UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

✓	QUARTERLY REPORT PURSUANT TO	O SECTION 13 OR 15(I	O) OF THE SECURIT	IES EXCHANGE ACT OF 1934
	F	or the Quarterly Period April 30, 2025	Ended	
		or		
	TRANSITION REPORT PURSUAN	TT TO SECTION 13 OR	15(D) OF THE SECU	URITIES EXCHANGE ACT
	For the Transi	tion Period from	to	
	Con	nmission File Number (001-31756	
) Argan, I	nc.	
	(Exact Nan	ne of Registrant as Specifi	ed in Its Charter)	
	Delaware		ар	13-1947195
	(State or Other Jurisdiction of Incorporation)		(1.8	a.S. Employer Identification No.)
		ulevard, Suite 440, Arlin of Principal Executive Off	0 , 0	3
	(Registrant's	(301) 315-0027 s Telephone Number, Inc	luding Area Code)	
	(Former Name, Former Add	ress and Former Fiscal Ye	ear, if Changed since L	ast Report)
	months (or for such shorter period that the Registrant was			curities Exchange Act of 1934 (the "Exchange Act") during subject to such filing requirements for the past 90
•	mark whether the Registrant has submitted electronically this (or for such shorter period that the Registrant was rec	•	*	itted pursuant to Rule 405 of Regulation S-T during the
•	mark whether the Registrant is a large accelerated filer, an "large accelerated filer," "accelerated filer", "smaller report			
	Large accelerated filer $\ensuremath{\square}$ Accelerated filer $\ensuremath{\square}$ Nor	n-accelerated filer □ Smal	ler reporting company	☐ Emerging growth company ☐
	with company, indicate by check mark if the Registrant hards provided pursuant to Section 13(a) of the Exchange A		stended transition period	od for complying with any new or revised financial
Indicate by check	mark whether the Registrant is a shell company (as define	ed in Rule 12b-2 of the E	schange Act). Yes 🗆	No ☑
	Title of Each Class	Trading Symbol(s)	<u> </u>	Name of Each Exchange on Which Registered
C	ommon Stock, \$0.15 par value	AGX		New York Stock Exchange
Indicate the number	per of shares outstanding of each of the Registrant's classe	s of common stock, as of	the latest practicable of	late.
	Common stock, \$0.1	5 par value: 13,640,813 s	hares as of May 30, 20	025.

ARGAN, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

(In thousands, except per share data) (Unaudited)

	A	oril 30,
	2025	2024
REVENUES	\$ 193,660	\$ 157,682
Cost of revenues	156,797	139,738
GROSS PROFIT	36,863	17,944
Selling, general and administrative expenses	12,521	11,425
INCOME FROM OPERATIONS	24,342	6,519
Other income, net	5,444	4,794
INCOME BEFORE INCOME TAXES	29,786	11,313
Income tax expense	7,236	3,431
NET INCOME	22,550	7,882
OTHER COMPREHENSIVE INCOME, NET OF TAXES		
Foreign currency translation adjustments	3,621	(790)
Net unrealized gains (losses) on available-for-sale securities	2,680	· /
COMPREHENSIVE INCOME	\$ 28,851	
EADNINGC DED GITA DE		
EARNINGS PER SHARE Basic	\$ 1.65	\$ 0.59
Diluted	\$ 1.60	
		<u> </u>
WEIGHTED AVERAGE SHARES OUTSTANDING		
Basic	13,628	13,257
Diluted	14,112	13,572
G L GWAN THE THE CHANGE THE CHANG		0.500
CASH DIVIDENDS PER SHARE	\$ 0.375	\$ 0.300

The accompanying notes are an integral part of these condensed consolidated financial statements.

ARGAN, INC. AND SUBSIDIARIES CONDENS ED CONSOLIDATED BALANCE SHEETS (Dollars in thousands, except per share data)

	 April 30, 2025 Jnaudited)	_	nuary 31, 2025 (Note 1)
ASSETS	ŕ		`
CURRENT ASSETS			
Cash and cash equivalents	\$ 189,251	\$	145,263
Investments	357,206		379,874
Accounts receivable, net	106,499		175,808
Contract assets	30,358		28,430
Other current assets	 54,763		51,925
TOTAL CURRENT ASSETS	738,077		781,300
Property, plant and equipment, net	14,512		14,463
Goodwill	28,033		28,033
Intangible assets, net	1,728		1,826
Deferred taxes, net	_		552
Right-of-use and other assets	9,805		10,053
TOTAL ASSETS	\$ 792,155	\$	836,227
LIABILITIES AND STOCKHOLDERS' EQUITY			
CURRENT LIABILITIES			
Accounts payable	\$ 69,266	\$	97,297
Accrued expenses	69,891		83,319
Contract liabilities	283,793		299,241
TOTAL CURRENT LIABILITIES	422,950	_	479,857
Deferred taxes, net	667		
Noncurrent liabilities	4,643		4,513
TOTAL LIABILITIES	428,260		484,370
COMMITMENTS AND CONTINGENCIES (see Notes 8 and 9)			
CONTINUE VIS AND CONTINUE VCIES (SCUNDICS 8 and 9)			
STOCKHOLDERS' EQUITY			
Preferred stock, par value \$0.10 per share – 500,000 shares authorized; no shares issued and outstanding	_		_
Common stock, par value \$0.15 per share – 30,000,000 shares authorized; 15,828,289 shares issued;			
13,638,569 and 13,634,214 shares outstanding at April 30, 2025 and January 31, 2025, respectively	2,374		2,374
Additional paid-in capital	165,598		168,966
Retained earnings	310,178		292,698
Treasury stock, at cost – 2,189,720 and 2,194,075 shares at April 30, 2025 and January 31, 2025,			
respectively	(114,018)		(105,643)
Accumulated other comprehensive loss	(237)		(6,538)
TOTAL STOCKHOLDERS' EQUITY	363,895		351,857
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 792,155	\$	836,227

The accompanying notes are an integral part of these condensed consolidated financial statements.

ARGAN, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY FOR THE THREE MONTHS ENDED APRIL 30, 2025 AND 2024

(Dollars in thousands) (Unaudited)

	Common Stock			Additional					Acc	umulated Other		
	Outstanding Shares		Par Value		Paid-in Capital		Retained Earnings	Treasury Stock	C	omprehensive Loss	Sto	Total ckholders' Equity
Balances, February 1, 2025	13,634,214	\$	2,374	\$	168,966	\$	292,698	\$ (105,643)	\$	(6,538)	\$	351,857
Net income	_		_		_		22,550	_		_		22,550
Foreign currency translation gain	_		_		_		_	_		3,621		3,621
Net unrealized gains on available-for-sale securities	_		_		_		_	_		2,680		2,680
Stock compensation expense	_		_		1,188		_	_		_		1,188
Stock option exercises and restricted stock unit settlements, net	59,472		_		(4,556)		_	(1,526)		_		(6,082)
Common stock repurchases	(55,117)		_				_	(6,849)		_		(6,849)
Cash dividends			_		_		(5,070)	_		_		(5,070)
Balances, April 30, 2025	13,638,569	\$	2,374	\$	165,598	\$	310,178	\$ (114,018)	\$	(237)	\$	363,895
Balances, February 1, 2024	13,242,520	\$	2,374	\$	164,183	\$	225,507	\$ (97,528)	\$	(3,597)	\$	290,939
Net income	_				_		7,882	`		`		7,882
Foreign currency translation loss	_		_		_		_	_		(790)		(790)
Net unrealized losses on available-for-sale securities	_		_		_		_	_		(969)		(969)
Stock compensation expense	_		_		1,211		_	_				1,211
Stock option exercises and restricted stock unit settlements, net	113,260		_		(893)		_	(13)		_		(906)
Common stock repurchases	(5,600)		_		`		_	(187)		_		(187)
Cash dividends							(4,025)					(4,025)
Balances, April 30, 2024	13,350,180	\$	2,374	\$	164,501	\$	229,364	\$ (97,728)	\$	(5,356)	\$	293,155

 $The \ accompanying \ notes \ are \ an \ integral \ part \ of \ these \ condensed \ consolidated \ financial \ statements.$

ARGAN, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thous ands) (Unaudited)

