of Free Enterprise</td>
<td>$1,983,385</td>
<td>YES</td>
</tr>
<tr>
<td>20. Susan B Anthony List</td>
<td>$1,961,223</td>
<td>YES</td>
</tr>
<tr>
<td>21. Center for Individual Freedom</td>
<td>$1,864,735</td>
<td>YES</td>
</tr>
<tr>
<td>22. American Commitment</td>
<td>$1,858,765</td>
<td>YES</td>
</tr>
<tr>
<td>23. NARAL Pro-Choice America</td>
<td>$1,710,358</td>
<td>YES</td>
</tr>
<tr>
<td>24. Citizens for a Working America</td>
<td>$1,555,051</td>
<td>YES</td>
</tr>
<tr>
<td>25. Humane Society Legislative Fund</td>
<td>$1,490,762</td>
<td>YES</td>
</tr>
</tbody>
</table>

**Total**  
$286,518,199

*Source: OpenSecrets.org*

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One of my contributions to the NRA was made at the website of the ILA — nraila.org — under a banner that read:

**NRA-ILA**
Institute for Legislative Action

GET INVOLVED!

My involvement with the institute — which, for tax purposes, is simply a division of the corporate NRA — was quite limited. I filled in my name, address, credit card information and a contribution amount — $1.00 — and clicked a button that read “Submit Donation.”

I was then taken to a new webpage with the ILA banner at the top, an NRA-ILA logo in bold letters at the bottom and a URL with the ILA’s initials in the Web address. A message on my screen under an ILA banner read, “Thank you for your donation.”

A few minutes later I received an email from the ILA with the same “Thank You” message. In short, I had every reason to believe I’d made a donation to the ILA.
Yet when I checked my Visa card statement, it became clear that the money had gone not to the ILA but to the NRA’s Political Victory Fund, a fact I confirmed with a Visa representative.

Just before Christmas I received a note from the PVF wishing me “a very happy holiday season” and advising me that
“every dollar you contributed to NRA-PVF this year all added up to invaluable victories in last month’s elections.”

Throughout this transaction, the only thing that might have led any prospective donor to think the PVF might be involved in any way was a confusing notation in tiny print directly below the button marked “Submit Donation” to the ILA, which read: “Contributions to NRA-PVF are not deductible as charitable contributions for Federal income tax purposes.” But this “disclaimer” did nothing to make the solicitations legal.

My credit card statement showed that my donation actually went to the Political Victory Fund.

Larry Noble, who was general counsel at the Federal Election Commission for 13 years, now serving as senior counsel at the Campaign Legal Center, said there was no question that the way the NRA solicited my contributions violated federal election law if the money went into a PVF account. “The bottom line is that it is illegal for the NRA to solicit money for the ILA and have that money go to the PVF. I don’t see how your contributions could legally be put in the PVF account.”

The Institute for Legislative Action, the advertised
beneficiary of my largesse, is headed by Chris W. Cox, who is also chairman of the PVF. Cox, who is paid more than $825,000 a year, oversees eight NRA divisions, including the lobbying arm, the PVF, NRA finances, national advertising and direct mail fundraising, a major source of revenue for both the corporation and its PAC. In short, Cox oversees virtually all NRA finances, both corporate and political. And while his wide-ranging responsibilities may have led him to forget which hat he’s wearing at any particular time, the law is quite explicit about what he can do with his PAC (the PVF), as opposed to the ILA and other corporate entities he administers.

Chris W. Cox, executive director of the National Rifle Association’s Institute for Legislative Action, at the NRA’s
annual convention in 2013. (Photo: Steve Ueckert/AP Photo)

The NRA and Cox failed to respond to repeated requests for a comment about this story.

I made another contribution at a second Cox-operated website — nrapvf.org, the official website of the NRA Political Victory Fund. At this website visitors may search for information about upcoming elections and learn how particular members of Congress are rated by the NRA, but only if they enter an NRA identification number. However, no member ID was required to make a political contribution, in apparent violation of the Federal Election Campaign Act.

Cox oversees virtually all NRA finances, both corporate and political.

Misleadingly, the PVF homepage did not explicitly solicit contributions for the PVF but instead claimed to be raising money for the ILA. “Donate to the NRA-ILA,” a blue and white button at the bottom of the PVF homepage read. Clicking on that button, I was directed to a series of ILA webpages, where I made my modest gift, and received an online message and subsequent email thanking me for contributing to the NRA-ILA. Yet, on checking my Visa account, I learned, once again, that the money had gone not
to the ILA but to the PVF.

Lloyd Mayer, a professor of law at the University of Notre Dame and an expert on tax law and nonprofit organizations, confirmed that this misrepresentation of the actual beneficiary violated the law. "You've got a problem because it's not the PVF's money; it's the NRA's money, because the NRA claimed it was the beneficiary in making the solicitation. It's a nonprofit corporation's money. They own it. They control it. They're responsible for it. ... If you're giving to the NRA, and the NRA is just sort of saying, 'Oh, how much money does PVF need, we'll give it a bunch of the money, and they can spend it on whatever they want,' that's violating the federal election law." Under federal election law, corporations — including nonprofits like the NRA — are prohibited from making direct contributions to PACs that contribute to federal candidates.

Assuming money was, in fact, moved by corporate NRA to its PAC, it would not be the first time the organization has engaged in such illegal transfers. In 1983, the Federal Election Commission settled a claim against the NRA for illegally making contributions to the PVF. The NRA agreed it would "no longer spend corporate funds in connection with any federal election" and would limit its "partisan communications" to members. Eight years later, in 1991, U.S. District Court Judge Stanley Sporkin held that a $415,744 payment by corporate NRA to the PVF was an "illegal contribution" in violation of the Federal Election Campaign
Act. But an appeals court ruled that the FEC as then constituted lacked authority to enforce the law.

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Why my contributions to the corporation ended up in the PVF account is unclear; likewise the total amount of money the NRA collected through these apparently illegal online fundraising appeals. But the NRA actually collects the majority of its funds through direct mail, which raises the question of whether that much larger pool of money is also being illegally siphoned off for its political action fund.

The NRA is, undoubtedly, a formidable fundraiser. It claims to have 5 million members, and it raises tens of millions of dollars each year, mostly in small donations, but at times in amounts as high as $13 million from a single individual. During the 2012 election cycle, the NRA told the IRS it raised more than $145 million. In 2013 it reported raising an additional $96 million. Yet moving any of this money to the PVF would constitute an illegal corporate transfer. So how does the PVF get all its money?

Federal Election Commission records for the 2014 election make one thing clear: The PVF isn’t raising all its money by itself. We know that because the PVF reported spending only $89,000 on fundraising in 2013 and 2014 while it counted receipts of nearly $22 million. That would be a completely improbable return on investment of more than 24,000
percent. There is, however, another way for the PVF to raise money: Corporate NRA can do some or all of its fundraising for it — provided that it reports those expenditures to the IRS. Audited financial statements prepared for the NRA board of directors by McGladrey, an independent accounting firm, and obtained by Yahoo News, make clear that the NRA spent more than $22 million on fundraising and administration for the PVF between 2008 and 2013. Yet there is no evidence in the public record that the NRA has ever reported any of those expenditures to the IRS, in apparent violation of the law.

The NRA has been able to hide the full extent of its corporate political spending from the IRS by answering “no” to the following question on its IRS Form 990 tax returns, the tax form required of tax-exempt organizations: “Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office?”

That’s right. The NRA, which routinely threatens to destroy any politician who dares to challenge its Second Amendment orthodoxy, the same NRA that spent more than $66 million on the 2012 and 2014 elections and recently boasted of

winning 91 percent of the races in which it spent money last year, wants the IRS to believe it doesn’t engage in politics.

How is that possible?

Well, simply stated, it’s not. True, in IRS speak, “political campaign activities” is a term of art referring to a somewhat limited group of political expenditures. But even this narrow definition would cover $29 million in NRA corporate expenditures in 2012 and 2014. The PVF, for its part, spent $37 million. In other words, NRA corporate political expenditures accounted for 44 percent of the total of $66 million spent in these elections. Although it is not unheard of for politically active nonprofits to claim they don’t engage in politics, it seems far-fetched for the NRA, given its high profile and the magnitude of its corporate political spending.

John Pomeranz, an attorney with Harmon, Curran, Spielberg + Eisenberg and one of the country’s leading experts on the election-related activities of tax-exempt organizations, says there is no question that the NRA should be reporting its political expenditures to the IRS. “A quick look at the FEC’s website makes it clear that the NRA-ILA is making both independent expenditures in federal races and membership communications in federal races. It ought to be reporting at least the former and, I would argue, the latter, as political expenditures on its 990” return, Pomeranz said.

Pomeranz said it makes no sense for the NRA to tell the IRS
it's not making political expenditures at the same time it’s reporting them to the FEC: “I would be fascinated by the logic that says you can do that.” In 2012, ILA independent expenditures and membership communications reported to the FEC totaled more than $8 million, with total political expenditures running to at least $13 million. None of those payouts was reported on the NRA’s federal tax return.

Marc Owens, director of the IRS’s Exempt Organizations Division from 1990 to 2000, considered the nation’s leading expert on exempt organization tax law, maintains that not only should the NRA have reported these political expenditures, but that they “would be taxable.” Owens referred me to the Internal Revenue Code (IRC) section 527(f), which states that tax-exempt organizations engaging in political activities and also earning income from investments are required to pay a tax — either on their political expenditures or on their investment earnings, whichever is smaller. “I think it is wishful thinking to imagine” that tax-exempt corporations such as the NRA are allowed “to expend funds on political activities without regard to IRC 527(f),” Owens said.

Under this provision, the NRA would have been taxed in 2012 on its investment income of $1.8 million at a rate of 35 percent, resulting in a tax of more than $630,000. It is unclear if that tax was ever paid, but the public record, the NRA’s 990 return, strongly suggests it was not. True, some of the NRA’s political expenditures in 2012 would have been
allowed without being subject to any tax. But, cautioned Owens, “allowable’ doesn’t mean that they don’t have to report” all their political expenditures, because the IRS can ascertain if an organization deserves to retain its tax-exempt status, and whether it owes taxes, only if the organization comes clean about the total amount it spent on political activities.

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Just how big a deal is it if an organization fails to report its political expenditures to the IRS? Speaking broadly about IRS enforcement polices, Mark Everson, who was IRS commissioner under President George W. Bush — and recently announced his candidacy for the Republican presidential nomination — said, “If people aren’t reporting honestly and accurately what are clearly political expenditures, that’s a problem. ... If they [the IRS] believed there was a problem along the lines that you’ve described” — a corporation that had failed to report political expenditures for six years — “they might very well look into it.” It would depend on the evidence, the “materiality,” Everson said. “If they had comments that came in and believed there was a problem,” they might act. But Everson also said that during his tenure (2003-07), he was unaware of any significant actions brought against politically active exempt corporations.
Among politically active nonprofits, only the NRA failed to report any of its electoral spending to the IRS.

Much depends on the NRA’s intent. The IRS typically tries to work with taxpayers who fail to file reports to encourage them to comply. According to Owens, “If it’s a situation where they simply refuse to file and were making clear political expenditures, it’s an incomplete tax return; if there was an intentional effort to mislead the IRS, then it could become a criminal matter.” The NRA neglected to report these expenditures for six years beginning in 2008. John Pomerantz calls the NRA’s failure to report this information, which normally would be filed annually on a form known as a Schedule C, “a pretty serious violation, in that it’s an inaccurate report filed under penalty of perjury to the federal government.” He acknowledges, though, that the IRS enforcement program “is perhaps not what we might wish it to be.” Indeed, the IRS has seen its budget for audits and enforcement slashed repeatedly in recent years, and it is currently operating with about $1 billion less than five years ago. IRS audits of tax-exempt groups have historically been very low. In addition, an avalanche of negative publicity in recent years about IRS employees singling out tea party and other conservative groups for special scrutiny has probably made the agency even more gun-shy about challenging any politically powerful conservative organization, including the
NRA.

