

LEGAL DISCLAIMER

"The contents of this presentation were provided solely by Munro & Associates and no part of this presentation was prepared or verified by Entec Polymers ("Entec"). Entec is facilitating this presentation for general informational purposes only and you, the viewer, must determine whether the information presented is applicable to you. Entec is not responsible for the accuracy or completeness of the information in this presentation, and Entec will not be liable for any decision made in reliance on the information presented here."



ABOUT ENTEC



We partner with the world's leading resin suppliers providing the most expansive product line and selection of plastics materials in the industry, including:

- High Performance Thermoplastics
- Engineering Thermoplastics
- Commodity Thermoplastics

- Elastomers
- Specialty Resins & Custom Compounds
- Recycled / Bio-Based Materials







7 Market-Specific Business Development Managers



RAVAGO GROUP





Leading Plastic, Chemicals & Rubber Distributor

Entec is one of North America's leading suppliers of plastics and Ravago's largest distribution unit.



Volume 14.5 Billion LBS

2020 Internationally



7,000+ Employees

More than 30% are Dedicated Sales Employees



50,000+ Customers Worldwide

> Large Loyal Customer Base



325+ Locations

Across 55+ Countries



3,250+ Suppliers

55+ Years Lasting Strategic Partnerships



40,000+

Product References

Large & Diverse Portfolio



Eric ParrellEntec | Automotive Business Manager

EParrell@EntecPolymers.com | 810-923-0942

Alex Lukshaitis

Entec | Automotive Business Manager ALukshaitis@EntecPolymers.com | 616-822-4335

Benjamin Houriez

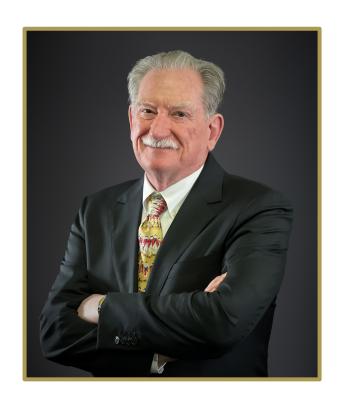
Entec | E-Mobility Business Manager

BHouriez@EntecPolymers.com | 323-762-0991



Sandy Munro

Founder and CEO of Munro & Associates





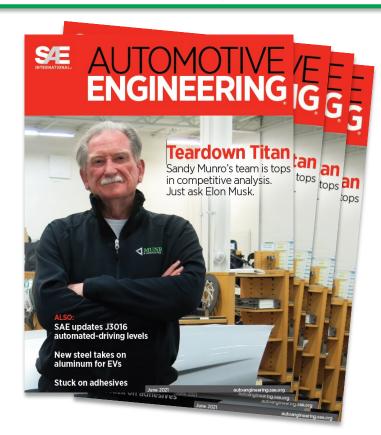
PRESENTATION HIGHLIGHTS

Short Bio: Sandy Munro



Honored as LTU's Innovator of the Year. Titled a visionary and master innovator by NASA, Sandy is a frequent speaker and advisor to some of the world's top executives on implementing change and innovative development strategies.

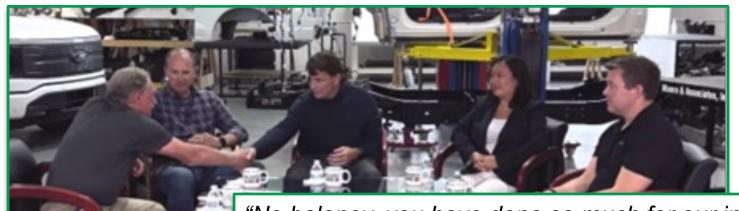
SAE June 2021 Cover Story





Jim Farley | CEO Ford Motor Company to Sandy





"No baloney, you have done so much for our industry, you have opened so many eyes, at Ford and across our industry. You have helped all of us get healthier, your team is terrific." "Is it comfortable? No. But it's completely critical for our sufficiency and success is to have someone like you and your team, who is the arbiter of what really is happening." "I think you deserve all the credit you get...or more"



Who Is Munro?