	Three Mont	d April 30,			
	2025		2024		
CASH FLOWS FROM OPERATING ACTIVITIES	·				
Net income	\$ 22,550) \$	7,882		
Adjustments to reconcile net income to net cash provided by operating activities					
Stock compensation expense	1,188	}	1,211		
Right-of-use asset amortization	1,173	j,	647		
Depreciation	41:	j	480		
Changes in accrued interest on investments	1,265	;	3,544		
Deferred income tax expense	340)	263		
Other	(1,014	(1	59		
Changes in operating assets and liabilities					
Accounts receivable	69,309)	(12,636)		
Contract assets	(1,928	3)	(6,196)		
Other assets	(2,934	(1	(4,422)		
Accounts payable and accrued expenses	(39,623	5)	7,479		
Contract liabilities	(15,448	3)	19,375		
Net cash provided by operating activities	35,293	5	17,686		
CASH FLOWS FROM INVESTING ACTIVITIES					
Purchases of short-term investments	(12,500	n	(57,500)		
Maturities of short-term investments	50.000	/	80,000		
Purchases of available-for-sale securities	(27,189		(29,824)		
Maturities of available-for-sale securities	15,000	/	9,230		
Purchases of property, plant and equipment	(39:		(322)		
Investments in solar energy projects	(39.	')	(3,312)		
Net cash provided by (used in) investing activities	24,910	_	(1,728)		
Net cash provided by (used in) investing activities	24,910	<u>'</u>	(1,720)		
CASH FLOWS FROM FINANCING ACTIVITIES					
Common stock repurchases	(6,849		(187)		
Payments of cash dividends	(5,070	/	(4,025)		
Settlements of share-based awards, net of withholding taxes paid	(6,082	!)	(906)		
Net cash used in financing activities	(18,00)	.)	(5,118)		
EFFECTS OF EXCHANGE RATE CHANGES ON CASH	1,780)	(134)		
NET INCREASE IN CASH AND CASH EQUIVALENTS	43.988		10.706		
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	145,263		197,032		
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 189,25		207,738		
CASITAND CASITEQUIVALENTS, END OF FERIOD	\$ 169,23	<u> </u>	201,136		
NON-CASH INVESTING AND FINANCING ACTIVITIES					
Right-of-use assets obtained in exchange for lease obligations	\$ 1,574	1 \$	542		
SUPPLEMENTAL CASH FLOW INFORMATION					
Cash paid for income taxes, net of refunds	\$ 10	\$	3,312		
Cash paid for operating leases	\$ 1,135	5 \$	651		
- Land - L. all and a Company	<u> </u>	- <u>*</u>			

 $The \ accompanying \ notes \ are \ an \ integral \ part \ of \ these \ condensed \ consolidated \ financial \ statements.$

ARGAN, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS April 30, 2025

(Tabular dollar amounts in thousands, except per share data) (Unaudited)

NOTE 1 – DESCRIPTION OF THE BUSINESS AND BASIS OF PRESENTATION

Description of the Business

Argan, Inc. ("Argan") conducts operations through its wholly-owned subsidiaries across three distinct reportable business segments. Argan and these consolidated subsidiaries are hereinafter collectively referred to as the "Company."

Through its power industry services segment, the Company provides a full range of engineering, procurement, construction, commissioning, maintenance, project development, and technical consulting services to the power generation market. The customers include primarily independent power producers, public utilities, power plant equipment suppliers and other commercial firms with significant power requirements. Customer projects are located in the United States (the "U.S."), the Republic of Ireland ("Ireland") and the United Kingdom (the "U.K."). The Company's industrial construction services segment provides on-site services that support new plant construction and additions, maintenance turnarounds, shutdowns and emergency mobilizations for industrial operations primarily located in the Southeast region of the U.S. and that may include the fabrication, delivery and installation of steel components such as piping systems and pressure vessels. The Company's telecommunications infrastructure services segment provides project management, construction, installation and maintenance services to commercial, local government and federal government customers primarily in the Mid-Atlantic region of the U.S.

Basis of Presentation and Significant Accounting Policies

The condensed consolidated financial statements include the accounts of Argan and its wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation. In Note 15, the Company has provided certain financial information relating to the operating results and assets of its reportable segments based on the manner in which management disaggregates the Company's financial reporting for the purpose of making internal operating decisions.

The Company's fiscal year ends on January 31 each year. The condensed consolidated balance sheet as of April 30, 2025, the condensed consolidated statements of earnings and stockholders' equity for the three months ended April 30, 2025 and 2024, and the condensed consolidated statements of cash flows for the three months ended April 30, 2025 and 2024 are unaudited. The condensed consolidated balance sheet as of January 31, 2025 has been derived from audited consolidated financial statements. These condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (the "SEC"). Certain information and note disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading. The accompanying condensed consolidated financial statements and notes should be read in conjunction with the consolidated financial statements, the notes thereto, and the independent registered public accounting firm's report thereon, that are included in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2025 ("Fiscal 2025").

In the opinion of management, the accompanying condensed consolidated financial statements contain all adjustments, which are of a normal and recurring nature, considered necessary for a fair statement of the financial position of the Company as of April 30, 2025, and its earnings and cash flows for the interimperiods presented. The results of operations for any interimperiod are not necessarily indicative of the results of operations for any other interimperiod or for a full fiscal year.

Recently Issued Accounting Pronouncements

In December 2023, the Financial Accounting Standards Board (the "FASB") issued Accounting Standards Update ("ASU") 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*, which introduces more detailed requirements for annual disclosures for income taxes. The ASU requires public business entities to present specific

categories in the income tax rate reconciliation and to provide additional information for reconciling items that meet a quantitative threshold. ASU 2023-09 also requires all entities to disclose the amounts of income taxes paid, net of refunds received, disaggregated by federal, state, and foreign jurisdiction. The amendments in this update are effective for fiscal years beginning after December 15, 2024. Early adoption is permitted. The Company is currently evaluating the effects, if any, that the adoption of ASU 2023-09 may have on its financial position, results of operations, cash flows, or disclosures.

In November 2024, the FASB issued ASU 2024-03, *Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses*, which requires public business entities to disclose specific information about certain costs and expenses. The amendments in this update are effective for fiscal years beginning after December 15, 2026, and interim periods within fiscal years beginning after December 15, 2027. Early adoption is permitted. The Company is currently evaluating the effects, if any, that the adoption of ASU 2024-03 may have on its financial position, results of operations, cash flows, or disclosures.

There are no other recently issued accounting pronouncements that have not yet been adopted that the Company considers material to its condensed consolidated financial statements.

NOTE 2 – REVENUES FROM CONTRACTS WITH CUSTOMERS

Disaggregation of Revenues

The following table presents consolidated revenues for the three months ended April 30, 2025 and 2024, disaggregated by the geographic area where the corresponding projects were located:

	 Three Months Ended April 30,								
	2025		2024						
United States	\$ 181,106	\$	124,331						
Republic of Ireland	9,888		28,891						
United Kingdom	2,666		4,460						
Consolidated revenues	\$ 193,660	\$	157,682						

Revenues for projects located in Ireland and the U.K. are attributed to the power industry services segment. The major portions of the Company's consolidated revenues are recognized pursuant to fixed-price contracts with most of the remaining portions earned pursuant to time-and-material contracts. Consolidated revenues are disaggregated by reportable segment in Note 15 to the condensed consolidated financial statements.

Contract Assets and Liabilities

During the three months ended April 30, 2025, there were no material unusual or one-time adjustments to contract asset or contract liability balances. The Company recognized the following revenues that were included in the contract liabilities balances at the beginning of the respective fiscal year:

	 Three Months Ended April 30, 2025 2024							
	2025		2024					
Revenues recognized from contract liabilities	\$ 146,520	\$	66,537					

Contract retentions are billed amounts which, pursuant to the terms of the applicable contract, are not paid by customers until a defined phase of a contract or project has been completed and accepted. These retained amounts are reflected in contract assets or contract liabilities depending on the net contract position of the particular contract. The amounts retained by project owners and other customers under construction contracts at April 30, 2025 and January 31, 2025 were \$20.6 million and \$15.8 million, respectively.

Variable Consideration

Variable consideration includes unapproved change orders where the Company has project-owner directive for additional work or other scope changes, but has not yet obtained approval for the associated price or the corresponding additional effort. These amounts are included in the transaction price when it is considered probable that the applicable costs, including those for additional effort, will be recovered through a modification to the contract price. At April 30, 2025 and

January 31, 2025, the aggregate amounts of contract variations, which primarily related to an overseas project and were included in the corresponding transaction prices pending customer approvals, were \$8.9 million and \$8.0 million, respectively.

Remaining Unsatisfied Performance Obligations ("RUPO")

At April 30, 2025, the Company had RUPO of \$1.9 billion. The largest portion of RUPO at any date usually relates to engineering, procurement and construction ("EPC") services and other construction contracts with typical performance durations of one to four years. The Company estimates that approximately 32% of the RUPO amount at April 30, 2025 will be included in the amount of consolidated revenues that will be recognized during the year ending January 31, 2026 ("Fiscal 2026"). Most of the remaining amount of the RUPO amount at April 30, 2025 is expected to be recognized in revenues during the fiscal years ending January 31, 2027 ("Fiscal 2027"), 2028 ("Fiscal 2028") and 2029 ("Fiscal 2029").

It is important to note that estimates may be changed in the future and that cancellations, deferrals or scope adjustments may occur related to work included in the amount of RUPO at April 30, 2025. Accordingly, RUPO may be adjusted to reflect project delays and cancellations, revisions to project scope and cost and foreign currency exchange fluctuations, or to revise estimates, as effects become known. Such adjustments to RUPO may materially reduce future revenues below Company estimates.

NOTE 3 - CASH, CASH EQUIVALENTS AND INVESTMENTS

Cash Equivalents

At April 30, 2025 and January 31, 2025, certain amounts of cash equivalents were invested in a money market fund with assets invested in high-quality money market instruments, including U.S. Treasury obligations; obligations of U.S. government agencies, authorities, instrumentalities or sponsored enterprises; and repurchase agreements secured by such obligations. The balances of accrued dividends at April 30, 2025 and January 31, 2025 were \$0.3 million and \$0.3 million, respectively.

