



Scrum.org™  
*The Home of Scrum*

# Scrum is not an excuse to ignore an Emergency

# Quick Guidelines

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- Your microphones will be muted throughout
- This session is recorded. The recording and slides will be available after the webinar within 24 hours.
- Please ask questions!
  - Submit questions by selecting the Q & A icon:



# Who is Scrum.org

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Mission:  
*Helping People and  
Teams Solve  
Complex Problems*



**Ken Schwaber**  
Scrum.org Founder,  
Chairman and  
Co-creator of Scrum



PROFESSIONAL SCRUM TRAINER

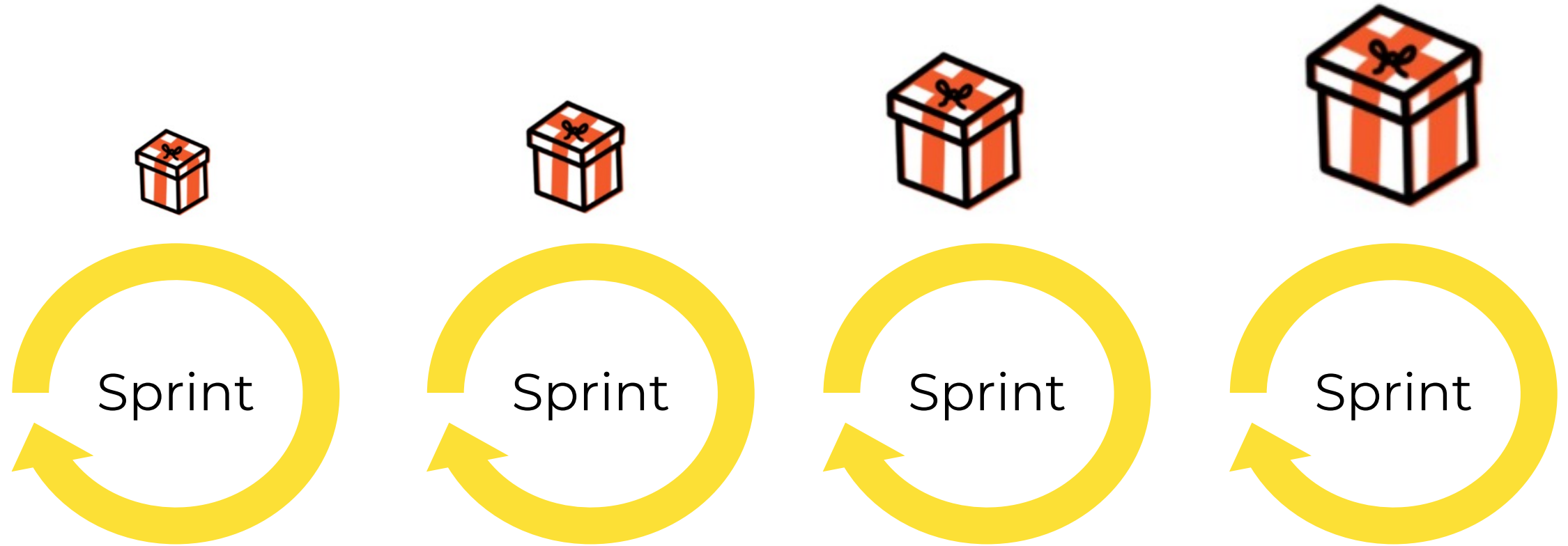
# Mary Iqbal



- Agile transformation for 60+ teams
- Scrum.org Professional Scrum Trainer
- Founder of Rebel Scrum
- Trained over 1,000+ in Agile frameworks
- Organizer for Scrum Day conference!