"We stepped aside and let Munro do it all to make sure we were thinking outside the box."



Phil Tralies
President & CEO
Club Car, Inc.



787 NPD Using Munro





"We have made statements to the airlines regarding the interior installation times we are targeting of 232 hours relative to the 3500 hours today on 777." ~ Pete Guard, Boeing 787

Find the Car!





Photo: Fifth Ave NYC Easter 1900 Source US National Archives

Find the Car!





Photo: Fifth Ave NYC Easter 1900 Source US National Archives

1913 Find the Horse





Photo: Fifth Ave NYC looking N 1913 Source US National Archives

1913 Find the Horse





In 11 years, car ownership went from <u>7.7% to 80%</u>



Photo: Fifth Ave NYC looking N 1913 Source US National Archives

When a Paradigm Shifts

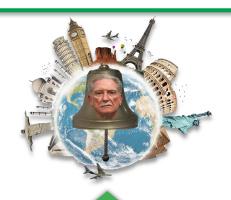


- When a Paradigm shifts...everyone goes back to ZERO.
- Your past success means nothing when the Paradigm changes.
- No one goes back to the old Paradigm.
- Steam engines, stone tools, kerosene lamps, women's whale bone corsets...all gone forever.
- Success in a dead or dying Paradigm WILL block your vision to the Future.



They All Ignored the Warning Bell...