Investments

The Company's investments consisted of the following as of April 30, 2025 and January 31, 2025:

	April 30,	January 31,
	2025	2025
Short-term investments	\$ 115,048	\$ 153,129
Available-for-sale securities	242,158	226,745
Total investments	\$ 357,206	\$ 379,874

Short-Term Investments

Short-term investments as of April 30, 2025 and January 31, 2025 consisted solely of CDs with initial maturities of one year or less purchased from Bank of America, N.A. (the "Bank"). The Company has the intent and ability to hold the CDs until they mature, and they are carried at cost plus accrued interest. The balances of accrued interest on the CDs at April 30, 2025 and January 31, 2025 were \$2.5 million and \$3.1 million, respectively.

The Company's available-for-sale ("AFS") securities consisted of the following amounts of amortized cost, allowance for credit losses, gross unrealized gains and losses and estimated fair value by contractual maturity as of April 30, 2025 and January 31, 2025:

	April 30, 2025										
			Allowance for			Gross		Gross	E	stimated	
	Amortized			Credit	Un	realized	Un	realized		Fair	
		Cost		Losses		Gains	Losses		Value		
U.S. Treasury notes:											
Due within one year	\$	50,463	\$	_	\$	76	\$	27	\$	50,512	
Due in one to three years		76,240		_		1,141		_		77,381	
Due in three to five years		112,311		_		2,225		271		114,265	
Totals	\$	239,014	\$		\$	3,442	\$	298	\$	242,158	

	January 31, 2025											
	Amortized Cost		Allowance for Credit Losses		Gross Unrealized Gains		Gross Unrealized Losses		E	stimated Fair Value		
U.S. Treasury notes:												
Due within one year	\$	50,676	\$	_	\$	126	\$	7	\$	50,795		
Due in one to three years		84,881		_		381		105		85,157		
Due in three to five years		91,599		_		124		930		90,793		
Totals	\$	227,156	\$	_	\$	631	\$	1,042	\$	226,745		

As of April 30, 2025 and January 31, 2025, interest receivable in the amounts of \$1.7 million and \$2.1 million were included in the balances of AFS securities. For the three months ended April 30, 2025 and 2024, there were no sales of the Company's AFS securities and, therefore, there were no amounts of gains or losses reclassified out of other comprehensive income into net income.

The Company does not believe the unrealized losses represent credit losses based on the evaluation of evidence as of April 30, 2025, which includes an assessment of whether it is more likely than not the Company will be required to sell or intends to sell the investments before recovery of their corresponding amortized cost bases.

Earnings on Cash and Invested Funds

The Company earns interest and dividends on its cash equivalents and invested funds. The Company also earns interest on most of its cash balances. Earnings on invested funds and cash account balances for the three months ended April 30, 2025 and 2024 were \$5.5 million and \$4.8 million, respectively, which are included in other income, net, in the condensed consolidated statements of earnings.

At April 30, 2025 and January 31, 2025, the weighted average annual yields of the Company's outstanding invested funds and interest-bearing cash account balances were 4.0% and 4.1%, respectively.

Concentration Risk

The Company has a substantial portion of its cash on deposit in the U.S. with the Bank or invested in CDs purchased from the Bank. In addition, the Company has cash invested in a money market fund at a separate institution. The Company also maintains certain Euro-based bank accounts in Ireland and certain pound sterling-based bank accounts in the U.K. in support of the operations of APC. As of April 30, 2025 and January 31, 2025, approximately 14% and 2%, respectively, of the Company's cash and cash equivalents were held by financial institutions in Ireland and the U.K. Management does not believe that the combined amount of the CDs and the cash deposited with the Bank, cash invested in the money market fund, and cash balances maintained at financial institutions in Ireland and the U.K., in excess of government-insured levels, represent material risks.

NOTE 4 - FAIR VALUE MEASUREMENTS

The following table presents the Company's financial instruments as of April 30, 2025 and January 31, 2025 that are measured and recorded at fair value on a recurring basis:

		Apr	il 30, 2025		January 31, 2025					
	Level 1 Inputs		Level 2 Inputs	Level 3 Inputs	Level 1 Inputs		Level 2 Inputs			Level 3 Inputs
Cash equivalents:	 									
Money market fund	\$ 78,977	\$	— 5	\$ —	\$	93,067	\$	_	\$	_
Available-for-sale securities:										
U.S. Treasury notes	_		242,158	_		_		226,745		_
Totals	\$ 78,977	\$	242,158	\$ —	\$	93,067	\$	226,745	\$	_

NOTE 5 - ACCOUNTS RECEIVABLE

Accounts receivable includes amounts that have been billed and amounts that are billable to customers. As of April 30, 2025, there were billable amounts related to an overseas project in the total amount of \$25.0 million, including the expected refund of the letter of credit draw identified in Note 9.

The amounts of the provision for credit losses for the three months ended April 30, 2025 and 2024 were insignificant. The allowance for credit losses at April 30, 2025 and January 31, 2025 was \$1.9 million and \$1.9 million, respectively.

NOTE 6 - INTANGIBLE ASSETS

The goodwill balances related primarily to the power industry services and industrial construction services segments, which were \$18.5 million and \$9.5 million, respectively, at both April 30, 2025 and January 31, 2025. Management does not believe that any events or circumstances occurred or arose since January 31, 2025, that required an updated assessment of the goodwill balances.

The Company's intangible assets, other than goodwill, relate primarily to the industrial construction services segment and consisted of the following as of April 30, 2025 and January 31, 2025:

		April 30, 2025						Janu	ary 31, 202	5		
	Estimated	Gross	Ac	cumulated		Net		Gross	Acc	umulated		Net
	Useful Life	Amounts	An	nortization	A	mounts	A	mounts	Am	ortization	Aı	mounts
Trade name	15 years	\$ 4,499	\$	2,824	\$	1,675	\$	4,499	\$	2,749	\$	1,750
Customer relationships	10 years	916		863		53		916		840		76
Totals		\$ 5,415	\$	3,687	\$	1,728	\$	5,415	\$	3,589	\$	1,826

There were no additions to intangible assets during the three months ended April 30, 2025 and 2024. During the three months ended April 30, 2025 and 2024, there were no impairment losses related to intangible assets. Amortization expense related to intangible assets for the three months ended April 30, 2025 and 2024 were \$0.1 million and \$0.1 million respectively.

The following is a schedule of future amounts of amortization related to purchased intangibles:

	Amortiza	tion
Years Ending January 31,	Expens	e
2026 (remainder)	\$	278
2027		300
2028		300
2029		300
2030		300
Thereafter		250
Total	\$ 1	,728

NOTE 7 - FINANCING ARRANGEMENTS

On May 24, 2024, the Company and the Bank executed the Second Amended and Restated Replacement Credit Agreement with an expiration date of May 31, 2027 (the "Credit Agreement"). The Credit Agreement has a base lending commitment amount of \$35.0 million and establishes the interest rate for revolving loans at the Secured Overnight Financing Rate ("SOFR") plus 1.85%. In addition to the base commitment, the credit facility includes an accordion feature that allows for an additional commitment amount of \$30.0 million, subject to certain conditions. The Company may use the borrowing ability to cover other credit instruments issued by the Bank for the Company's use in the ordinary course of business as defined in the Credit Agreement. Further, on May 31, 2024, the Company entered into a companion facility, in the amount of \$25.0 million, pursuant to which an overseas subsidiary of the Company may cause the Bank's European entity to issue letters of credit on its behalf that will be secured by a blanket parent company guarantee that was issued by the Company to the Bank.

At April 30, 2025 and January 31, 2025, the Company did not have any borrowings outstanding under the Credit Agreement. However, the Bank has issued a letter of credit in the total outstanding amount of \$0.3 million at April 30, 2025. At January 31, 2025, there were no outstanding letters of credit issued under the credit facilities.

The Company has pledged the majority of its assets to secure its financing arrangements. The Bank's consent is not required for acquisitions, divestitures, cash dividends or significant investments as long as certain conditions are met. The Credit Agreement requires that the Company comply with certain financial covenants at its fiscal year-end and at each fiscal quarter-end. The Credit Agreement includes other terms, covenants and events of default that are customary for a credit facility of its size and nature, including a requirement to achieve positive adjusted earnings before interest, taxes, depreciation and amortization, as defined, over each rolling twelve-month measurement period. As of April 30, 2025, the Company was in compliance with the covenants and other requirements of the Credit Agreement.

NOTE 8 - COMMITMENTS

As of April 30, 2025, the estimated amount of the Company's unsatisfied bonded performance obligations, covering all of its subsidiaries, was approximately \$0.6 billion. As of April 30, 2025, the outstanding amount of bonds covering other risks, including warranty obligations and contract payment retentions related to completed activities, was \$45.7 million.

NOTE 9 - LEGAL CONTINGENCIES

In the normal course of business, the Company may have pending claims and legal proceedings. The Company maintains accrued expense balances for the estimated amounts of legal costs expected to be billed related to any significant matter. In the opinion of management, based on information available at this time, there are no current claims and proceedings that would have a material adverse effect on the consolidated financial statements. However, the outcomes of such legal claims and proceedings are subject to inherent uncertainties.