The job of enforcing violations of federal campaign laws, meanwhile, falls to the Federal Election Commission. With its membership evenly divided between Democrats and Republicans, the FEC is widely regarded as one of the most dysfunctional federal agencies. That said, it has on multiple occasions imposed penalties in the hundreds of thousands of dollars and twice ordered payments of $1 million or more. In a 2010 case with facts strikingly similar to the NRA’s conduct in its 2014 fundraising, the FEC imposed a $300,000 fine against a resort development PAC, which illegally solicited contributions from members without advising them that contributions were voluntary and that the money was to be used for “political purposes.”

The legal standard for an FEC enforcement action is actually extraordinarily low, requiring nothing more than “reason to believe” a violation occurred. And while commissioners have successfully blocked any number of investigations of alleged campaign law violations by a variety of political organizations in recent years, it may be difficult for them to ignore a complaint in which there is documented evidence of illegal activity. Any sanction against the NRA would turn on, among other things, the length of time it employed illegal practices to raise money for the PVF and how much of that money was actually spent in federal campaigns.
IRS audits of tax-exempt groups have historically been very low.

According to attorney Brett Kappel, the NRA could also be targeted for violations of federal or state consumer fraud statutes. “You can’t make false claims to the general public; you can’t ask for money for X for educational purposes when in fact the money is going to Y for political purposes,” said Kappel. “It would be a fraud for a 501(c)(4) [like the NRA] to solicit money for itself but then divert it to another legal entity” such as the NRA Political Victory Fund. A fraud complaint could be lodged either with the Federal Trade Commission or with any number of state agencies. Many have strong statutes on fraudulent fundraising. So, for example, California’s law says that charitable organizations “shall not misrepresent ... the nature or purpose or beneficiary of a solicitation,” and requires that contributions be deposited to an account “that is solely in the name of the charitable organization on whose behalf the contribution was solicited.” Virginia, where the NRA is headquartered, has a solicitation law that bars contributions “for any purpose other than the solicited purpose.” And New York, where the NRA is incorporated, has extensive laws against obtaining charitable contributions by “false pretense,” including the use of “materially misleading advertising or promotional material.” NRA solicitations through its corporate and PVF websites have arguably violated all these state statutes. And
because of the way the NRA has structured its PAC, any state attorney general with an interest in investigating these apparent violations would have authority to subpoena all relevant NRA records dealing with its nationwide fundraising operations.

**Correction:** An earlier version of this story reported that the NRA spent more than $34 million on political expenditures. The correct number is $32.9 million.

**UPDATE:** As noted, the National Rifle Association did not respond to numerous requests for comment on its fundraising practices and tax reporting, either before or after this article was published. After Yahoo News published a follow-up article, NRA spokeswoman Jennifer Baker contacted us with a response. The main points are these:

1. The NRA acknowledges that for a period of four months in 2014, online donations to the NRA-ILA, including the two made by Alan Berlow, the author of the articles, were in fact deposited to the account of the NRA-PVF. According to Baker, this was inadvertent, the result of a “coding error” that was caught and corrected internally. The total amount of donations affected was approximately $125,000, according to Baker, out of a total of $50.8 million raised by the ILA and PVF combined for that election cycle. That amount has been transferred from the PVF to the ILA account, Baker says, which will be reflected in documents that will be filed with the Federal Election Commission on May 20. The NRA also
denies that it solicited donations to the PVF from nonmembers. Nonmembers who attempted to make donations on the publicly accessible part of the PVF website were sent to a page which, in turn, led to another page with an option to make contributions to the ILA. According to Baker, the same coding error routed some of these to the PVF by mistake.

2. The NRA acknowledges that its tax filings for 2012 were incomplete with respect to its political expenditures, as reported by Yahoo, but says it paid the taxes that were due, of approximately $600,000, and has provided Yahoo with the evidence.

3. The NRA confirms that it failed to report its political expenditures (such as fundraising on behalf of the PVF) to the IRS for the years 2008 to 2013, as Yahoo News reported. Baker adds that the NRA “did not engage in any taxable [emphasis added] corporate political campaign activity from 2007-2011; nor did we do so in 2013” — in other words, it didn’t owe taxes for those years, and the lack of reporting was, in Baker’s words, “a clerical error” that did not affect its tax liability. Yahoo News did not claim that the NRA owed taxes for those years; it reported, correctly, that even if no taxes are due, the IRS requires this information from all 501(c)(4) organizations, including the NRA. Baker’s statement reads, in part: “While a box was erroneously left unchecked ... the assertion that this represents fraud on the NRA’s part is absurd, as is the suggestion that the NRA would
file publicly-available documents that deliberately attempt to conceal any of our activities.” The article did not claim that the NRA’s failure to report these expenditures represented fraud. The follow-up article quoted a spokesman for the Coalition to Stop Gun Violence calling for the IRS and the FEC to “launch investigations into the NRA’s fraudulent activities immediately.”

4. The article said that Berlow “never knowingly contributed to the NRA-PVF.” That statement was accurate with respect to the online donations that were the subject of the article, but in fact Berlow made separate contributions by check to both the ILA and the PVF. Those checks were deposited to the correct accounts. The article should have reported these donations. Yahoo News regrets the error.

EXHIBIT B
Form 990
Department of the Treasury
Internal Revenue Service
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2012 calendar year, or tax year beginning 01-01-2012, 2012, and ending 12-31-2012

B Check if applicable
- Name change
- Initial return
- Terminated
- Amended return
- Application pending

C Name of organization
NATIONAL RIFLE ASSOCIATION OF AMERICA

D Employer identification number
53-0116130

E Telephone number
(703) 267-1000

F Name and address of principal officer
WILSON H PHILLIPS JR
11250 WAPLES MILL RD
FAIRFAX, VA 22030

G Gross receipts $722,950,038

H(a) Is this a group return for affiliates?
- Yes
- No

H(b) Are all affiliates included?
- Yes
- No

H(c) Group exemption number

I Tax exempt status
501(c)(3) 501(c)(4) (insert no.)

J Website: www.nra.org

K Forms of organization
Corporation Trust Association Other

L Year of formation

M State of legal domicile NY

Part I Summary

1 Briefly describe the organization's mission or most significant activities
TO PROTECT AND DEFEND THE U.S. CONSTITUTION TO PROMOTE PUBLIC SAFETY, LAW AND ORDER, AND THE NATIONAL DEFENSE TO TRAIN LAW ENFORCEMENT AGENCIES TO TRAIN CIVILIANS IN MARKSMANSHIP TO FOSTER AND PROMOTE THE SHOOTING SPORTS TO PROMOTE HUNTER SAFETY

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a) 3 76

4 Number of independent voting members of the governing body (Part VI, line 1b) 4 71

5 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 767

6 Total number of volunteers (estimate if necessary) 6 150,000

7a Total unrelated business revenue from Form 990-T, column (C), line 12 7a 21,975,540

7b Net unrelated business taxable income from Form 990-T, line 24

8 Contributions and grants (Part VIII, line 1h) 8 59,302,363 86,429,504

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

11 Other revenue (Part VIII, column (A), lines 5, 6, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)

16a Professional fundraising fees (Part IX, column (A), line 11a)

16b Total fundraising expenses (Part IX, column (D), line 25) 16b 6,126,261 8,502,013

17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24a)

18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses Subtract line 18 from line 12

20 Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances Subtract line 21 from line 20

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

Signature of officer
WILSON H PHILLIPS JR, TREASURER AND CFO

Date 2013-09-10

Type of print name and title

Paid Preparer Use Only

Print/Type preparer's name JAMES P. SWEENEY
Preparer's signature

Date 2013-09-16

Check if self-employed

Firm's name MCLAUGHEY LLP

Firm's address 8000 TOWERS CRESCENT DR STE 500
VIENNA, VA 22184

Phone no (703) 336-6400

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y Form 990 (2012)
Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III.

1. Briefly describe the organization's mission.
   TO PROTECT AND DEFEND THE U.S. CONSTITUTION.

2. Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
   Yes [ ] No [ ]
   If "Yes," describe these new services on Schedule O.

3. Did the organization cease conducting, or make significant changes in how it conducts, any program services?
   Yes [ ] No [ ]
   If "Yes," describe these changes on Schedule O.

4. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

   4a. (Code ) (Expenses $49,387,404 including grants of $ ) (Revenue $23,118,246)

   NRA MEMBERSHIP COMMUNICATIONS ARE DAILY, WEEKLY, AND MONTHLY NEWS UPDATES AND TRENCHANT INSIGHTS THROUGH AN AWARD WINNING ARRAY OF DIGITAL AND HARDCOPY MATERIALS AND THE MOST AUTHORITATIVE COVERAGE FROM RECOGNIZED LEADERS AND SUBJECT MATTER EXPERTS. NRA MEDIA VEHICLES SERVE TO EDUCATE, INFORM, AND REINFORCE THE NRA'S PRIMARY EXEMPT PURPOSES AND OBJECTIVES. FOR ACCESS TO NRA'S CONTINUALLY UPDATED PRESENCE SUCH AS THE NRA OFFICIAL JOURNALS, PLEASE VISIT NRA NEWS DOT COM AND NRA PUBLICATIONS DOT ORG, AND RENEW OR UPGRADE YOUR NRA MEMBERSHIP AT NRA DOT ORG.

   4b. (Code ) (Expenses $18,160,341 including grants of $63,000 ) (Revenue $22,127,674)

   NRA GENERAL OPERATIONS PROGRAM SERVICES ARE WORLD-CLASS PROGRAMS INCLUDING NRA SPORTS, COMPETITIONS AND MATCHES, EDDIE EAGLE GUNSAFE, FIREARM TRAINING, HUNTER SERVICES, LAW ENFORCEMENT SERVICES, RANGE SERVICES, WOMENS PROGRAMS, YOUTH PROGRAMS, FRIENDS OF NRA, NATIONAL FIREARMS MUSEUM, AND MORE. EDUCATION, SAFETY, AND TRAINING ARE THE CORE OF THE NRA MISSION. NRA CONTINUES TO BE THE GLOBAL LEADER AND GO-TO RESOURCE IN FIREARMS EDUCATION, SAFETY, AND TRAINING. PLEASE VISIT PROGRAMS DOT NRA DOT ORG AND GO DOT NRA DOT ORG.

   4c. (Code ) (Expenses $17,322,006 including grants of $ ) (Revenue $)


   4d. Other program services (Describe in Schedule O)

   (Expenses $112,357,309 including grants of $ ) (Revenue $108,387,068)

   4e. Total program service expenses [ ] 197,227,060

Form 990 (2012)
<table>
<thead>
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<th>Yes</th>
<th>No</th>
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<td>11f.</td>
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<td>14b.</td>
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<td>15.</td>
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<tr>
<td>20b.</td>
<td>No</td>
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</table>
Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See Instructions.

Check if Schedule O contains a response to any question in this Part VI.

Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year. 76

If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.

1b Enter the number of voting members included in line 1a, above, who are independent. 71

2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? No

3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? No

4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? No

5 Did the organization become aware during the year of a significant diversion of the organization's assets? No

6 Did the organization have members or stockholders? Yes

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Yes

7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Yes

8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
   a The governing body? Yes
   b Each committee with authority to act on behalf of the governing body? Yes

9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? "If "Yes," provide the names and addresses in Schedule O. No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates? Yes

10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, branches, and affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? No

11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Yes

11b Describe in Schedule O the process, if any, used by the organization to review this Form 990.

12a Did the organization have a written conflict of interest policy? Yes

12b If "No," go to line 13.