2017/2018

2019

2020

2021

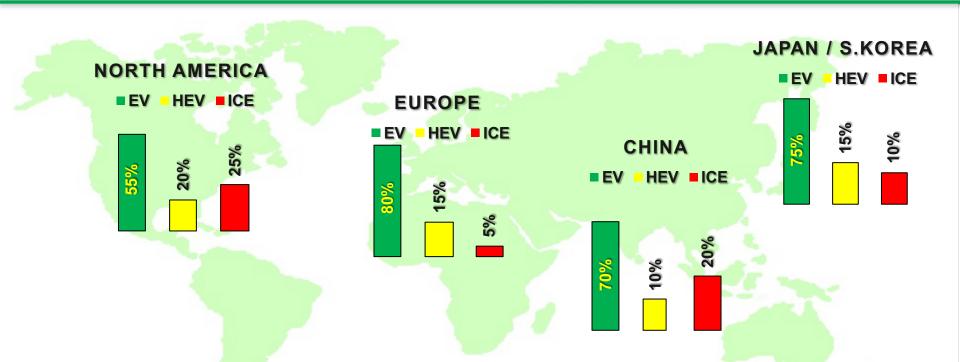






OEM's Blinded: ICE Age over in 2028





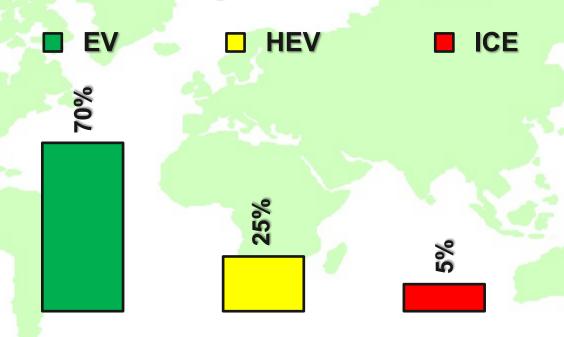
Global Cars/Light Trucks Build/Sold



OEM's Blinded: ICE Age over in 2028



Global Cars/Light Trucks Build/Sold



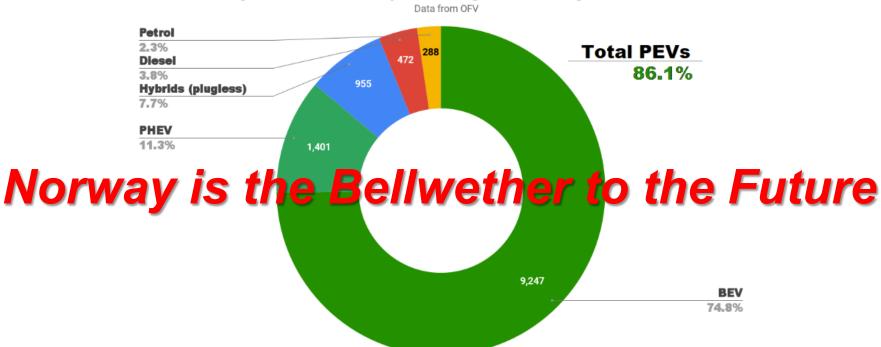
(Excludes Africa, Middle East, South America, and India)



Norway Leads in EV Adoption



August 2022 Norway Passenger Auto Registrations



https://cleantechnica.com/2022/09/04/norways-plugin-evs-still-falling-for-reasons/

© Max Holland / CleanTechnica



These Are Times For Bold Leadership!





China Will Dominate EV's For A Decade

- Chairman Xi Jinping announced that China will endeavor to reduce its carbon emissions to reach carbon neutrality by 2060
- China 75% EV's 2030
- 100% EV's by 2035
- Total stop to manufacturing of ICE (gas) 2040





How China is driving the Future...



EV/HEV & Associated Power Electronics



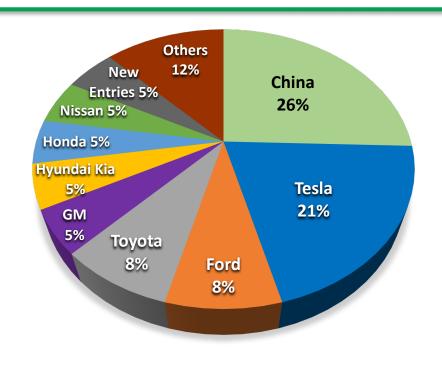
(Source: Power Electronics for Electric & Hybrid Electric Vehicles 2020 report, Yole Développement, 2020)



