



The Good, the Bad and the Ugly

Environmental dredging

-Project challenges and success factors related to an ongoing environmental dredging project

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1980, 1999, 2001, 2007, 2009, 2011





Facts about the project in Harstad

- 120.000 m³ of polluted seabed
- Key toxins: Organic pollutants (PAH₁₆, PCB₇) & Heavy metals (Lead, Cadmium, Mercury)
- Sea shore disposal site
- Planning and execution phase of 3 years and estimated total costs of 30 million USD





Project challenges

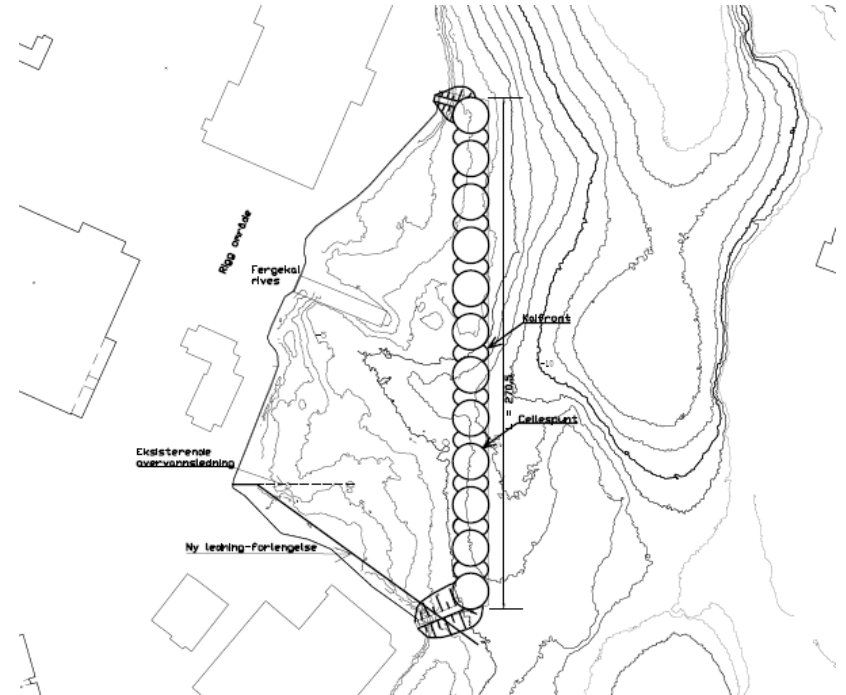
- Scope of work
- Bureaucratic
- Conflicting interests
- Demanding stakeholders





Project challenges

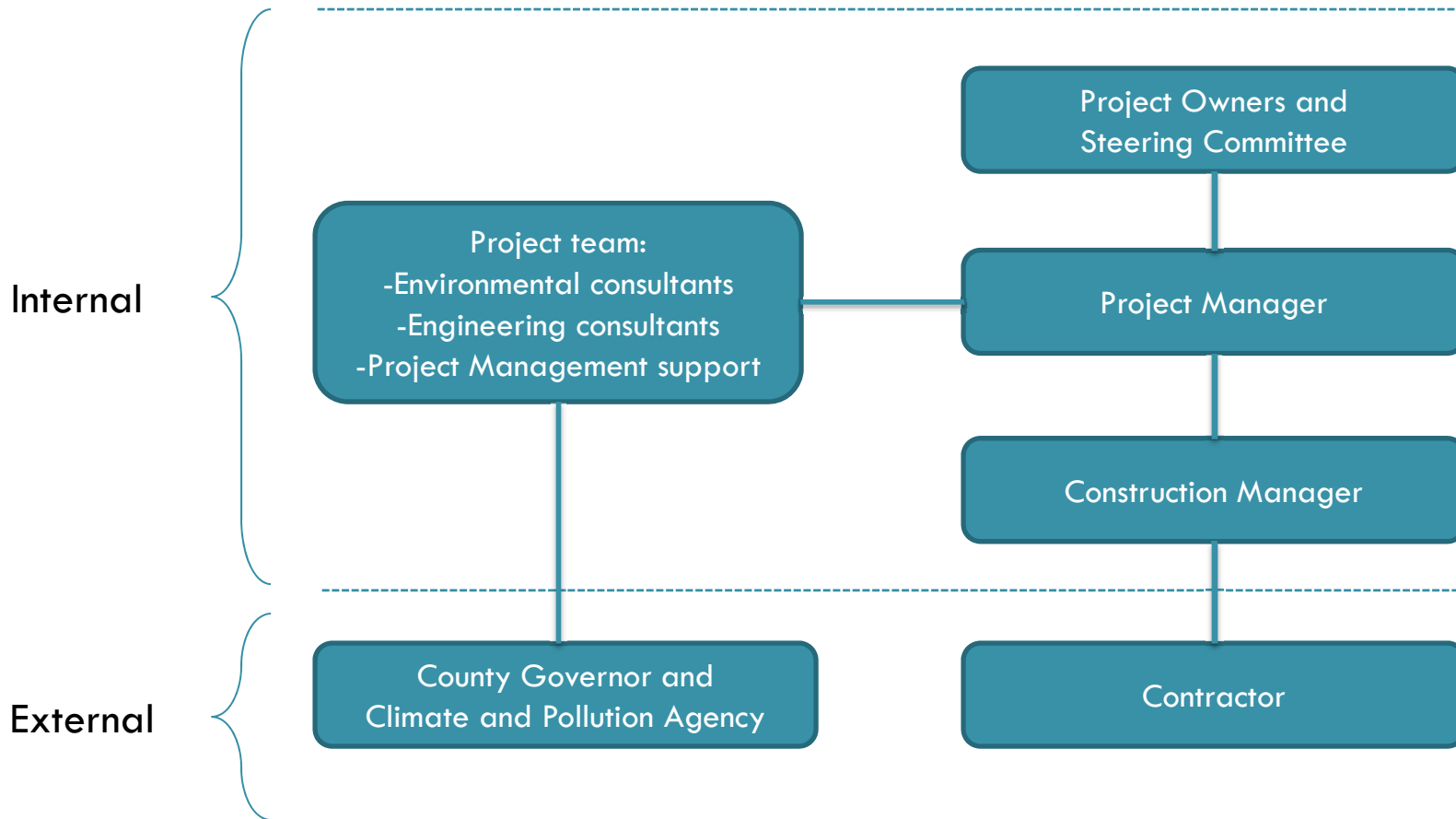
- Huge amounts of toxic waste
- Risks of leakage and dispersion of pollutants
- Environmental monitoring program



**KEY
SUCCESS
FACTOR**



Professional Project Organization

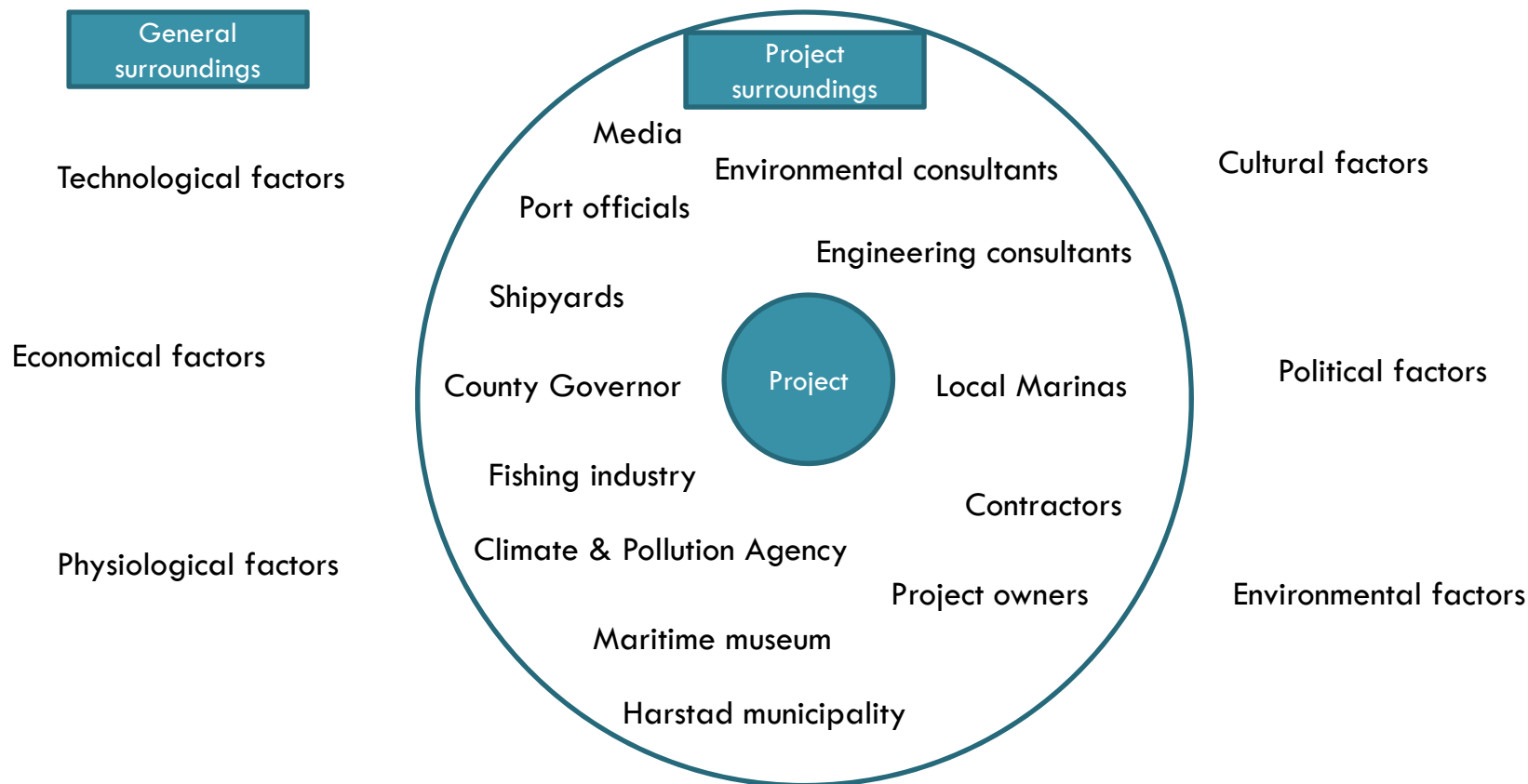


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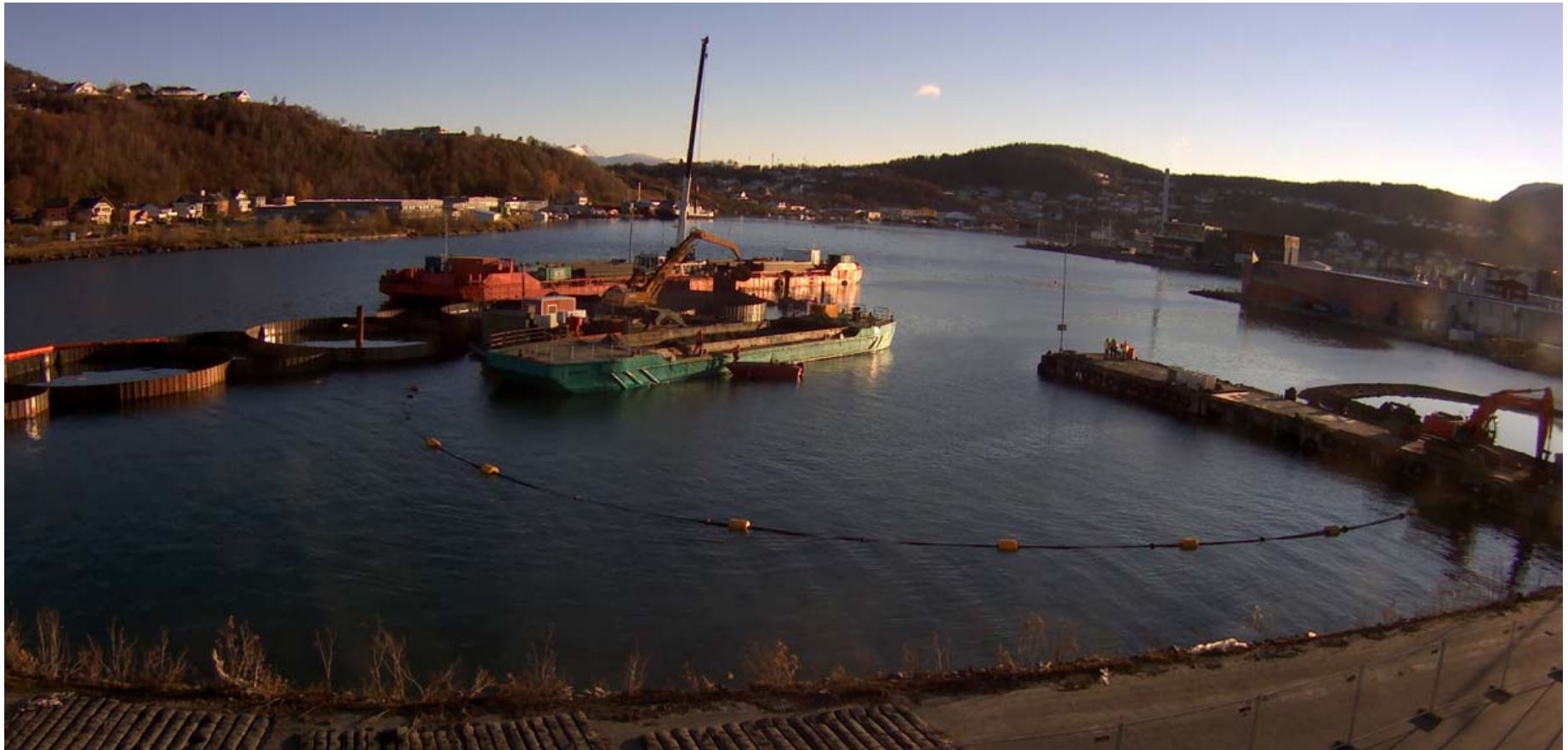
Stakeholder Management

Project Stakeholders are individuals and organizations who are actively involved in the project, or whose interests may be positively or negatively affected as a result of project execution or successful project completions – PMI Project Management Body of Knowledge





Questions?





Thank you!