12c Did the organization regularly and consistently monitor and enforce compliance with the policy? Yes

13 Did the organization have a written whistleblower policy? Yes

14 Did the organization have a written document retention and destruction policy? Yes

15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
   a The organization's CEO, Executive Director, or top management official? Yes
   b Other officers or key employees of the organization? Yes

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? No

16b If "Yes," did the organization follow a written policy or procedure requiring the organization to participate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? No

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed: WV, WI, WA, VA, UT, TN, SC, RI, PA, OR, OK, OH, NY, NM, NJ, NH, ND, NC, MS, MO, MN, ME, MD, MA, LA, KY, KS, IL, GA, FL, DC, CT, CO, CA, AZ, AR, AL, AK

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3) only) available for public inspection. Indicate how you made these available. Check all that apply:
   - Own website
   - Another's website
   - Upon request
   - Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization:
   NATIONAL RIFLE ASSOCIATION of AMERICA 11250 WAPLES MILL ROAD FAIRFAX, VA (703) 267-1000
<table>
<thead>
<tr>
<th>Name and Title</th>
<th>(B) Average hours per week (list any hours for related organizations below dotted line)</th>
<th>(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)</th>
<th>(D) Reportable compensation from the organization (W-2/1099-MISC)</th>
<th>(E) Reportable compensation from related organizations (W-2/1099-MISC)</th>
<th>(F) Estimated amount of other compensation from the organization and related organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>ROBERT J. WOODS</td>
<td>1.00</td>
<td>Institutional Trustee, Officer, Key Employee</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DONALD E. YOUNG</td>
<td>1.00</td>
<td>X</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td>WAYNE LAPIERRE, CEO AND EXECUTIVE VP</td>
<td>58.00</td>
<td>X</td>
<td>833,312</td>
<td>0</td>
<td>141,555</td>
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<tr>
<td>CHRIS W. COX, EXEC DIR, ILA</td>
<td>58.00</td>
<td>X</td>
<td>583,991</td>
<td>0</td>
<td>81,808</td>
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<tr>
<td>WILSON H. PHILLIPS JR, TREASURER</td>
<td>52.00</td>
<td>X</td>
<td>515,260</td>
<td>0</td>
<td>136,332</td>
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<tr>
<td>KAYNE B. ROBINSON, EXEC DIR, GENERAL OPERATIONS</td>
<td>40.00</td>
<td>X</td>
<td>682,166</td>
<td>0</td>
<td>58,082</td>
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<td>EDWARD J. LAND JR, SECRETARY</td>
<td>40.00</td>
<td>X</td>
<td>408,050</td>
<td>0</td>
<td>50,750</td>
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<tr>
<td>ROBERT K. WEAVER, EXEC DIR, GENERAL OPERATIONS</td>
<td>50.00</td>
<td>X</td>
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<td>MICHAEL MARCELLIN, MANAGING DIRECTOR</td>
<td>40.00</td>
<td>X</td>
<td>623,593</td>
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<td>50,921</td>
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<tr>
<td>TYLER SCHROPP, EXEC DIR, ADVANCEMENT</td>
<td>52.00</td>
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<td>MARY CORRIGAN, CHIEF OF STAFF</td>
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<td>DAVID LEHMAN, DEPUTY EXEC DIR, ILA</td>
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<td>JAMES BAKER, DIRECTOR, ILA FEDERAL</td>
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<tr>
<td></td>
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<td>Form 990 Part VI Section A Line 6. THE NATIONAL RIFLE ASSOCIATION IS A MEMBERSHIP ASSOCIATION THAT REPRESENTS INDIVIDUAL CITIZENS. REFER TO NRA BYLAWS FOR MEMBERSHIP ELIGIBILITY.</td>
<td></td>
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<tr>
<td>Identifier</td>
<td>Return Reference</td>
<td>Explanation</td>
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<tr>
<td></td>
<td>Form 990 Part VI Section B Line 11b</td>
<td>FORM 990 IS REVIEWED BY EXTERNAL AUDITING FIRM AND THE NRA BOARD AUDIT COMMITTEE BEFORE IT IS FILED WITH THE IRS</td>
<td></td>
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<tr>
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<td>Explanation</td>
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</table>

Form 990 READER NOTE FOR ENHANCED TRANSPARENCY OF THE NRA COMPLETE CORPORATE STRUCTURE. THE NRA IS A 501c4 MEMBERSHIP ASSOCIATION WITH FOUR 501c3 CHARITABLE SUBSIDIARIES AND A SECTION 527 POLITICAL ACTION COMMITTEE THAT IS A SEPARATE SEGREGATED FUND. THE FOUR CHARITIES ARE NRA CIVIL RIGHTS DEFENSE FUND, NRA FOUNDATION INC, NRA FREEDOM ACTION FOUNDATION, AND NRA SPECIAL CONTRIBUTION FUND DBA WHITTINGTON CENTER AND THE POLITICAL ACTION COMMITTEE IS NRA POLITICAL VICTORY FUND. 990 READER NOTES ARE INCLUDED AS A CONVENIENCE TO HELP THE PUBLIC UNDERSTAND THE ORGANIZATION. PLEASE CONTACT THE NRA IF YOU ARE INTERESTED IN ADDITIONAL EXPLANATIONS OF THE TECHNICAL ACCOUNTING AND TAX STANDARDS. THE NRA VALUES ITS REPUTATION FOR TRANSPARENCY AND ACCOUNTABILITY AND HAS EARNED INDUSTRY RECOGNITION FOR EXCELLENCE IN LEADERSHIP.
### Part I  Identification of Disregarded Entities

(Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

<table>
<thead>
<tr>
<th>(a) Name, address, and EIN (if applicable) of disregarded entity</th>
<th>(b) Primary activity</th>
<th>(c) Legal domicile (state or foreign country)</th>
<th>(d) Total income</th>
<th>(e) End-of-year assets</th>
<th>(f) Direct controlling entity</th>
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</table>

### Part II  Identification of Related Tax-Exempt Organizations

(Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

<table>
<thead>
<tr>
<th>(a) Name, address, and EIN of related organization</th>
<th>(b) Primary activity</th>
<th>(c) Legal domicile (state or foreign country)</th>
<th>(d) Exempt Code section</th>
<th>(e) Public charity status (of section 501(c)(3))</th>
<th>(f) Direct controlling entity</th>
<th>(g) Section 512(b)(13) controlled entity</th>
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</thead>
<tbody>
<tr>
<td>(1) NRA FOUNDATION INC</td>
<td>CHARITABLE</td>
<td>DC</td>
<td>501(c)(3)</td>
<td>LINE 7</td>
<td>NRA</td>
<td>Yes</td>
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<tr>
<td>11250 WAPLES MIL RD</td>
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<td>FAIRFAX, VA 22030</td>
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<td>(2) NRA SPECIAL CONTRIBUTION FUND</td>
<td>CHARITABLE</td>
<td>NM</td>
<td>501(c)(3)</td>
<td>LINE 7</td>
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<td>(3) NRA CIVIL RIGHTS DEFENSE FUND</td>
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<td>501(c)(3)</td>
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<td>(4) NRA FREEDOM ACTION FOUNDATION</td>
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<td>VA</td>
<td>501(c)(3)</td>
<td>LINE 7</td>
<td>NRA</td>
<td>Yes</td>
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For Paperwork Reduction Act Notice, see the Instructions for Form 990.
### Part III: Identification of Related Organizations Taxable as a Partnership

(Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

<table>
<thead>
<tr>
<th>(a) Name, address, and EIN of related organization</th>
<th>(b) Primary activity</th>
<th>(c) Legal domicile (state or foreign country)</th>
<th>(d) Direct controlling entity</th>
<th>(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)</th>
<th>(f) Share of total income</th>
<th>(g) Share of end-of-year assets</th>
<th>(h) Inappropriate allocations?</th>
<th>(i) Code §1-§4060 amount in box 20 of Schedule K-1 (Form 1099)</th>
<th>(j) General or managing partner?</th>
<th>(k) Percentage ownership</th>
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</table>

### Part IV: Identification of Related Organizations Taxable as a Corporation or Trust

(Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

<table>
<thead>
<tr>
<th>(a) Name, address, and EIN of related organization</th>
<th>(b) Primary activity</th>
<th>(c) Legal domicile (state or foreign country)</th>
<th>(d) Direct controlling entity</th>
<th>(e) Type of entity (C corp, S corp, or trust)</th>
<th>(f) Share of total income</th>
<th>(g) Share of end-of-year assets</th>
<th>(h) Percentage ownership</th>
<th>(i) Section 512 (b)(13) controlled entity?</th>
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Schedule R (Form 990) 2012
EXHIBIT C
NATIONAL RIFLE ASSOCIATION OF AMERICA

FINANCIAL STATEMENTS

as of December 31, 2009 and 2008

AND

REPORT THEREON
Report of Independent Auditors

To the Board of Directors and Members of the
National Rifle Association of America

We have audited the accompanying statements of financial position of the National Rifle Association of America (NRA) as of December 31, 2009 and 2008, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the NRA’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the National Rifle Association of America as of December 31, 2009 and 2008, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

The accompanying financial statements are those of the National Rifle Association of America only and are not those of the primary reporting entity. The consolidated financial statements of the NRA and its affiliates have been issued as the financial statements of the primary reporting entity.

McKeeley & Pallen, LLP

March 17, 2010
14. RELATED PARTIES

The NRA is affiliated with the Foundation, the CRDF, SCF and the FAF by virtue of the control vested with the NRA's Board of Directors to appoint the Board of Trustees of each affiliate. The PVF is a separately incorporated political action committee of the NRA whose five officers are NRA employees. The NRA provides certain benefits to the affiliates at no cost, among which are the use of office space and other administrative and support services. Management has determined that the fair value of these benefits is minimal, and accordingly, no amounts are reflected in these financial statements.

The Foundation reimburses the NRA for certain expenses, such as salaries, benefits, and general operating expenses, paid by the NRA on the Foundation's behalf. As of December 31, 2009 and 2008, $14,329,042 and $11,721,680 respectively, was owed to the NRA and included in due from affiliates for reimbursements and pass through funds still held by the Foundation. In addition, certain qualified NRA programs were funded by Foundation grants totaling $9,247,535 and $10,286,023 for the years ended December 31, 2009 and 2008, respectively.

The CRDF reimburses the NRA for general operating expenses paid by the NRA on the CRDF's behalf. As of December 31, 2009 and 2008, $2,017 and $(166), respectively, was owed to the NRA for general operating expenses and included in due from affiliates.

All permanent employees of the SCF are maintained as employees of the NRA and the SCF reimburses the NRA for the total employee costs including benefits. The SCF reimburses the NRA for certain other expenses paid by the NRA on the SCF's behalf. As of December 31, 2009 and 2008, $469,922 and $507,641, respectively, was owed to the NRA for salaries, insurance and benefits net of certain other expenses owed by the NRA to the SCF and included in due from affiliates.

The NRA paid administrative and fundraising expenses of $3,759,979 and $4,376,378 for the years ended December 31, 2009 and 2008, respectively, on behalf of the PVF.

15. CHANGE IN ESTIMATE

Under accounting principles generally accepted in the United States of America, a portion of NRA "dues" have the characteristic of a contribution and the NRA accounts for the funds as such. The main purposes of the solicitation of funds from potential members are the promotion of gun safety and the defense of the Constitutional right to keep and bear arms rather than to provide a direct individual benefit to a member. Other minimal member benefits represent those items a member is currently entitled to receive upon payment of dues, such as an NRA magazine and specific personal insurance coverage.

In 2008, assessments were made resulting in the determination that the present value of the cost of the magazine is a benefit of membership and is considered a more reasonable basis for estimating the deferred revenue.