Sandy's NA Top 10 in 2030









■ China

■ Tesla

Ford

■ Toyota

■ GM

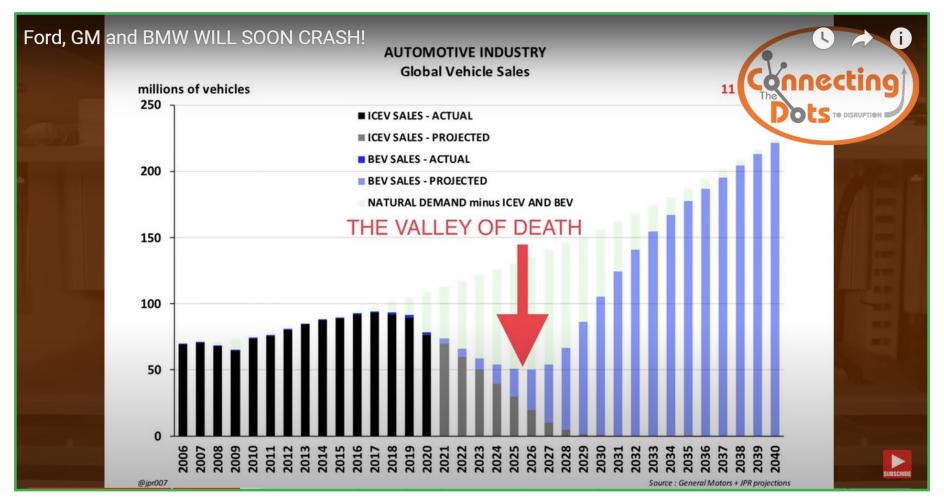
■ Hyundai Kia

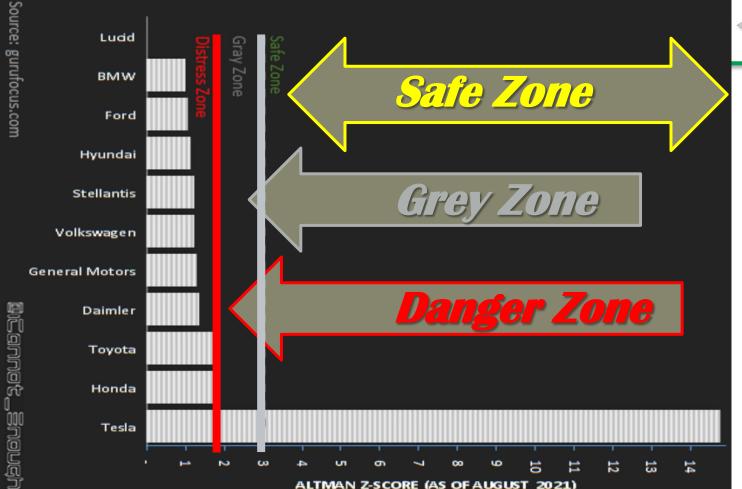
■Honda

■Nissan

■ New Entries

■ Others







Why invest if you know there is huge risk?





Russian Invasion Will Accelerate EV's



Crude Oil Prices – Historical Annual Data | Macro Trends

Year	Average Closing Price	Year Open	Year High	Year Low	Year Close	Annual % Change	
2022	\$98.20	\$76.08	\$123.70	\$76.08	\$88.30	17.40%	
2021	\$68.17	\$47.62	\$84.65	\$47.62	\$75.21	55.01%	
2020	\$39.68	\$61.17	\$63.27	\$11.26	\$48.52	-20.64%	

Get Prepared for \$10/gallon In Less than 5 Years!

Source: Macrotrends



Think I Am Crazy? Here's the History



Year		Price / Gallon
1974		0.39
1975		0.53
1976	\$0.39 to \$1.31	0.57
1977		0.59
1978	3X in 9 years	0.62
1979		0.63
1980		0.86
1981		1.19
1982		1.31

What Evil Does The Future Hold?



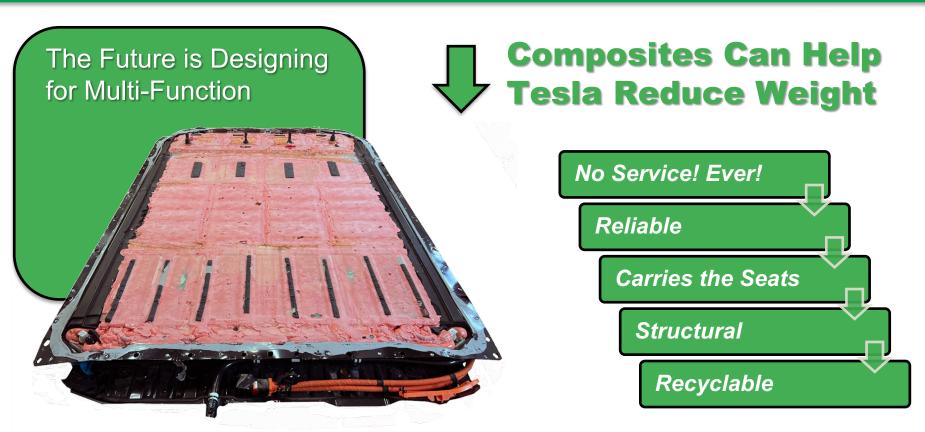
Remember The Jimmy Carter Years? Get Ready For the Sequel!

- Research the 70's and 80's the "Japanese Car Invasion"... Learn!
- China is coming fast, and history repeats itself.
- Pick your Customers with Care.
- Run from any ICE programs, save your capacity for EV.
- Go Faster.
- Acquire talented small companies that have developed new tech.
- Time is your Enemy not Money.



4680 Battery Pack; Austin Texas





Bigger Battery Means More Range...Right?