In March 2025, APC's subsidiary in the U.K., Atlantic Projects Company (UK) Limited ("APC UK") sued EP NI Energy Limited and EP UK Investment Limited (together referred to as "EP") in the High Court of Justice, Business and Property Courts of England and Wales for EP's breach of contract and failure to remedy various events which negatively impacted the schedule and costs of an overseas project, resulting in EP receiving the benefits of the construction efforts of APC UK and the corresponding progress on the project without making payments for the value received. As previously disclosed, APC UK provided notice to terminate as a result of project owner breaches of the contract. Those breaches were not resolved, as a result of which the contract terminated on May 3, 2024. Subsequently, the project owner made a draw for the full amount of a \$9.2 million irrevocable letter of credit, or on-demand performance bond, issued by the Company's bank. APC UK and the Company believe the project owner initiated the draw without cause and, therefore, the amount should be refunded. This amount is included in accounts receivable as of April 30, 2025. APC UK has significant billable receivables, unresolved contract variations and claims for extensions of time, among other issues, related to the overseas project. The project owner has asserted counterclaims that APC UK disputes. APC UK will vigorously assert its rights and claims in order to recover its lost value and collect any remaining monies owed.

NOTE 10 - STOCK-BASED COMPENSATION

Stock-based compensation expense for the three months ended April 30, 2025 and 2024 was \$1.2 million and \$1.2 million, respectively. At April 30, 2025, there was \$10.5 million in unrecognized compensation costs related to outstanding stock awards that the Company expects to recognize over the next three years.

During the three months ended April 30, 2025, the Company awarded performance-based restricted stock units covering a target of 5,500 shares of common stock, earnings per share performance-based restricted stock units covering a target of 16,450 shares of common stock, renewable energy performance-based restricted stock units covering a target of 2,500 shares of common stock, and time-based restricted stock units covering 28,640 shares of common stock. The number of shares of common stock to be issued under certain awards may exceed the number of target shares if certain performance goals are exceeded. The changes in the maximum number of shares of common stock issuable pursuant to outstanding restricted stock units for the three months ended April 30, 2025, are presented below (shares in thousands):

		Av	ighted- ærage nt-Date
		Grant-Da Fair Valu	
	Shares	Per	Share
Outstanding, February 1, 2025	271	\$	32.69
Granted	80	\$	80.60
Issued	(94)	\$	26.85
Outstanding, April 30, 2025	257	\$	49.76

During the three months ended April 30, 2025, the Company awarded nonqualified stock options to purchase 4,000 shares of common stock at a weighted-average exercise price per share of \$148.72. During the three months ended April 30, 2025, nonqualified stock options to purchase 10,000 shares of common stock were exercised at a weighted-average exercise price per share of \$45.75. As of April 30, 2025, there were 443,500 nonqualified stock options outstanding.

Shares Withheld and Treasury Stock

For the three months ended April 30, 2025 and 2024, the Company used 59,472 shares and 113,260 shares of treasury stock, respectively, to settle stock option exercises and other share-based awards. For the three months ended April 30, 2025, the Company accepted 44,669 shares of common stock at the average price per share of \$146.41 for the exercise price and/or tax withholding in connection with stock option exercises and other share-based award settlements. For the three months ended April 30, 2024, the Company accepted 185,354 shares of common stock at the average price per share of \$60.64 for the exercise price and/or tax withholding in connection with stock option exercises and other share-based award settlements.

NOTE 11 - INCOME TAXES

The Company's income tax amounts for the three months ended April 30, 2025 and 2024 differed from corresponding amounts computed by applying the federal corporate income tax rate of 21% to the income before income taxes for the periods as presented below:

	Three Months Ended April 30				
		2025	2024		
U.S. statutory federal income tax expense	\$	6,255	\$	2,376	
Difference resulting from:					
State income taxes, net of federal tax effect		1,138		418	
Unrecognized tax loss benefit		_		794	
Executive compensation limitation		349		155	
Stock-based compensation windfall		(478)		(349)	
Other permanent differences and adjustments, net		(28)		37	
Income tax expense	\$	7,236	\$	3,431	

Net Operating Loss ("NOL") Carryback

As a result of the tax changes enacted by the Coronavirus, Aid, Relief and Economic Security Act signed into law in March 2020 (the "CARES Act"), the Company made a filing during the year ended January 31, 2021 with the Internal Revenue Service (the "IRS") requesting carryback refunds of income taxes paid for the years ended January 31, 2016 ("Fiscal 2016") and 2015 ("Fiscal 2015") in the total amount of approximately \$12.7 million. At the instruction of the IRS, the Company filed amended income tax returns for Fiscal 2016 and Fiscal 2015 during the year ended January 31, 2024; the IRS has not completed the examination and approval process for the Company's amended tax returns and refund request.

Research and Development Tax Credits

During the year ended January 31, 2023, the Company filed amended federal income tax returns for the year ended January 31, 2022 ("Fiscal 2022") and for the year ended January 31, 2021 ("Fiscal 2021") that included research and development tax credits in the total amount of \$5.8 million, which was netted with a provision for uncertain tax return positions in the amount of \$2.4 million. In May 2023, the Company received notification that these amended federal income tax returns were selected for examination. At April 30, 2025, the examination was progressing through the stages of documentation requests and review.

Income Tax Refunds

As of April 30, 2025 and January 31, 2025, the balances of other current assets in the condensed consolidated balance sheet included income tax refunds receivable, related accrued interest, and prepaid income taxes in the total amounts of approximately \$30.9 million. The income tax refunds included the amounts expected to be received from the IRS upon its review and approval of the Company's NOL carryback refund request and the completion of its examination of the amended tax returns for Fiscal 2022 and Fiscal 2021 as described above.

Income Tax Returns

The Company is subject to federal and state income taxes in the U.S., and income taxes in Ireland and the U.K. Tax treatments within each jurisdiction are subject to the interpretation of the related tax laws and regulations which require significant judgments to apply. The Company is no longer subject to income tax examinations by authorities for its fiscal years ended on or before January 31, 2021, except for several notable exceptions including Ireland, the U.K. and several states where the open periods are one year longer.

Solar Energy Projects

The Company holds equity investments in Solar Tax Credit ("STC") investments. Primarily, the STC investments are structured as limited liability companies that invest in solar energy projects that are eligible to receive energy tax credits. As of April 30, 2025, the Company had \$11.5 million of remaining cash investment commitments related to its STC investments, which are expected to be paid in Fiscal 2026. At April 30, 2025 and January 31, 2025, the investment accounts

balances were \$3.9 million and \$4.6 million, respectively, which are included in right-of-use and other assets in the condensed consolidated balance sheets.

The Company has elected to use the proportional amortization method ("PAM") for STC investments that qualify. For the Company's STC investments that qualify for PAM, the Company recognized \$0.8 million and \$0.7 million of income tax credits and other income tax benefits during the three months ended April 30, 2025 and 2024, respectively. The Company recorded amortization related to these STC investments of \$0.7 million during each of the three months ended April 30, 2025 and 2024. The amount of non-income tax related activity and other returns related to the STC investments that qualify for PAM were not material for the three months ended April 30, 2025 and 2024.

For the three months ended April 30, 2025 and 2024, the Company's share of activity from its STC investments that do not qualify for PAM was not material.

NOTE 12 - EARNINGS PER SHARE

Potentially dilutive securities include stock options and restricted stock units. Diluted earnings per share includes only securities that are actually dilutive. Basic and diluted earnings per share are computed as follows (in thousands, except per share data):

	 Three Months	Ended Ap	ril 30,
	2025		2024
Net income	\$ 22,550	\$	7,882
Weighted average shares outstanding - basic	13,628		13,257
Effect of stock awards	484		315
Weighted average shares outstanding - diluted	14,112		13,572
Earnings per share			
Basic	\$ 1.65	\$	0.59
Diluted	\$ 1.60	\$	0.58
Anti-dilutive securities not included	 4		344

NOTE 13 - STOCKHOLDERS' EQUITY

During the three months ended April 30, 2025 and during Fiscal 2025, the Company paid dividends to stockholders as follows:

Record Date	Payment Date	 Amount Per Share
April 22, 2025	April 30, 2025	\$ 0.375
January 23, 2025	January 31, 2025	0.375
October 23, 2024	October 31, 2024	0.375
July 23, 2024	July 31, 2024	0.300
April 22, 2024	April 30, 2024	0.300

On April 10, 2025, the board of directors increased the total authorization to repurchase shares of the Company's common stock by \$25 million, bringing the aggregate authorized amount to \$150 million. Pursuant to its established program and authorizations provided by Argan's board of directors, the Company repurchased shares of its common stock during the three months ended April 30, 2025 and 2024 and added the shares to treasury stock. During these periods, the Company repurchased 55,117 shares and 5,600 shares of common stock, all on the open market, for aggregate prices of approximately \$6.8 million, or \$124.25 per share, and \$0.3 million, or \$44.87 per share, respectively.

NOTE 14 - CUSTOMER CONCENTRATIONS

The majority of the Company's consolidated revenues relate to performance by the power industry services segment. The following schedule presents the percentage of consolidated revenues for each reportable business segment for the respective periods:

	Three Months Ended April 30,					
	2025	2024				
Power industry services	82.8 %	69.9 %				
Industrial construction services	15.1	27.7				
Telecommunications infrastructure services	2.1	2.4				

The Company's most significant customer relationships for the three months ended April 30, 2025 included two power industry services customers, which accounted for 30% and 25% of consolidated revenues. The Company's most significant customer relationships for the three months ended April 30, 2024 included two power industry services customers, which accounted for 28% and 11% of consolidated revenues.

The accounts receivable balances from three major customers represented 26%, 23%, and 15% of the corresponding consolidated balance as of April 30, 2025. Accounts receivable balances from four major customers represented 22%, 16%, 13%, and 10% of the corresponding consolidated balance as of January 31, 2025.