The change resulted in a decrease in the amount of revenue deferred for membership dues and an increase in membership dues in the amount of $42,236,587 as of and for the year ended December 31, 2008.
EXHIBIT D
NATIONAL RIFLE ASSOCIATION OF AMERICA

FINANCIAL STATEMENTS

as of December 31, 2011 and 2010

AND

REPORT THEREON
Report of Independent Auditors

To the Board of Directors and Members of the
National Rifle Association of America

We have audited the accompanying statements of financial position of the National Rifle Association of America (NRA) as of December 31, 2011 and 2010, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the NRA’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the National Rifle Association of America as of December 31, 2011 and 2010, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

The accompanying financial statements are those of the National Rifle Association of America only and are not those of the primary reporting entity. The consolidated financial statements of the NRA and its affiliates have been issued as the financial statements of the primary reporting entity.

McGladrey & Pullen, LLP

March 7, 2012
Vienna, Virginia
NATIONAL RIFLE ASSOCIATION OF AMERICA
NOTES TO FINANCIAL STATEMENTS

14. RELATED PARTIES

The NRA is affiliated with the Foundation, the CRDF, SCF and the FAF by virtue of the control vested with the
NRA’s Board of Directors to appoint the Board of Trustees of each affiliate. The PVF is a separately
unincorporated political action committee of the NRA whose five officers are NRA employees. The NRA
provides certain benefits to the affiliates at no cost, among which are the use of office space and other
administrative and support services. Management has determined that the fair value of these benefits is
minimal, and accordingly, no amounts are reflected in these financial statements.

The Foundation reimburses the NRA for certain expenses, such as salaries, benefits, and general operating
expenses, paid by the NRA on the Foundation’s behalf. As of December 31, 2011 and 2010, $16,601,319 and
$17,195,092 respectively, was owed to the NRA and included in due from affiliates for reimbursements and
pass through funds still held by the Foundation. In addition, certain qualified NRA programs were funded by
Foundation grants totaling $11,752,195 and $12,573,541 for the years ended December 31, 2011 and 2010,
respectively.

The CRDF reimburses the NRA for general operating expenses paid by the NRA on the CRDF’s behalf. As of
December 31, 2011 and 2010, $8,990 and $426, respectively, was owed to the NRA for general operating
expenses and included in due from affiliates.

All permanent employees of the SCF are maintained as employees of the NRA and the SCF reimburses the
NRA for the total employee costs including benefits. The SCF reimburses the NRA for certain other expenses
paid by the NRA on the SCF’s behalf. As of December 31, 2011 and 2010, $779,026 and $448,252,
respectively, was owed to the NRA for salaries, insurance and benefits net of certain other expenses owed by
the NRA to the SCF and included in due from affiliates.

The NRA paid administrative and fundraising expenses of $569,996 and $5,359,183 for the years ended
December 31, 2011 and 2010, respectively, on behalf of the PVF.
EXHIBIT E
NATIONAL RIFLE ASSOCIATION OF AMERICA

FINANCIAL STATEMENTS

as of December 31, 2013 and 2012

AND

REPORT THEREON
Report of Independent Auditors

To the Board of Directors and Members of the
National Rifle Association of America

Report on the Financial Statements
We have audited the accompanying financial statements of the National Rifle Association of America (NRA) which comprise the statements of financial position as of December 31, 2013 and 2012, and the related statements of activities and cash flows for the years then ended and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility
Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the National Rifle Association of America as of December 31, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter
As discussed in Note 1 to the financial statements, the accompanying financial statements are those of the National Rifle Association of America only and are not those of the primary reporting entity. The consolidated financial statements of the NRA and its affiliates have been issued as the financial statements of the primary reporting entity. Our opinion is not modified with respect to this matter.

McGladrey LLP
McLean, Virginia
March 11, 2014
The annual minimum payments related to these obligations as of December 31, 2013 are as follows:

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<thead>
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<th>Year</th>
<th>Payment</th>
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<td>2014</td>
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<tr>
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<td>252,869</td>
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Total minimum payments required $ 3,118,702

Total lease expense for the years ended December 31, 2013 and 2012 was $1,139,813 and $973,362, respectively.

14. RELATED PARTIES

The NRA is affiliated with the Foundation, the CRDF, SCF and the FAF by virtue of the control vested with the NRA’s Board of Directors to appoint the Board of Trustees of each affiliate. The PVF is a separately unincorporated political action committee of the NRA whose five officers are NRA employees. The NRA provides certain benefits to the affiliates at no cost, among which are the use of office space and other administrative and support services. Management has determined that the fair value of these benefits is minimal, and accordingly, no amounts are reflected in these financial statements.

The Foundation reimburses the NRA for certain expenses, such as salaries, benefits, and general operating expenses, paid by the NRA on the Foundation’s behalf. As of December 31, 2013 and 2012, $19,658,823 and $16,944,017 respectively, was owed to the NRA and included in due from affiliates for reimbursements and pass through funds still held by the Foundation. In addition, certain qualified NRA programs were funded by Foundation grants totaling $13,044,170 and $13,518,518 for the years ended December 31, 2013 and 2012, respectively.

The CRDF reimburses the NRA for general operating expenses paid by the NRA on the CRDF’s behalf. As of December 31, 2013 and 2012, $3,122 and $3,088, respectively, was owed to the NRA for general operating expenses and included in due from affiliates.

All permanent employees of the SCF are maintained as employees of the NRA and the SCF reimburses the NRA for the total employee costs including benefits. The SCF reimburses the NRA for certain other expenses paid by the NRA on the SCF’s behalf. As of December 31, 2013 and 2012, $806,177 and $1,474,819, respectively, was owed to the NRA for salaries, insurance and benefits net of certain other expenses owed by the NRA to the SCF and included in due from affiliates.

The NRA paid administrative and fundraising expenses of $3,512,405 and $4,970,338 for the years ended December 31, 2013 and 2012, respectively, on behalf of the PVF.
EXHIBIT F
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except small business trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

Form 990

Department of the Treasury
Internal Revenue Service

For the calendar year, or tax year beginning 01-01-2008 and ending 12-31-2008

A Name of organization
NATIONAL Rifle ASSOCIATION of AMERICA

B Employer identification number
53-0116130

C Business address
11520 WAPLES MILL RD
FAIRFAX, VA 22030

D Telephone number
(703) 267-1000

E Gross receipts
328,184,947

F Name and address of Principal Officer
WILSON H PHILLIPS JR
11520 WAPLES MILL RD
FAIRFAX, VA 22030

G Website: www.nra.org

H(a) Is this a group return for affiliates?
Yes ☐ No ☑

H(b) Are all affiliates included?
Yes ☐ No ☑

H(c) Group Exemption Number

K Type of organization
Corporation

L Year of formation
1955

M State of legal domicile
VA

Part I Summary

1 Briefly describe the organization’s mission or most significant activities

TO PROTECT AND DEFEND THE U.S. CONSTITUTION, TO PROMOTE PUBLIC SAFETY, LAW AND ORDER, AND THE NATIONAL DEFENSE TO TRAIN LAW ENFORCEMENT AGENCIES TO TRAIN CIVILIANS IN MARKSMANSHIP TO FOSTER AND PROMOTE THE SHOOTING SPORTS TO PROMOTE HUNTER SAFETY

2 Check the box ☐ if the organization discontinued its operations or disposed of more than 25% of its assets

3 Number of voting members of the governing body (Part VI, line 1a) 76

4 Number of independent voting members of the governing body (Part VI, line 1b) 70

5 Total number of employees (Part V, line 2a) 778

6 Total number of volunteers (estimate if necessary) 125,000

7a Total gross unrelated business revenue from Part VIII, line 12, column (C) 21,339,992

7b Net unrelated business taxable income from Form 990-T, line 34 78

8 Contributions and grants (Part VIII, line 1h) 2,384,205,138

9 Program service revenue (Part VIII, line 2g) 5,288,336

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,109,415

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 43,948,994

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 332,270,545

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 293,516

14 Benefits paid to or for members (Part IX, column (A), line 4) 72

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 41,678,415

16 Professional fundraising fees (Part IX, column (A), line 11e) 22,500,000

17 Total fundraising expenses, Part IX, column (D), line 25 25,615,657

18 Total expenses—add lines 13-17 (must equal Part IX, line 25, column (A)) 166,848,709

19 Revenue less expenses—subtract line 18 from line 12 166,848,709

20 Total assets (Part X, line 16) 131,342,619

21 Total liabilities (Part X, line 26) 107,473,809

22 Net assets or fund balances—subtract line 21 from line 20 23,859,109

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete; Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer
WILLIAM H PHILLIPS JR
Treasurer and Chief Financial Officer

Date 09-10-30

Paid Preparer's Use Only

Preparer's signature JAMES P SWEENEY
Date 09-10-30

Check if self-employed ☐

Preparer's SSN (See Gen Info) 11282Y

TIN 136-123-123

Phone no (703) 336-6040

Form 990 (2008)
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Part VI  Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A. Governing Body and Management

For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

1a  Enter the number of voting members of the governing body ..........................  
1b  Enter the number of voting members that are independent .......................... 

2  Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? ........................................ 

3  Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 

4  Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? 

5  Did the organization become aware during the year of a material diversion of the organization’s assets? 

6  Does the organization have members or stockholders? 

7a  Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? 
7b  Are any decisions of the governing body subject to approval by members, stockholders, or other persons? 

8  Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 
   a  the governing body? 
   b  each committee with authority to act on behalf of the governing body? 

9a  Does the organization have local chapters, branches, or affiliates? 
9b  If "Yes," does the organization have written policies and procedures governing the activities of such chapters, branches, or affiliates, and each organization’s operations are consistent with those of the organization? 

10  Was a copy of the Form 990 provided to the organization’s governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990. 

11  Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization’s mailing address? If "Yes," provide the names and addresses in Schedule O. 

---

Section B. Policies

12a  Does the organization have a written conflict of interest policy? If "No", go to line 13 
12b  Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 
12c  Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done 

13  Does the organization have a written whistleblower policy? 
14  Does the organization have a written document retention and destruction policy? 

15  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision 
   a  The organization’s CEO, Executive Director, or top management official? 
   b  Other officers or key employees of the organization? 

16a  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 
16b  If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization’s exempt status with respect to such arrangements? 