# Scrum Delivers Value Incrementally

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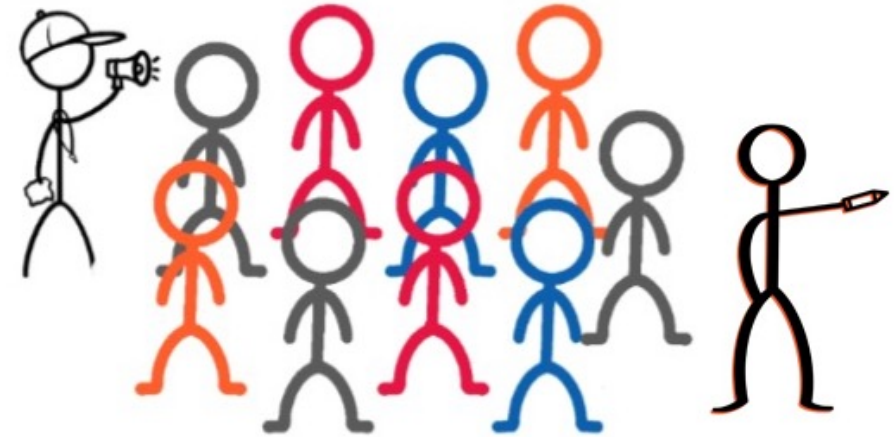
# Every Sprint is an Agreement

WE WON'T INTERRUPT  
THE SPRINT.



Stakeholders

WE'LL DELIVER A USABLE  
INCREMENT EVERY SPRINT.