The contract asset balances attributable to two major customers represented 26% and 17% of the corresponding consolidated balance as of April 30, 2025, and the contract asset balances attributable to four major customers represented 26%, 15%, 15% and 13% of the corresponding consolidated balance as of January 31, 2025.

NOTE 15 - SEGMENT REPORTING

Segments represent components of an enterprise for which discrete financial information is available that is evaluated regularly by the Company's chief executive officer, who is the chief operating decision maker (the "CODM"), in determining how to allocate resources and in assessing performance. The CODM uses income before income taxes to assess the performance of the Company's business segments and make determinations on the allocation of resources. The Company's reportable segments recognize revenues and incur expenses, and they are organized in separate business units with different management teams, customers, talents, and services. The Company's reportable segments may include more than one operating segment.

Intersegment revenues and the related cost of revenues are netted against the corresponding amounts of the segment receiving the intersegment services. For the three months ended April 30, 2025 intersegment revenues were \$1.9 million. For the three months ended April 30, 2024, intersegment revenues were not material. Intersegment revenues for the aforementioned periods related to services provided by the industrial construction services segment to the power industry services segment and were based on prices negotiated by the parties.

Summarized below are certain operating results and financial position data of the Company's reportable business segments for the three months ended April 30, 2025 and 2024. Selling, general and administrative expenses include compensation and benefits expenses, professional fees, information technology expenses, insurance premiums, rent expense, business development expenses, amortization and depreciation. Other income, net, primarily includes earnings on invested funds. The "Other" column in each summary includes the Company's corporate expenses.

Three Months Ended April 30, 2025		Power Services		dustrial Services		elecom ervices		Other		Totals
Revenues	\$	160,356	\$	29,184	\$	4,120	\$	_	\$	193,660
Cost of revenues		127,386		26,033		3,378		_		156,797
Gross profit		32,970		3,151		742				36,863
Selling, general and administrative expenses		6,786		1,612		918		3,205		12,521
Income (loss) from operations		26,184		1,539		(176)		(3,205)		24,342
Other income, net	_	4,372				32	_	1,040		5,444
Income (loss) before income taxes	\$	30,556	\$	1,539	\$	(144)	\$	(2,165)		29,786
Income tax expense										7,236
Net income									\$	22,550
Amortization of intangibles	\$		\$	98	\$		\$	_	\$	98
Depreciation		160		160		92		3		415
Property, plant and equipment additions	_	215		12		88		80	_	395
Current assets	\$	542,993	\$	43,147	\$	5,956	\$	145,981	\$	738,077
Current liabilities	_	398,610	_	19,095	_	3,962		1,283		422,950
Goodwill		18,476		9,467		90				28,033
Total assets	_	577,692		58,995		8,672	_	146,796	_	792,155
Three Months Ended		Power		dustrial	_	elecom		0.0		
April 30, 2024	2	Services	S	Services	S	ervices	•	Other	•	Totals
April 30, 2024 Revenues	\$	Services 110,266		43,699	_	3,717	\$	Other	\$	157,682
April 30, 2024 Revenues Cost of revenues	\$	Services 110,266 98,992	S	43,699 37,879	S	ervices	\$	Other	\$	157,682 139,738
April 30, 2024 Revenues	\$	Services 110,266	S	43,699	S	3,717 2,867	\$	Other — — — — — — 2.814	\$	157,682
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses	\$	Services 110,266 98,992 11,274	S	43,699 37,879 5,820	S	3,717 2,867 850	\$		\$	157,682 139,738 17,944
April 30, 2024 Revenues Cost of revenues Gross profit	\$	Services 110,266 98,992 11,274 6,128	S	43,699 37,879 5,820 1,873	S	3,717 2,867 850 610	\$		\$	157,682 139,738 17,944 11,425
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations	\$	Services 110,266 98,992 11,274 6,128 5,146	S	43,699 37,879 5,820 1,873 3,947	S	3,717 2,867 850 610	\$	2,814 (2,814)	\$	157,682 139,738 17,944 11,425 6,519
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net		Services 110,266 98,992 11,274 6,128 5,146 4,061	\$	58ervices 43,699 37,879 5,820 1,873 3,947	\$	3,717 2,867 850 610 240		2,814 (2,814) 732	\$	157,682 139,738 17,944 11,425 6,519 4,794
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net Income (loss) before income taxes		Services 110,266 98,992 11,274 6,128 5,146 4,061	\$	58ervices 43,699 37,879 5,820 1,873 3,947	\$	3,717 2,867 850 610 240		2,814 (2,814) 732	\$	157,682 139,738 17,944 11,425 6,519 4,794 11,313
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net Income (loss) before income taxes Income tax expense		Services 110,266 98,992 11,274 6,128 5,146 4,061	\$	58ervices 43,699 37,879 5,820 1,873 3,947	\$	3,717 2,867 850 610 240		2,814 (2,814) 732	_	157,682 139,738 17,944 11,425 6,519 4,794 11,313 3,431
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net Income (loss) before income taxes Income tax expense Net income Amortization of intangibles	\$	Services 110,266 98,992 11,274 6,128 5,146 4,061	\$	8ervices 43,699 37,879 5,820 1,873 3,947 1 3,948	\$	3,717 2,867 850 610 240	\$	2,814 (2,814) 732	\$	157,682 139,738 17,944 11,425 6,519 4,794 11,313 3,431 7,882
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net Income (loss) before income taxes Income tax expense Net income	\$	Services 110,266 98,992 11,274 6,128 5,146 4,061 9,207	\$	5ervices 43,699 37,879 5,820 1,873 3,947 1 3,948	\$	850 610 240 240	\$	2,814 (2,814) 732 (2,082)	\$	157,682 139,738 17,944 11,425 6,519 4,794 11,313 3,431 7,882
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net Income (loss) before income taxes Income tax expense Net income Amortization of intangibles Depreciation Property, plant and equipment additions	\$	Services 110,266 98,992 11,274 6,128 5,146 4,061 9,207	\$	97 245 32 32 32 38 3947 3,948	\$	97 18	\$	2,814 (2,814) 732 (2,082)	\$	157,682 139,738 17,944 11,425 6,519 4,794 11,313 3,431 7,882 97 480 322
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net Income (loss) before income taxes Income tax expense Net income Amortization of intangibles Depreciation Property, plant and equipment additions Current assets	\$	Services 110,266 98,992 11,274 6,128 5,146 4,061 9,207 137 272 416,117	\$	97 245 32 54,170	\$	3,717 2,867 850 610 240 240 97 18 3,844	\$		\$	157,682 139,738 17,944 11,425 6,519 4,794 11,313 3,431 7,882 97 480 322
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net Income (loss) before income taxes Income tax expense Net income Amortization of intangibles Depreciation Property, plant and equipment additions Current assets Current liabilities	\$	Services 110,266 98,992 11,274 6,128 5,146 4,061 9,207 137 272 416,117 293,979	\$	97 245 329,642 245 3947 29,642	\$	97 18 3,844 1,372	\$		\$	157,682 139,738 17,944 11,425 6,519 4,794 11,313 3,431 7,882 97 480 322 574,326 327,598
April 30, 2024 Revenues Cost of revenues Gross profit Selling, general and administrative expenses Income (loss) from operations Other income, net Income (loss) before income taxes Income tax expense Net income Amortization of intangibles Depreciation Property, plant and equipment additions Current assets	\$	Services 110,266 98,992 11,274 6,128 5,146 4,061 9,207 137 272 416,117	\$	97 245 32 54,170	\$	3,717 2,867 850 610 240 240 97 18 3,844	\$		\$	157,682 139,738 17,944 11,425 6,519 4,794 11,313 3,431 7,882 97 480 322

NOTE 16 — SUPPLEMENTAL FINANCIAL STATEMENT INFORMATION

Other current assets consisted of the following at April 30, 2025 and January 31, 2025:

	April 30, 2025	· ·	
Income tax refunds receivable and prepaid income taxes	\$ 30,871	\$	30,881
Note receivable	4,608		5,023
Prepaid expenses	8,383		5,751
Raw materials inventory	1,178		320
Other	9,723		9,950
Total other current assets	\$ 54,763	\$	51,925

Accrued expenses consisted of the following at April 30, 2025 and January 31, 2025:

	April 30, 2025	Ja	nuary 31, 2025
Accrued project costs	\$ 25,316	\$	31,620
Accrued compensation	16,330		29,772
Lease liabilities	2,678		2,710
Other	25,567		19,217
Total accrued expenses	\$ 69,891	\$	83,319

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion summarizes the financial position of Argan, Inc. and its subsidiaries as of April 30, 2025, and the results of their operations for the three month periods ended April 30, 2025 and 2024, and should be read in conjunction with (i) the unaudited condensed consolidated financial statements and notes thereto included elsewhere in this Quarterly Report on Form 10-Q and (ii) the consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for Fiscal 2025 that was filed with the SEC on March 27, 2025 (the "Annual Report").

Cautionary Statement Regarding Forward Looking Statements

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for certain forward-looking statements. We have made statements in this Item 2 and elsewhere in this Quarterly Report on Form 10-Q that may constitute "forward-looking statements." The words "believe," "expect," "anticipate," "plan," "intend," "estimate," "foresee," "should," "would," "could," or other similar expressions are intended to identify forward-looking statements.