---

Section C. Disclosure

17  List the States with which a copy of this Form 990 is required to be filed:  VA, UT, PA, OK, NY, KY, DC, CA, AL

18  Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)’s only) available for public inspection. Indicate how you make these available. Check all that apply
   ☐ own website  ☐ another’s website  ☐ upon request

19  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

20  State the name, physical address, and telephone number of the person who possesses the books and records of the organization:
   NATIONAL RIFLE ASSOCIATION OF AMERICA
   11250 WAPLES MILL ROAD
   FAIRFAX, VA  220307400
   (703) 267-1000
## Supplemental Information to Form 990

**2008**

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

### Identifier | Return Reference | Explanation
--- | --- | ---
990 VI | 6 | NRA IS A MEMBERSHIP ASSOCIATION

### Identifier | Return Reference | Explanation
--- | --- | ---
990 VI | 7a | NRA MEMBERS ELECT ALL 76 DIRECTORS OF THE BOARD

### Identifier | Return Reference | Explanation
--- | --- | ---
990 VI | 7b | CERTAIN BOARD DECISIONS ARE SUBJECT TO MEMBERSHIP APPROVAL PER BY LAWS

### Identifier | Return Reference | Explanation
--- | --- | ---
990 VI | 10 | 990 FILINGS ARE REVIEWED IN DETAIL BY EXTERNAL AUDITING FIRM AND THE BOARD

### Identifier | Return Reference | Explanation
--- | --- | ---
 |  | AUDIT COMMITTEE

### Identifier | Return Reference | Explanation
--- | --- | ---
990 VI | 12c | ANNUAL FILINGS BY ALL BOARD MEMBERS ARE REVIEWED BY NRA SECRETARY

### Identifier | Return Reference | Explanation
--- | --- | ---
990 X | 15b | COMPENSATION COMMITTEE REVIEWS AND RECOMMENDS TO FULL BOARD

### Identifier | Return Reference | Explanation
--- | --- | ---
 | 16 | READER NOTE DEFERRED COSTS AND DEFERRED REVENUES RELATED TO MEMBERSHIP

### Identifier | Return Reference | Explanation
--- | --- | ---
 |  | ACQUISITION AND RENEWAL ARE ACCOUNTING ENTRIES REQUIRED UNDER GAAP DEFERRED REVENUE FOR

### Identifier | Return Reference | Explanation
--- | --- | ---
 |  | DUES IS NOT A LIABILITY, AS IT RECOGNIZES REVENUE TO BE COLLECTED IN FUTURE AND MATCHED WITH

### Identifier | Return Reference | Explanation
--- | --- | ---
 |  | FUTURE SERVICES PROVIDED TO MEMBERS. DUES REVENUE IS RECOGNIZED OVER THE LIFE OF THE MEMBERSHIP
EXHIBIT G
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

A For the 2009 calendar year, or tax year beginning 01-01-2009 and ending 12-31-2009

B Check if applicable

Name change
Address change
Initial return
Terminal return
Amended return
Application pending

C Name of organization
NATIONAL RIFLE ASSOCIATION OF AMERICA

D Employer identification number
53-0116130

E Telephone number
(703) 267-1000

G Gross receipts $ 202,710,082

P Name and address of principal officer
WILSON H PHILLIPS JR
11250 WAPLES MILL RD
FAIRFAX, VA 22030

H(a) Is this a group return for affiliates?  √ Yes  ☐ No

H(b) Are all affiliates included?  √ Yes  ☐ No

H(c) Group exemption number  

J Websites:  www.nra.org

K Form of organization:  Corporation
L Year of formation:  1905
M State of legal domicile:  VA

Part I  Summary

1 Briefly describe the organization’s mission or most significant activities TO PROTECT AND DEFEND THE U S CONSTITUTION, TO PROMOTE PUBLIC SAFETY, LAW AND ORDER, AND THE NATIONAL DEFENSE TO TRAIN LAW ENFORCEMENT AGENCIES TO TRAIN CIVILIANS IN MARKSMANSHIP TO FOSTER AND PROMOTE THE SHOOTING SPORTS TO PROMOTE HUNTER SAFETY.

2 Check this box [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)

4 Number of independent voting members of the governing body (Part VI, line 1b)

5 Total number of employees (Part V, line 2a)

6 Total number of volunteers (estimate if necessary)

7a Total gross unrelated business revenue from Part VIII, column (C), line 12

7b Net unrelated business taxable income from Form 990-T, line 34

Revenue

8 Contributions and grants (Part VIII, line 1h)

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 1, 4, and 7d)

11 Other revenue (Part VIII, column (A), lines 5-6, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)

16 Professional fundraising fees (Part IX, column (A), line 11e)

17 Total fundraising expenses (Part IX, column (D), line 25) 24,366,260

18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses Subtract line 18 from line 12

Part II  Signature Block

Under penalties of perjury, I declare that I have examined the return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer
WILSON H PHILLIPS JR TREASURER AND CHIEF FINANCIAL OFFICER
Date 2010-09-16

Preparer's signature
JAMES P. Sweeney
Date 2010-09-16

Paid Preparer's Use Only

Firm's name (or yours if self-employed), address, and ZIP + 4
RSM McGladrey INC
900 TOWNE SQUARE, 500
VENICE, VA 22184

EIN 11-3253330

Phone no. (703) 336-6640

May the IRS discuss this return with the preparer shown above?  √ Yes  ☐ No

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.
### Checklist of Required Schedules

<table>
<thead>
<tr>
<th>Part IV</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If &quot;Yes,&quot; complete Schedule A.</td>
<td>1</td>
<td>No</td>
</tr>
<tr>
<td>2. Is the organization required to complete Schedule B, Schedule of Contributors?</td>
<td>2</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If &quot;Yes,&quot; complete Schedule C, Part I.</td>
<td>3</td>
<td>No</td>
</tr>
<tr>
<td>4. Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If &quot;Yes,&quot; complete Schedule C, Part II.</td>
<td>4</td>
<td>No</td>
</tr>
<tr>
<td>5. Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If &quot;Yes,&quot; complete Schedule C, Part III.</td>
<td>5</td>
<td>No</td>
</tr>
<tr>
<td>6. Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If &quot;Yes,&quot; complete Schedule D, Part I.</td>
<td>6</td>
<td>No</td>
</tr>
<tr>
<td>7. Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If &quot;Yes,&quot; complete Schedule D, Part II.</td>
<td>7</td>
<td>No</td>
</tr>
<tr>
<td>8. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If &quot;Yes,&quot; complete Schedule D, Part III.</td>
<td>8</td>
<td>Yes</td>
</tr>
<tr>
<td>9. Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If &quot;Yes,&quot; complete Schedule D, Part IV.</td>
<td>9</td>
<td>No</td>
</tr>
<tr>
<td>10. Did the organization, directly or through a related organization, hold assets in trust, permanent, or quasi-endowments? If &quot;Yes,&quot; complete Schedule D, Part V.</td>
<td>10</td>
<td>Yes</td>
</tr>
<tr>
<td>11. Is the organization's answer to any of the following questions &quot;Yes&quot;? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.</td>
<td>11</td>
<td>Yes</td>
</tr>
<tr>
<td>Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If &quot;Yes,&quot; complete Schedule D, Part VI.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If &quot;Yes,&quot; complete Schedule D, Part VII.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If &quot;Yes,&quot; complete Schedule D, Part VIII.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If &quot;Yes,&quot; complete Schedule D, Part IX.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Did the organization report an amount for other liabilities in Part X, line 25? If &quot;Yes,&quot; complete Schedule D, Part X.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If &quot;Yes,&quot; complete Schedule D, Part X.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12. Did the organization obtain separate, independent audited financial statements for the tax year? If &quot;Yes,&quot; complete Schedule D, Parts XI, XII, and XIII.</td>
<td>12</td>
<td>Yes</td>
</tr>
<tr>
<td>12A. Was the organization included in consolidated, independent audited financial statements for the tax year? Yes</td>
<td>12A</td>
<td>No</td>
</tr>
<tr>
<td>If &quot;Yes,&quot; completing Schedule D, Parts XI, XII, and XIII is optional.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13. Is the organization a school described in section 170(b)(1)(A)(ii)? If &quot;Yes,&quot; complete Schedule E.</td>
<td>13</td>
<td>No</td>
</tr>
<tr>
<td>14a. Did the organization maintain an office, employees, or agents outside of the United States?</td>
<td>14a</td>
<td>No</td>
</tr>
<tr>
<td>14b. Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the United States?</td>
<td>14b</td>
<td>Yes</td>
</tr>
<tr>
<td>15. Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the U.S.? If &quot;Yes,&quot; complete Schedule F, Part I.</td>
<td>15</td>
<td>No</td>
</tr>
<tr>
<td>16. Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the U.S.? If &quot;Yes,&quot; complete Schedule F, Part III.</td>
<td>16</td>
<td>No</td>
</tr>
<tr>
<td>17. Did the organization report a total of more than $15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If &quot;Yes,&quot; complete Schedule G, Part I.</td>
<td>17</td>
<td>Yes</td>
</tr>
<tr>
<td>18. Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If &quot;Yes,&quot; complete Schedule G, Part II.</td>
<td>18</td>
<td>Yes</td>
</tr>
<tr>
<td>19. Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? If &quot;Yes,&quot; complete Schedule G, Part III.</td>
<td>19</td>
<td>No</td>
</tr>
<tr>
<td>20. Did the organization operate one or more hospitals? If &quot;Yes,&quot; complete Schedule H.</td>
<td>20</td>
<td>No</td>
</tr>
</tbody>
</table>
### Part VI  Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

#### Section A. Governing Body and Management

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a</td>
<td>Enter the number of voting members of the governing body</td>
<td>76</td>
</tr>
<tr>
<td>1b</td>
<td>Enter the number of voting members that are independent</td>
<td>70</td>
</tr>
<tr>
<td>2</td>
<td>Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?</td>
<td>No</td>
</tr>
<tr>
<td>3</td>
<td>Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?</td>
<td>No</td>
</tr>
<tr>
<td>4</td>
<td>Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?</td>
<td>No</td>
</tr>
<tr>
<td>5</td>
<td>Did the organization become aware during the year of a material diversion of the organization's assets?</td>
<td>No</td>
</tr>
<tr>
<td>6</td>
<td>Does the organization have members or stockholders?</td>
<td>Yes</td>
</tr>
<tr>
<td>7a</td>
<td>Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?</td>
<td>Yes</td>
</tr>
<tr>
<td>7b</td>
<td>Are any decisions of the governing body subject to approval by members, stockholders, or other persons?</td>
<td>Yes</td>
</tr>
</tbody>
</table>
| 8| Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following?
| 8a| The governing body | Yes |
| 8b| Each committee with authority to act on behalf of the governing body | Yes |
| 9| Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? "If Yes," provide the names and addresses in Schedule O. | No |

#### Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>10a</td>
<td>Does the organization have local chapters, branches, or affiliates?</td>
<td>No</td>
</tr>
<tr>
<td>10b</td>
<td>If &quot;Yes,&quot; does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?</td>
<td>Yes</td>
</tr>
<tr>
<td>11</td>
<td>Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?</td>
<td>Yes</td>
</tr>
<tr>
<td>11A</td>
<td>Describe in Schedule O the process, if any, used by the organization to review the Form 990</td>
<td></td>
</tr>
<tr>
<td>12a</td>
<td>Does the organization have a written conflict of interest policy? If &quot;No,&quot; go to line 13</td>
<td>Yes</td>
</tr>
<tr>
<td>12b</td>
<td>Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?</td>
<td>Yes</td>
</tr>
<tr>
<td>12c</td>
<td>Does the organization regularly and consistently monitor and enforce compliance with the policy? If &quot;Yes,&quot; describe in Schedule O how this is done</td>
<td>Yes</td>
</tr>
<tr>
<td>13</td>
<td>Does the organization have a written whistleblower policy?</td>
<td>Yes</td>
</tr>
<tr>
<td>14</td>
<td>Does the organization have a written document retention and destruction policy?</td>
<td>Yes</td>
</tr>
<tr>
<td>15</td>
<td>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability date, and contemporaneous substantiation of the deliberation and decision?</td>
<td>Yes</td>
</tr>
<tr>
<td>15a</td>
<td>The organization's CEO, Executive Director, or top management official</td>
<td>Yes</td>
</tr>
<tr>
<td>15b</td>
<td>Other officers or key employees of the organization</td>
<td>Yes</td>
</tr>
<tr>
<td>15c</td>
<td>If &quot;Yes&quot; to line a or b, describe the process in Schedule O (See instructions)</td>
<td></td>
</tr>
<tr>
<td>16a</td>
<td>Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?</td>
<td>No</td>
</tr>
<tr>
<td>16b</td>
<td>If &quot;Yes,&quot; has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?</td>
<td></td>
</tr>
</tbody>
</table>

#### Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed—VA , UT , PA, OK, NY, KY, DC, CA, AL

18 Section 6104 requires an organization to make its Form 1023 or 1024 (or 1024 if applicable), 990, and 990-T (501(c)(3) only) available for public inspection. Indicate how you make these available: Check all that apply

- [ ] Own website
- [ ] Another's website
- [x] Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

NATIONAL RIFLE ASSOCIATION OF AMERI
11250 WAPLES MILL ROAD
FAIRFAX, VA 220307400
(703) 267-1000
**Supplemental Information to Form 990**