IC	Ξ
	ĺ

								COST TO	ANNUAL	
					MPGe	MPGe	MPGe	DRIVE	OPERATING	
YEAR	MAKE	MODEL	MSRP	RANGE	AVG	City	Hwy	100MI	COST*	kWh / 100 mi
2021	Tesla	Model S Plaid	\$129,900	390	101	102	99	\$3.68	\$550	33
2021	Bentley	Continental GT	\$202,500	380	19	16	26	\$20.04	\$8,500	0
2021	Tesla	Model Y Standard	\$41,190	326	129	140	119	\$2.88	\$450	26
				21 both /				\$6.88 /		
2021	BMW	530e (hybrid)	\$57,200	340 total	64			\$14.64	\$1,550	49
2021	BMW	530i (gas)	\$54,200	504	28	25	33	\$13.60	\$3,250	0
2021	Cadillac	XT4 AWD	\$39,795	391	24	22	29	\$15.88	\$3,150	0
2021	Mercedes	GLB 250	\$38,050	413	26	23	31	\$14.64	\$3,200	0
2021	Tesla	Model 3 Standard	\$39,990 - \$56,990	263	142	150	133	\$2.60	\$400	24
2021	Volkswagen	ID.4	\$39,995 - \$48,175	250	97	104	89	\$3.84	\$600	35
2021	Porsche	Taycan Turbo S	\$185,000	212	73	71	75	\$4.96	\$750	45
2021	Porsche	Taycan Perf		200	79	76	84	\$4.52	\$700	41
2021	Ford	Mustang Mach-E AWD	\$42,895 - \$59,900	211	93	100	86	\$4.00	\$600	36
2021	Audi	e-tron	\$65,900 - \$79,100	222	78	78	77	\$4.76	\$700	43
2021	Polestar	2	\$59,900	233	92	96	88	\$4.04	\$600	37
* Operati	ing Costs inclu	ide fuel, change oil & filt	er, rotate tires, fluids	s, and lubricat	ion					

Notes: Gas Reg \$3.29, \$0.11/kWh, 1 gal gas = 33.7kWh, 15k miles/yr, 55% stop and go

Source: https://www.fueleconomy.gov/feg/Find.do?action=sbs&id=44069&#tab1



Battery Size Doesn't = More Range







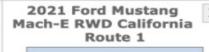
82 kWh

2021 Volkswagen ID.4

1st

95 kWh







Electric Vehicle

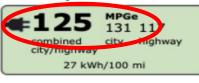
Automatic (A1)



Automatic (A1)

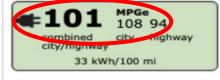






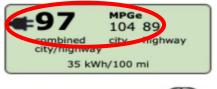


Electricity





Electricity





Electricity



Electricity

222 miles
Total Range

Courtesy of John Neff: https://www.motor1.com/features/503234/make-cars-out-of-fabric/



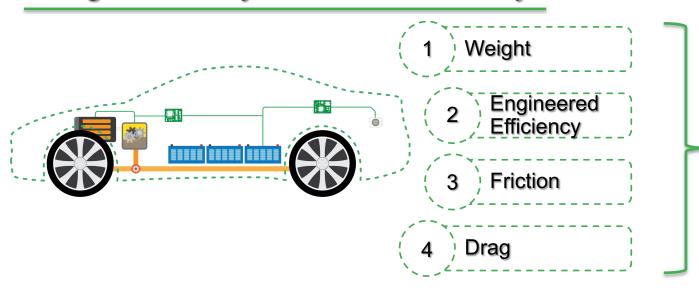
X

What Enables EV's Growth?



It Must Be Battery Size! Wrong!!!

Range Is Mostly Determined 4 Ways



Composites
Can Help In
All These
Criteria

QUESTIONS

Contact Us

Eric Parrell | Entec Automotive Business Manager 810-923-0942 | EParrell@EntecPolymers.com

Alex Lukshaitis | Entec Automotive Business Manager 616-822-4335 | ALukshaitis@EntecPolymers.com

Benjamin Houriez | Entec E-Mobility Business Manager 323-762-0991 | BHouriez@EntecPolymers.com

SPECIAL THANKS

SANDY MUNRO