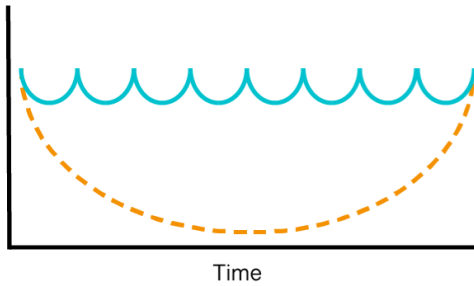


The Scrum Team

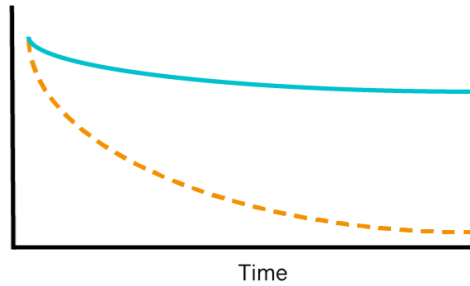
Waterfall

Scrum

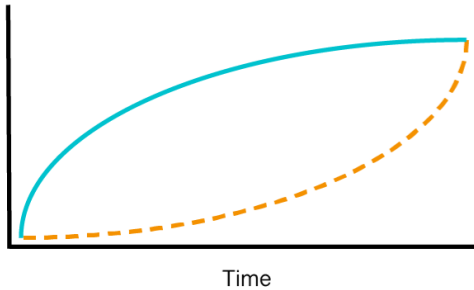
Visibility



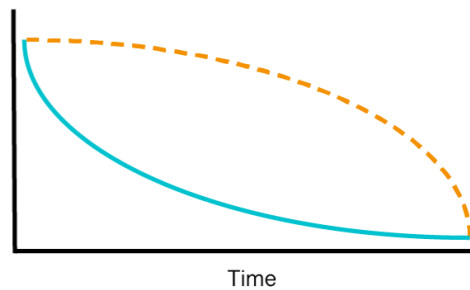
Ability to Change



Business Value



Risk



**Scrum's key benefits come from incremental delivery**

# Scrum Delivers Value Incrementally





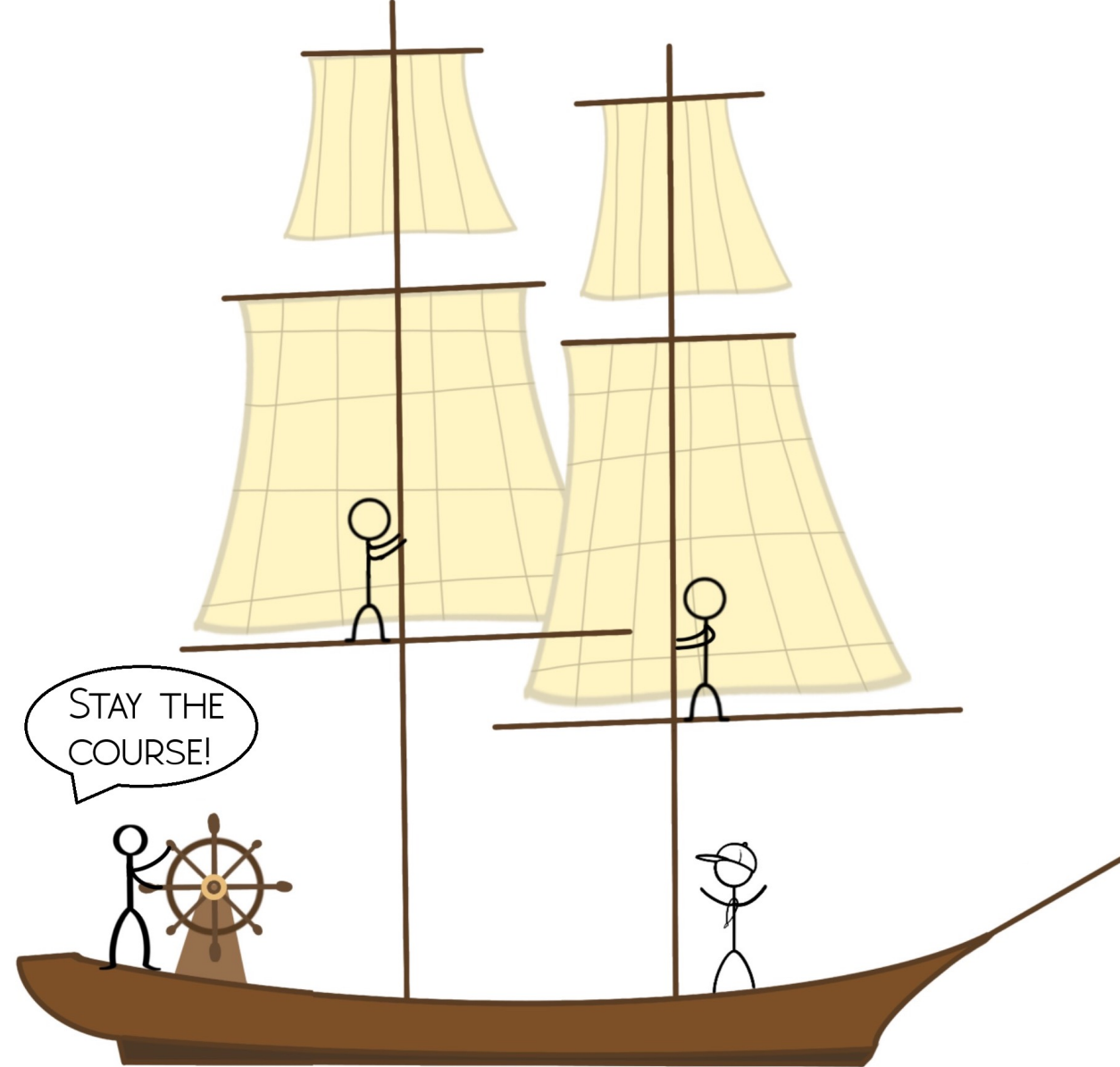
**In the chat: What are some emergencies (real or perceived) that you have encountered?**