**2009**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990.

**Name of the organization**: National Rifle Association of America

**Employer identification number**: 53-0116130

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Return Reference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Form 990 I</td>
<td>7a,7b</td>
<td><strong>READER NOTE REGARDING UNRELATED BUSINESS INCOME</strong> FORM 990 PAGE 1 SHOWS GROSS UNRELATED BUSINESS REVENUE OF 20,189,091 ON LINE 7A AND NET UNRELATED BUSINESS TAXABLE INCOME OF 0 ON LINE 7B. THE EXPLANATION IS AS FOLLOWS: GROSS UNRELATED BUSINESS REVENUE FOR THE 2009 YEAR WAS REDUCED BY RELATED EXPENSES, WITH THE BALANCE FURTHER REDUCED TO 0 BY NET OPERATING LOSS CARRY FORWARDS. THE TYPES AND AMOUNTS OF NET OPERATING LOSSES AND CARRY FORWARDS WERE PREVIOUSLY NEGOTIATED WITH INTERNAL REVENUE SERVICE.</td>
</tr>
<tr>
<td>Form 990 VI</td>
<td>6</td>
<td><strong>NRA IS A MEMBERSHIP ASSOCIATION</strong></td>
</tr>
<tr>
<td>Form 990 VI</td>
<td>7a</td>
<td><strong>NRA MEMBERS ELECT ALL 76 DIRECTORS OF THE BOARD</strong></td>
</tr>
<tr>
<td>Form 990 VI</td>
<td>7b</td>
<td><strong>CERTAIN BOARD DECISIONS ARE SUBJECT TO MEMBERSHIP APPROVAL PER BYLAWS AND NEW YORK LAW</strong></td>
</tr>
<tr>
<td>Form 990 VI</td>
<td>11a</td>
<td><strong>990 IS REVIEWED BY EXTERNAL ACCOUNTANTS AND THE BOARD AUDIT COMMITTEE BEFORE IT IS FILED TO THE IRS</strong></td>
</tr>
<tr>
<td>Form 990 VI</td>
<td>12c</td>
<td><strong>ANNUAL FILINGS BY ALL BOARD MEMBERS ARE REVIEWED BY THE NRA AUDIT COMMITTEE</strong></td>
</tr>
<tr>
<td>Form 990 VI</td>
<td>15a,15b</td>
<td><strong>COMPENSATION IS REVIEWED BY BOARD COMPENSATION COMMITTEE AND INDEPENDENT COMPENSATION AND BENEFITS CONSULTING FIRM INCLUDING BENCHMARKING AND INDUSTRY BEST PRACTICES</strong></td>
</tr>
<tr>
<td>Form 990 VI</td>
<td></td>
<td><strong>OFFICERS OF THE NRA ALSO SPEND TIME SERVING ON BOARDS OF THE NRA CHARITABLE AFFILIATES AS DISCLOSED IN THE FOLLOWING LIST NRA PRESIDENT RON SCHUMES SPENDS 1 ADDITIONAL HOUR PER WEEK ON NFA FOUNDATION AND NFA SPECIAL CONTRIBUTION FUND. NRA 1ST VICE PRESIDENT JIM PORTER SPENDS 1 ADDITIONAL HOUR PER WEEK ON NRA FOUNDATION AND NFA SPECIAL CONTRIBUTION FUND. WAyne LaPIERRE SPENDS 1 ADDITIONAL HOUR PER WEEK ON NFA FOUNDATION AND NFA SPECIAL CONTRIBUTION FUND. CHRIS COX SPENDS 1 ADDITIONAL HOUR PER WEEK ON NFA FOUNDATION AND NFA SPECIAL CONTRIBUTION FUND. WILSON PHILLIPS Jr SPENDS 1 ADDITIONAL HOUR PER WEEK ON EACH OF NFA FOUNDATION, NFA SPECIAL CONTRIBUTION FUND. NFA CIVIL RIGHTS DEFENSE FUND, AND NFA CIVIL RIGHTS DEFENSE FOUNDATION. KAYNE ROBINSON SPENDS 1 ADDITIONAL HOUR PER WEEK ON NFA SPECIAL CONTRIBUTION FUND</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Return Reference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Form 990 VI</td>
<td></td>
<td><strong>OTHER MEMBERS OF THE NRA BOARD ALSO SPEND TIME ON BOARDS OF CHARITABLE AFFILIATES AS FOLLOWS: AT APPROXIMATELY 1 ADDITIONAL HOUR PER WEEK PER ENTITY: JOE ALLBAUGH ON NFA FOUNDATION THOMAS ARAAS ON NFA SPECIAL CONTRIBUTION FUND BILL BACHENBERG ON NFA FOUNDATION CAROL BAMBERRY ON NFA CIVIL RIGHTS DEFENSE FUND DAVID BENNETT ON NFA SPECIAL CONTRIBUTION FUND ROBERT BROWN ON NFA SPECIAL CONTRIBUTION FUND BILL CARTER ON NFA SPECIAL CONTRIBUTION FUND ALLAN CORNS ON NFA FOUNDATION CHARLES COTTON ON NFA CIVIL RIGHTS DEFENSE FUND BOB COTTROL ON NFA CIVIL RIGHTS DEFENSE FUND JOHN CUSHMAN ON NFA SPECIAL CONTRIBUTION FUND BILL DALEY ON NFA SPECIAL CONTRIBUTION FUND AND NFA CIVIL RIGHTS DEFENSE FUND SANDY FROMAN ON NFA FOUNDATION BUZ MILLS ON NFA FOUNDATION GEORGE MITCHELL ON NFA FREEDOM ACTION FOUNDATION BOB SANDERS ON NFA CIVIL RIGHTS DEFENSE FUND JOHN SIGLER ON NFA SPECIAL CONTRIBUTION FUND AND NFA FOUNDATION BOB VITALE ON NFA SPECIAL CONTRIBUTION FUND HAROLD VOLKMER ON NFA CIVIL RIGHTS DEFENSE FUND</strong></td>
</tr>
</tbody>
</table>
EXHIBIT H
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

For the 2010 calendar year, or tax year beginning 01-01-2010 and ending 12-31-2010

Name of organization
NATIONAL RIFLE ASSOCIATION OF AMERICA

D Employer identification number
53-0116130

E Telephone number
(703) 267-1000

G Gross receipts $253,051,952

Name and address of principal officer
WILSON H PHILLIPS JR
11250 WAPLES MILLS RD
FAIRFAX, VA 22030

Is this a group return for affiliated organizations? Y N
Are all affiliates included? Y N
If "No," attach a list (see instructions)

Group exemption number

I Tax-exempt status 501(c)(3) 501(c)(4) (insert no) 501(c)(6) or 527

J Website: www.nra.org

K Form of organization Corporation Trust Association Other

L Year of formation 1905 M State of legal domicile VA

Part I Summary

1 Briefly describe the organization's mission or most significant activities
TO PROTECT AND DEFEND THE US CONSTITUTION, TO PROMOTE PUBLIC SAFETY, LAW AND ORDER, AND THE NATIONAL DEFENSE TO TRAIN LAW ENFORCEMENT AGENCIES TO TRAIN CIVILIANS IN MARKSMANSHIP, TO FOSTER AND PROMOTE THE SHOOTING SPORTS, TO PROMOTE HUNTER SAFETY TO PROTECT AND DEFEND THE US CONSTITUTION TO PROMOTE PUBLIC SAFETY, LAW AND ORDER, AND THE NATIONAL DEFENSE TO TRAIN LAW ENFORCEMENT AGENCIES TO TRAIN CIVILIANS IN MARKSMANSHIP TO FOSTER AND PROMOTE THE SHOOTING SPORTS TO PROMOTE HUNTER SAFETY

2 Check this box Y if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a) . . . 76

4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . 72

5 Total number of individuals employed in calendar year 2010 (Part V, line 2a) . . . 5781

6 Total number of volunteers (estimate if necessary) . . . . 125,000

7a Total unrelated business revenue from Part VIII, column (C), line 12 . . . . 22,545,060

7b Net unrelated business taxable income from Form 990-T, line 34 . . . . -480,264

8 Contributions and grants (Part VIII, line 1h) . . . . 190,620,182 71,145,801

9 Program service revenue (Part VIII, line 2g) . . . . 5,753,381 107,083,801

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . 451,104 3,460,273

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . 41,301,889 46,121,404

12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . 227,544,504 227,811,279

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . 312,500 219,500

14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . 51,967,645 51,666,650

16 Professional fundraising fees (Part IX, column (A), line 11a) . . . . 7,116,019 7,989,955

17 Total fundraising expenses (Part IX, column (D), line 25) . . . . 23,912,921

18 Other expenses (Part IX, column (A), lines 11c-11d, 11f-24f) . . . . 176,994,817 182,858,170

19 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) . . . . 236,360,931 243,534,275

20 Revenue less expenses Subtract line 18 from line 12 . . . . 1,103,523 -15,722,996

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer
WILSON H PHILLIPS JR.

Type or print name and title
TREASURER AND CHIEF FINANCIAL OFFICER

Preparer's signature
JAMES P SWEENEY

Date check if self-employed Y N

PTBN

Paid Preparer Use Only

Print/Type preparer's name
JAMES P SWEENEY

Preparer's EIN

Firm's name
RSK MCCLUREY INC

Firm's address
2000 TOWERS CRESCENT DR STE 500

VIENNA, VA 22180

Phone no (703) 335-6400

May the IRS discuss this return with the preparer shown above? Y N

For Paperwork Reduction Act Notice, see the separate instructions.
Cat No 11282Y
Form 990 (2010)
<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
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<tbody>
<tr>
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</tr>
<tr>
<td>16</td>
<td></td>
<td>N</td>
</tr>
<tr>
<td>17</td>
<td>Y</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td></td>
<td></td>
</tr>
<tr>
<td>19</td>
<td></td>
<td>N</td>
</tr>
<tr>
<td>20</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Part IV Checklist of Required Schedules**

1. Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A.

2. Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?

3. Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.

4. Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.

5. Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.

6. Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.

7. Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.

8. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.

9. Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.

10. Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V.

11a. If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.

11b. Did the organization report an amount for land, buildings, and equipment in Part X, line 25? If "Yes," complete Schedule D, Part VI.

11c. Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 11? If "Yes," complete Schedule D, Part VII.

11d. Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 11? If "Yes," complete Schedule D, Part VIII.

11e. Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 11? If "Yes," complete Schedule D, Part IX.

11f. Did the organization report an amount for other liabilities in Part X, line 22? If "Yes," complete Schedule D, Part X.

12a. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.

12b. Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.

13. Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.

14a. Did the organization maintain an office, employees, or agents outside the United States?

14b. Did the organization have aggregate revenues or expenses of more than $10,000 from grantsmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV.

15. Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the U.S.? If "Yes," complete Schedule F, Parts II and IV.

16. Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the U.S.? If "Yes," complete Schedule F, Parts III and IV.

17. Did the organization report a total of more than $5,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions).

18. Did the organization report more than $15,000 of gross income from fundraising events, contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.

19. Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.

20a. Did the organization operate one or more hospitals? If "Yes," complete Schedule H.

20b. If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note: Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions).
### Part VI

**Governance, Management, and Disclosure**

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule 0. See instructions.

Check if Schedule 0 contains a response to any question in this Part VI.

