# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-K

(MARK ONE)

[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE FISCAL YEAR ENDED DECEMBER 31, 2000

OR

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_

COMMISSION FILE NUMBER 0-3134

PARK-OHIO HOLDINGS CORP.
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

OHIO 34-1867219	
(STATE OR OTHER JURISDICTION OF INCORPORATION OR ORGANIZATION)	(I.R.S. EMPLOYER IDENTIFICATION NO.)
23000 EUCLID AVENUE CLEVELAND, OHIO	44117
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)	(ZIP CODE)

Registrant's telephone number, including area code: (216) 692-7200

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

None

SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:

PARK-OHIO HOLDINGS CORP. IS A SUCCESSOR ISSUER TO PARK-OHIO INDUSTRIES, INC.

Indicate by check mark whether the registrant (1) has filed reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No  $[\ ]$ 

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [X]

Aggregate market value of the voting stock held by non-affiliates of the registrant as of March 29, 2001: Approximately \$34,100,000.

Number of shares outstanding of the registrant's Common Stock, par value \$1.00 per share, as of March 23, 2001: 10,433,791.

# DOCUMENTS INCORPORATED BY REFERENCE

PORTIONS OF THE REGISTRANT'S DEFINITIVE PROXY STATEMENT FOR THE ANNUAL MEETING OF SHAREHOLDERS TO BE HELD ON MAY 24, 2001 ARE INCORPORATED BY REFERENCE INTO PART III OF THIS FORM 10-K.

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# FORM 10-K ANNUAL REPORT FOR THE FISCAL YEAR ENDED DECEMBER 31, 2000

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PART I

# ITEM 1. BUSINESS

# THE COMPANY

Park-Ohio Holdings Corp. ("Holdings") was incorporated as an Ohio corporation in 1998. Holdings, primarily through the subsidiaries owned by its direct subsidiary, Park-Ohio Industries, Inc. ("Park-Ohio") is a leading provider of logistics services and a manufacturer of highly engineered products. Reference herein to the "Company" includes, where applicable, Holdings, Park-Ohio and its direct and indirect subsidiaries and its predecessor companies, which have operated for more than 150 years.

The Company operates through three segments, Integrated Logistics Solutions ("ILS"), Aluminum Products and Manufactured Products, which serve a wide variety of industrial markets. ILS is a leading logistics provider of Class C production components to original equipment manufacturers ("OEMs"), other manufacturers and distributors. In connection with the supply of such industrial products, ILS provides a variety of value-added, cost-effective supply chain management solutions to major OEMs. The principal customers of ILS are OEMs in the heavy duty truck, vehicle parts and accessories, industrial equipment, electrical controls, HVAC, appliances and motors, and lawn and garden industries. Aluminum Products manufactures cast aluminum components primarily for automotive OEMs. Aluminum Products also provides value-added services such as design and engineering, machining and assembly. Manufactured Products operates a diverse group of niche manufacturing businesses that design and manufacture a broad range of high quality products engineered for specific customer applications. The principal customers of Manufactured Products are OEMs and end-users in the automotive, railroad, truck, oil and aerospace industries. Between 1995 and 2000, the Company grew significantly, through both internal growth and acquisitions. Over this period, the Company's net sales increased from \$289.5 million to \$754.7 million, income from continuing operations before income taxes on a pro forma basis excluding the loss on the sale of Kay Home Products

increased from \$12.9 million to \$23.0 million, and EBITDA increased from \$24.9 million to \$68.7 million excluding \$5.2 million in gains from fire insurance. As of December 31, 2000, the Company employed approximately 3,800 persons.

#### **OPERATIONS**

The following chart highlights the Company's three business segments, the primary industries they serve and the key products they sell.

SEGMENT	PRIMARY INDUSTRIES SERVED	SELECTED PRODUCTS/SERVICES	NET SALES FOR THE YEAR ENDED DEC. 31, 2000
			(MILLIONS)
INTEGRATED LOGISTICS SOLUTIONS	Heavy duty truck, vehicle parts and accessories, industrial equipment, electrical controls, HVAC, appliances and motors, lawn and garden	Supply chain management programs, procurement and engineering of a wide variety of industrial components.	\$482.3
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SEGMENT	PRIMARY INDUSTRIES SERVED	SELECTED PRODUCTS/SERVICES	NET SALES FOR THE YEAR ENDED DEC. 31, 2000
			(MILLIONS)
ALUMINUM PRODUCTS  MANUFACTURED PRODUCTS	Automotive, aerospace, railroad, oil and truck	Engineering and manufacturing of the following: Aluminum castings such as transmission pump housings, pinion carriers, clutch retainers, intake manifolds, oil filter adapters and other die, sand and permanent mold machined castings.  Engineering and manufacturing of the following: forged and machined products such as aircraft landing gears, locomotive crankshafts and camshafts; induction heating systems; industrial rubber products; and oil pipe threading systems.	\$161.0

# INTEGRATED LOGISTICS SOLUTIONS

ILS is a leading provider of cross-industry supply chain management services and specializes in the process of planning, implementing, and managing the physical flow of production components to large OEMs from the point of origin to the point of use. ILS operates out of branches located throughout the United States, Canada, Puerto Rico, Mexico and England, and has a central distribution center located in Dayton, Ohio. ILS generated net sales of \$482.3 million, or 64% of the Company's net sales for the year ended December 31, 2000.

OEMs continue to make it a priority to reduce their total cost of purchasing and handling of production components. Due to the low unit cost and the large number of different Class C items used to manufacture or assemble a single product, administrative and overhead costs comprise a substantial portion of an OEM's Class C related costs. ILS provides a wide array of value-added services and is a reliable source for just-in-time delivery and is well positioned to capitalize on these trends. In addition, OEMs are increasingly

relying on suppliers to provide design and applications-engineering support, enabling more efficient use of internal engineering resources thereby allowing ILS to increase the amount of low unit cost items supplied to OEMs.

Products and Services. Supply chain management, which is ILS' primary focus for future growth, involves offering customers supply chain management services and comprehensive, on-site management for most of their Class C production component needs. Class C components are characterized by low per unit costs relative to the indirect costs of vendor management, quality assurance, inventory management and delivery to the production line. Examples of Class C items include nuts, bolts, screws, washers, rivets, clips, clamps, cable ties, caps and various plastics and rubber components. In addition, ILS delivers a broad range of higher cost per unit products such as valves, fittings, steering components and many others. Supply chain management customers receive various value-added services, such as part usage and cost analysis, supplier selection, quality assurance, bar coding, product packaging and tracking, just-in-time delivery, electronic billing services and ongoing technical support. ILS also provides engineering and design services to its customers. Applications-engineering specialists and the direct sales force work closely with the engineering staff of OEM customers to recommend the appro-

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priate Class C components for a new product or to suggest alternative components that reduce overall production costs, streamline assembly or enhance the appearance or performance of the end product.

Supply chain management services are typically provided to customers pursuant to supply chain services contracts. These agreements enable ILS' customers to both reduce procurement costs and better focus on their core manufacturing competencies by: (i) significantly reducing the administrative and labor costs associated with Class C component procurement by outsourcing certain internal purchasing, quality control and inventory fulfillment responsibilities; (ii) reducing the amount of working capital invested in inventory; (iii) achieving purchasing efficiencies as a result of vendor consolidation; and (iv) receiving technical expertise in the selection of Class C and other components for certain manufacturing processes. Although supply chain services are often inventory intensive, management believes that such agreements foster longer-lasting supply relationships with customers, who increasingly rely on the Company for their Class C production component needs, as compared to traditional buy/sell distribution relationships. Sales pursuant to supply chain service agreements have increased significantly in recent years and represented over 69% of ILS' net sales for the year ended December 31, 2000. ILS' remaining sales are generated through the wholesale supply of industrial products to OEMs, other manufacturers and distributors pursuant to master or authorized distributor relationships.

ILS also engineers and manufactures precision cold formed and cold extruded products including locknuts, SPAC(R) nuts and wheel hardware, which are principally used in applications where controlled tightening is required due to high vibration. ILS produces both standard items and specialty products to customer specifications, which are used in large volumes by customers in the automotive, truck and railroad industries.

Markets and Customers. In 2000, approximately 87% of ILS' net sales were to domestic customers. Remaining sales were primarily to Canada, Mexico and the United Kingdom. Supply chain management services and Class C components are used extensively by OEMs in a variety of industries, and demand is generally related to the state of the economy and to the overall level of manufacturing activity.

ILS markets and sells its services to over 15,000 customers domestically and internationally. The principal markets served by ILS are transportation equipment, including manufacturers of heavy trucks and recreational vehicles; vehicle parts and accessories; industrial equipment; electrical equipment, including manufacturers of electrical controls; appliances and motors; lawn and garden equipment and HVAC. The four largest customers, of which ILS sells to multiple operating divisions or locations, accounted for approximately 24% of sales of ILS. Three of the four largest customers are in the heavy duty truck industry. The loss of any one of these customers would have a material adverse effect on this segment.

Competition. There are numerous competitors in the supply chain services industry. Management believes that substantially all of ILS' competitors operate on a regional basis and do not provide customers with the wide array of supply chain management services offered by ILS. ILS competes primarily on the basis of its value-added services, delivery capabilities, geographic reach, extensive product selection, price and reputation for high service levels with primarily domestic competitors who are capable of providing inventory management programs.

The Aluminum Products segment generated net sales of \$111.4 million, or 15% of the Company's net sales for the year ended December 31, 2000. Aluminum permanent mold, sand-casted, and die-casted products are produced at Aluminum Products multiple locations in four states. Management believes Aluminum Products is one of the few automotive part suppliers that has the capabilities of providing high volume, automotive quality permanent mold, sand-casted and die-casted products.

Aluminum Products' cast aluminum parts are manufactured primarily for automotive OEMs. Aluminum Products' principal automotive products include: transmission pump housings, intake manifolds, planetary pinion carriers, oil filter adapters, clutch retainers, rotor castings and bearing cups. Aluminum

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Products also provides value-added services such as secondary casting, machining, drilling, tapping and part assembly. Although these parts are lightweight, they possess high durability and integrity characteristics even under extreme pressure and temperature conditions. Demand by automotive OEMs for aluminum castings has increased in recent years as OEMs have sought lighter alternatives to heavier steel and iron components. Lighter aluminum cast components increase an automobile's fuel efficiency without decreasing its structural integrity. Management believes this replacement trend will continue as government standards regarding fuel efficiency become increasingly stringent. Aluminum Products sells its products primarily to automotive and non-automotive customers located in North America. The three largest customers, of which Aluminum Products sells to multiple operating divisions, accounted for approximately 89% of Aluminum Products sales in 2000. The loss of any one of these customers would have a material adverse effect on this segment. The domestic aluminum castings industry is highly competitive. Aluminum Products competes principally on the basis of its ability to: (i) engineer and manufacture high quality, cost effective, machined castings in large volumes; (ii) provide timely delivery; and (iii) retain the manufacturing flexibility necessary to quickly adjust to the needs of its customers. Although there are a number of smaller domestic companies with aluminum casting capabilities, the automotive industry's stringent quality and service standards enable only large suppliers with the requisite quality certifications to compete effectively. As one of these suppliers, Aluminum Products is structured to benefit as automotive OEMs continue to consolidate their supplier base.