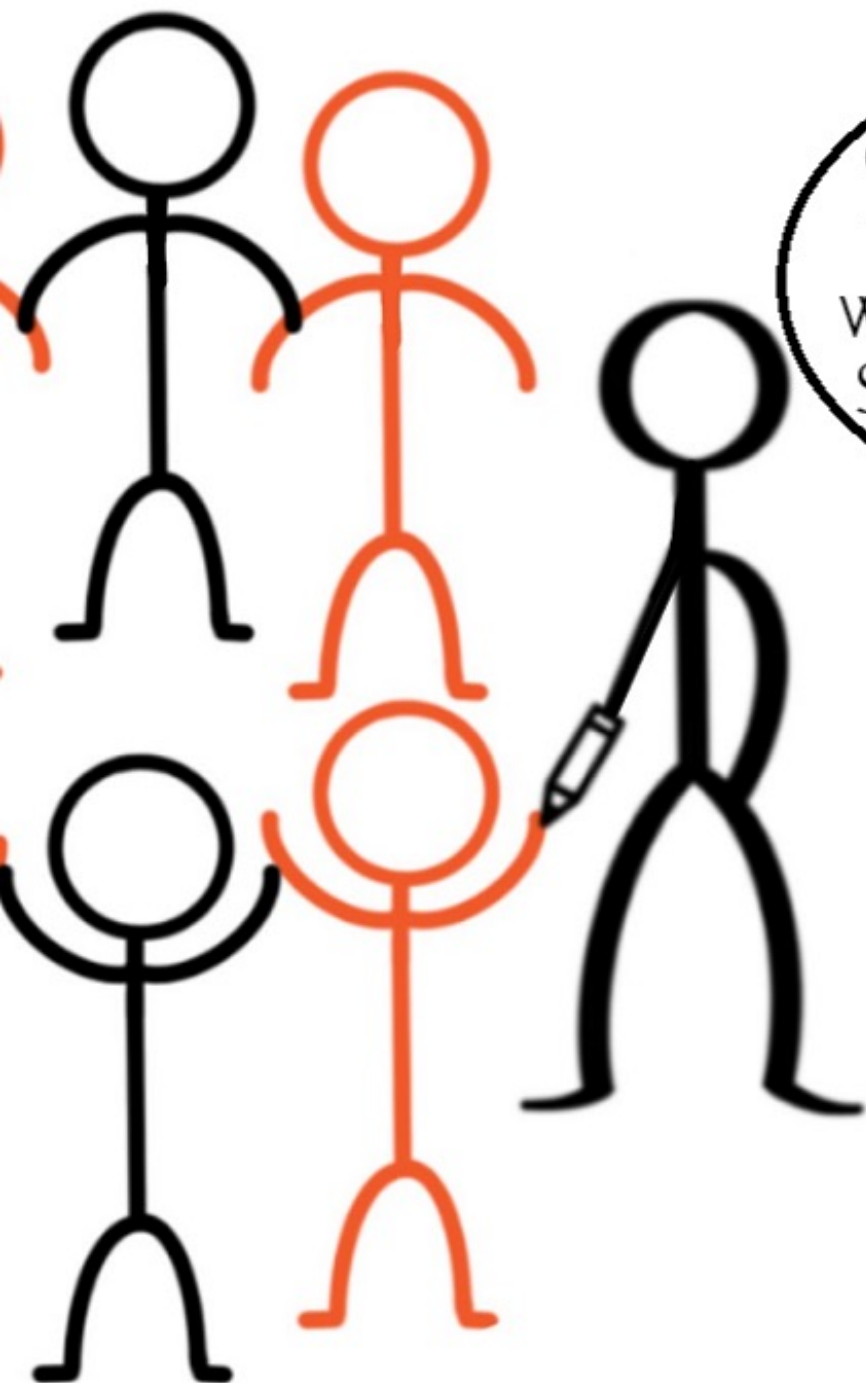


IF I SAY "SCRUM"  
THREE TIMES  
FAST, MAYBE IT  
WILL GO AWAY.