#### Section A. Governing Body and Management

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a</td>
<td>Enter the number of voting members of the governing body at the end of the tax year</td>
<td>76</td>
</tr>
<tr>
<td>b</td>
<td>Enter the number of voting members included in line 1a, above, who are independent</td>
<td>72</td>
</tr>
<tr>
<td>2</td>
<td>Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?</td>
<td>No</td>
</tr>
<tr>
<td>3</td>
<td>Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?</td>
<td>No</td>
</tr>
<tr>
<td>4</td>
<td>Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?</td>
<td>No</td>
</tr>
<tr>
<td>5</td>
<td>Did the organization become aware during the year of a significant diversion of the organization's assets?</td>
<td>No</td>
</tr>
<tr>
<td>6</td>
<td>Does the organization have members or stockholders?</td>
<td>Yes</td>
</tr>
<tr>
<td>7a</td>
<td>Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?</td>
<td>Yes</td>
</tr>
<tr>
<td>b</td>
<td>Are any decisions of the governing body subject to approval by members, stockholders, or other persons?</td>
<td>Yes</td>
</tr>
<tr>
<td>8</td>
<td>Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a</td>
<td>Yes</td>
</tr>
<tr>
<td>The governing body</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Each committee with authority to act on behalf of the governing body</td>
<td>Yes</td>
</tr>
<tr>
<td>9</td>
<td>Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If &quot;Yes,&quot; provide the names and addresses in Schedule 0.</td>
<td>No</td>
</tr>
</tbody>
</table>

#### Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>10a</td>
<td>Does the organization have local chapters, branches, or affiliates?</td>
<td>No</td>
</tr>
<tr>
<td>b</td>
<td>If &quot;Yes,&quot; does the organization have written policies and procedures governing the activities of such chapters, branches, and affiliates?</td>
<td></td>
</tr>
<tr>
<td>11a</td>
<td>Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?</td>
<td>Yes</td>
</tr>
<tr>
<td>b</td>
<td>Describe in Schedule O the process, if any, used by the organization to review this Form 990</td>
<td></td>
</tr>
<tr>
<td>12a</td>
<td>Does the organization have a written conflict of interest policy? If &quot;No,&quot; go to line 13</td>
<td>Yes</td>
</tr>
<tr>
<td>b</td>
<td>Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?</td>
<td>Yes</td>
</tr>
<tr>
<td>c</td>
<td>Does the organization regularly and consistently monitor and enforce compliance with the policy? If &quot;Yes,&quot; describe in Schedule O how this is done</td>
<td>Yes</td>
</tr>
<tr>
<td>13</td>
<td>Does the organization have a written whistleblower policy?</td>
<td>Yes</td>
</tr>
<tr>
<td>14</td>
<td>Does the organization have a written document retention and destruction policy?</td>
<td>Yes</td>
</tr>
<tr>
<td>15</td>
<td>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability date, and contemporaneous substantiation of the deliberation and decision? a</td>
<td>Yes</td>
</tr>
<tr>
<td>The organization's CEO, Executive Director, or top management official</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Other officers or key employees of the organization</td>
<td>Yes</td>
</tr>
<tr>
<td>If &quot;Yes&quot; to line 15a or 15b, describe the process in Schedule O (See instructions)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>16a</td>
<td>Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?</td>
<td>No</td>
</tr>
<tr>
<td>b</td>
<td>If &quot;Yes,&quot; has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?</td>
<td></td>
</tr>
</tbody>
</table>

#### Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed:

- VA
- UT
- PA
- OK
- NY
- KY
- DC
- CA
- AL

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply

- [ ] Own website
- [ ] Another's website
- [ ] Upon request

19 Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

NATIONAL RIFLE ASSOCIATION OF AMERICA
11250 WAPLES MILL ROAD
FAIRFAX, VA 220307400
(703) 267-1000
<table>
<thead>
<tr>
<th>Identifier</th>
<th>Return Reference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Form990 Part VI</td>
<td>11a</td>
<td>FORM 990 IS REVIEWED BY EXTERNAL AUDITING FIRM AND THE NRA BOARD AUDIT COMMITTEE BEFORE IT IS FILED WITH THE IRS.</td>
</tr>
</tbody>
</table>
EXHIBIT I
Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except block lung benefit trust or private foundation)

Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements

For the 2011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011

Name of organization
NATIONAL RIFLE ASSOCIATION OF AMERICA

Address (As Doing Business As)
11250 WAPLES MILL ROAD
FAIRFAX, VA 22030

Telephone number
(703) 267-1000

Gross receipts $246,679,834

Name and address of principal officer
WILSON H PHILLIPS JR
11250 WAPLES MILL RD
FAIRFAX, VA 22030

Tax-exempt status
501(c)(3) 501(c)(4)

L Year of formation 1905
M State of legal domicile NY

Part I Summary

1. Briefly describe the organization’s mission or most significant activities.
   TO PROTECT AND DEFEND THE US CONSTITUTION TO PROMOTE PUBLIC SAFETY, LAW AND ORDER, AND THE NATIONAL DEFENSE TO TRAIN LAW ENFORCEMENT AGENCIES TO TRAIN CIVILIANS IN MARKSMANSHIP TO FOSTER AND PROMOTE THE SHOOTING SPORTS TO PROMOTE HUNTER SAFETY.

2. Check this box if the organization continued its operations or disposed of more than 25% of its net assets
   3
   76

3. Number of voting members of the governing body (Part VI, line 1a)
   4
   72

4. Number of independent voting members of the governing body (Part VI, line 1b)
   5
   754

5. Total number of individuals employed in calendar year 2011 (Part V, line 2e)
   6
   125,000

6. Total number of volunteers (estimate if necessary)

7a. Total unrelated business revenue from Part VIII, column (C), line 2c
   7b. Net unrelated business taxable income from Form 990-T, line 24

Prior Year
71,145,801
107,083,801
3,460,273
46,121,404
227,811,279
219,500
5,166,650
7,989,955
183,658,170
243,534,275
-15,722,996
163,781,200
139,630,908
24,150,294
19,382,983
109,729,088
3,362,284
46,509,175
218,983,530
92,000
50,733,831
6,126,261
174,119,497
231,071,589
-12,088,059
149,826,381
146,162,825
5,663,756

Revenue

8. Contributions and grants (Part VIII, line 1h)

9. Program service revenue (Part VIII, line 2g)

10. Investment income (Part VIII, column A, lines 3, 4, and 7d)

11. Other revenue (Part VIII, column A, lines 5, 6, 8c, 9c, 10c, and 11e)

12. Total revenue—add lines 8 through 11 (must equal Part VIII, column A, line 12)

13. Grants and similar amounts paid (Part IX, column A, lines 1–3)

14. Benefits paid to or for members (Part IX, column A, line 4)

15. Salaries, other compensation, employee benefits (Part IX, column A, lines 5–10)

16a. Professional fundraising fees (Part IX, column A, line 11e)

16b. Total fundraising expenses (Part IX, column D, line 25)

17. Other expenses (Part IX, column A, lines 11a–11d, 11f–24e)

18. Total expenses (Part IX, column A, lines 12–17)

19. Revenue less expenses Subtract line 18 from line 12

Net Assets or Fund Balances

20. Total assets (Part X, line 16)

21. Total liabilities (Part X, line 26)

22. Net assets or fund balances Subtract line 21 from line 20

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer
WILSON H PHILLIPS JR TREASURER AND CFO

Type of print name and title

Date
2012-11-07

Preparer's signature
JAMES P SKEENEY

Date
2012-11-07

Check if self-employed

Preparer's taxpayer identification number
(see instructions)

Paid

Preparer's Use Only

FIN

Phone no. (703) 336-6400

May the IRS discuss this return with the preparer shown above? (see instructions)

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2011)
<table>
<thead>
<tr>
<th>Part IV</th>
<th>Checklist of Required Schedules</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <strong>If &quot;Yes,&quot; complete Schedule A</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? <strong>If &quot;Yes,&quot; complete Schedule C, Part I</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <strong>If &quot;Yes,&quot; complete Schedule C, Part I</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>4 <strong>Section 501(c)(3) organizations.</strong> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <strong>If &quot;Yes,&quot; complete Schedule C, Part II</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <strong>If &quot;Yes,&quot; complete Schedule C, Part III</strong></td>
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<td>6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <strong>If &quot;Yes,&quot; complete Schedule D, Part I</strong></td>
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<td><strong>Yes</strong></td>
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<td>7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <strong>If &quot;Yes,&quot; complete Schedule D, Part II</strong></td>
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</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <strong>If &quot;Yes,&quot; complete Schedule D, Part III</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <strong>If &quot;Yes,&quot; complete Schedule D, Part IV</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <strong>If &quot;Yes,&quot; complete Schedule D, Part V</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>11 If the organization is not a member of a related organization, then complete Schedule D, Parts VI, VII, VIII, IX, X or XI as applicable</td>
<td></td>
</tr>
<tr>
<td>11a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <strong>If &quot;Yes,&quot; complete Schedule D, Part VI</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>11b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <strong>If &quot;Yes,&quot; complete Schedule D, Part VII</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>11c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <strong>If &quot;Yes,&quot; complete Schedule D, Part VIII</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>11d Did the organization report an amount for other assets in Part X, line 14 that is 5% or more of its total assets reported in Part X, line 16? <strong>If &quot;Yes,&quot; complete Schedule D, Part IX</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>11e Did the organization report an amount for other liabilities in Part X, line 25? <strong>If &quot;Yes,&quot; complete Schedule D, Part X</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>11f Did the organization separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <strong>If &quot;Yes,&quot; complete Schedule D, Part XII</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>12a Did the organization obtain separate, independent audited financial statements for the tax year? <strong>If &quot;Yes,&quot; complete Schedule D, Parts XI, XII, and XIII</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>12b Was the organization included in consolidated, independent audited financial statements for the tax year? <strong>If &quot;Yes,&quot; and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>13 Is the organization a school described in section 170(b)(1)(A)(i)? <strong>If &quot;Yes,&quot; complete Schedule E</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>14a Did the organization maintain an office, employees, or agents outside of the United States? <strong>If &quot;Yes,&quot; complete Schedule F, Part I</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>14b Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? <strong>If &quot;Yes,&quot; complete Schedule F, Part I</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>15 Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the U.S.? <strong>If &quot;Yes,&quot; complete Schedule F, Part II</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>16 Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the U.S.? <strong>If &quot;Yes,&quot; complete Schedule F, Part III</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>17 Did the organization report a total of more than $15,000, of expenses for professional fundraising services on Part IX, column (A), lines 4 and 5? <strong>If &quot;Yes,&quot; complete Schedule G, Part I</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>18 Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 2a? <strong>If &quot;Yes,&quot; complete Schedule G, Part II</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
<tr>
<td>19 Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? <strong>If &quot;Yes,&quot; complete Schedule G, Part III</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>20a Did the organization operate one or more hospitals? <strong>If &quot;Yes,&quot; complete Schedule H</strong></td>
<td></td>
</tr>
<tr>
<td><strong>No</strong></td>
<td><strong>Yes</strong></td>
</tr>
<tr>
<td>20b Did the organization operate one or more hospitals? <strong>If &quot;Yes,&quot; complete Schedule H</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Yes</strong></td>
<td><strong>No</strong></td>
</tr>
</tbody>
</table>
Part VI

Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year. 

1b Enter the number of voting members included in line 1a, above, who are independent.

2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?

3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?

4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?

5 Did the organization become aware during the year of a significant diversion of the organization's assets?

6 Did the organization have members or stockholders?

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?

7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?

8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:

a The governing body?

b Each committee with authority to act on behalf of the governing body?

9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?

10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?

11a Describe in Schedule O the process, if any, used by the organization to review the Form 990.

12a Did the organization have a written conflict of interest policy? If "No," go to line 12.

12b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?

12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.

13 Did the organization have a written whistleblower policy?

14 Did the organization have a written document retention and destruction policy?

15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

a The organization's CEO, Executive Director, or top management official.

b Other officers or key employees of the organization.

15b If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions).

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?

16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed.

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3) only) available for public inspection. Indicate how you made these available. Check all that apply.

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization.

NATIONAL RIFLE ASSOCIATION OF AMERICA
11250 WAPLES MILL ROAD
FAIRFAX, VA 220307400
(703) 267-1000
<table>
<thead>
<tr>
<th>Identifier</th>
<th>Return Reference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Form 990 Part VI</td>
<td>11b</td>
<td>FORM 990 IS REVIEWED BY EXTERNAL AUDITING FIRM AND THE NRA BOARD AUDIT COMMITTEE BEFORE IT IS FILED WITH THE IRS</td>
</tr>
</tbody>
</table>
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter: Social Security numbers on this form or it may be made public By law, the IRS generally cannot reattach the information on the form Information about Form 990 and its instructions are at www.irs.gov/form990

A For the 2013 calendar year, or tax year beginning 01-01-2013, 2013, and ending 12-31-2013

B Check if applicable:

E Employer identification number
53-0116130

C Name of organization:
NATIONAL RIFLE ASSOCIATION OF AMERICA

G Gross receipts $ 368,205,635

D Telephone number:
(703) 267-1090

F Name and address of principal officer:
WILSON H PHILLIPS JR
11250 WAPLES MILL RD
FAIRFAX, VA 22030

H(a) Is this a group return for subsidiaries?

( ) Yes ( ) No

H(b) Are all subsidiaries included?

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status:
501(c)(3) 501(c)(4) ( ) (asset no) 4947(a)(1) or 527

J Website: www.nra.org

K Form of organization: Corporation ( ) Trust ( ) Association ( ) Other ( )

L Year of formation
M State of legal domicile

Part I Summary

1 Briefly describe the organization's mission or most significant activities
TO PROTECT AND DEFEND THE U.S. CONSTITUTION TO PROMOTE PUBLIC SAFETY, LAW AND ORDER, AND THE NATIONAL DEFENSE TO TRAIN LAW ENFORCEMENT AGENCIES TO TRAIN CIVILIANS IN MARKSMANSHIP TO FOSTER AND PROMOTE THE SHOOTING SPORTS TO PROMOTE HUNTER SAFETY

2 Check this box ( ) if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)
3

76

4 Number of independent voting members of the governing body (Part VI, line 1b)
4

72

5 Total number of individuals employed in calendar year 2013 (Part V, line 2a)
5

785

6 Total number of volunteers (estimate if necessary)
6

150,000

7a Total unrelated business revenue from Part VIII, column (C), line 12
7a

27,614,188

7b Net unrelated business taxable income from Form 990-T, line 34

8 Contributions and grants (Part VIII, line 1h)

86,429,504

96,400,372

9 Program service revenue (Part VIII, line 2g)

18,517,205

18,347,187

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

1,088,745

3,664,363

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10, c, and 11e)

52,535,474

64,429,867

12 Total revenue—add lines 6 through 11 (must equal Part VIII, column (A), line 12)

256,929,028

347,968,789

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)

63,000

84,033

14 Benefits paid to or for members (Part IX, column (A), line 4)

0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)

52,815,395

55,999,119

16a Professional fundraising fees (Part IX, column (A), line 11e)

8,902,013

7,222,981

b Total fundraising expenses (Part IX, column (D), line 25) ( ) 82,786,397

17 Other expenses (Part IX, column (A), lines 11a-11h, 11i-24a)

192,780,670

227,244,224

18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)

254,151,076

290,550,357

19 Revenue less expenses Subtract line 18 from line 12

2,219,950

57,418,432

Part II Net Assets of Fund Balance

20 Beginning of current year

160,497,636

229,468,049

21 Total assets (Part X, line 16)

148,276,146

154,559,962

22 Total liabilities (Part X, line 26)

11,221,380

74,880,078

Part III Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer:
WILSON H PHILLIPS JR, TREASURER AND CFO

Type or print name and title:
2014-11-05

Paid Preparer Use Only

Preparer's signature
Date
Check if self-employed
Firm's name:
MCGUIRE LLP

Firm's address:
8000 TOWERS CRESCENT DR STE 500
VIENNA, VA 22184

Phone no (703) 336-6400

May the IRS discuss this return with the preparer shown above? (see instructions)

( ) Yes ( ) No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y
Form 990 (2013)
### Part IV Checklist of Required Schedules

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
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<tbody>
<tr>
<td>1</td>
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<td>Yes</td>
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</table>

#### 11. If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
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<tbody>
<tr>
<td>11a</td>
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<td>11b</td>
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<td>11d</td>
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<td>11e</td>
<td>Yes</td>
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<tr>
<td>11f</td>
<td>Yes</td>
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</table>

#### 12a. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
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<tbody>
<tr>
<td>12a</td>
<td>Yes</td>
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</table>

#### 12b. Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
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<tbody>
<tr>
<td>12b</td>
<td>Yes</td>
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</table>

#### 13. Is the organization a school described in section 170(b)(1)(A)(i)? If "Yes," complete Schedule E.

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
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<tbody>
<tr>
<td>13</td>
<td>No</td>
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</table>

#### 14a. Did the organization maintain an office, employees, or agents outside of the United States?

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
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<tbody>
<tr>
<td>14a</td>
<td>No</td>
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</table>

#### 15. Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV.

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
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<tr>
<td>15</td>
<td>No</td>
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</tbody>
</table>

#### 16. Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
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<tbody>
<tr>
<td>16</td>
<td>No</td>
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</table>

#### 17. Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions).

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
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<tbody>
<tr>
<td>17</td>
<td>Yes</td>
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</tbody>
</table>

#### 18. Did the organization report more than $15,000 of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
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<tbody>
<tr>
<td>18</td>
<td>Yes</td>
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</tbody>
</table>

#### 19. Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
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<tbody>
<tr>
<td>19</td>
<td>No</td>
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</tbody>
</table>

#### 20a. Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H.

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>20a</td>
<td>No</td>
<td></td>
</tr>
</tbody>
</table>

#### 20b. If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year. 

2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 

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6 Did the organization have members or stockholders? 

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 

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9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. 

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates? 

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 

11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 

b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 

12a Did the organization have a written conflict of interest policy? If "No," go to line 13. 

b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 

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b Other officers or key employees of the organization. 

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 

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Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed: 

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3) only) available for public inspection. Indicate how you made these available. Check all that apply: 

a [ ] Own website 

b [ ] Another's website 

c [ ] Upon request 

d [ ] Other (explain in Schedule O) 

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: 

[ ] NATIONAL RIFLE ASSOCIATION OF AMERICA 11250 WAPLES MILL ROAD 

FAIRFAX, VA 220307400 (703) 267-1000
<table>
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<tbody>
<tr>
<td>Form 990, Part VI, Section B, Line 11b</td>
<td>FORM 990 IS REVIEWED BY EXTERNAL AUDITING FIRM AND THE NRA BOARD AUDIT COMMITTEE BEFORE IT IS FILED WITH THE IRS</td>
</tr>
</tbody>
</table>
EXHIBIT K
NRA: Accusations in Yahoo News Report are False

Posted By Stephen Gutowski On May 29, 2015 @ 3:00 pm In Issues | No Comments

The National Rifle Association (NRA) says that a Yahoo News report alleging wrongdoing by the gun rights group was "politically motivated" and "misrepresented facts to create a false narrative regarding the NRA's fundraising efforts."

"The assertion that the NRA was involved in 'systematic fraud' is patently false," NRA spokesperson Jennifer Baker said.

In a Yahoo News piece published in April, freelance reporter Alan Berlow accused the NRA of engaging in a "brazen shell game with donations." The piece has since been updated with a partial correction and a 566-word addendum that includes many of the NRA's objections, but the headline, which the NRA objects to, remains unchanged.

Yahoo News said they were standing by its report and reporter.

"Multiple requests for comment from the NRA by Yahoo News went unanswered," Yahoo News PR Director Andrew Kirk said. "When a spokesperson for the NRA did respond, we reflected their views in an update added to the piece."

"We stand by Alan Berlow's reporting."

One of the main allegations in the report says the NRA failed to disclose its political spending to the IRS from 2007 through 2013, and thus likely evaded taxes through the omission.

The NRA says that it only engaged in "non-exempt" direct political spending in 2012, but that it reported that spending to the IRS, and paid $613,671 in taxes on the spending for that year. The NRA claims that a clerical error resulted in the spending not being reflected on a tax form called a 990, which led to Yahoo News concluding that no political spending had been reported, and no taxes had been paid on it, at all.

A copy of the NRA's check to the IRS shows the payment was made on March 12, 2013, and the NRA did report the spending on a different form called a 1120-POL, a copy of which was shown to the Free Beacon. The other major allegation in Berlow's report accused the NRA of soliciting thousands of dollars in donations for its political action committee, the Political Victory Fund (PVF), by misrepresenting them as donations to its 501 (c)(4) non-profit, the Institute for Legislative Action (ILA).

The allegation is based largely on the fact that a donation Berlow made to the ILA ended up being deposited to the PVF's account.

The NRA said that Berlow's donation, made through the ILA's website, was part of a relatively small group of donations which were misdirected to the PVF by a coding error which was identified and fixed by their tech department. $125,135.03, or 0.2 percent of the roughly $50 million raised by the ILA and PVF in the last election cycle, were deposited incorrectly because of the error, according to the NRA.

The NRA said only 33 donations from non-members, a group that cannot give to the PVF, were involved in the glitch.

A copy of a Political Victory Fund transfer slip shows the NRA moved the erroneous donations back to their intended destination at the Institute for Legislative Action on April 28. The NRA said the transfer came after the accounting department learned of the misallocation from the Yahoo News piece.

http://freebeacon.com/issues/nra-accusations-in-yahoo-news-report-are-false/print/
The NRA said Berlow, who has also published negative pieces about the gun rights group at Salon and Mother Jones, and who is married to a Democratic donor, misrepresented the error.

"In an attempt to further his personal political agenda, Berlow went to great lengths to misrepresent what was merely a clerical and internet coding error," Baker said.

John Pomeranz of Harmon, Curran, Spielberg & Eisenberg, who was quoted in the original Yahoo piece as a "leading expert on the election-related activities of tax-exempt organizations," said in his opinion the new developments still showed violations of federal election law, but the efforts the NRA made to correct their mistake should be enough for the FEC.

"I see that the NRA is now acknowledging that it erred in failing to report its political activities on the organization's IRS Form 990s for a number of years, and it does appear that there were federal election law violations (inaudient, the NRA says) in how some funds were solicited and deposited into the organizations connected political committee," Pomeranz said. "At least these things appear to be violations of federal tax and election law."

"However, I would expect that efforts by the NRA to correct the errors ... might well persuade the IRS and the FEC to reduce or waive any penalties."

Joseph Birkenstock, an attorney who has served as chief counsel of the Democratic National Committee and commented in the original Yahoo News piece, took a similar view.

"The idea of soliciting contributions from the general public and depositing them in the wrong accounts isn't a question of your intent," Birkenstock said. "It's a question of what you did."

Birkenstock said he still believes the NRA broke the law.

"Honestly, it sounds to me like they admit they broke the law," he said. "I think they're making the point that as these things go it might not be a particularly serious violation."

Donald F. McGahn, a former commissioner and chairman of the FEC, said the misdirected donations are not a major lapse and are unlikely to draw significant attention from the federal government.

"It's not uncommon," he said. "Not the first time this has happened. Won't be the last time it'll happen to somebody similarly situated. This isn't a big deal. Previous reports, I think, were way overblown."

McGahn said he does not believe the violation is serious.

"What you look for isn't so much the 'gotcha' glitch, it's did they discover it? Did they take corrective action? Did they unwind whatever happened? In this case it looks like they did."

The NRA said the report, which it sees as further proof of bias directed at the organization by the media, would not alter its mission or attitude.

"Despite an ongoing bias coming from many so-called journalists, the NRA will continue to unapologetically fight to protect the Second—and First—Amendment rights of the American people," NRA spokesperson Baker said.