# MANUFACTURED PRODUCTS

The Manufactured Products segment includes forged and machined products, capital equipment, and industrial rubber products. Manufactured Products generated net sales of \$161 million, or 21% of the Company's net sales for the year ended December 31, 2000. The three largest customers, of which Manufactured Products sells to multiple operating divisions, accounted for approximately 24% of Manufactured Products sales in 2000. The loss of business from any one of these customers would have a material adverse effect on this segment.

The Company's forged and machined products business is carried out at three operating units consisting of Park Drop Forge, Ohio Crankshaft, and Park-Ohio Structural Hardware. The forging process enables metal to be shaped while generally retaining higher structural integrity than metal shaped through other processes. Park Drop Forge manufactures closed-die metal forgings of up to 6,000 pounds, including crankshafts and aircraft landing gears. Park Drop Forge's products are sold primarily to machining companies, including Ohio Crankshaft and subassemblers who finish the products for sale to OEMs in the railroad and aerospace industries. Ohio Crankshaft machines, induction hardens and surface finishes crankshafts and camshafts used primarily in locomotives. Park-Ohio Structural Hardware manufactures and machines specialized hardware such as turnbuckles and clevises for construction companies. Its products are manufactured according to customers' specific dimensional and/or strength requirements. Forged and machined products are sold to a wide variety of domestic and international OEMs and other manufacturers in the transportation, and construction industries. The Company's forged and machined products business competes domestically and internationally with other small to medium-sized businesses on the basis of product quality and precision.

The Company manufactures large industrial equipment through its operating units consisting of Tocco, Feco, PMC-Colinet and Ajax. Tocco specializes in the engineering and construction of induction heating systems primarily for the automotive and truck industries. Tocco's induction heating systems are engineered and built to customer specifications and are used primarily by OEMs for surface hardening. Feco produces complete oven systems that combine heat

processing and curing technologies with material handling and conveying methods. Feco's principal products include industrial drying and curing ovens for automotive components, metal can curing ovens, specialized conveyor and automation systems for lightweight containers, and plastic and glass bottle coating and finishing systems. PMC-Colinet produces tube threading machines and related parts for the oil drilling industry. Ajax engineers, manufactures and services mechanical forging presses ranging in size from 500 to 8,000 tons that are used worldwide in the automotive and truck manufacturing industries. The Company's capital

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equipment units compete with large domestic and international equipment manufacturers on the basis of service capability, ability to meet customer specifications, delivery performance and engineering expertise.

The Company manufactures injection and transfer molded products, lathe-cut goods, roll coverings and various items requiring rubber to metal bonding for use in industrial applications through three operating units consisting of Castle Rubber, Cicero Flexible Products and Geneva Rubber. Castle manufactures valve seals, power and conveyor rolls and slitter rings. Cicero develops and manufacturers injection molded silicone rubber products for customers in the automotive, food processing and consumer appliance industries, such as wire harnesses, spark plug boots and nipples and general sealing gaskets. Geneva manufactures injection molded rubber products for customers in the automotive, telecommunications and heavy truck industries. Its products include primary wire harnesses, transoceanic cable boots and shock and vibration mounts. The industrial rubber products operating units compete primarily on the basis of price and product quality with other domestic small to medium-sized manufacturers of rubber products.

On June 6, 2000, the Company experienced a fire at its Cicero Flexible Products facility. The Company carries both property damage and business interruption insurance and, as a result, does not expect the fire to have a material adverse impact on the Company's financial results. The total amount due from the insurance company for business interruption, property damage and other related expenses has not been determined. The deductible portion of the loss has been recorded. The Company has received interim payments from its insurance carrier related primarily to replacement of property, plant and equipment destroyed in the fire which resulted in a pre-tax involuntary conversion gain of \$5.2 million.

On June 30, 2000, the Company sold substantially all the assets of Kay Home Products, for cash of approximately \$9.2 million and recorded a pre-tax loss of approximately \$15.3 million.

# SALES AND MARKETING

ILS markets its products and services in the United States, Mexico, Canada and Europe, primarily through its direct sales force, which is assisted by applications engineers who provide the technical expertise necessary to assist the engineering staff of OEM customers in designing new products and improving existing products. ILS often obtains new customers as a result of referrals from existing customers. Aluminum Products and Manufactured Products markets and sells its products through both internal sales personnel and independent sales representatives. In some instances, the internal engineering staff assists in the sales and marketing effort through joint design and applications-engineering efforts with major customers.

# RAW MATERIALS AND SUPPLIERS

ILS purchases substantially all of its Class C and other components from third party suppliers. Aluminum Products and Manufactured Products purchase substantially all of their raw materials, principally metals and certain component parts incorporated into their products, from third-party suppliers and manufacturers. Management believes that raw materials and component parts other than certain specialty fasteners are available from alternative sources. ILS has multiple sources of supply for standard products, but has limited supply sources for certain specialty products. Approximately 25% of ILS' delivered components are purchased from suppliers in foreign countries, primarily Canada, Taiwan, Japan and Korea. The Company is dependent upon the ability of such suppliers to meet stringent quality and performance standards and to conform to delivery schedules. Most raw materials required by Aluminum Products and Manufactured Products are commodity products available from several domestic suppliers.

Management believes that backlog is not a meaningful measure for ILS, as a majority of ILS' customers require just-in-time delivery of Class C production components. Management believes that Aluminum Products' and Manufactured Products' backlog as of any particular date is not a meaningful measure of sales for any future period as a significant portion of sales are on a release or firm order basis.

#### ENVIRONMENTAL REGULATIONS

The Company is subject to numerous federal, state and local laws and regulations designed to protect public health and the environment ("Environmental Laws"), particularly with regard to discharges and emissions, as well as handling, storage, treatment and disposal, of various substances and wastes. Pursuant to certain Environmental Laws, owners or operators of facilities may be liable for the costs of response or other corrective actions for contamination identified at or emanating from current or former locations, without regard to whether the owner or operator knew of, or was responsible for, the presence of any such contamination, and for related damages to natural resources. Additionally, persons who arrange for the disposal or treatment of hazardous substances or materials may be liable for costs of response at sites where they are located, whether or not the site is owned or operated by such person.

In general, the Company has not experienced difficulty in complying with Environmental Laws in the past, and compliance with Environmental Laws has not had a material adverse effect on the Company's financial condition, liquidity and results of operations. The Company's capital expenditures on environmental control facilities were not material during the past five years and such expenditures are not expected to be material to the Company in the foreseeable future.

The Company has been identified as a potentially responsible party at third-party sites under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended, or comparable state laws which provide for strict and, under certain circumstances, joint and several liability. The Company is participating in the cost of certain clean-up efforts at several of these sites. The availability of third-party payments or insurance for environmental remediation activities is subject to risks associated with the willingness and ability of the third party to make payments. However, the Company's share of such costs has not been material and based on available information, the Company does not expect its exposure at any of these locations to have a material adverse effect on its results of operations, liquidity or financial condition.

# INFORMATION AS TO INDUSTRY SEGMENT REPORTING AND GEOGRAPHIC AREAS

The information contained under the heading of "Note J -- Industry Segments" of notes to consolidated financial statements included herein, relating to net sales, operating income, identifiable assets and other information by industry segment for the years ended December 31, 2000, 1999, and 1998 is incorporated herein by reference.

# RECENT DEVELOPMENTS

The information contained under the heading of "Note B -- Acquisitions and Disposition" of notes to consolidated financial statements included herein, is incorporated by reference.

# ITEM 2. PROPERTIES

The Company's operations include numerous manufacturing and warehousing facilities located in twenty-five states in the United States and in four other countries. Approximately 48% of the available square footage is owned. In 2000, approximately 42% of the available domestic square footage was used by the ILS segment; approximately 42% was used by the Manufactured Products segment and 16% by the Aluminum Products segment. Approximately 50% of the available foreign square footage was used by

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the ILS segment and 50% was used by the Manufactured Products segment. In the opinion of management, Park-Ohio's facilities are generally well maintained and are suitable and adequate for their intended uses.

The Company is subject to various pending and threatened lawsuits in which claims for monetary damages are asserted in the ordinary course of business. While any litigation involves an element of uncertainty, in the opinion of management, liabilities, if any, arising from currently pending or threatened litigation will not have a material adverse effect on the Company's financial condition, liquidity or results of operations.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

There were no matters submitted to a vote of security holders during the fourth quarter of 2000.

## ITEM 4A. EXECUTIVE OFFICERS OF THE REGISTRANT

Information with respect to the executive officers of the Company is as follows:

NAME	AGE	POSITION
EXECUTIVE OFFICERS		
Edward F. Crawford	61	Chairman of the Board, Chief Executive Officer and President
Felix J. Tarorick	58	Vice Chairman of the Board and Vice President of Operations
Richard P. Elliott	44	Vice President and Chief Financial Officer
Ronald J. Cozean	37	Secretary and General Counsel
Matthew V. Crawford	31	Assistant Secretary, Corporate Counsel and Director
Patrick W. Fogarty	40	Director of Corporate Development

Edward F. Crawford has been Chairman of the Board and Chief Executive Officer of the Company since 1992.

Felix J. Tarorick became Vice Chairman of the Board in 1998 and has been Vice President of Operations since 1996. From 1992 to 1995, Mr. Tarorick served as President of the former consumer products group. Mr. Tarorick joined the Company in 1992. Mr. Tarorick became a director of the Company in February, 1998.

Richard P. Elliott has been Vice President and Chief Financial Officer since joining the Company in May, 2000. Mr. Elliott held various positions, including partner, at Ernst and Young LLP from January, 1986 to April, 2000.

Ronald J. Cozean has served as Secretary and General Counsel since joining the Company in 1994.

Matthew V. Crawford has served as Assistant Secretary and Corporate Counsel since joining the Company in February 1995. Mr. M. Crawford became a director of the Company in August 1997 and has served as President of Crawford Container Company since 1991. Mr. E. Crawford is the father of Mr. M. Crawford.

Patrick W. Fogarty has been Director of Corporate Development since 1997 and joined the Company in 1995 as Director of Finance.

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PART II

ITEM 5. MARKET FOR THE REGISTRANT'S COMMON STOCK AND RELATED SECURITY HOLDER MATTERS

The Company's common stock, \$1 par value, trades on The NASDAQ Stock Market(R) under the symbol PKOH. The table presents its high and low sales prices during the periods presented. No dividends were paid during the periods.

# QUARTERLY COMMON STOCK PRICE RANGES

	2000		1999	
QUARTER	HIGH	LOW	HIGH	LOW

1st	\$11.25	\$6.63	\$17.13	\$13.25
2nd	10.75	7.94	17.63	12.63
3rd	10.88	7.38	18.50	12.44
4th	8.75	3.75	12.50	9.00

The number of shareholders of record for the Company's common stock as of March 23, 2001 was 1,133.

ITEM 6. SELECTED CONSOLIDATED FINANCIAL DATA

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)

YEAR	ENDED	DECEMBER	31,
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YEAR ENDED DECEMBER 31,

	2000	1999	1998	1997 	1996 
Selected Income Statement Data(a):					
Net sales  Cost of products sold	\$754,674 625,205	\$717,222 591,439	\$551,793 455,167	\$441,110 368,734	\$347,679 289,400
Gross profit  Selling, general and administrative	129,469		96 <b>,</b> 626		58 <b>,</b> 279
expenses	80 <b>,</b> 838 	72 <b>,</b> 613	56 <b>,</b> 478 	44 <b>,</b> 396 	38,131 2,652
Operating income(b)  Non-operating items, net(c)  Interest expense	48,631 10,118 30,812	53,170  24,752	40,148  17,488	(320)	17,496 (4,204) 6,947
Income from continuing operations before income taxes	7,701 7,183	•	22,660 9,726	•	14,753 5,060
<pre>Income from continuing operations   before extraordinary charge</pre>	\$ 518 ======	\$ 16,254 ======	\$ 12,934 ======	\$ 11 <b>,</b> 296	\$ 9,693
<pre>Income per common share from   continuing operations before   extraordinary chargediluted</pre>	\$ .05	\$ 1.51 	\$ 1.16 ======	\$ 1.01 ======	\$ .88

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	2000	1999 	1998 	1997 	1996 
Supplemental per common share data: Pro forma income per common share from continuing operations before loss on the sale of Kay Home Products in 2000 and extraordinary charge for early retirement of debt in 1997 on a fully taxed basis diluted	\$ 1.30	\$ 1.51	\$ 1.16	\$ 1.01	\$ .88
Other Financial Data:					
Net cash flows provided (used) by operating activities	\$ 24,025	\$ (728)	\$ 3 <b>,</b> 627	\$(10,039)	\$ 7 <b>,</b> 726
EBITDA(d)	68 <b>,</b> 679	71 <b>,</b> 868	52 <b>,</b> 901	38,345	28,146
Capital expenditures	24,968	22,650	22,681	15 <b>,</b> 947	15 <b>,</b> 590
Selected Balance Sheet Data:					+ 4 550
Cash and cash equivalents	\$ 2,612	\$ 5,867	\$ 4,320	\$ 1,814	\$ 4,659
Working capital Total assets	213,368 635,332	208,810 629,881	176 <b>,</b> 932 489 <b>,</b> 554	146,444 413,109	99 <b>,</b> 094 282 <b>,</b> 910
Total debt	345,402	340,620	238,105	172,755	82,989
Shareholders' equity	152,126	154,685	141,187	129,010	115,069

<sup>(</sup>a) The selected consolidated financial data is not directly comparable on a

year-to-year basis due to acquisitions made throughout the five years ended December 31, 2000 which include the following:

- 2000 -- IBM's plant automation software product lines and related assets.
- 1999 -- The Metalloy Corporation, Columbia Nut and Bolt Corp., Industrial Fasteners Corporation, M.P. Colinet, St Louis Screw and Bolt and PMC Industries.
- 1998 -- Direct Fasteners Limited and GIS Industries, Inc.
- 1997 -- Arden Industrial Products, Inc.

All of the acquisitions were accounted for as purchases. In addition, during 2000, the Company sold substantially all of the assets of Kay Home Products.

- (b) Operating income is defined as net sales less cost of products sold, selling, general and administrative expenses and a restructuring charge. In 1996, the Company incurred a restructuring charge of \$2.7 million related to the consolidation of three of the Company's manufacturing facilities into one and the discontinuation of certain product lines.
- (c) In 1996, non-operating income was comprised of (i) a gain of \$2.7 million in connection with the full settlement of subordinated notes receivable resulting from the sale of two manufacturing facilities and (ii) a gain of \$1.5 million on the sale of certain securities by the Company in the third quarter of 1996.
  - In 2000, other non-operating items, net was comprised of (i) a loss of \$15.3 million on the sale of substantially all of the assets of Kay Home Products and (ii) a gain of \$5.2 million resulting from interim payments from the Company's insurance carrier related primarily to replacement of property, plant and equipment destroyed in a fire at its Cicero Flexible Products facility.
- (d) EBITDA is defined as earnings from continuing operations before interest, income taxes, depreciation, amortization, non-operating income and expense and non-recurring items. Non-recurring items include a restructuring charge of \$2.7 million in the fourth quarter of 1996 related to the consolidation of three of the Company's manufacturing facilities into one and the discontinuation of certain

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product lines. EBITDA is not a measure of performance under generally accepted accounting principles ("GAAP"). While EBITDA should not be considered in isolation or as a substitute for net income, cash flows from operating activities and other income or cash flow statement data prepared in accordance with GAAP or as a measure of profitability or liquidity, management understands that EBITDA is customarily used as an indication of a company's ability to incur and service debt. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" for a discussion of other measures of liquidity and operations that are covered by the audited financial statements. EBITDA as defined herein may not be comparable to other similarly titled measures of other companies.

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The consolidated financial statements of the Company include the accounts of Park-Ohio Holdings Corp. and its subsidiaries. All significant intercompany transactions have been eliminated in consolidation. The historical financial information is not directly comparable on a year-to-year basis due to an acquisition and a divestiture made in 2000, acquisitions made in 1999 and 1998, and gains recognized relating to fire insurance in 2000. In September 2000, the Company acquired IBM's plant automation software product lines to form ILS Technology (a new unit within its ILS segment).

On June 30, 2000, the Company sold substantially all the assets of Kay Home Products, for cash of approximately \$9.2 million and recorded a pretax loss of approximately \$15.3 million. In June 2000, one of the Company's manufacturing plants was destroyed in a fire. In 2000, \$5.2 million of pretax involuntary conversion gains were recognized, which represented the difference between replacement cost and net book value of substantially all equipment, the building and tooling destroyed in the fire.

During 1999, the Company acquired six businesses for an aggregate purchase price of \$65.4 million. In January, the Company acquired all of the shares of

The Metalloy Corporation ("Metalloy") and substantially all of the assets of St. Louis Screw & Bolt Co. ("St. Louis Screw"). Metalloy is a full service aluminum casting and machining company. St. Louis Screw is a manufacturer of bolts used in the construction industry. In February, the Company acquired substantially all of the assets of PMC Industries, ("PMC") and, in September, the Company acquired all of the shares of M.P. Colinet ("Colinet"). PMC and Colinet provide capital equipment and associated parts for the oil drilling industry. In July, the Company acquired all of the shares of Columbia Nut and Bolt Corp. ("Columbia") and Industrial Fasteners Corporation ("Industrial"). Columbia and Industrial are logistics providers of industrial components. During 1998, the Company acquired two businesses for \$40.2 million. In October, the Company acquired all of the shares of GIS Industries, Inc. ("Gateway"). Gateway is a logistics provider of fastener-related components and a manufacturer of metal products and fasteners. In April, the Company acquired all of the shares of Direct Fasteners Limited ("Direct"), a logistics provider of fastener related components located in Ontario, Canada. Each of these transactions has been accounted for as a purchase and consequently their results are included in the consolidated financial statements from their respective dates of acquisition.

#### OVERVIEW

The Company has three operating segments: Integrated Logistics Solutions ("ILS"), Aluminum Products and Manufactured Products. ILS is a leading logistics provider of Class C production components to original equipment manufacturers ("OEMs"), other manufacturers and distributors. In connection with the supply of such industrial products, ILS provides a variety of value-added, cost-effective supply chain management services to major OEM's. The principal customers of ILS are in the heavy duty truck, vehicle parts and accessories, industrial equipment, electrical controls, HVAC, appliances and motors and lawn and garden equipment industries. Aluminum Products manufactures cast aluminum components primarily for automotive OEMs. Aluminum Products also provides value-added services such as design and engineering, machining and assembly. Manufactured Products operates a diverse group of niche manufacturing businesses that design and manufacture a broad range of high quality

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products engineered for specific customer applications. The principal customers of Manufactured Products are OEMs and end-users in the automotive, railroad, truck, oil and aerospace industries.

Between 1993 and 2000, the Company has grown significantly, both internally and through acquisitions. Over this period, the Company's net sales increased at a 35% compounded annual growth rate ("CAGR"), from \$94.5 million to \$754.7 million. Over the same period income on a fully taxed basis, excluding the 2000 effects of the sale of Kay Home Products and fire insurance gains, increased at a 23% CAGR from \$2.4 million to \$10.1 million.

Recent growth has been primarily attributable to the Company's strategy of making selective acquisitions in order to complement internal growth. The Company has acquired businesses with potential for: (i) significant cost reductions through improved labor, supplier and customer relations and increased purchasing power and (ii) revenue enhancement due to better asset utilization and management practices, as well as increased access to capital. The Company's internal growth has been driven primarily by the addition of ILS customers under supply chain service agreements and by the leveraging of existing customer relationships in the Aluminum and Manufactured Products segments.

Between January 1, 1994 and December 31, 2000, the Company's continuing operations incurred \$111.9 million of capital expenditures, the majority of which was used to expand existing manufacturing facilities, upgrade equipment and enhance the Company's management information systems.

# RESULTS OF OPERATIONS

# 2000 versus 1999

Net sales increased by \$37.5 million, or 5%, from \$717.2 million in 1999 to \$754.7 million in 2000. Of this, \$9.9 million represented organic growth. Net sales grew \$27.6 million from acquisitions made in the second half of 1999 and in 2000 partially offset by the divestiture in 2000. For ILS, net sales increased 9%, or \$39.2 million, of which \$16.1 million related to internal growth and \$23.1 million related to acquisitions made in July 1999 and September 2000. For Manufactured Products, sales increased 10%, or \$14.0 million, of which \$9.5 million related to organic growth and \$4.5 million growth resulted from acquisitions net of divestiture. For Aluminum Products, net sales decreased 12%, or \$15.7 million, primarily due to the ending of certain sales contracts at Metalloy, which was expected at the time of its purchase in 1999, partially offset by organic growth. During the second half of 2000, sales volumes to heavy

truck customers (primarily in the ILS segment) dropped significantly while sales volumes to automotive customers (primarily in the Aluminum Products segment) weakened in the fourth quarter. Management anticipates weakness in the truck and automotive sectors will continue in 2001.

Gross profit increased by \$3.7 million, or 3%, from \$125.8 million in 1999 to \$129.5 million in 2000 and is primarily related to acquisitions made in 1999 and 2000. The Company's consolidated gross margin was approximately 17.2% in 2000 and 17.5% in 1999. Margin declined in 2000 partially due to the effects of a strike at Park Drop Forge which was settled in December.

Selling, general and administrative costs increased by 11% to \$80.8 million for 2000 from \$72.6 million for 1999. The increase was primarily related to recent acquisitions. During 2000, selling, general and administrative expenses benefited from an increase in net pension credits of \$2.8 million, reflecting favorable investment returns on pension plan assets. Consolidated selling, general and administrative expenses as a percentage of net sales were 10.7% during the current period and 10.1% for 1999.

Interest expense increased by \$6.0 million from \$24.8 million in 1999 to \$30.8 million in 2000 due to higher average debt outstanding and higher average interest rates during 2000. For the year ended December 31, 2000, the Company averaged outstanding borrowings of \$342.4 million as compared to \$294.6 million for 1999. The \$47.8 million increase related primarily to acquisitions completed during the second half of 1999. The average borrowing rate of 9.00% for the year ended December 31, 2000 is 60 basis points higher than the average rate of 8.40% for 1999. This rate increase was due both to the \$50 million 9.25% Senior Subordinated Notes issued in June 1999, and to increased interest rates on the Company's bank revolving credit facility, primarily caused by Federal Reserve action.

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Before considering the tax effect of the sale of Kay Home Products and the gain on fire insurance, the effective income tax rate for 2000 was 41%, while for 1999 it was 43%. The decrease in tax rate resulted from creating a foreign sales corporation and an increase in research and experimental credits. The divestiture of Kay Home Products generated a book loss of \$15.3 million, but only reduced income taxes by \$2.1 million due to the exclusion of goodwill as a deduction for tax purposes. Income taxes of \$2.1 million were provided for the \$5.2 million pretax fire insurance gain. At December 31, 2000, subsidiaries of the Company had \$5.7 million of net operating loss carry forwards for federal tax purposes.

1999 versus 1998

Net sales increased by \$165.4 million, or 30%, from \$551.8 million in 1998 to \$717.2 million in 1999. This growth resulted primarily from acquisitions and related to the ILS and the Aluminum Products segments. For ILS, the growth in net sales amounted to \$78.5 million of which \$51.7 million related to acquisitions and the remainder was organic growth. For Aluminum Products, net sales increased by \$87.3 million of which \$81.2 million related to the acquisition of Metalloy and the remainder to internal growth.

Gross profit increased by \$29.2 million, or 30%, from \$96.6 million in 1998 to \$125.8 million in 1999 and is directly related to acquisitions made in 1999. The Company's consolidated gross margin of approximately 17.5% was the same for both periods.

Selling, general and administrative costs increased by 29% to \$72.6 million for 1999 from \$56.5 million for 1998. The increase was related to acquisitions. Consolidated selling, general and administrative expenses as a percentage of net sales were 10.1% during 1999 and 10.2% for 1998.

Interest expense increased by \$7.3 million from \$17.5 million in 1998 to \$24.8 million in 1999 due to higher average debt outstanding during the current period offset by lower average interest rates in 1999 versus 1998. For the year ended December 31, 1999, the Company averaged outstanding borrowings of \$294.6 million as compared to \$205.3 million for 1998. The \$89.3 million increase related primarily to acquisitions completed during the latter part of 1998 and in 1999. The average borrowing rate of 8.40% for the year ended December 31, 1999 is 12 basis points lower than the average rate of 8.52% for 1998 primarily because of increased borrowings under the Company's bank revolving credit which carries a lower effective interest rate as compared to the 9.25% on the Company's Senior Subordinated Notes.

The effective income tax rate for 1999 and 1998 was 43%. At December 31, 1999, subsidiaries of the Company had \$1.1 million of net operating loss carry

forwards for federal tax purposes.

#### LIQUIDITY AND SOURCES OF CAPITAL

The Company's liquidity needs are primarily for working capital and capital expenditures. The Company's primary sources of liquidity have been funds provided by operations and funds available from existing bank credit arrangements and the sale of Senior Subordinated Notes. On December 21, 2000, Park-Ohio signed a new credit agreement with a group of banks under which it may borrow up to \$180 million secured by receivables and inventory. The proceeds from the credit agreement (as amended on March 12, 2001), which expires on December 31, 2003 will be used for general corporate purposes. Amounts borrowed under the new credit agreement may be borrowed at Park-Ohio's election at either (i) the bank's prime lending rate plus up to 125 basis points or (ii) LIBOR plus 137.5-300 basis points depending on a ratio specified in the new credit agreement, reflecting higher interest rates than the previous credit agreement. (See Note D -- "Financing Arrangements" of notes to consolidated financial statements included herein.) As of December 31, 2000, \$138.5 million was outstanding under the facility; this had increased to \$149.5 million at March 30, 2001, due to increased working capital.

On June 3, 1999, the Company sold an additional \$50 million of its 9.25% Senior Subordinated Notes due 2007 bringing the amount of Notes outstanding to \$200 million. The Company used the net proceeds from the sale of the Notes (\$49.5 million) to repay outstanding bank borrowings.

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Current financial resources (working capital and available bank borrowing arrangements) and anticipated funds from operations are expected to be adequate to meet current cash requirements. Bank borrowings are contingent upon meeting various covenants, including financial covenants. The Company's ability to meet those covenants would be materially impacted if recent negative economic trends worsen

Capital expenditures for 2001 are projected to be approximately \$12-\$18 million which will fund additions and improvements to the Company's facilities, equipment and information systems. This projection excludes capital expenditures to be reimbursed from fire insurance proceeds.

The ratio of current assets to current liabilities was 2.96 at December 31, 2000 versus 2.93 at December 31, 1999. Working capital increased by \$4.6 million to \$213.4 million at December 31, 2000 from \$208.8 million at December 31, 1999, as a result of the inclusion of acquisitions completed in 2000 and to support the internal growth of the Company.

During 2000, the Company generated \$36.9 million of cash from operations before changes in operating assets and liabilities. After giving effect to the use of \$12.9 million in the operating accounts, the Company provided \$24.0 million from operating activities in 2000 compared to using \$.7 million in 1999. During the year, the Company invested \$25.0 million in capital expenditures (including \$7.0 million to replace a portion of the equipment destroyed in the rubber plant fire), used \$3.9 million for acquisitions, provided \$9.2 million from divestitures, used \$6.1 million for fire related business interruption costs and used \$1.5 million for other purposes, primarily the purchase of treasury shares. These activities resulted in a decrease in cash for the year of \$3.3 million.

During 1999, the Company generated \$41.9 million of cash from operations before changes in operating assets and liabilities. After giving effect to the use of \$42.6 million in the operating accounts, the Company used \$.7 million from operating activities compared to providing \$3.6 million in 1998. During the year, the Company invested \$22.7 million in capital expenditures, used \$65.4 million for acquisitions and used \$3.9 million for other purposes, primarily the purchase of treasury shares. These activities were funded by issuing \$49.5 million of 9.25% Senior Subordinated Notes and a net increase of \$44.8 million in bank borrowings which resulted in an increase in cash for the year of \$1.6 million.

During 1998, the Company generated \$32.3 million of cash from operations before changes in operating assets and liabilities. After giving effect to the use of \$28.6 million in the operating accounts, the Company provided \$3.6 million from operating activities. During the year, the Company invested \$22.7 million in facilities, machinery and equipment, and information systems, used \$40.2 million for acquisitions and used \$2.8 million to purchase common shares for the treasury. These activities were funded by a net increase in bank borrowings of \$64.3 million offset by a \$2.5 million increase in cash during the period.

The Company has been identified as a potentially responsible party at third-party sites under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended, or comparable state laws which provide for strict and, under certain circumstances, joint and several liability. The Company is participating in the cost of certain clean-up efforts at several of these sites. However, the Company's share of such costs has not been material and based on available information, management of the Company does not expect the Company's exposure at any of these locations to have a material adverse effect on its results of operations, liquidity or financial condition.

## SEASONALITY; VARIABILITY OF OPERATING RESULTS

The Company's results of operations are typically stronger in the first six months rather than the last six months of each calendar year due to scheduled plant maintenance in the third quarter to coincide with customer plant shutdowns and to holidays in the fourth quarter.

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The timing of orders placed by the Company's customers has varied with, among other factors, orders for customers' finished goods, customer production schedules, competitive conditions and general economic conditions. The variability of the level and timing of orders has, from time to time, resulted in significant periodic and quarterly fluctuations in the operations of the Company's business units. Such variability is particularly evident at the capital equipment businesses, included in the Manufactured Products segment, which typically ship a few large systems per year.

#### FORWARD-LOOKING STATEMENTS

This Form 10-K contains certain statements that are "forward-looking statements" within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. Certain statements in this Management's Discussion and Analysis of Financial Condition and Results of Operations contain forward-looking statements, including without limitation, discussion regarding the Company's anticipated levels and funding of capital expenditures and credit availability. Forward-looking statements are necessarily subject to risks, uncertainties and other factors, many of which are outside the control of the Company, that could cause actual results to differ materially from such statements. These uncertainties and other factors include such things as: general business conditions, competitive factors, including pricing pressures and product innovation and quality; raw material availability and pricing; changes in the Company's relationships with customers and suppliers; the ability of the Company to successfully integrate recent and future acquisitions into its existing operations; changes in general domestic economic conditions such as inflation rates, interest rates and tax rates; the ability of the Company to meet various covenants, including financial covenants, contained in its credit agreement and the indenture governing the Senior Subordinated Notes; increasingly stringent domestic and foreign governmental regulations including those affecting the environment; inherent uncertainties involved in assessing the Company's potential liability for environmental remediation-related activities; the outcome of pending and future litigation and other claims; dependence on the automotive and heavy truck industries; dependence on key management; and dependence on information systems. Any forward-looking statement speaks only as of the date on which such statement is made, and the Company undertakes no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise. In light of these and other uncertainties, the inclusion of a forward-looking statement herein should not be regarded as a representation by the Company that the Company's plans and objectives will be achieved.

# ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company is exposed to market risk including changes in interest rates. The Company is subject to interest rate risk on its floating rate revolving credit facility which consisted of borrowings of \$138.5 million at December 31, 2000. A 100 basis point increase in the interest rate would have resulted in an increase in interest expense of approximately \$1.4 million for the year ended December 31, 2000.

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# REPORT OF ERNST & YOUNG LLP, INDEPENDENT AUDITORS

Board of Directors and Shareholders Park-Ohio Holdings Corp.

We have audited the accompanying consolidated financial statements of Park-Ohio Holdings Corp. and subsidiaries, listed in the index at Item 14(a)(i). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Park-Ohio Holdings Corp. and subsidiaries at December 31, 2000 and 1999 and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2000 in conformity with accounting principles generally accepted in the United States.

/s/ Ernst & Young LLP

Cleveland, Ohio March 26, 2001

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

# CONSOLIDATED BALANCE SHEETS

	DECEMBER 31	
	2000	1999
	(DOLLARS	IN THOUSANDS)
ASSETS Current Assets		
Cash and cash equivalents	\$ 2,612	\$ 5 <b>,</b> 867
of \$3,292 in 2000 and \$3,296 in 1999 Inventories	117,318 189,023	•

Other current assets	13,191	5 <b>,</b> 850
Total Current Assets  Property, Plant and Equipment		316,883
Land and land improvements	5 <b>,</b> 993	6,471
Buildings	35,026	32,504
Machinery and equipment	193 <b>,</b> 444	172 <b>,</b> 118
	234,463	211,093
Less accumulated depreciation	101 <b>,</b> 757	86 <b>,</b> 721
	132,706	124,372
Other Assets Excess purchase price over net assets acquired, net of accumulated amortization of \$12,283 in 2000 and \$11,941		
in 1999	133,612	137,905
Other	46,870	50,721
	\$635 <b>,</b> 332	\$629 <b>,</b> 881
	======	=======
LIABILITIES AND SHAREHOLDERS' EQUITY Current Liabilities		
Trade accounts payable	\$ 76,041	\$ 72,452
Accrued expenses	28,831	33,064
Current portion of long-term liabilities	3 <b>,</b> 904	2 <b>,</b> 557
Total Current Liabilities  Long-Term Liabilities, less current portion	108,776	108,073
Long-term debt	343,248	339,813
Other postretirement benefits	24,487	25 <b>,</b> 470
Other	6 <b>,</b> 695	1,840
	374,430	367 <b>,</b> 123
Shareholders' Equity Capital stock, par value \$1 a share		
Serial preferred stock:		
Authorized 632,470 shares; Issued and outstanding none	-0-	-0-
Common stock:	-0-	-0-
Authorized 40,000,000 shares; Issued 11,209,862 shares in 2000		
and 11,147,462 in 1999	11,210	11,148
Additional paid-in capital	56,135	55,684
Retained earnings	97 <b>,</b> 192	96,674
Treasury stock, at cost, 713,671 shares in 2000 and	,	ŕ
583,571 in 1999	(9 <b>,</b> 092)	(7,969)
Accumulated other comprehensive (loss)	(2,858)	(852)
Unearned compensation restricted stock awards	(461)	-0-
	152 <b>,</b> 126	154 <b>,</b> 685
	\$635 <b>,</b> 332	\$629 <b>,</b> 881

See notes to consolidated financial statements.

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF INCOME

	YEAR ENDED DECEMBER 31			
	2000	1998		
	(DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)			
Net sales Cost of products sold	\$754,674 625,205	\$717 <b>,</b> 222 591 <b>,</b> 439	\$551,793 455,167	
Gross profit	129,469 80,838	125,783 72,613	96,626 56,478	

Operating income  Non-operating items, net  Interest expense	48,631 10,118 30,812	53,170 -0- 24,752	40,148 -0- 17,488
Income before income taxes	7,701 7,183	28,418 12,164	22 <b>,</b> 660 9 <b>,</b> 726
Net income	\$ 518	\$ 16,254 ======	\$ 12,934 ======
Net Income per common share: Basic	\$ .05	\$ 1.52	\$ 1.18
Diluted	\$ .05	\$ 1.51 ======	\$ 1.16 ======

See notes to consolidated financial statements.

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

	COMMON STOCK	ADDITIONAL PAID-IN CAPITAL	RETAINED EARNINGS	TREASURY STOCK	ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)	UNEARNED COMPENSATION	TOTAL
			(1	OOLLARS IN '	THOUSANDS)		
Balance at January 1, 1998 Comprehensive income: Net income Foreign currency translation	\$10,960	\$53,476	\$67,486 12,934	\$(2,087)	\$ (825)	\$ -0-	\$129,010 12,934
adjustment					(757)		(757) 
Comprehensive income Issuance of General Aluminum Mfg. Company earn-out							12,177
shares	188	2,306					2,494
Exercise of stock options Purchase of treasury		(27)		294			267
stock				(2,761)			(2 <b>,</b> 761)
Balance at December 31, 1998  Comprehensive income: Net income	11,148	55,755	80,420 16,254	(4,554)	(1,582)	-0-	141 <b>,</b> 187
Foreign currency translation adjustment			10,234		730		730
Comprehensive income							16 <b>,</b> 984
options		(71)		330			259
Purchase of treasury stock				(3,745)			(3,745)
Balance at December 31, 1999 Issuance of restricted		55,684	96 <b>,</b> 674	(7,969)	(852)	-0-	154,685
stock  Amortization of restricted stock  Comprehensive income	62	500				(562) 101	101
(loss): Net income Foreign currency			518				518

translation adjustment					(2,006)		(2,006)
Comprehensive (loss)							(1,488)
options		(49)		172			123
Purchase of treasury stock				(1,295)			(1,295)
Balance at December 31, 2000	\$11 <b>,</b> 210	\$56,135	\$97 <b>,</b> 192	\$(9,092)	\$ (2,858)	\$ (461)	\$152 <b>,</b> 126

See notes to consolidated financial statements.

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

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# CONSOLIDATED STATEMENTS OF CASH FLOWS

	YEAR E	YEAR ENDED DECEMBER 31			
	2000	1999	1998		
	(DOLLA	SANDS)			
OPERATING ACTIVITIES					
Net Income	\$ 518	\$ 16,254	\$ 12,934		
Gain from fire insurance	(5,200)	-0-	-0-		
Loss on the sale of Kay Home Products	15,318	-0-	-0-		
Deferred income taxes	20,048 6,217	18,698 6,904	12,753 6,659		
		41,856	32,346		
Changes in operating assets and liabilities excluding acquisitions of businesses:					
Accounts receivable	(7,121)	(5 <b>,</b> 127)	(2,312)		
Inventories	3 <b>,</b> 775		(10,404)		
Accounts payable and accrued expenses	(7,701)	(2,427)	(7,810)		
Other	(1,829)	(2,304)	(8,193)		
Net Cash Provided (Used) by Operating Activities INVESTING ACTIVITIES	24,025	(728)	3 <b>,</b> 627		
Purchases of property, plant and equipment, net	(24,968)	(22,650)	(22,681)		
Costs of acquisitions, net of cash acquired	(3,890)	(65 <b>,</b> 426)	(40, 175)		
Proceeds from the sale of Kay Home Products	9,177	-0-	-0-		
Other, net	(6 <b>,</b> 100)	(445)	(101)		
Net Cash (Used) by Investing Activities FINANCING ACTIVITIES	(25,781)	(88,521)	(62 <b>,</b> 957)		
Proceeds from bank arrangements	23,000	101,500	66,000		
Payments on long-term debt	(23, 327)	(56,726)	(1,670)		
deferred financing costs	-0-	49 <b>,</b> 508	-0-		
Issuance of common stock under stock option plan	123	259	267		
Purchase of treasury stock	(1,295)	(3,745)	(2,761)		
Net Cash (Used) Provided by Financing Activities	(1,499)	90 <b>,</b> 796	61,836		
(Decrease) Increase in Cash and Cash Equivalents	(3,255)	1,547	2,506		
Cash and Cash Equivalents at Beginning of Year	5 <b>,</b> 867	4,320 	1,814		
Cash and Cash Equivalents at End of Year	\$ 2,612	\$ 5,867	\$ 4,320		
Taxes paid	\$ 3,261	\$ 6 <b>,</b> 892	\$ 2,326		
Interest paid	30,194	23,646	17,947		

See notes to consolidated financial statements.

#### PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2000, 1999 AND 1998 (DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)

# NOTE A -- SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Consolidation: The consolidated financial statements include the accounts of the Company and all of its subsidiaries. All significant intercompany accounts and transactions have been eliminated upon consolidation.

Accounting Estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash Equivalents: The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

Inventories: Inventories are stated at the lower of cost (principally the first-in, first-out method) or market value. If the first-in, first-out method of inventory accounting had been used exclusively by the Company, inventories would have been approximately \$4,956 and \$5,098 higher than reported at December 31, 2000 and 1999, respectively.

Major Classes of Inventories

	DECEMBER 31		
	2000	1999	
In-process and finished goods	•	\$160,648 31,622	
	\$189,023	\$192 <b>,</b> 270	

Property, Plant and Equipment: Property, plant and equipment are carried at cost. Major additions and associated interest costs are capitalized and betterments are charged to accumulated depreciation; expenditures for repairs and maintenance are charged to operations. Depreciation of fixed assets is computed principally by the straight-line method based on the estimated useful lives of the assets.

Excess Purchase Price Over Net Assets Acquired: The Company records amortization of excess purchase price over the fair value of net assets acquired primarily over forty years using the straight-line method. Management periodically evaluates for possible impairment of the current value of these intangibles, and other long-lived assets, through undiscounted cash flow analyses as required by Financial Accounting Standards Board's Statement of Financial Accounting Standards No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of" which established accounting standards for determining the impairment of long-lived assets to be held and used, certain identifiable intangibles, and goodwill related to those assets and for long-lived assets and certain identifiable intangibles to be disposed of. Amortization expense related to the excess purchase price over net assets acquired totalled \$3,907, \$3,836 and \$2,277 in 2000, 1999 and 1998, respectively.

Pensions and Other Postretirement Benefits: The Company and its subsidiaries have pension plans, principally noncontributory defined benefit or noncontributory defined contribution plans, covering substantially all employees. In addition, the Company has two postretirement benefit plans. For the defined benefit plans, benefits are based on the employee's years of service and the Company's policy is to fund that amount recommended by its independent actuaries. For the defined contribution plans, the

costs charged to operations and the amount funded are based upon a percentage of the covered employees' compensation.

Stock-Based Compensation: The Company has elected to account for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board Opinion No. 25 "Accounting for Stock Issued to Employees" ("APB 25"), and related interpretations. Under APB 25, because the exercise price of the Company's employee stock options equals the market price of the underlying stock on the date of grant, no compensation expense is recognized.