Our forward-looking statements, financial position and results of operations, are based on our current expectations and beliefs concerning future developments and their potential effects on us. There can be no assurance that future developments affecting us will be those that we anticipate. All comments concerning our expectations for future revenues and operating results are based on our forecasts for existing operations that do not include the potential impacts of any future acquisitions.

Our forward-looking statements, by their nature, involve significant risks and uncertainties (some of which are beyond our control) and assumptions. They are subject to change based upon various factors including, but not limited to, the risks and uncertainties described in this Quarterly Report on Form 10-Q and our Annual Report. Should one or more of these risks or uncertainties materialize, or should any of our assumptions prove to be incorrect, actual results may vary in material respects from those projected in the forward-looking statements. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Business Description

The Company is primarily an engineering and construction firm that conducts operations through its wholly-owned subsidiaries across three distinct reportable business segments. Through our power industry services segment, we provide a full range of engineering, procurement, construction, commissioning, maintenance, project development and technical

consulting services to the power generation market. The customers include primarily independent power producers, public utilities, power plant equipment suppliers and other commercial firms with significant power requirements. Customer projects are located in the U.S., Ireland and the U.K. Our industrial construction services segment provides on-site services that support new plant construction and additions, maintenance turnarounds, shutdowns and emergency mobilizations for industrial operations primarily located in the Southeast region of the U.S. and that may include the fabrication, delivery and installation of steel components such as piping systems and pressure vessels. Our telecommunications infrastructure services segment provides project management, construction, installation and maintenance services to commercial, local government and federal government customers primarily in the Mid-Atlantic region of the U.S.

We may make additional opportunistic acquisitions and/or investments by identifying companies with significant potential for profitable growth and realizable synergies with one or more of our existing businesses. However, we may have more than one industrial focus depending on the opportunity and/or needs of our customers. Significant acquired companies will be operated in a manner that we believe will best provide long-term and enduring value for our stockholders.

Market Outlook

The majority of our consolidated revenues relate to performance in the U.S. by the power industry services reportable business segment, which provides EPC services to design, build, and commission large-scale energy projects. In the U.S., electricity demand has reached its highest level in two decades, driven by the expansion of data centers supporting artificial intelligence technologies, the growing adoption of electric vehicles, and the reshoring of manufacturing activities. Keeping up with growing energy demand is further challenged by the aging fleet of traditional power facilities that are at or nearing the end of their operational lives. Throughout the U.S., the risk of electricity shortages grows as the retirement of traditional power plants outpaces their replacements. While renewable energy sources like solar and wind are expanding, they often cannot provide the same level of consistent, around-the-clock power generation as the retiring thermal plants. Natural gas-fired power plants are expected to remain a key component of future capacity additions due to their cost-effectiveness, reliability, and ability to support intermittent energy sources.

Utility-scale solar, wind, and battery storage projects continue to expand their share of electricity generation, supported by declining capital costs, improved energy storage systems that enhance grid reliability, and supportive tax incentives. Despite their increasing cost competitiveness and their rapid deployment over the past several years, the long-term trajectory of renewables could be influenced by shifts in energy policy and evolving regulatory frameworks.

Recent changes in U.S. trade policy, including the implementation of new or increased tariffs, have introduced cost and supply chain uncertainties affecting certain construction materials and equipment. Tariffs on imported materials, including steel and aluminum, could significantly impact the cost of building power plants. Tariff measures may also cause import delays, increasing lead times necessary for materials to arrive at our construction sites. The resulting rise in material costs and delivery delays could lead to higher overall project expenses and changes to project timelines. As the current U.S. administration's approach to tariffs remains fluid at this time, the full extent of these effects remains uncertain. We continue to monitor developments closely, as prolonged or expanded trade restrictions could negatively affect project costs, timing, and customer demand.

Project Backlog

At April 30, 2025 and January 31, 2025, our consolidated project backlog amounts of \$1.9 billion and \$1.4 billion, respectively, consisted substantially of projects within our power industry services reporting segment.

Our reported project backlog at a point in time represents the expected revenue from the remaining work on projects where the scope is sufficiently defined and the contract value can be reasonably estimated. While the inclusion of contract values in project backlog involves management judgment based on the facts and circumstances, we typically include the value of the contract in project backlog upon receiving a notice to proceed from the project owner. In making the determination of project backlog, management may consider several factors, including terms of the contract, the degree of project financing and permitting, and historical experience with similar contracts. The start of new projects is primarily controlled by project owners and delays may occur that are beyond our control.

We are committed to the construction of state-of-the-art, natural gas-fired power plants, as important elements of our country's electricity-generation mix now and in the future. We target natural gas-fired power plants, renewable energy plants and industrial construction opportunities in the U.S., Ireland and the U.K. Our vision is to safely contribute to the

construction of the energy infrastructure and state-of-the-art industrial facilities that are essential to future economic prosperity in the areas where we operate. We intend to realize this vision with motivated, creative, high-energy and customer-driven teams that are committed to delivering the best possible project results each and every time.

Sandow Lakes Power Station

In April 2025, we received a notice to proceed on an EPC services contract for a 1.2 GW combined-cycle natural gas-fired power plant in Lee County, Texas. Construction is expected to begin during the summer of Fiscal 2026, with an expected project completion date in 2028.

Tarbert Next Generation Power Station

In January 2025, we entered into an EPC services contract for an approximately 300 MW biofuel power plant located in County Kerry, Ireland. The Tarbert Next Generation Power Station will run on 100% sustainable biofuels, specifically hydrotreated vegetable oil, with the potential to convert to hydrogen. Enabling works are now underway ahead of full construction commencing Fiscal 2026 with planned completion towards the end of the calendar year 2027.

700 MW Combined-Cycle Project

In December 2024, we entered into an EPC services contract and received the corresponding full notice to proceed ("FNTP") with a customer for an approximately 700 MW combined-cycle natural gas-fired power plant located in the U.S. Project activity commenced in the fourth quarter of Fiscal 2025. Project completion is scheduled for the fiscal year ending January 31, 2028.

Louisiana LNG Facility

In June 2024, we entered into a subcontract and received FNTP for the installation of five 90 MW gas turbines for the dedicated supply of power to a liquified natural gas ("LNG") facility in Louisiana. This project, led by our power industry services segment, is a collaboration with our industrial construction services segment. Project completion is scheduled for the first half of Fiscal 2026.

405 MW Midwest Solar Project

In August 2024, we received FNTP on an EPC services contract to construct a utility-scale solar field in Illinois with the capacity to provide 405 MW of electrical power. Project completion is scheduled for the first half of Fiscal 2027.

Midwest Solar and Battery Projects

Between January and early May 2024, we received FNTPs for three state-of-the-art solar energy and battery energy storage facilities in Illinois. The three projects will cumulatively represent 160 MW of electrical power and 22 MW of energy storage. Two of these projects were completed in the fourth quarter of Fiscal 2025. Completion of the final project, which experienced certain regulatory delays, is expected to be completed within the next 12 months.

Trumbull Energy Center

In November 2022, we received FNTP on an EPC services contract for a 950 MW combined-cycle natural gas-fired power plant in Lordstown, Ohio. Project completion is scheduled for the first quarter of Fiscal 2027.

Industrial Construction Services Project Backlog

As of April 30, 2025, the industrial construction services segment's project backlog was approximately \$91.4 million as compared to \$53.2 million on January 31, 2025. During the three months ended April 30, 2025, the industrial construction services segment added contracts to its project backlog related to a water treatment plant and other industries.

Comparison of the Results of Operations for the Three Months Ended April 30, 2025 and 2024

The following schedule compares our operating results for the three months ended April 30, 2025 and 2024 (dollars in thousands):

	Three Months Ended April 30,								
		2025		2024	\$	Change	%Change		
REVENUES									
Power industry services	\$	160,356	\$	110,266	\$	50,090	45.4 %		
Industrial construction services		29,184		43,699		(14,515)	(33.2)		
Telecommunications infrastructure services		4,120		3,717		403	10.8		
Revenues		193,660		157,682		35,978	22.8		
COST OF REVENUES									
Power industry services		127,386		98,992		28,394	28.7		
Industrial construction services		26,033		37,879		(11,846)	(31.3)		
Telecommunications infrastructure services		3,378		2,867		511	17.8		
Cost of revenues		156,797		139,738		17,059	12.2		
GROSS PROFIT		36,863		17,944		18,919	105.4		
Selling, general and administrative expenses		12,521		11,425		1,096	9.6		
INCOME FROM OPERATIONS		24,342		6,519		17,823	273.4		
Other income, net		5,444		4,794		650	13.6		
INCOME BEFORE INCOME TAXES		29,786		11,313		18,473	163.3		
Income tax expense		7,236		3,431		3,805	110.9		
NET INCOME	\$	22,550	\$	7,882	\$	14,668	186.1 %		
DILUTED EARNINGS PER SHARE	\$	1.60	\$	0.58	\$	1.02	175.1 %		

Revenues

Power Industry Services

The revenues of the power industry services business increased by 45.4%, or \$50.1 million, to \$160.4 million for the three months ended April 30, 2025 compared with revenues of \$110.3 million for the three months ended April 30, 2024 as the quarterly construction activities increased for the 405 MW Midwest Solar Project, the Louisiana LNG Facility and the Trumbull Energy Center. The increase in revenues between quarters was partially offset by decreased construction activities associated with the Midwest Solar and Battery Projects, the Shannonbridge Power Project and the ESB FlexGen Peaker Plants, as those projects have partially or fully concluded. The revenues of this business segment represented approximately 82.8% of consolidated revenues for the quarter ended April 30, 2025 and 69.9% of consolidated revenues for the corresponding prior year quarter.