# Option 1: Postpone the work





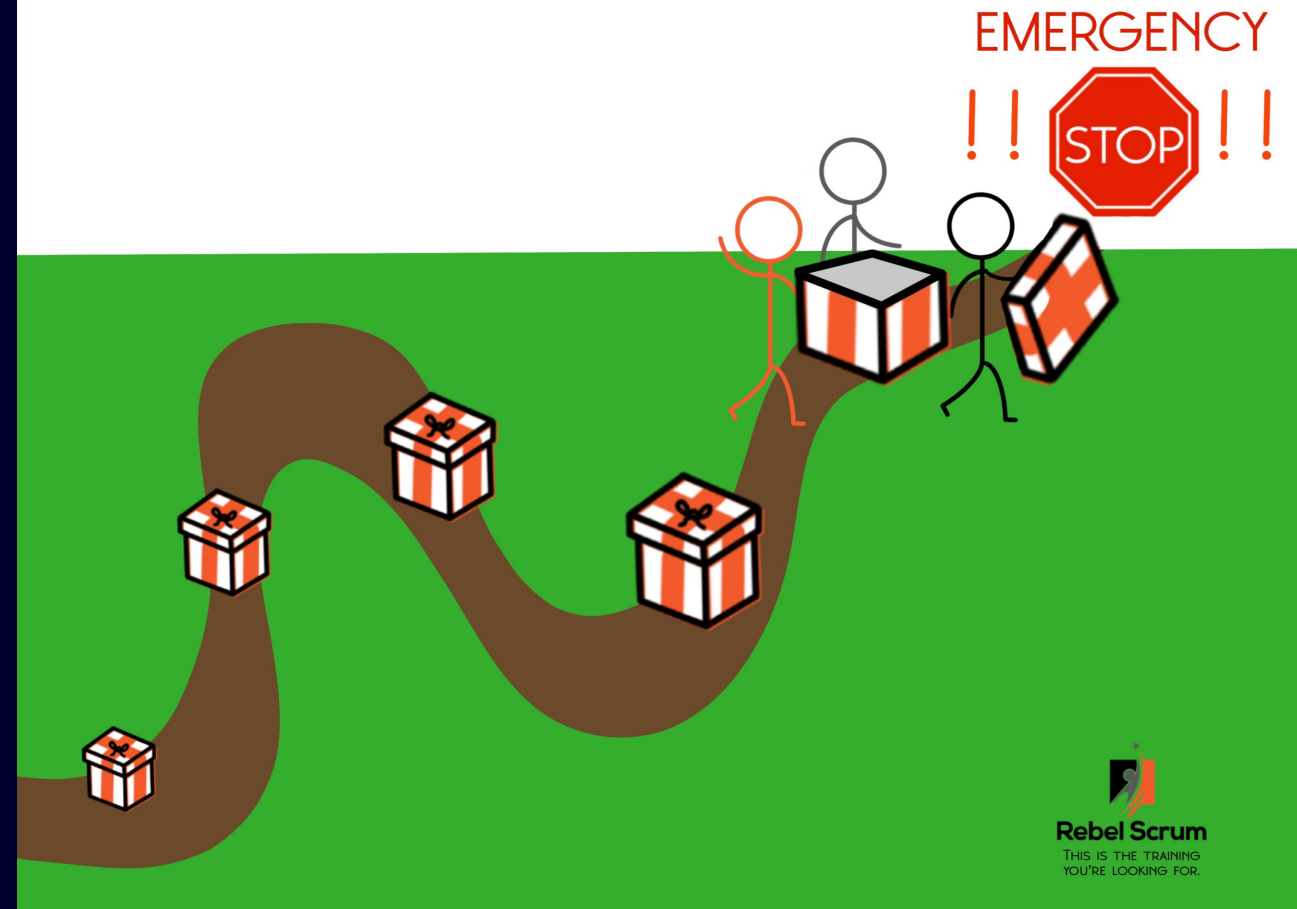
CAN WE ADD THIS TO  
THE CURRENT SPRINT  
WITHOUT PUTTING THE  
SPRINT GOAL AT RISK?



**Rebel Scrum**

# **Option 2: Add to Current Sprint**

# Option 3: Cancel the Sprint (but only if the Sprint goal is obsolete!)





**Poll: How often are you  
experiencing real emergencies?**

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## DEFINITION OF DONE (DoD)

SHARED UNDERSTANDING OF COMPLETENESS

MUST BE UNIVERSALLY UNDERSTOOD TO INCREASE  
TRANSPARENCY

MINIMUM AMOUNT OF WORK THAT DEVELOPERS NEED  
TO DO FOR EACH PBI (PRODUCT BACKLOG ITEM)

GUIDES THE DEVELOPMENT TEAM IN KNOWING HOW  
MANY PBIS CAN BE DONE IN A SPRINT

USE THE DEPARTMENT DoD, IF AVAILABLE. IF NOT,  
SCRUM TEAM CREATES ONE

MULTIPLE SCRUM TEAMS WORKING ON SAME PRODUCT  
MUST USE SAME DoD AT A MINIMUM

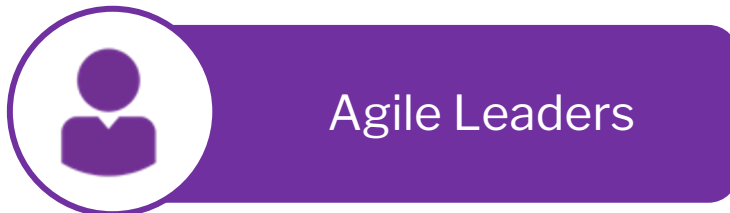
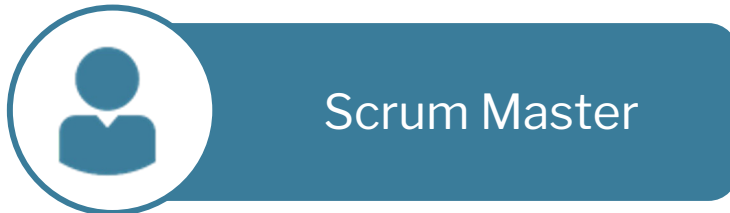
WILL EXPAND TO BE MORE STRINGENT OVER TIME

# Improve quality & reduce frequency of emergencies

## Review and update the Definition of Done at the Sprint Retrospective

# Questions

# Each role has a clear Learning Path



## Product Owner Learning Path

★★★★★ 4.9 from 5 ratings

Unwatch

As described in the [Scrum Guide](#), a Scrum Product Owner is responsible for maximizing the value of the product resulting from the work of the Development Team. How this is done may vary widely across organizations, Scrum Teams, and individuals.

The learning path is organized by a set of [Professional Scrum Competencies](#) which each contain a number of focus areas. Resources are laid out in a prescribed order, however it is your journey, so follow in the best way that helps you learn.

▼ Understanding and Applying the Scrum Framework

Empiricism

Scrum Values

Scrum Roles

Scrum Events

Scrum Artifacts

Sprint Goal

Done

Scaling Scrum

► Managing Products with Agility

### Understanding and Applying the Scrum Framework / Empiricism

The Agile Manifesto

Created by 17 visionaries in 2001, the Agile Manifesto was developed to look at the core principles and values for Agile software development. [0:04:00]

★★★★★ 4.8 from 6 ratings

Completed

Empiricism, the Act of Making Decisions Based on What Is

Ken Schwaber writes about commitment and Scrum as an empirical process. [0:03:30]

★★★★★ 4.8 from 7 ratings

Completed

The Three Pillars of Empiricism (Scrum)

READ THE SCRUM GUIDE

VIEW THE SCRUM FRAMEWORK

THE SCRUM GLOSSARY

FIND TRAINING

GET CERTIFIED

<https://www.scrum.org/pathway/scrum-master>

<https://www.scrum.org/pathway/product-owner-learning-path>

<https://www.scrum.org/pathway/team-member-learning-path>

<https://www.scrum.org/pathway/agile-leader-learning-path>

# Connect with the Scrum.org community



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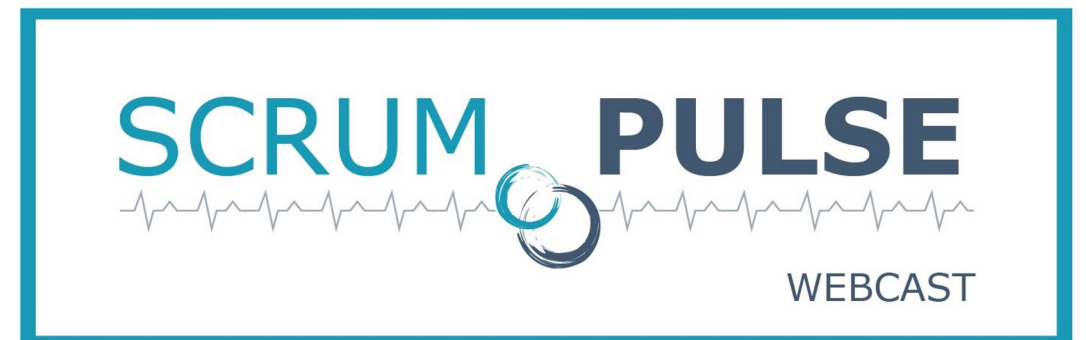
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[www.ScrumDay.org](http://www.ScrumDay.org)



Alliant Energy Center  
September 14, 2023



# Thank you!