Income Taxes: The Company accounts for income taxes under the liability method whereby deferred tax assets and liabilities are determined based on temporary differences between the financial reporting and the tax bases of assets and liabilities and are measured using the current enacted tax rates.

Revenue Recognition: For the majority of its operations, the Company recognizes revenues upon shipment of its product. Revenues on long-term contracts are recognized using the percentage of completion method of accounting, under which the sales value of performance is recognized on the basis of the percentage each contract's cost to date bears to the total estimated cost. The recognition of profit, based upon anticipated final costs, is made only after evaluation of the contract status at critical milestones. The Company's contracts generally provide for billing to customers at various points prior to contract completion. Revenues earned on contracts in process in excess of billings are classified in other current assets in the accompanying balance sheet.

Environmental: The Company accrues environmental costs related to existing conditions resulting from past or current operations and from which no current or future benefit is discernible. Costs which extend the life of the related property or mitigate or prevent future environmental contamination are capitalized. The Company records a liability when environmental assessments and/or remedial efforts are probable and can be reasonably estimated. The estimated liability of the Company is not discounted or reduced for possible recoveries from insurance carriers.

Concentration of Credit Risk: The Company sells its products to customers in diversified industries. The Company performs ongoing credit evaluations of its customers' financial condition but does not require collateral to support customer receivables. The Company establishes an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other information. As of December 31, 2000 the Company had uncollateralized receivables with seven customers in the automotive and truck industry, each with several locations, approximating \$33,466 which represents approximately 29% of the Company's trade accounts receivable. During 2000, sales to these customers amounted to approximately \$252,128 which represents 33% of the Company's net sales.

Impact of Recently Issued Accounting Pronouncements: The Company adopted Staff Accounting Bulletin ("SAB") No. 101, "Revenue Recognition in Financial Statements," which outlines the basic criteria that must be met to recognize revenue and provides guidelines for disclosure related to revenue recognition policies, in the fourth quarter of 2000. There was no impact on the Company's financial position or results of operations as a result of the adoption.

The Company adopted Financial Accounting Standards Board Statement No. 133, "Accounting for Derivative Instruments and Hedging Activities", as amended, on January 1, 2001. Because of the Company's minimal use of derivatives, adoption of the new Statement will not have a significant effect on earnings or the financial position of the Company.

Reclassification: Certain amounts in the prior period's financial statements have been reclassified to be consistent with the current presentation.

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PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- CONTINUED

NOTE B -- ACQUISITIONS AND DISPOSITION

On September 30, 2000, the Company acquired IBM's plant automation software product lines and related assets for cash of approximately \$3.9 million. The

transaction has been accounted for as a purchase and the results of operations prior to the date of acquisition were not deemed to be significant as defined in Regulation S-X.

On June 30, 2000 the Company completed the sale of substantially all of the assets of Kay Home Products for cash of approximately \$9.2 million and recorded a loss of approximately \$15.3 million, which is included in non-operating items, net in the consolidated statement of income. Kay Home Products was a non-core business producing and distributing barbecue grills, tray tables, screen houses and plant stands.

During 1999, the Company acquired all of the stock of The Metalloy Corporation ("Metalloy"), Columbia Nut and Bolt Corp. ("Columbia"), Industrial Fasteners Corporation ("Industrial"), M.P. Colinet ("Colinet") and substantially all of the assets of St. Louis Screw & Bolt Co. ("St. Louis Screw") and PMC Industries ("PMC") for cash of approximately \$65.4 million. Metalloy is a full service aluminum casting and machining company. Columbia and Industrial are logistics providers of Class C components. St. Louis Screw is a manufacturer of bolts and PMC and Colinet provide capital equipment and associated parts for the oil drilling industry. Each of these transactions has been accounted for as a purchase. The purchase price and the results of operations of each of these businesses prior to their respective dates of acquisition were not deemed to be significant as defined in Regulation S-X.

During 1998, the Company completed the acquisitions of Direct Fasteners Limited ("Direct") and GIS Industries, Inc. ("Gateway"). The transactions have been accounted for as purchases. Direct is a logistics provider of Class C components. Gateway is a logistics provider of industrial components and manufacturer of fabricated metal products and fasteners. The aggregate purchase price and the results of operations of Direct and Gateway prior to their respective dates of acquisition were not deemed to be significant as defined in Regulation S-X.

NOTE C -- ACCRUED EXPENSES

Accrued expenses include the following:

	DECEMBER 31	
	2000	1999
Self-insured liabilities	\$ 3,267 2,662 3,065 1,730	\$ 3,924 3,348 3,844 2,533
Advance billings Acquisition liabilities Interest payable Sundry	883 1,694 1,882 13,648	2,549 2,780 2,187 11,899
Totals	\$28,831 ======	\$33,064 ======

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- CONTINUED

NOTE D -- FINANCING ARRANGEMENTS

Long-term debt consists of the following:

	DECEMBER 31		
	2000	1999 	
9.25% Senior Subordinated Notes due 2007	,	\$200,000 138,000 2,620	
	345 <b>,</b> 402	340,620	

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In December 2000, Park-Ohio entered into a credit and security agreement with a group of banks (as amended in March, 2001) under which it may borrow up to \$180 million. Interest is payable quarterly at either the bank's prime lending rate plus up to 1.25% (9.0% at December 31, 2000) or at Park-Ohio's election at LIBOR plus 1.375% - 3% (8.56% at December 31, 2000). The interest rate is dependent on the Company's ratio of total funded indebtedness to pro forma earnings before interest, taxes, depreciation and amortization ("EBITDA") as defined in the credit agreement and is adjusted every quarter. The credit agreement expires on December 31, 2003. The revolving credit is secured by the Company's accounts receivable and inventories.

Provisions of the Senior Subordinated Notes and the revolving credit agreement contain restrictions on the Company's ability to incur additional indebtedness, to create liens or other encumbrances, to make certain payments, investments, loans and guarantees and to sell or otherwise dispose of a substantial portion of assets to or merge or consolidate with, an unaffiliated entity. The revolving credit agreement also requires maintenance of specific financial ratios.

On June 3, 1999, the Company sold an additional \$50 million of its 9.25% Senior Subordinated Notes due 2007 at a price of 99.016% of face value. The Company used the net proceeds to reduce the amount borrowed under its credit facility.

The weighted average interest rate on all debt was 8.93% at December 31, 2000.

The fair market value of the Senior Subordinated Notes at December 31, 2000 was approximately \$150,947.

The Company has agreements on which up to \$6.7 million in standby letters of credit and commercial letters of credit may be issued. In addition to the bank's customary letter of credit fees, a 3/4% fee is assessed on standby letters of credit on an annual basis. As of December 31, 2000, in addition to amounts borrowed under the revolving credit agreement, there is \$3.8 million outstanding primarily for standby letters of credit. A fee of .25% to .55% is imposed by the bank on the unused portion of available borrowings.

Maturities of long-term debt during each of the five years following December 31, 2000 are approximately \$2,154 in 2001, \$910 in 2002, \$139,106 in 2003, \$352 in 2004 and \$334 in 2005.

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- CONTINUED

NOTE E -- INCOME TAXES

Significant components of the Company's net deferred tax assets and liabilities are as follows:

	DECEME	ER 31,
	2000	1999
Deferred tax assets:		
Postretirement benefit obligation	\$ 9,000	\$ 9,400
Inventory	5,800	6 <b>,</b> 700
Tax net operating loss carryforwards and credits	2,000	2,000
Other net	4,400	1,600
Total deferred tax assets	21,200	19,700
Deferred tax liabilities:		
Tax over book depreciation	13 <b>,</b> 200	10,200
Pension	9,100	6 <b>,</b> 500
Total deferred tax liabilities	22 <b>,</b> 300	16 <b>,</b> 700

Income taxes consisted of the following:

	YEAR ENDED DECEMBER 31		
	2000	1999	1998
Current: Federal	\$ 106 774 86	\$ 3,007 1,246 1,007	\$1,023 1,037 1,007
Deferred: FederalState	966 5,025 1,192	5,260 6,029 875	3,067 6,195 464
Income taxes	6,217  \$7,183 	6,904  \$12,164 ======	6,659  \$9,726

The reasons for the difference between income taxes and the amount computed by applying the statutory Federal income tax rate to income before income taxes are as follows:

	YEAR ENDED DECEMBER 31		
	2000	1999	1998
Computed statutory amount  Effect of state income taxes payable	1,304	\$ 9,662 1,400	\$7,700 1,000
Goodwill  Non deductible goodwill write off upon sale of Kay Home Products	715 3 <b>,</b> 513	751 -0-	535 -0-
Other, net	(966) 	351 	491 
Income taxes	\$7 <b>,</b> 183	\$12 <b>,</b> 164	\$9 <b>,</b> 726

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- CONTINUED

At December 31, 2000, subsidiaries of the Company have net operating loss carryforwards for income tax purposes of approximately \$5.7 million subject to certain limitations, which expire in 2001 to 2020.

# NOTE F -- STOCK PLANS

Under the provisions of the Company's Amended and Restated 1992 Stock Option Plan, incentive stock options or non-statutory options to purchase 850,000 shares of the Company's stock were granted to officers and other key employees at the market price on the respective date of grant. The option rights are exercisable only if and after the employee shall have remained in the employ of the Company for one year from the date the option is granted.

During 1996 the Chairman and Chief Executive Officer of the Company was granted a non-statutory stock option to purchase 500,000 shares of common stock at \$13.625 per share which was the market price at the date of grant. The options become 100% exercisable after five years and terminate fifteen years from the option date.

The 1996 Non-Employee Director Stock Option Plan authorized the granting of options on 250,000 shares of common stock to directors who are not employees of the Company. Annually, each non-employee director may receive options to acquire

6,000 shares at the market price on the date of grant in lieu of any retainer or meeting fees. Options under this plan are exercisable six months from the date of grant.

Under the provisions of the 1998 Long-Term Incentive Plan ("1998 Plan"), which is administered by the Compensation Committee, incentive stock options, non-statutory stock options, stock appreciation rights ("SARs"), restricted shares, performance shares or stock awards may be awarded to all employees of the Company and its subsidiaries. Stock options will be exercisable in whole or in installments as may be determined provided that no options will be exercisable more than ten years from date of grant. The exercise price will be the market price at the date of grant. The aggregate number of shares of the Company's stock which may be awarded under the 1998 Plan is 550,000, all of which may be incentive stock options. No more than 250,000 shares shall be the subject of awards to any individual participant in any one calendar year. During 2000, 62,400 restricted shares were awarded under the 1998 Plan. During 1999, options to purchase 100,000 shares of common stock were awarded under the 1998 Plan. During 1998, there were no awards under the 1998 Plan.

Had compensation cost for stock options granted been determined based on the fair value method of FASB Statement No. 123, the Company's net income and diluted earnings per share would have been reduced by \$1,008 (\$.10 per share) in 2000, \$1,077 (\$.10 per share) in 1999, and \$1,235 (\$.11 per share) in 1998. The effects on 2000, 1999 and 1998 net earnings may not be representative of the effect on future years net earnings amounts as the compensation cost on each year's grant is recognized over the vesting period.

Fair value was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions for 2000, 1999 and 1998, respectively: risk-free interest rates of 5.83%, 6.25% and 4.75%; zero dividend yield; expected volatility of 42%, 38% and 39% and expected option lives of 6 years.

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- CONTINUED

The following table reflects activity under all stock plans from January 1, 1998 through December 31, 2000, and the weighted average exercise prices:

	NUMBER OF SHARES	WEIGHTED AVERAGE PRICE PER SHARE
Outstanding,		
January 1, 1998	915 <b>,</b> 000	\$13.13
Granted	145,000	18.45
Exercised	(20,817)	12.82
Forfeited	(3,333)	13.62
Outstanding,		
December 31, 1998	1,035,850	13.88
Granted	124,000	10.66
Exercised	(24,000)	10.81
Forfeited	(4,000)	18.25
Outstanding,		
December 31, 1999	1,131,850	13.57
Granted	12,000	9.78
Exercised	(13,500)	9.13
Forfeited	(40,850)	13.08
Outstanding,		
December 31, 2000	1,089,500	\$13.61
•	=======	

The following table summarizes information about options outstanding as of December 31, 2000:

OPTIC	ONS OUTSTANDIN	IG .	OPTIONS EXE	RCISABLE
NUMBER	WEIGHTED		NUMBER	
OUTSTANDING	AVERAGE	WEIGHTED	EXERCISABLE	WEIGHTED

RANGE OF EXERCISE PRICES	AS OF DECEMBER 31, 2000	REMAINING CONTRACTUAL LIFE	AVERAGE EXERCISE PRICE	AS OF DECEMBER 31, 2000	AVERAGE EXERCISE PRICE
\$ 9.125-\$13.000 13.125- 14.250 14.438- 19.375	227,500 688,000 174,000	6.47 8.70 7.45	\$10.51 13.63 17.59	164,174 588,000 139,009	\$10.81 13.63 17.36
	1,089,500			891 <b>,</b> 183	

# NOTE G -- LEGAL PROCEEDINGS

The Company is subject to various pending and threatened lawsuits in which claims for monetary damages are asserted in the ordinary course of business. While any litigation involves an element of uncertainty, in the opinion of management, liabilities, if any, arising from currently pending or threatened litigation will not have a material adverse effect on the Company's financial condition, liquidity and results of operations.

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# PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- CONTINUED

# NOTE H -- PENSIONS AND OTHER POSTRETIREMENT BENEFITS

	PENSION :		OTHER B	
	2000	1999 	2000	
CHANGE IN BENEFIT OBLIGATION				
Benefit obligation at beginning of year	\$ 46,820	\$ 45,701	\$ 19 <b>,</b> 720	\$ 21,718
Service cost	503	561	157	150
Amendments and other	846	306	-0-	-0-
Acquisitions	2,218	4,686	-0-	-0-
Interest cost	3 <b>,</b> 529	3,387	1,539	1,449
Plan participants' contributions	-0-	-0-	108	118
Actuarial losses (gains)	1,135	(3,469)		(1,516)
Benefits paid	(4,344)	(4,352)	(2,308)	(2 <b>,</b> 199)
Benefit obligation at end of year		\$ 46,820 ======		\$ 19 <b>,</b> 720
CHANGE IN PLAN ASSETS				
Fair Value of plan assets at beginning of				
year	\$106 <b>,</b> 570	\$ 83 <b>,</b> 960	\$ -0-	\$ -0-
Actual return on plan assets	1,869	23 <b>,</b> 299	-0-	-0-
Acquisitions	3,808	3,504	-0-	-0-
Company contributions	-0-	159	2,200	2,081
Plan participants' contributions	-0-	-0-	108	118
Benefits paid	(4,344)	(4,352)	(2,308)	(2,199)
Fair value of plan assets at end of year	\$107 <b>,</b> 903	\$106 <b>,</b> 570	\$ -0-	\$ -0-
Funded (underfunded) status of the plan	\$ 57 <b>,</b> 196	\$ 59,750	\$ (21,009)	\$ (19,720)
Unrecognized net transition obligation	(944)	(380)	-0-	-0-
Unrecognized net actuarial gain	(28,654)	(39,190)	(4,663)	(6,856)
Unrecognized prior service cost	1,982	1,686	(565)	(644)
Prepaid (accrued) benefit cost	\$ 29 <b>,</b> 580	\$ 21,866 ======	\$ (26 <b>,</b> 237)	\$ (27,220)
The prepaid pension benefit is included in WEIGHTED-AVERAGE ASSUMPTIONS AS OF DECEMBER 31	other asset	S.		
Discount rate	7.50%	7.75%	7.50%	7.75%
Expected return on plan assets	8.25%	8.25%	N/A	N/A
Rate of compensation increase	2.50%	2.50%	N/A	N/A

For measurement purposes, a 6.75% percent annual rate of increase in the per capita cost of covered health care benefits was assumed for 2000. The rate was assumed to decrease gradually to 5.5% for 2004 and remain at that level thereafter.

#### PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- CONTINUED

	PENS	SION BENEFI	TS	OTHER BENEFITS			
	2000	1999	1998	2000	1999	1998	
COMPONENTS OF NET PERIODIC BENEFIT COST							
Service costs	\$ 503	\$ 561	\$ 403	\$ 157	\$ 150	\$ 133	
Interest costs	3 <b>,</b> 529	3 <b>,</b> 387	3 <b>,</b> 136	1,539	1,449	1,496	
Expected return on plan assets	(8 <b>,</b> 599)	(7,062)	(6 <b>,</b> 642)	-0-	-0-	-0-	
Transition obligation	23	63	77	-0-	-0-	-0-	
Amortization of prior service cost	367	229	181	(79)	(79)	(79)	
Recognized net actuarial gain	(2 <b>,</b> 574)	(1,132)	(1,225)	(243)	(255)	(343)	
Benefit (income) costs	\$(6,751)	\$ (3 <b>,</b> 954)	\$(4,070)	\$1,374	\$1 <b>,</b> 265	\$1 <b>,</b> 207	

The Company has two non-pension postretirement benefit plans. Health care benefits are provided on both a contributory and noncontributory basis. The life insurance plan is primarily noncontributory.

The assumed health care cost trend rate has a significant effect on the amounts reported. A one-percentage-point change in the assumed health care cost trend rate would have the following effects:

	1-PERCENTAGE POINT INCREASE	1-PERCENTAGE POINT DECREASE
Effect on total of service and interest cost components in 2000	\$ 137	\$ 117
Effect on post retirement benefit obligation as of December 31, 2000	\$1 <b>,</b> 358	\$1 <b>,</b> 192

The total contribution charged to pension expense for the Company's defined contribution plans was \$1,418 in 2000, \$1,158 in 1999 and \$876 in 1998.

# NOTE I -- LEASES

Rental expense for 2000, 1999 and 1998 was \$12,816, \$11,814 and \$7,056, respectively. Future minimum lease commitments during each of the five years following December 31, 2000 are as follows: \$9,644 in 2001, \$7,268 in 2002, \$5,117 in 2003, \$2,836 in 2004, \$1,821 in 2005 and \$3,494 thereafter.

# NOTE J -- INDUSTRY SEGMENTS

The Company manages its business based upon three operating segments: Integrated Logistics Solutions ("ILS"), Aluminum Products and Manufactured Products. ILS is a leading logistics provider of Class C production components to original equipment manufacturers ("OEMs"), other manufacturers and distributors. In connection with the supply of such industrial products, ILS provides a variety of value-added, supply chain management services to major OEMs. The principal customers of ILS are in the heavy duty truck, vehicle parts and accessories, industrial equipment, electrical controls, HVAC, appliances and motors, and lawn and garden industries. Aluminum Products manufactures cast aluminum components primarily for automotive original equipment manufacturers. In addition, Aluminum Products also provides value-added services such as design and engineering, machining and assembly. Manufactured Products operates a diverse group of niche manufacturing businesses that design and manufacture a broad range of high quality products engineered for specific customer applications. The principal customers of Manufactured Products are original equipment manufacturers and end-users in the automotive, railroad, truck and aerospace industries.

## PARK-OHIO HOLDINGS CORP. AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- CONTINUED

The Company's sales are made through its own sales organization, distributors and representatives. Intersegment sales are immaterial and eliminated in consolidation and are not included in the figures presented. Intersegment sales are accounted for at values based on market prices. Income allocated to segments excludes certain corporate expenses, interest expense and amortization of excess purchase price over net assets acquired. Identifiable assets by industry segment include assets directly identified with those operations.

Corporate assets generally consist of cash and cash equivalents, deferred tax assets, property and equipment, and other assets.

	YEAR ENDED DECEMBER 31			
	2000	1999 	1998 	
Net sales				
ILS	\$482,274	\$443,078	\$364,546	
Aluminum products	111,370	127,148	39 <b>,</b> 871	
Manufactured products	161 <b>,</b> 030	146 <b>,</b> 996	147 <b>,</b> 376	
	\$754 <b>,</b> 674	\$717 <b>,</b> 222	\$551 <b>,</b> 793	
Income before income taxes				
ILS	\$ 42,118	\$ 39,217	\$ 34,595	
Aluminum products	4,947	10,925	1,842	
Manufactured products	12 <b>,</b> 586	11,214	10 <b>,</b> 162	
	59 <b>,</b> 651	61,356	46,599	
Amortization of excess purchase price over net assets				
acquired	(3,907)	(3 <b>,</b> 836)	(2,277)	
Corporate costs	(7,113)	(4,350)	(4,174)	
Interest expense	(30,812)	(24 <b>,</b> 752)	(17,488)	
Loss on the sale of Kay Home Products	(15 <b>,</b> 318)	-0-	-0-	
Gain from fire insurance	5 <b>,</b> 200	-0- 	-0-	
	\$ 7,701	\$ 28,418	\$ 22,660	
	======		=======	
Identifiable assets	6240 444	¢242 F22	6000 710	
ILS.	\$349,444	\$343,522	\$288,713	
Aluminum products	99,208	97 <b>,</b> 717	40,063	
Manufactured products	164,524	170,267	147,032	
General corporate	22 <b>,</b> 156	18 <b>,</b> 375	13 <b>,</b> 746	
	\$635 <b>,</b> 332	\$629 <b>,</b> 881	\$489,554	
			=======	
Depreciation and amortization expense				
ILS	\$ 8,096	\$ 7,710	\$ 6,124	
Aluminum products	5,145	4,929	1,268	
Manufactured products	6 <b>,</b> 379	5,864	5,173	
General corporate	428	195 	188	
	\$ 20,048	\$ 18,698	\$ 12,753	
	======			
Capital expenditures	à 2.10 <i>c</i>	A 6 046	A 054	
ILS	\$ 3,126	\$ 6,046	\$ 4,274	
Aluminum products	7,302	4,963	1,650	
Manufactured products	14,190	8,904	16,666	
General corporate	350	2 <b>,</b> 737	91	
	\$ 24,968	\$ 22,650	\$ 22,681	

The Company had sales of \$73,039 in 2000 to Ford Motor Company which represented approximately 10% of consolidated net sales.

In 2000, approximately 88% of the Company's net sales are within the United States, none of the net sales to any foreign country represented more than 6% of the Company's total sales and approximately 92% of the Company's assets are maintained in the United States.

## NOTE K -- EARNINGS PER SHARE

	YEARS ENDED DECEMBER 31					
	2000	1999	1998			
NUMERATOR						
Net Income	\$ 518 ======	\$16 <b>,</b> 254	\$12 <b>,</b> 934			
DENOMINATOR						
Denominator for basic earnings per share-weighted average shares	10,492	10,685	10,958			
Employee stock options	35	86	203			
Denominator for diluted earnings per share-adjusted weighted-average shares and assumed conversions	10,527	10,771	11,161			
Net income per common share basic	\$ .05	\$ 1.52	\$ 1.18			
Net income per common share diluted	\$ .05	\$ 1.51 ======	\$ 1.16 ======			

#### NOTE L -- INVOLUNTARY CONVERSION OF ASSETS

During 2000, the Company experienced a fire at one of its rubber manufacturing facilities. The Company carries both property damage and business interruption insurance and, as a result, does not expect the fire to have a material adverse impact on the Company's financial results. The total amount due from the insurance company for business interruption, property damage, and other related expenses has not been determined. The deductible portion of the loss has been recorded. The Company has received interim payments from its insurance carrier related primarily to replacement of property, plant and equipment destroyed in the fire which resulted in a pre-tax, involuntary conversion gain of \$5.2 million, which is included in non-operating items, net in the consolidated statement of income. The net book value of other property damaged by the fire along with business interruption related expenses have been recorded as a receivable (\$8.4 million) which is included in other current assets.

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# SUPPLEMENTARY FINANCIAL DATA

# SELECTED QUARTERLY FINANCIAL DATA (UNAUDITED)

QUARTER ENDED								
MARCH 31	JUNE 30	SEPT. 30	DEC. 31					
(\$ IN THOUSANDS, EXCEPT PER SHARE								
\$206,360 36,277	\$204,539 37,293	\$170 <b>,</b> 923 27 <b>,</b> 706	\$172,852 28,193					
\$ 4,560	\$ (8,267)	\$ 4 <b>,</b> 798	\$ (573)					
\$ .43	\$ (.79)	\$ .46	\$ (.05)					
	(\$ IN TH \$206,360 36,277 \$ 4,560	MARCH 31 JUNE 30  (\$ IN THOUSANDS, EXCES  \$206,360 \$204,539  36,277 37,293  \$ 4,560 \$ (8,267)	(\$ IN THOUSANDS, EXCEPT PER SHARE \$206,360 \$204,539 \$170,923 36,277 37,293 27,706 \$ 4,560 \$ (8,267) \$ 4,798					

QUARTER I	ENDED
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Net sales	\$1	71,403	\$1	.86,917	\$1	78 <b>,</b> 087	\$1	80,815
Gross profit		30 <b>,</b> 967		33,813		31,545		29,458
Net Income	\$	4,348	\$	4,536	\$	3,876	\$	3,494
Diluted Earnings Per Share	\$	.40	\$	.42	\$	.36	\$	.33
			==		==		==	

- NOTE 1 -- On June 3, 1999, the Company sold \$50 million of its 9.25% Senior Subordinated Notes due 2007. The Company used the net proceeds to reduce the amount borrowed under its credit facility.
- NOTE 2 -- In July, 1999, the Company acquired all of the shares of Columbia Nut & Bolt Corp. and Industrial Fasteners Corporation. These transactions have been accounted for as purchases. These companies distribute fasteners and other industrial products. In addition, Industrial Fasteners manufactures fasteners, primarily screws, rivets and pins.
- NOTE 3 -- On June 30, 2000, the Company sold substantially all of the assets of Kay Home Products for cash and recorded a pretax loss of \$15.3 million.
- NOTE 4 -- The Company recorded interim payments from its insurance carrier related primarily to replacement of property, plant and equipment destroyed at its Cicero Flexible Products facility which resulted in a pretax gain of \$4.7 million recorded in the quarter ended September 30, 2000 and \$.5 million recorded in the quarter ended December 31, 2000.
- ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

There were no changes in nor disagreements with Park-Ohio's independent auditors on accounting and financial disclosure matters within the two-year period ended December 31, 2000.

# PART III

## ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information concerning directors required under this item is incorporated herein by reference from the material contained under the caption "Election of Directors" in the registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A, not later than 120 days after the close of the fiscal year. Information relating to executive officers is contained under Part I of this Annual Report on Form 10-K.

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# ITEM 11. EXECUTIVE COMPENSATION

The information relating to executive compensation contained under the headings "Certain Matters Pertaining to the Board of Directors" and "Executive Compensation" in the registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A, not later than 120 days after the close of the fiscal year, is incorporated herein by reference.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information required under this item is incorporated herein by reference from the material contained under the caption "Principal Shareholders" in the registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A, not later than 120 days after the close of the fiscal year.

# ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required under this item is incorporated herein by reference from the material contained under the caption "Certain Transactions" in the registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A, not later than 120 days after the close of the fiscal year.

PART IV

(a)(1) The following financial statements are included in Part II, Item 8:

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## (2) Financial Statement Schedules

All Schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are not applicable and, therefore, have been omitted.

#### (3) Exhibits:

The Exhibits filed as part of this Form 10-K are listed on the Exhibit Index immediately preceding such exhibits, incorporated herein by reference.

(b) Reports on Form 8-K filed in the fourth quarter of 2000:

None

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# SIGNATURES

PURSUANT TO THE REQUIREMENTS OF SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934, THE REGISTRANT HAS DULY CAUSED THIS REPORT TO BE SIGNED ON ITS BEHALF BY THE UNDERSIGNED, THEREUNTO DULY AUTHORIZED.

PARK-OHIO HOLDINGS CORP. (Registrant)

By: /s/ RONALD J. COZEAN

Ronald J. Cozean, Secretary

Date: March 30, 2001

PURSUANT TO THE REQUIREMENTS OF THE SECURITIES EXCHANGE ACT OF 1934, THIS REPORT HAS BEEN SIGNED BY THE FOLLOWING PERSONS IN THE CAPACITIES AND ON THE DATES INDICATED.

*	Chairman, Chief Executive Officer and President (Principal Executive Officer)
Edward F. Crawford	and Director
*	Vice President and Chief Financial
Richard P. Elliott	Accounting Officer)
*	Director
Matthew V. Crawford	
*	Director

hereof)

	*	Director					
Lewis E. Hatch, Jr.							
	*	Director					
	Thomas E. McGinty						
	*	Director					
	Lawrence O. Selhorst						
	*	Director					
	Felix J. Tarorick						
	* Director						
	James W. Wert						
Directors Exchange (	and officers identified above Commission, by signing his nar ct on behalf of each of the pe	of Attorney executed by each of the e and filed with the Securities and me hereto, does hereby sign and execute ersons noted above, in the capacities					
March 30,	2001	By: /s/ RONALD J. COZEAN					
		Ronald J. Cozean, Attorney-in-Fact					
37		34					
	ANNUAL REPO	RT ON FORM 10-K					
	PARK-OHIO I	HOLDINGS CORP.					
	FOR THE YEAR END	ED DECEMBER 31, 2000					
	EXHIB.	IT INDEX					
EXHIBIT							
3.1	Amended and Restated Articles of Incorporation of Park-Ohio Holdings Corp. (filed as Exhibit 3.1 to the Form 10-K of Park-Ohio Holdings Corp. for the year ended December 31, 1998, SEC File No. 000-03134 and incorporated by reference						
3.2	and made a part hereof)  Code of Regulations of Park-Ohio Holdings Corp. (filed as  Exhibit 3.2 to the Form 10-K of Park-Ohio Holdings Corp. for the year ended December 31, 1998, SEC File No. 000-03134 and incorporated by reference and made a part hereof)						
4.1	Indenture, dated June 3, 19 Industries, Inc. and Norwest trustee (filed as Exhibit 4 Statement on Form S-4, filed	99 by and among Park-Ohio					
4.2	Credit and Security Agreemen	nt among Park-Ohio Industries, institutions dated December 22,					
4.3	First amendment, dated March	n 12, 2001, to the Credit and rk-Ohio Industries, Inc. and ons					
10.1	Form of Indemnification Agra Park-Ohio Holdings Corp. and certain officers (filed as I Park-Ohio Holdings Corp. for	eement entered into between					
10.2*	and made a part hereof)						

March 30, 2001

- 10.3\* Non-Statutory Stock Option Agreement dated February 22, 1996 by and between Park-Ohio Industries, Inc., and Edward F. Crawford (filed as Appendix A to the Definitive Proxy Statement of Park-Ohio Industries, Inc., filed on April 16, 1996, SEC File No. 000-03134 and incorporated by reference and made a part hereof)
- 10.4\* 1996 Non-employee Director Stock Option Plan (filed as Appendix B to the Definitive Proxy Statement of Park-Ohio Industries, Inc., filed on April 16, 1996, SEC File No. 000-03134 and incorporated by reference and made a part hereof)
- 10.5\* 1998 Long-Term Incentive Plan (filed as appendix E to the Definitive Proxy Statement of Park-Ohio Industries, Inc., filed on April 24, 1998, SEC File No. 000-03134 and incorporated by reference and made a part hereof)
- 12.1 Computation of Ratios
- 21.1 List of Subsidiaries of Park-Ohio Holdings Corp.
- 23.1 Consent of Ernst & Young LLP
- 24.1 Power of Attorney

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<sup>\*</sup> Reflects management contract or other compensatory arrangement required to be filed as an exhibit pursuant to Item 14(c) of this Report.