The primary drivers for this segment's revenues for the three months ended April 30, 2024, were the construction of the Trumbull Energy Center, the Shannonbridge Power Project, and the ESB FlexGen Peaker Plants.

Industrial Construction Services

The revenues of industrial construction services decreased by \$14.5 million, or 33.2%, to \$29.2 million for the three months ended April 30, 2025 compared to revenues of \$43.7 million for the three months ended April 30, 2024, as the amounts of field services construction activities and vessel fabrication work decreased between periods. For the three months ended April 30, 2025 and 2024, the revenues of this segment represented 15.1% and 27.7% of consolidated revenues for the corresponding periods.

Telecommunications Infrastructure Services

The revenues of telecommunications infrastructure services were \$4.1 million for the three months ended April 30, 2025, compared with revenues of \$3.7 million for the three months ended April 30, 2024.

Cost of Revenues

Due primarily to the increase in consolidated revenues for the three months ended April 30, 2025 compared with revenues for the three months ended April 30, 2024, consolidated cost of revenues also increased. These costs were \$156.8 million and \$139.7 million for the three-month periods ended April 30, 2025 and 2024, respectively.

For the three-month period ended April 30, 2025, we reported a consolidated gross profit of approximately \$36.9 million, which represented a gross profit percentage of approximately 19.0% of corresponding consolidated revenues. For the three-month period ended April 30, 2024, we reported a consolidated gross profit of approximately \$17.9 million, which represented a gross profit percentage of approximately 11.4% of corresponding consolidated revenues. The gross profit percentage increased between periods primarily due to the changing mix of projects and contract types. In the prior fiscal year, during the three months ended April 30, 2024, gross profit was negatively impacted by losses recorded on an overseas project (see Note 9 to the accompanying condensed consolidated financial statements), which reduced margins by approximately \$2.6 million. The gross profit percentages of corresponding revenues for the power industry services, industrial construction services and the telecommunications infrastructure services segments were 20.6%, 10.8% and 18.0%, respectively, for the quarter ended April 30, 2025. The gross profit percentages of corresponding revenues for the power industry services, industrial construction services and the telecommunications infrastructure services segments were 10.2%, 13.3% and 22.9%, respectively, for the quarter ended April 30, 2024.

Selling, General and Administrative Expenses

These costs were \$12.5 million and \$11.4 million for the three months ended April 30, 2025 and 2024, respectively, and represented 6.5% and 7.2% of corresponding consolidated revenues, respectively.

Other Income, Net

For the three months ended April 30, 2025 and 2024, the net amounts of other income were \$5.4 million and \$4.8 million, respectively, which represented an increase of 13.6% between the comparable periods, as the weighted average balances of investments are meaningfully higher this year, and earnings related to cash and cash equivalent balances increased during the three months ended April 30, 2025 as well.

Income Tax Expense

We recorded income tax expense for the three months ended April 30, 2025 in the net amount of approximately \$7.2 million primarily due to our reporting pre-tax income for financial reporting purposes in the amount of \$29.8 million for the quarter. Our effective income tax rate for the three months ended April 30, 2025 was 24.3%. This effective tax rate differed from the statutory federal tax rate of 21% due primarily to the unfavorable estimated effects of state income taxes.

We recorded income tax expense for the three months ended April 30, 2024 in the net amount of approximately \$3.4 million. Our effective income tax rate for the three months ended April 30, 2024 was 30.3%. This effective tax rate differs from the statutory federal tax rate of 21% due primarily to an unrecognized tax loss benefit for the prior year quarter and the typically unfavorable estimated effects of state income taxes

Liquidity and Capital Resources as of April 30, 2025

At April 30, 2025 and January 31, 2025, our balances of cash and cash equivalents were \$189.3 million and \$145.3 million, respectively, which represented an increase of \$44.0 million during the current fiscal quarter.

The net amount of cash provided by operating activities for the three months ended April 30, 2025 was \$35.3 million. Our net income for the three months ended April 30, 2025, adjusted favorably by the net amount of non-cash income and expense items, represented a source of cash in the total amount of \$25.9 million. The decrease of accounts receivable in the amount of \$69.3 million, which represented a source of cash during the period, was due primarily to the collection of project-related receivables for the power industry services reportable segment. The decrease in contract liabilities of \$15.4 million represented a use of cash, primarily due to the net effect of certain power industry services projects nearing completion and the early phase of construction activities at certain projects. The decrease in the combined level of accounts payable and accrued expenses in the amount of \$39.6 million represented a use of cash during the period as well. The increase in contract assets of \$1.9 million and the increase of other assets of \$2.9 million represented uses of cash during the period.

During the three months ended April 30, 2025, our primary source of cash from investing activities was the net maturities of CDs issued by the Bank, in the amount of \$37.5 million. We used \$12.2 million, net of maturities, to invest in available-for-sale securities consisting of U.S. Treasury notes. We also used \$0.4 million for purchases of property, plant, and equipment.

For the three months ended April 30, 2025, we used \$18.0 million in cash for financing activities, including \$6.8 million used to repurchase shares of common stock pursuant to our share purchase program and \$5.1 million used for the payment of regular cash dividends. We also used \$6.1 million for share-based award settlements, which represented payments for withholding taxes reimbursed by shares of common stock. As of April 30, 2025, there were no restrictions with respect to intercompany payments between the holding company and all subsidiaries.

At April 30, 2025, a portion of our balance of cash and cash equivalents was invested in a money market fund with most of its net assets invested in cash, U.S. Treasury obligations, other obligations issued by U.S. Government agencies and sponsored enterprises, and repurchase agreements secured by U.S. government obligations. The majority of our domestic operating bank account balances are maintained with the Bank. We do maintain certain Euro-based bank accounts in Ireland and certain pound sterling-based bank accounts in the U.K. in support of our overseas operations.

In order to monitor the actual and necessary levels of liquidity for our business, we focus on net liquidity, or working capital, in addition to our cash balances. During the three months ended April 30, 2025, our net liquidity increased by \$13.7 million to \$315.1 million from \$301.4 million as of January 31, 2025, due primarily to our net income, partially offset by the payment of cash dividends, common stock repurchases, and net cash paid for withholding taxes due to stock-based award net settlements. As we have no debt service, as our fixed asset acquisitions in a reporting period are typically low, and as our net liquidity includes our short-term investments and AFS investments, our levels of working capital are not subjected to the volatility that affects our levels of cash and cash equivalents.

We believe that cash on hand, our cash equivalents, cash that will be provided from the maturities of short-term investments and other debt securities and cash generated from our future operations, with or without funds available under our Credit Agreement, will be adequate to meet our general business needs in the foreseeable future. In general, we maintain significant liquid capital in our consolidated balance sheet to ensure the maintenance of our bonding capacity and to provide parent company performance guarantees for EPC and other construction projects.

However, any significant future acquisition, investment, or other unplanned cost or cash requirement may require us to raise additional funds through the issuance of debt and/or equity securities. There can be no assurance that such financing will be available on terms acceptable to us, or at all.

Financing Arrangements

On May 24, 2024, we executed with the Bank the Credit Agreement with an expiration date of May 31, 2027. The Credit Agreement has a base lending commitment amount of \$35.0 million and establishes the interest rate for revolving loans at SOFR plus 1.85%. In addition to the base commitment, the credit facility includes an accordion feature that allows for an additional commitment amount of \$30.0 million, subject to certain conditions. We may use the borrowing ability to cover other credit instruments issued by the Bank for our use in the ordinary course of business as defined in the Credit Agreement. Further, on May 31, 2024, we entered into a companion facility, in the amount of \$25.0 million, pursuant to which an overseas subsidiary of the Company may cause the Bank's European entity to issue letters of credit on its behalf that are secured by a blanket parent company guarantee issued by the Company to the Bank.

At April 30, 2025, we did not have any borrowings outstanding under the Credit Agreement. However, the Bank has issued a letter of credit in the total outstanding amount of \$0.3 million at April 30, 2025.

We have pledged the majority of the Company's assets to secure its financing arrangements. The Bank's consent is not required for acquisitions, divestitures, cash dividends or significant investments as long as certain conditions are met. The Credit Agreement requires that we comply with certain financial covenants at its fiscal year-end and at each fiscal quarter-end. The Credit Agreement includes other terms, covenants and events of default that are customary for a credit facility of its size and nature, including a requirement to achieve positive adjusted earnings before interest, taxes, depreciation and amortization, as defined, over each rolling twelve-month measurement period. As of April 30, 2025, we were in compliance with the covenants and other requirements of the Credit Agreement.

Performance Bonds and Guarantees

In the normal course of business and for certain major projects, we may be required to obtain surety or performance bonding, to provide parent company guarantees, or to cause the issuance of letters of credit (or some combination thereof) in order to provide performance assurances to clients on behalf of one of our subsidiaries.

If our services under a guaranteed project would not be completed or would be determined to have resulted in a material defect or other material deficiency, then we could be responsible for monetary damages or other legal remedies. As is typically required by any surety bond, we would be obligated to reimburse the issuer of any surety bond provided on behalf of a subsidiary for any cash payments made thereunder. The commitments under performance bonds generally end concurrently with the expiration of the related contractual obligation.

As of April 30, 2025, the estimated amount of our unsatisfied bonded performance obligations, covering all of our subsidiaries, was approximately \$0.6 billion. In addition, as of April 30, 2025, the outstanding amount of bonds covering other risks, including warranty obligations and contract payment retentions related to completed activities, was \$45.7 million.

When sufficient information about claims related to performance on projects would be available and monetary damages or other costs or losses would be determined to be probable, we would record such losses. As our subsidiaries are wholly owned, any actual liability related to contract performance is ordinarily reflected in the financial statement account balances determined pursuant to the Company's accounting for contracts with customers. Any amounts that we may be required to pay in excess of the estimated costs to complete contracts in progress as of April 30, 2025 are not estimable.

Solar Energy Project Investments

We make investments in limited liability companies that make equity investments in solar energy projects that are eligible to receive energy tax credits, for which we have received substantially all of the income tax benefits associated with those investments. During the three months ended April 30, 2025, we did not make any cash payments to any solar tax credit entities. As of April 30, 2025, we have \$11.5 million remaining of cash investment commitments related to a solar fund, which we expect to fulfill in Fiscal 2026. It is likely that we will evaluate opportunities to make other solar energy investments in the future.

Development Financing

We selectively participate in power plant project development and related financing activities 1) to maintain a proprietary pipeline for future EPC services contract opportunities, 2) to secure exclusive rights to EPC contracts, and 3) to generate profits through interest income and project development success fees.

In Fiscal 2025, we funded a loan to a special purpose entity in the amount of \$5.0 million to support the development phase of a natural gasfired power plant, which remains outstanding as of April 30, 2025. We may enter into other support arrangements in the future in connection with power plant development opportunities when they arise and when we are confident that providing early financial support for the projects will lead to the award of the corresponding EPC contracts to us.

Earnings before Interest, Taxes, Depreciation and Amortization ("EBITDA")

We believe that EBITDA is a meaningful presentation that enables us to assess and compare our operating performance on a consistent basis by removing from our operating results the impacts of our capital structure, the effects of the accounting methods used to compute depreciation and amortization and the effects of operating in different income tax jurisdictions. Further, we believe that EBITDA is widely used by investors and analysts as a measure of performance.

However, as EBITDA is not a measure of performance calculated in accordance with U.S. GAAP, we do not believe that this measure should be considered in isolation from, or as a substitute for, the results of our operations presented in accordance with U.S. GAAP that are included in our consolidated financial statements. In addition, our EBITDA does not necessarily represent funds available for discretionary use and is not necessarily a measure of our ability to fund our cash needs.

The following table presents the determinations of EBITDA for the three months ended April 30, 2025 and 2024, respectively (amounts in thousands).

		Ended				
		April 30,				
		2025		2024		
Net income, as reported	\$	22,550	\$	7,882		
Income tax expense		7,236		3,431		
Depreciation		415		480		
Amortization of intangible assets		98		97		
EBITDA	\$	30,299	\$	11,890		

Critical Accounting Policies

There have been no material changes in our critical accounting policies and estimates from those disclosed in our Annual Report filed with the SEC on March 27, 2025.

Recently Issued Accounting Pronouncements

See Note 1 to the accompanying condensed consolidated financial statements for discussion on recently issued accounting pronouncements.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in our exposure to market risk during the three months ended April 30, 2025.

For a broader discussion of the Company's exposure to market risks, refer to the Company's market risk disclosures set forth in Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk" of the Annual Report.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of disclosure controls and procedures. Our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act")) as of April 30, 2025. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of April 30, 2025, our chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized, and reported within the time periods specified by the SEC, and the material information related to the Company and its consolidated subsidiaries is made known to management, including the chief executive officer and chief financial officer, to allow timely decisions regarding required disclosure in the reports.

Changes in internal controls over financial reporting. There have been no significant changes in our internal control over financial reporting (as defined in Rules 13a-15 and 15d-15 under the Exchange Act) during the fiscal quarter ended April 30, 2025, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II

ITEM 1. LEGAL PROCEEDINGS

See Note 9 to the accompanying condensed consolidated financial statements for discussion of the status of a specific legal proceeding as of April 30, 2025. In the normal course of business, we may have pending claims and legal proceedings. It is our opinion, based on information available at this time, that any current claim or proceeding will not have a material effect on our condensed consolidated financial statements.

ITEM 1A. RISK FACTORS

There have been no material changes to the risk factors disclosed in our Annual Report.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Our board of directors has authorized management to repurchase shares of our common stock in the open market, through investment banking institutions, privately-negotiated transactions, or direct purchases pursuant to a share repurchase program (the "Share Repurchase Plan"). On April 10, 2025, the board of directors increased the total authorization under the Share Repurchase Plan by \$25 million, bringing the aggregate authorized amount to \$150 million. The timing and amount of any repurchases will depend on market and business conditions, applicable legal and credit requirements, and other corporate considerations. In accordance with Rule 10b5-1 under the Securities Exchange Act of 1934, and pursuant to the Share Repurchase Plan, we have permitted, and may in the future permit, the repurchase of our common stock during trading blackout periods by an investment banking firm or other institution acting as our agent under predetermined parameters.

Information related to our share repurchases for the three months ended April 30, 2025 follows:

				T-4-1 N	χ.	Approximate Dorial
				Total Number of	v	alue of Shares That May Yet
				Shares Purchased as Part		Be Purchased under the
	Total Number of	A۱	verage Price per	of Publicly Announced		Plans or Programs
Period	Shares Repurchased		Share Paid	Plans or Programs		(Dollars in Thousands)
February 1 - 28, 2025	_	\$	_	_	\$	22,495
March 1 - 31, 2025	_	\$	_	_	\$	22,495
April 1 - 30, 2025	99,786	\$	134.17	55,117	\$	40,647
Total	99,786			55,117		

Annrovimate Dollar

For the month ended April 30, 2025, we accepted 44,669 shares of our common stock at the average price per share of \$146.41 for the exercise price and/or tax withholding in connection with stock option exercises and restricted stock unit settlements that occurred during the month.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None

ITEM 4. MINE SAFETY DISCLOSURES

Not Applicable

ITEM 5. OTHER INFORMATION

During the quarter ended April 30, 2025, no director or officer of the Company (as defined in Rule 16a-1(f) under the Exchange Act) adopted or terminated any Rule 10b5-1 trading arrangements or non-Rule 10b5-1 trading arrangements (in each case, as defined in Item 408(a) of Regulation S-K).

ITEM 6. EXHIBITS

Exhibit No.	Title					
3.1	Certificate of Incorporation, as amended (incorporated by reference to Exhibit 3.1 to the Registrant's Annual Report on					
	Form 10-K filed on April 10, 2019).					
3.2	Bylaws (incorporated by reference to Exhibit 3.2 to the Registrant's Annual Report on Form 10-K filed on April 15, 2009).					
31.1	Certification of Chief Executive Officer, pursuant to Rule 13a-14(c) under the Securities Exchange Act of 1934.					
31.2	Certification of Chief Financial Officer, pursuant to Rule 13a-14(c) under the Securities Exchange Act of 1934.					
32.1	Certification of Chief Executive Officer, pursuant to 18 U.S.C. Section 1350.*					

32.2	Certification of Chief Financial Officer, pursuant to 18 U.S.C. Section 1350. *					
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags at					
	embedded within the Inline XBRL document.					
101.SCH	Inline XBRL Taxonomy Extension Schema.					
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase.					
101.LAB	Inline XBRL Taxonomy Label Linkbase.					
101.PRE	Inline XBRL Taxonomy Presentation Linkbase.					
101.DEF	Inline XBRLTaxonomy Extension Definition Document.					
104	Cover Page Interactive Data File – the cover page interactive data file does not appear in the Interactive Data File because					
	its XBRL tags are embedded within the Inline XBRL document.					

^{*} The certification is being furnished and shall not be considered filed as part of this report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ARGAN, INC.

June 4, 2025

By: /s/ David H. Watson

David H. Watson

President and Chief Executive Officer

By: /s/ Joshua S. Baugher

Joshua S. Baugher

Senior Vice President, Chief Financial Officer and

Treasurer

SARBANES-OXLEY ACT SECTION 302(a) CERTIFICATION

I, David H. Watson, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Argan, Inc. (the "Registrant") for the period ended April 30, 2025;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: June 4, 2025 By: /s/ David H. Watson

David H. Watson President and Chief Executive Officer (Principal Executive Officer)

SARBANES-OXLEY ACT SECTION 302(a) CERTIFICATION

I, Joshua S. Baugher, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Argan, Inc. (the "Registrant") for the period ended April 30, 2025;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: June 4, 2025 By: /s/ Joshua S. Baugher

Joshua S. Baugher Senior Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer)

CERTIFICATION PURS UANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Argan, Inc., a Delaware corporation (the "Company"), on Form 10-Q for the period ended April 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, David H. Watson, President and Chief Executive Officer of the Company, hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. Information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: June 4, 2025 By: /s/ David H. Watson

David H. Watson President and Chief Executive Officer (Principal Executive Officer)

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Argan, Inc., a Delaware corporation (the "Company"), on Form 10-Q for the period ended April 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Joshua S. Baugher, Senior Vice President and Chief Financial Officer of the Company, hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. Information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: June 4, 2025 By: /s/ Joshua S. Baugher

Joshua S. Baugher Senior Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer)