# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

# **FORM 10-Q**

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 31, 2025

 $\hfill\Box$  Transition report pursuant to Section 13 or 15(d) of the Securities exchange act of 1934

		For the transition period from to _		
		Commission File No. 001-33866		
	7	TITAN MACHINERY I	NC.	
		Exact name of registrant as specified in its c		
	<b>Delaware</b> (State or Other Jurisdiction of Incorporation or Organization)		45-0357838 (IRS Employer Identification No.)	
		644 East Beaton Drive West Fargo, ND 58078-2648 (Address of Principal Executive Offices	s)	
		Registrant's telephone number (701) 356-0	0130	
		rities registered pursuant to Section 12(b) o		
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered	
	Common Stock, \$0.00001 par value per share	TITN	The Nasdaq Stock Market LLC	
•	Indicate by check mark whether the registrant is a large accelerated nitions of "large accelerated filer," "accelerated filer," "smaller reporting. Large accelerated filer	d filer, an accelerated filer, a non-accelerated	l filer, a smaller reporting company, or an emerging growth com	pany. See the
	Non-accelerated filer		Smaller reporting company	
			Emerging growth company	
	f an emerging growth company, indicate by check mark if the registrant hidded pursuant to Section 13(a) of the Exchange Act. []	has elected not to use the extended transitio	n period for complying with any new or revised financial account	ınting standards
	Indicate by check mark whether the registrant is a shell company	(as defined in Rule 12b-2 of the Exchange A	Act). Yes □ No 🏵	
As	of September 1, 2025, 23,372,977 shares of Common Stock, \$0.00001 p	par value, of the registrant were outstanding	;	

# TITAN MACHINERY INC. QUARTERLY REPORT ON FORM 10-Q

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# PART I. FINANCIAL INFORMATION

# ITEM 1. FINANCIAL STATEMENTS

# TITAN MACHINERY INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (in thousands, except per share data)

(in thousands, except per share data)	J	fuly 31, 2025	Jan	uary 31, 2025
				, <b>y</b>
Assets				
Current Assets				
Cash	\$	32,675	\$	35,898
Receivables, net of allowance for expected credit losses		127,608		119,814
Inventories, net		1,140,000		1,108,672
Prepaid expenses and other		25,999		28,244
Total current assets		1,326,282		1,292,628
Noncurrent Assets				
Property and equipment, net of accumulated depreciation		377,897		379,690
Operating lease assets		48,210		27,935
Deferred income taxes		11,492		2,552
Goodwill		63,936		61,246
Intangible assets, net of accumulated amortization		48,983		48,306
Other		1,142		1,581
Total noncurrent assets		551,660		521,310
Total Assets	\$	1,877,942	\$	1,813,938
Liabilities and Stockholders' Equity				
Current Liabilities				
Accounts payable	\$	41,502	\$	37,166
Floorplan payable		852,225		755,698
Current maturities of long-term debt		11,432		10,920
Current operating lease liabilities		4,356		5,747
Deferred revenue		41,702		91,933
Accrued expenses and other		59,916		59,492
Total current liabilities		1,011,133		960,956
Long-Term Liabilities		, ,		, i
Long-term debt, less current maturities		153,058		157,767
Operating lease liabilities		46,082		25,588
Finance lease liabilities		44,570		44,894
Deferred income taxes		9,322		8,818
Other long-term liabilities		3,434		1,838
Total long-term liabilities		256,466		238,905
Commitments and Contingencies		, in the second		
Stockholders' Equity				
Common stock, par value \$.00001 per share, 45,000,000 shares authorized; 23,373,234 shares issued and outstanding at July 31, 2025; 23,124,768 shares issued and outstanding at January 31, 2025		_		_
Additional paid-in-capital		264,395		262,097
Retained earnings		341,110		360,314
Accumulated other comprehensive income (loss)		4,838		(8,334)
Total stockholders' equity		610,343		614,077
Total Liabilities and Stockholders' Equity	\$	1,877,942	\$	1,813,938
	<del></del>	,,		,,

# TITAN MACHINERY INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (in thous ands, except per share data)

		Three Months	Ende	d July 31,	Six Months Ended July 31,				
		2025		2024	2025		2024		
Revenue									
Equipment	\$	376,262	\$	465,233	\$ 813,102	\$	933,322		
Parts		109,222		109,805	214,851		218,032		
Service		48,800		47,268	92,817		92,346		
Rental and other		12,142		11,368	19,993		18,676		
Total Revenue		546,426		633,674	1,140,763		1,262,376		
Cost of Revenue									
Equipment		351,406		422,236	758,755		834,476		
Parts		74,573		74,239	147,653		147,390		
Service		17,480		16,144	34,089		32,920		
Rental and other		9,321		8,676	15,686		13,458		
Total Cost of Revenue		452,780		521,295	956,183		1,028,244		
Gross Profit		93,646		112,379	184,580		234,132		
Operating Expenses		92,661		95,156	189,065		194,314		
Impairment of Goodwill		_		531	_		531		
Impairment of Intangible and Long-Lived Assets		323		942	589		942		
Income (Loss) from Operations		662		15,750	(5,074)		38,345		
Other Income (Expense)									
Interest and other income (expense)		2,638		(7,048)	2,149		(7,335)		
Floorplan interest expense		(6,812)		(9,218)	(13,338)		(16,282)		
Other interest expense		(4,724)		(3,734)	(9,256)		(6,193)		
(Loss) Income Before Income Taxes		(8,236)		(4,250)	 (25,519)		8,535		
(Benefit) Provision for Income Taxes		(2,236)		54	(6,315)		3,399		
Net (Loss) Income	\$	(6,000)	\$	(4,304)	\$ (19,204)	\$	5,136		
	<u> </u>		-						
(Losses) Earnings per Share:									
Basic	\$	(0.26)	\$	(0.19)	\$ (0.85)	\$	0.22		
Diluted	\$	(0.26)	\$	(0.19)	\$ (0.85)	\$	0.22		
Weighted Average Common Shares:									
Basic		22,764		22,617	22,717		22,580		
Diluted		22,764		22,617	22,717		22,583		

# TITAN MACHINERY INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (UNAUDITED) (in thous ands)

		Three Months	End	ed July 31,	Six Months E	nded	July 31,		
		2025		2025		2024	2025		2024
Net (Loss) Income	\$	(6,000)	\$	(4,304)	\$ (19,204)	\$	5,136		
Other Comprehensive Income (Loss)									
Foreign currency translation adjustments		9,511		58	13,172		(4,467)		
Comprehensive Income (Loss)	\$	3,511	\$	(4,246)	\$ (6,032)	\$	669		

# TITAN MACHINERY INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (UNAUDITED) (in thous ands)

	Common S	Stock					1 ( 104	T . I
	Shares Outstanding		Amount	Additional Paid-In Capital	Retained Farnings	A	Comprehensive Income (Loss)	Total Stockholders' Equity
Balance at January 31, 2025	23,125	\$		\$ 262,097	\$ 360,314	\$	(8,334)	\$ 614,077
Common stock issued on grant of restricted stock, net of restricted stock forfeitures and restricted stock withheld for employee withholding tax	(39)		_	(681)	_		_	(681)
Stock-based compensation expense	_		_	1,591	_		_	1,591
Net loss	_		_	_	(13,204)		_	(13,204)
Other comprehensive income	_		_	_	_		3,661	3,661
Balance at April 30, 2025	23,086	\$		\$ 263,007	\$ 347,110	\$	(4,673)	\$ 605,444
Common stock issued on grant of restricted stock, net of restricted stock forfeitures and restricted stock withheld for employee withholding tax	287		_	(11)	_		_	(11)
Stock-based compensation expense	_		_	1,399	_		_	1,399
Net loss	_		_	_	(6,000)		_	(6,000)
Other comprehensive income	_		_	_	_		9,511	9,511
Balance at July 31, 2025	23,373	\$	_	\$ 264,395	\$ 341,110	\$	4,838	\$ 610,343

	Common S	tock		,	Additional		ccumulated Other	Total
	Shares Outstanding	Ar	nount	-	Paid-In Capital	etained arnings	Comprehensive Income (Loss)	Stockholders' Equity
Balance at January 31, 2024	22,848	\$		\$	258,657	\$ 397,225	\$ 1,760	\$ 657,642
Common stock issued on grant of restricted stock, net of restricted stock forfeitures and restricted stock withheld for employee withholding tax	(30)		_		(794)	_	_	(794)
Stock-based compensation expense	_		_		837	_	_	837
Net income	_		_		_	9,441	_	9,441
Other comprehensive loss	_		_		_	_	(4,525)	(4,525)
Balance at April 30, 2024	22,818	\$		\$	258,700	\$ 406,666	\$ (2,765)	\$ 662,601
Common stock issued on grant of restricted stock, net of restricted stock forfeitures and restricted stock withheld for employee withholding tax	310		_		(51)	_	_	(51)
Stock-based compensation expense	_		_		1,262	_	_	1,262
Net loss	_		_		_	(4,304)	_	(4,304)
Other comprehensive income			_				58	58
Balance at July 31, 2024	23,128	\$		\$	259,911	\$ 402,362	\$ (2,707)	\$ 659,566

# TITAN MACHINERY INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (in thous ands)

Operating Activities         8 (19,20)         \$ (19,20)		Six Month	Six Months Ended July 31				
Age (ass) income         \$ (1920)         \$ 1,510           Adjastments to reconcile (loss) income to net cash provided by operating activities         IR,322         18,413           Depreciation and amortization         18,252         18,413           Impairment         589         14,773           Defined income taxes         6,826         (650)           Sock-based components on expose         494         493           Noncash interest expose         494         493           Noncash interest exposes         2,583         4,600           Soll-least-back finance modification exposes         2,583         4,600           Claim on extinguishment of delth         6         3,585         1,159           Claim on extinguishment of delth         6         6,304         2,680           Clamps in susts and liabilities, not of effects of acquisitions         4         9,00         1,800           Receivables         6         6,304         9,301         1,800           Prepati exposus and other assets         6         6,304         9,301         1,800           Investing Activities         3,00         2,225         2,242,13         1,800         1,800         2,225         2,242,13         1,800         2,225         1,241 <t< th=""><th></th><th>2025</th><th></th><th>2024</th></t<>		2025		2024			
Adjustments to reconcile net (loss) income to reals provided by operating activities   18,329   18,413   18,119   18,1							
Depreciation adamotization		\$ (19,20-	4) \$	5,136			
Propest   1988							
Deferred income taxes         (8,826)         (5,90)           Stock based compensation expense         2,99         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         2,000         3,00	Depreciation and amortization	18,32	)	18,413			
Sock-based compensation expense         2,990         2,099           Nomean Interest expense         2,533         4,630           Solk-lose back finance modification expense         1,11,59         6,11,59           Gail on extinguishment of debt         3,285         3,680           Other, not         3,385         2,589           Changs in assets and liabilities, not of effects of acquisitions         4,199         18,499           Peopled expenses and other assets         6,304         9,301           Investories         6,304         9,301           Propagal expenses and other assets         6,304         9,301           Investories         6,304         9,301           Investories         9,904         (7,575)           Accounts populhe, accrued expenses and other and other long-term liabilities         8,04         (3,545)           Accounts populhe, accrued expenses and other and other long-term liabilities         8,04         (3,545)           Not Cash Provided by (Used far) Operating Activities         8         (4,50)           Rerul flex purchases         5         (5,61)           Property and explainment purchases (excluding rental fleet)         3,329         1,198           Property and explainment purchases (excluding rental fleet)         3,329         1,198 <td></td> <td>58</td> <td>)</td> <td>1,473</td>		58	)	1,473			
Nonesh interest expense         494         493           Nonesh lesse expense         2,53         4,610           Sile cleached, finance modification expense         1,159         1,159           Gilm on extinguishment of dett         (3,86)         2,689           Other, not         (3,80)         2,689           Changes in assets and liabilities, not offerest of acquisitions         4,199         1,849           Receivables         4,199         1,849           Prepaid expenses and other assets         6,304         9,301           Inventories         6,304         9,301           Deferred revene         (5,10,4)         8,406         22,689           Accounts payable, accrude expenses and other and other long-term liabilities         4,806         22,689           Investigate Fill         4,806         22,689         22,131           More Cash Provided by (Used for) Operating Activities         4,806         22,689           Investigate Activities         4,806         22,689           Process from some also of property and equipment purchases (excluding rental fleet)         1,565         22,174           Process from some also of property and equipment purchases (excluding rental fleet)         1,585         22,146           Process from some also of property and equipment	Deferred income taxes	(8,82)	5)	(650)			
Noncesh lease expense	Stock-based compensation expense	2,99	)	2,099			
Sali-leaseback finance medification expense	Noncash interest expense	49	4	493			
Calino nextinguishment of debt	Noncash lease expense	2,58	3	4,630			
Other, net         (3,84)         2,089           Changas in asest and liabilities, net of effects of acquisitions         (4,199)         18,499           Receivables         (4,199)         18,499           Prepaid expenses and other assets         (2,299)         (242,113)           Inventions         (2,299)         (242,113)           Manufacturer floorplan payable         (51,417)         (8,832)           Deferred rown         (51,417)         (8,832)           Accounts payable, accrued expenses and other and other long-term liabilities         49,904         (47,677)           Net Clash Provided by (Used for) Operating Activities         49,804         (42,808)           Net Clash Provided by (Used for) Operating Activities	Sale-leaseback finance modification expense	_	_	11,159			
Receivables   (4,19)   18,490   7,900   18,490   7,900   7,9	Cain on extinguishment of debt	_	_	(3,585)			
Receivables         (4,199)         18.499           Prepaid expenses and other assets         6,304         9,301           Inventories         (2,929)         (242,113)           Manufacturer floorplan payable         100,638         206,103           Deferred revenue         (51,417)         (8,836)           Accounts payable, accrued expenses and other and other long-term liabilities         49,80         (22,688)           Net Cash Provided by (Used for Operating Activities         49,80         (36,736)           Investing Activities         -         361           Property and equipment purchases (excluding rental fleet)         (15,655)         (22,174)           Process from sile of property and equipment         3,829         1,198           Acquisition consideration, not closs acquired         3,829         1,198           Acquisition consideration, not closs acquired         3,829         1,247           Process from sile of property and equipment         3,829         1,246           Obte, net         4,845         1,34         130           Not Cash (List for Investing Activities         1,963         8,865           Process from long-term debt borrowings         1,460            Principal payments on long-term debt to armount activities         1,274	Other, net	(3,86-	4)	2,689			
Prepaid expenses and other assets         6.304         9.301           Inventories         (2,29)         (2,213)           Manufacturer floophan payable         100,688         206,103           Deferred revenue         (51,417)         (58,256)           Accounts payable, accrued expenses and other and other long-term liabilities         8,006         (2,268)           Net Cash Provided by (Used for) Operating Activities         49,894         (47,367)           Investing Activities         -         (361)           Procest from side of property and equipment prechases (excluding rental fleet)         (5,655)         (22,174)           Proceeds from side of property and equipment         3,829         (1,108)           Proceeds from side of property and equipment         3,829         (21,467)           Proceeds from side of property and equipment fleet         (3,370)         (260)           Other, ret         3,349         (3,130)         (260)           Net Cash Used for Investing Activities         (19,631)         78,965           Proceeds from long-term debt borrowings         (19,631)         78,965           Proceeds from long-term debt and finance leases         (11,077)         1,833           Payment of debt issuance costs         (11,077)         (3,745)           Other, ret	Changes in assets and liabilities, net of effects of acquisitions						
Inventories	Receivables	(4,19	<del>)</del> )	18,499			
Manufacturer floopplan payable         100,638         206,103           Deferred revenue         (51,417)         (58,236)           Accounts payable, accrued expenses and other and other long-term liabilities         49,894         (47,367)           Net Cash Provided by (Used for) Operating Activities         -         (36,10)           Investing Activities         -         (361)           Renal fleet purchases         -         (361)           Property and equipment purchases (excluding rental fleet)         (15,655)         (22,174)           Acquisition consideration, net of cash acquired         (13,505)         (22,174)           Acquisition consideration, net of cash acquired         (344)         (130)           Acquisition consideration, net of cash acquired         (24,852)         (21,467)           Net Cash Used for Investing Activities         (24,852)         (21,467)           Net class up in non-manufacturer floorplan payable         (19,633)         78,965           Proceeds from long-term debt borrowings         (19,633)         78,965           Proceeds from long-term debt and finance leases         (11,077)         (11,853)           Proceeds from long-term debt and finance leases         (29,611)         (29,611)           Set Cash (Used for) Provided by Financing Activities         (29,911)	Prepaid expenses and other assets	6,30	4	9,301			
Defered revenue	Inventories	(2,92)	<del>)</del> )	(242,113)			
Defered revenue	Manufacturer floorplan payable	100.63	<u>ś</u>	206,103			
Accounts payable, accrued expenses and other and other long-term liabilities         8,406         (22,688)           Net Cash Provided by (Used for) Operating Activities         49,894         (47,507)           Investing Activities         ————————————————————————————————————							
Net Cash Provided by (Used for) Operating Activities         49,894         (47,367)           Investing Activities         -         (361)           Property and equipment purchases (excluding rental fleet)         (15,655)         (22,174)           Proceeds from sale of property and equipment of cash acquired         (13,370)         (260)           Acquisition consideration, not of each acquired         (343)         130           Net Cash Used for Investing Activities         (24,852)         (21,667)           Net Cash Used for Investing Activities         (19,633)         78,965           Net Cash Used for Investing Activities         (19,633)         78,965           Proceeds from non-namufacturer floorplan payable         (19,633)         78,965           Proceeds from long-term debt norrowings         (14,60)			_				
Rental fleet purchases							
Rental fleet purchases         —         (361)           Property and equipment purchases (excluding rental fleet)         (15,655)         (22,174)           Proceeds from sale of property and equipment         (3,829)         1,194           Acquisition consideration, net of cash acquired         (13,370)         (260)           Other, net         (348)         (348)         (30)           Net Cash Used for Investing Activities         (19,633)         78,965           Net Cash Used for Investing Activities         (19,633)         78,965           Proceeds from long-term debt borrowings         (11,077)         (11,853)           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Principal payments on long-term debt and finance leases         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         (3,223)         (5,847)           Cash at Beginning of Period         35,898		13,03		(17,507)			
Property and equipment purchases (excluding rental fleet)         (15,655)         (22,174)           Proceeds from sale of property and equipment         3,829         1,198           Acquisition consideration, net of cash acquired         (13,370)         (260)           Other, net         344         130           Net Cash Used for Investing Activities         (24,852)         (21,467)           Financing Activities         (19,633)         78,965           Proceeds from long-term debt borrowings         1,460         —           Principal payments on long-term debt borrowings         (11,077)         (11,853)           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Net Cash, (Used for) Provided by Financing Activities         (3,223)         (6,847)           Cash at End of Period         33,898         38,066           Cash at End of Period         33,289         31,219           Supplemental Disclosures of Cash FlowInformation         5         2,203         5         2,114           Interest         5         5         5         2,12         2         2,148 <td></td> <td>_</td> <td></td> <td>(361)</td>		_		(361)			
Proceeds from sale of property and equipment         3,829         1,198           Acquisition consideration, net of eash acquired         (13,370)         (260)           Other, net         384         130           Net Cash Used for Investing Activities         (24,852)         (21,467)           Financing Activities         8         78,965           Net change in non-manufacturer floorplan payable         (19,633)         78,965           Proceeds from long-term debt borrowings         1,460         —           Principal payments on long-term debt and finance leases         1,160         —           Principal payments on long-term debt borrowings         1,460         —         —           Principal payments on long-term debt and finance leases         1,460         —         —           Principal payments on long-term debt susance costs         —         —         (3,245)         (3,245)         (3,245)         (3,245)         (3,245)         (3,245)         (3,245)         (3,245)         (3,245)         (4,845)         (4,945)         (4,947)         (4,945)         (4,947)         (4,941)         (4,947)         (4,947)         (4,947)         (4,947)         (4,947)         (4,947)         (4,947)         (4,947)         (4,947)         (4,947)         (4,947)         (4,947		(15.65)	5)				
Acquisition consideration, net of cash acquired         (13,370)         (260)           Other, net         344         130           Net Cash Used for Investing Activities         (24,852)         (21,467)           Financing Activities         (19,633)         78,965           Net change in non-manufacturer floorplan payable         (19,633)         78,965           Proceeds from long-term debt borrowings         1,460		. ,	,	. , ,			
Other, net         344         130           Net Cash Used for Investing Activities         (24,852)         (21,467)           Financing Activities         (19,633)         78,965           Net change in non-manufacturer floorplan payable         (19,633)         78,965           Proceeds from long-term debt borrowings         1,460            Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Payment of debt issuance costs          (3,745)           Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at End of Period         3,589         33,598         33,606           Cash at End of Period         \$ 32,675         31,219           Supplemental Disclosures of Cash Flow Information         \$ 559         6,712           Income taxes, net of refinds         \$ 559         6,712           Income taxes, net of refinds         \$ 559         6,712           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ 22,003         9,21,408		· · · · · · · · · · · · · · · · · · ·					
Net Cash Used for Investing Activities         (24,852)         (21,467)           Financing Activities         78,965         78,965           Net change in non-manufacturer floorplan payable         (19,633)         78,965           Proceeds from long-term debt torrowings         1,460         —           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Payment of debt issuance costs         —         (3,745)           Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,675         3 12,19           Supplemental Disclosures of Cash FlowInformation           Cash at End of Period         \$ 5,59         6,712           Income taxes, net of refinds         \$ 20,023         2,1408           Interest         \$ 22,023         2,21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ 2,341         \$ 8,415           Net property and equipment finan	*	. ,	,	. ,			
Financing Activities         78,965           Net change in non-manufacturer floorplan payable         (19,633)         78,965           Proceeds from long-term debt borrowings         1,460         —           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Payment of debt issuance costs         —         (3,745)           Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (4244)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information           Cash paid during the period         \$ 5,59         6,712           Income taxes, net of refunds         \$ 5,59         6,712           Interest         \$ 22,023         21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ 2,341         8,815           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ 2,341         8,815							
Net change in non-manufacturer floorplan payable         (19,633)         78,965           Proceeds from long-term debt torrowings         1,460         —           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Payment of debt issuance costs         —         (3,745)           Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         33,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information         \$ 5,59         \$ 6,712           Cash paid during the period         \$ 5,59         \$ 6,712           Income taxes, net of refunds         \$ 5,59         \$ 6,712           Income taxes, net of refunds         \$ 22,023         \$ 21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ 21,408           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         \$ 8,415           Long-term debt to ac		(24,83.	.)	(21,407)			
Proceeds from long-term debt to norwings         1,460         —           Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Payment of debt issuance costs         —         (3,745)           Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         \$ 35,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information         \$ 559         \$ 6,712           Income taxes, net of refunds         \$ 559         \$ 6,712           Interest         \$ 22,023         \$ 21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ (2,341)         \$ 8,415           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         \$ 8,415           Long-term debt to acquire finance leases         \$ 42,182		(10.62)	2)	79.065			
Principal payments on long-term debt and finance leases         (11,077)         (11,853)           Payment of debt issuance costs         -         (3,745)           Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,075         \$ 31,219           Supplemental Disclosures of Cash FlowInformation         \$ 559         \$ 6,712           Income taxes, net of refunds         \$ 559         \$ 6,712           Interest         \$ 22,023         \$ 21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ (2,341)         \$ 8,415           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         \$ 8,415           Long-term debt to acquire finance leases         \$ 42,182		. ,	,	78,903			
Payment of debt issuance costs         —         (3,745)           Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information         Cash paid during the period         5         6,712           Income taxes, net of refunds         \$ 559         \$ 6,712           Interest         \$ 22,023         \$ 21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ (2,341)         \$ 8,415           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         \$ 8,415           Long-term debt to acquire finance leases         \$ 42,182				(11.952)			
Other, net         (711)         (956)           Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information         The Cash paid during the period         The Cash paid during the period           Income taxes, net of refinds         \$ 559         6,712           Interest         \$ 22,023         21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ (2,341)         8,415           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         8,415           Long-term debt to acquire finance leases         \$ 42,182		(11,07	)				
Net Cash (Used for) Provided by Financing Activities         (29,961)         62,411           Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information         Cash paid during the period         \$ 559         \$ 6,712           Income taxes, net of refunds         \$ 22,023         \$ 21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ (2,341)         \$ 8,415           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         \$ 8,415           Long-term debt to acquire finance leases         \$ 42,182         \$ 42,182	·	(71	-				
Effect of Exchange Rate Changes on Cash         1,696         (424)           Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information         Cash paid during the period           Income taxes, net of refunds         \$ 559         \$ 6,712           Interest         \$ 22,023         \$ 21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ (2,341)         \$ 8,415           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         \$ 8,415           Long-term debt to acquire finance leases         \$ 42,182							
Net Change in Cash         (3,223)         (6,847)           Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information         \$ 559         \$ 6,712           Cash paid during the period         \$ 22,023         \$ 21,408           Income taxes, net of refunds         \$ 22,023         \$ 21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ (2,341)         \$ 8,415           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         \$ 8,415           Long-term debt to acquire finance leases         \$ 42,182							
Cash at Beginning of Period         35,898         38,066           Cash at End of Period         \$ 32,675         \$ 31,219           Supplemental Disclosures of Cash Flow Information         Cash paid during the period           Income taxes, net of refunds         \$ 559         \$ 6,712           Interest         \$ 22,023         \$ 21,408           Supplemental Disclosures of Noncash Investing and Financing Activities         \$ (2,341)         \$ 8,415           Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities         \$ (2,341)         \$ 8,415           Long-term debt to acquire finance leases         \$ -         \$ 42,182							
Cash at End of Period Supplemental Disclosures of Cash Flow Information Cash paid during the period Income taxes, net of refunds Interest Supplemental Disclosures of Noncash Investing and Financing Activities Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities Long-term debt to acquire finance leases  \$ 32,675 \$ 31,219  \$ 6,712  \$ 22,023 \$ 21,408  \$ 21,408  \$ 1,408	<u> </u>						
Supplemental Disclosures of Cash Flow Information  Cash paid during the period  Income taxes, net of refunds  Interest  Supplemental Disclosures of Noncash Investing and Financing Activities  Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities  Long-term debt to acquire finance leases  Supplemental Disclosures of Noncash Investing and Financing Activities  Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities  \$ (2,341) \$ 8,415  \$ 42,182	Cash at Beginning of Period						
Cash paid during the period Income taxes, net of refunds Interest Interest Supplemental Disclosures of Noncash Investing and Financing Activities Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities  Long-term debt to acquire finance leases  \$ 559 \$ 6,712  \$ 21,408  \$ 21,408  \$ 8,415  \$ 42,182	Cash at End of Period	\$ 32,67	<u>5 \$</u>	31,219			
Income taxes, net of refunds  Interest  Supplemental Disclosures of Noncash Investing and Financing Activities  Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities  Long-term debt to acquire finance leases  \$\frac{559}{22,023} \frac{512}{21,408}  \$\frac{21,408}{21,408}  \$\frac{8,415}{2} \frac{1}{2} \fra	Supplemental Disclosures of Cash Flow Information						
Interest \$ 22,023 \$ 21,408  Supplemental Disclosures of Noncash Investing and Financing Activities  Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities \$ (2,341) \$ 8,415  Long-term debt to acquire finance leases	Cash paid during the period						
Supplemental Disclosures of Noncash Investing and Financing Activities  Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities  \$ (2,341) \$ 8,415  Long-term debt to acquire finance leases	Income taxes, net of refunds	\$ 55	) \$	6,712			
Supplemental Disclosures of Noncash Investing and Financing Activities  Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities  \$ (2,341) \$ 8,415  Long-term debt to acquire finance leases		\$ 22.02	3 S	21 408			
Net property and equipment financed with long-term debt, finance leases, accounts payable and accrued liabilities  \$ (2,341) \$ 8,415  Long-term debt to acquire finance leases  \$ 42,182		Ψ 22,02	= =	21,100			
Long-term debt to acquire finance leases \$ 42,182		\$ (2.24	1) ©	Q A15			
Long term dot to acquire manie reaso							
Net transfer of assets to property and equipment from inventories \$\frac{336}{\\$}\$\$ (7,201)	Long-term debt to acquire finance leases	<u> </u>		, , , , , , , , , , , , , , , , , , , ,			
	Net transfer of assets to property and equipment from inventories	\$ 33	<u> 5</u> \$	(7,201)			

#### TITAN MACHINERY INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 1 - BUSINESS ACTIVITY AND SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Presentation

The unaudited consolidated financial statements included herein have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC") for interim reporting. Accordingly, they do not include all the information and footnotes required by accounting principles generally accepted in the United States of America ("GAAP") for complete financial statements. In the opinion of management, all adjustments, consisting of normal recurring accruals, considered necessary for a fair presentation have been included. The quarterly operating results for Titan Machinery Inc. ("we", "us", "our", or the "Company") are subject to fluctuation due to varying weather patterns and other factors influencing customer profitability, which may impact the timing and amount of equipment purchases, rentals, and after-sales parts and service purchases by the Company's agriculture, construction and international customers. Therefore, operating results for the six-months ended July 31, 2025 are not necessarily indicative of the results that may be expected for the fiscal year ending January 31, 2026. The information contained in the consolidated balance sheet as of January 31, 2025 was derived from the audited consolidated financial statements of the Company for the fiscal year then ended. These Condensed Consolidated Financial Statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2025 as filed with the SFC.

#### Nature of Business

The Company is engaged in the retail sale, service and rental of agricultural and construction machinery through its stores in the United States, Europe, and Australia. The Company's North American stores are located in Colorado, Idaho, Iowa, Kansas, Minnesota, Missouri, Montana, Nebraska, North Dakota, South Dakota, Washington, Wisconsin, and Wyoming. Internationally, the Company's European stores are located in Bulgaria, Germany, Romania, and Ukraine and the Company's Australian stores are located in New South Wales, South Australia, and Victoria in Southeastern Australia.

#### Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates, particularly related to realization of inventory, impairment of long-lived assets, goodwill, or indefinite lived intangible assets, collectability of receivables, and income taxes.

#### Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All material accounts, transactions and profits between the consolidated companies have been eliminated in consolidation.

#### Recently issued accounting pronouncements not yet adopted

In December 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standard Update ("ASU") 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures, which requires additional income tax disclosures in the rate reconciliation table for federal, state and foreign income taxes, in addition to more details about the reconciling items in some categories when items meet a certain quantitative threshold. ASU 2023-09 is effective for annual periods beginning after December 15, 2024 with early adoption permitted. The Company is currently evaluating the provisions of the amendments and the impact on its future consolidated statements.

In November 2024, the FASB issued ASU 2024-03, Income Statement-Reporting Comprehensive Income-Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses. The amendments in ASU 2024-03 require public entities to disclose specified information about certain costs and expenses. Additionally, in January 2025, FASB issued ASU 2025-01, Income Statement-Reporting Comprehensive Income-Expense Disaggregation Disclosures (Subtopic 220-40): Clarifying the Effective Date to clarify the effective date of ASU 2024-03. ASU 2024-03 is effective for annual periods beginning after December 15, 2026 and interim periods within annual reporting periods beginning after December 15, 2027. Early adoption is permitted. The Company is currently evaluating the provisions of the amendments and the impact on its future consolidated statements.

In May 2025, the FASB issued ASU No. 2025-03, Business Combinations (Topic 805) and Consolidation (Topic 810): Determining the Accounting Acquirer in the Acquisition of a Variable Interest Entity ("VIE"), which provides clarifying guidance on determining the accounting acquirer in certain transactions involving VIEs. The update aims to improve consistency and comparability in financial reporting. The guidance will be effective for annual periods beginning after December 15, 2026, including interimperiods within those annual periods. Early adoption is permitted. Upon adoption, the guidance will be applied prospectively. The Company is currently evaluating the provisions of the amendments and the impact on its future consolidated statements.

In July 2025, the FASB issued ASU No. 2025-05, Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses for Accounts Receivable and Contract Assets, which provides all entities, including public business entities, with a practical expedient, which allows the entity to assume that current conditions as of the balance sheet date do not change for the remaining life of the asset when developing reasonable and supportable forecasts as part of estimating expected credit losses. The amendments in ASU No. 2025-05 should be applied prospectively and are effective for all entities for annual reporting periods beginning after December 15, 2025, and interim reporting periods within those annual reporting periods. Early adoption is permitted in both interim and annual reporting periods in which financial statements have not yet been issued or made available for issuance. The Company is currently evaluating the provisions of the amendments and the impact on its future consolidated statements.

#### NOTE 2 - EARNINGS PER SHARE

The following table sets forth the calculation of basic and diluted earnings per share ("EPS"):

	-	Three Months Ended July 31, Six Months End							
		2025	2024	2025	2024				
			(in thousands, exc	ept per share data)					
Numerator:									
Net (loss) income	\$	(6,000)	\$ (4,304)	\$ (19,204)	\$ 5,136				
Allocation to participating securities					(78)				
Net (loss) income attributable to Titan Machinery Inc. common stockholders	\$	(6,000)	\$ (4,304)	\$ (19,204)	\$ 5,058				
Denominator:	-								
Basic weighted-average common shares outstanding		22,764	22,617	22,717	22,580				
Plus: incremental shares from vesting of restricted stock units		_	_	_	3				
Diluted weighted-average common shares outstanding		22,764	22,617	22,717	22,583				
(Losses) Earnings Per Share:									
Basic	\$	(0.26)	\$ (0.19)	\$ (0.85)	\$ 0.22				
Diluted	\$	(0.26)	\$ (0.19)	\$ (0.85)	\$ 0.22				
Anti-dilutive shares excluded from diluted weighted-average common shares outstanding:									
Restricted stock units		15	12	15	_				

# NOTE 3 - REVENUE

Revenue is recognized when control of the promised goods or services is transferred to the customer, in an amount that reflects the consideration we expect to collect in exchange for those goods or services. Sales, value added and other taxes collected from our customers concurrent with our revenue activities are excluded from revenue.

The following tables present our revenue disaggregated by revenue source and segment:

		Three	Mont	hs Ended July 31	, 202	.5	
	Agriculture	Construction		Europe		Australia	Total
			(i	n thousands)			
Equipment	\$ 235,657	\$ 42,363	\$	77,880	\$	20,362	\$ 376,262
Parts	73,216	13,011		16,070		6,925	109,222
Service	35,156	7,219		3,440		2,985	48,800
Other	1,091	424		525		295	2,335
Revenue from contracts with customers	 345,120	63,017		97,915		30,567	536,619
Rental	635	8,970		202		_	9,807
Total revenue	\$ 345,755	\$ 71,987	\$	98,117	\$	30,567	\$ 546,426

	 Three Months Ended July 31, 2024												
	Agriculture		Construction		Europe		Australia		Total				
					(in thousands)								
Equipment	\$ 312,556	\$	52,844	\$	49,146	\$	50,687	\$	465,233				
Parts	75,430		11,049		15,407		7,919		109,805				
Service	34,570		7,214		3,076		2,408		47,268				
Other	1,000		520		198		284		2,002				
Revenue from contracts with customers	 423,556		71,627		67,827		61,298		624,308				
Rental	480		8,564		322		_		9,366				
Total revenue	\$ 424,036	\$	80,191	\$	68,149	\$	61,298	\$	633,674				

		Six Months Ended July 31, 2025											
		Agriculture		Construction		Europe		Australia		Total			
					(	in thousands)							
Equipment	\$	513,422	\$	89,047	\$	155,158	\$	55,475	\$	813,102			
Parts		146,249		25,694		29,442		13,466		214,851			
Service		67,575		14,009		6,065		5,168		92,817			
Other		2,009		719		941		421		4,090			
Revenue from contracts with customers	' <u></u>	729,255		129,469		191,606		74,530		1,124,860			
Rental		886		14,648		369		_		15,903			
Total revenue	\$	730,141	\$	144,117	\$	191,975	\$	74,530	\$	1,140,763			

Six Months Ended July 31, 2024 Agriculture Total Construction Europe Australia (in thousands) Equipment 651,269 99,939 96,645 85,469 933,322 Parts 150,395 22,879 29,931 14,827 218,032 4,987 Service 67,512 14,014 5.833 92,346 Other 1,875 836 351 435 3,497 Revenue from contracts with customers 871,051 137,668 132,760 105,718 1,247,197 14,015 Rental 670 494 15,179 871,721 133,254 105,718 1,262,376 151,683 Total revenue

#### Unbilled Receivables and Deferred Revenue

Unbilled receivables from contracts with customers amounted to \$30.3 million and \$24.6 million as of July 31, 2025 and January 31, 2025, respectively. This increase in unbilled receivables is primarily the result of a seasonal increase in the volume of our service transactions in which we recognize revenue as our work is performed and prior to customer invoicing.

Deferred revenue from contracts with customers amounted to \$41.4 million and \$91.7 million as of July 31, 2025 and January 31, 2025, respectively. Our deferred revenue most often increases in the fourth quarter of each fiscal year due to a higher level of customer down payments or prepayments and longer time periods between customer payment and delivery of the equipment asset, and the related recognition of equipment revenue, prior to its seasonal use. During the six months ended July 31, 2025 and 2024, the Company recognized \$87.8 million and \$85.6 million, respectively, of revenue that was included in the deferred revenue balance as of January 31, 2025 and January 31, 2024, respectively. No material amount of revenue was recognized during the six months ended July 31, 2025 or 2024 from performance obligations satisfied in previous periods.

#### NOTE 4 - RECEIVABLES

The Company provides an allowance for expected credit losses on its nonrental receivables. To measure the expected credit losses, receivables have been grouped based on shared credit risk characteristics as shown in the table below.

Trade and unbilled receivables from contracts with customers have credit risk and the allowance is determined by applying expected credit loss percentages to aging categories based on historical experience that are updated each quarter. The rates may also be adjusted to the extent future events are expected to differ from historical results. In addition, the allowance is adjusted based on information obtained by continued monitoring of individual customer credit.

Short-term receivables from finance companies, other receivables due from manufacturers, and other receivables have not historically resulted in any credit losses to the Company. These receivables are short-term in nature and deemed to be of good credit quality and have no need for any allowance for expected credit losses. Management continually monitors these receivables and should information be obtained that identifies potential credit risk, an adjustment to the allowance would be made if deemed appropriate.

Trade and unbilled receivables from rental contracts are primarily in the United States and are specifically excluded from the accounting guidance in determining an allowance for expected losses. The Company provides an allowance for these receivables based on historical experience and using credit information obtained from continued monitoring of customer accounts.

	July 31, 2	025	Januar	y 31, 2025
		(in thou	sands)	
Trade and unbilled receivables from contracts with customers				
Trade receivables due from customers	\$	66,757	\$	49,777
Unbilled receivables		30,269		24,584
Less allowance for expected credit losses		(2,277)		(1,994)
		94,749		72,367
Short-term receivables due from finance companies		15,180		16,793
Trade and unbilled receivables from rental contracts				
Trade receivables		5,397		4,015
Unbilled receivables		1,207		580
Less allowance for expected credit losses		(594)		(578)
		6,010		4,017
Other receivables				
Due from manufacturers		11,070		25,692
Other		599		945
		11,669		26,637
Receivables, net of allowance for expected credit losses	\$	127,608	\$	119,814
	· · · · · · · · · · · · · · · · · · ·			·

Following is a summary of allowance for credit losses on trade and unbilled accounts receivable by segment:

	Agriculture		Construction	Europe	Australia	Total
				(in thousands)		
Balance at January 31, 2025	\$	605	\$ 209	\$ 1,132	48	\$ 1,994
Current expected credit loss provision		86	28	257	70	441
Write-offs charged against allowance		(239)	(71)	_	(28)	(338)
Credit loss recoveries collected		24	8	4	_	36
Foreign exchange impact		_	_	139	5	144
Balance at July 31, 2025	\$	476	\$ 174	\$ 1,532	\$ 95	\$ 2,277

	Ag	griculture	Construction		Europe	Australia	Total
				(	(in thousands)		
Balance at January 31, 2024	\$	164	\$ 177	\$	2,638	59	\$ 3,038
Current expected credit loss provision		146	110	)	(81)	38	213
Write-offs charged against allowance		(46)	(122	)	(42)	(31)	(241)
Credit loss recoveries collected		2	34		57	_	93
Foreign exchange impact		_	_		(26)	(1)	(27)
Balance at July 31, 2024	\$	266	\$ 199	\$	2,546	\$ 65	\$ 3,076

	The following table prese	ents impairment los	ses (recoveri	es) on receiva	bles arising	from sales co	ontracts with	customers an	d receivables	arising from	rental con	tracts reflected
in	Operating	Expenses	in	the	Cond	ensed	Consolie	dated	Statement	s	of	Operations:
						Three Month	ns Ended July	31,		Six Months	Ended Jul	y 31,
					2	025		2024	2	025		2024
								(in th	ousands)			
	Impairment losses (recov	eries) on:										
	Receivables from sales	s contracts			\$	211	\$	(61)	\$	391	\$	213
	Receivables from renta	al contracts				27		16		55		130
				_	\$	238	\$	(45)	\$	446	\$	343

#### **NOTE 5 - INVENTORIES**

		July 31, 2025	Janı	ıary 31, 2025	
	_	(in thousands)			
New equipment	\$	686,176	\$	611,916	
Used equipment		267,353		313,867	
Parts and attachments		181,502		177,719	
Work in process		4,969		5,170	
	\$	1,140,000	\$	1,108,672	

#### NOTE 6 - PROPERTY AND EQUIPMENT

	 July 31, 2025		nuary 31, 2025	
	(in thousands)			
Rental fleet equipment	\$ 71,511	\$	76,447	
Machinery and equipment	39,140		38,306	
Vehicles	120,922		114,402	
Furniture and fixtures	31,175		29,840	
Land, buildings, and leasehold improvements	294,189		288,761	
	556,937		547,756	
Less accumulated depreciation	(179,040)		(168,066)	
	\$ 377,897	\$	379,690	

The Company includes depreciation expense related to its rental fleet and its trucking fleet for hauling equipment in Cost of Revenue in the Condensed Consolidated Statements of Operations, which was \$2.2 million and \$2.4 million for the three months ended July 31, 2025 and 2024, respectively, and \$4.1 million and \$4.3 million for the six months ended July 31, 2025 and 2024, respectively. All other depreciation expense is included in Operating Expenses in the Condensed Consolidated Statements of Operations, which was \$6.2 million and \$6.1 million for the three months ended July 31, 2025 and 2024, respectively, and \$12.3 million and \$12.2 million for the six months ended July 31, 2025 and 2024, respectively

The Company reviews its long-lived assets for potential impairment whenever events or circumstances indicate that the carrying value of the long-lived asset (or asset group) may not be recoverable.

In the six months ended July 31, 2025, the Company determined, based on changing expectations regarding the future use of certain long-lived assets, that the \$13.1 million carrying value of certain assets may not be fully recoverable. Accordingly, the Company performed an impairment analysis and estimated the fair value of the asset using an income approach. As a result, the Company recognized an impairment charge of \$0.6 million within the Agriculture segment, which is included in Impairment of Intangibles and Long-Lived Assets in the Condensed Consolidated Statements of Operations.

In the six months ended July 31, 2024, the Company determined, based on changing expectations regarding the future use of certain long-lived assets, that the \$12.7 million carrying value of certain assets may not be fully recoverable. Accordingly, the Company performed an impairment analysis and estimated the fair value of the asset using an income approach. As a result, the Company recognized an impairment charge of \$0.9 million within the Europe segment, which is included in Impairment of Intangibles and Long-Lived Assets in the Condensed Consolidated Statements of Operations.

# NOTE 7 - INTANGIBLE ASSETS AND GOODWILL

Finite-Lived Intangible Assets

The Company's finite-lived intangible assets consist of customer relationships and covenants not to compete. The following is a summary of intangible assets with finite lives as of July 31, 2025 and January 31, 2025:

	July 31, 2025						January 31, 2025	
	Accumulated Cost Amortization Net			Cost	Accumulated Amortization	Net		
			(in thousands)		_		(in thousands)	_
Covenants not to compete	\$ 975	\$	(592)	\$	383	\$ 1,125	\$ (642)	\$ 483
Customer relationships	11,528		(3,027)		8,501	11,137	(2,278)	8,859
	\$ 12,503	\$	(3,619)	\$	8,884	\$ 12,262	\$ (2,920)	\$ 9,342

Total expense related to the amortization of intangible assets, which is recorded in Operating Expenses in the Condensed Consolidated Statements of Operations, was \$0.5 million for three months ended July 31, 2025 and 2024. Total expense related to the amortization of intangible assets, which is recorded in Operating Expenses in the Condensed Consolidated Statements of Operations, was \$0.9 million and \$1.0 million for the six months ended July 31, 2025 and 2024, respectively.

The Company performed an impairment test in the six months ended July 31, 2025 with respect to its German subsidiary's intangibles assets and recorded an impairment charge of \$0.1 million within the Europe segment, which is included in Impairment of Intangible and Long-Lived Assets in the Condensed Consolidated Statements of Operations.

Future amortization expense, as of July 31, 2025, is expected to be as follows:

Fiscal Year Ending January 31,

	 Amount
	(in thousands)
2026 (remainder)	\$ 891
2027	1,805
2028	1,758
2029	1,638
2030	1,599
Thereafter	1,193
	\$ 8,884

Indefinite-Lived Intangible Assets

The Company's indefinite-lived intangible assets consist of distribution rights assets. The following is a summary of the changes in indefinite-lived intangible assets, by segment, for the six months ended July 31, 2025:

		Agriculture	Construction		Australia	Total
	· ·		(in thous	ands)		
January 31, 2025	\$	18,154	\$ 72	\$	20,738	\$ 38,964
Foreign currency translation		_	_		1,135	1,135
July 31, 2025	\$	18,154	\$ 72	\$	21,873	\$ 40,099

#### Goodwill

The following presents changes in the carrying amount of goodwill, by segment, for the six months ended July 31, 2025:

	Agriculture		Australia	Total
			(in thousands)	
January 31, 2025	\$	37,820 \$	23,426	\$ 61,246
Arising from business combinations		1,400	_	1,400
Foreign currency translation		_	1,290	1,290
July 31, 2025	\$	39,220 \$	24,716	\$ 63,936

The Company performed an interim impairment test in the six months ended July 31, 2025 for the German reporting unit. Under the impairment test, the fair value of the reporting unit is estimated using an income approach in which a discounted cash flow analysis is utilized, which includes a five-year forecast of future operating performance for the reporting unit and a terminal value that estimates sustained long-term growth. The discount rate applied to the estimated future cash flows reflects an estimate of the weighted-average cost of capital of comparable companies.

The quantitative goodwill impairment analysis for the German reporting unit indicated that the estimated fair value of the reporting unit was less than the carrying value. The implied fair value of the goodwill associated with the reporting unit approximated zero, thus requiring a full impairment charge of the goodwill carrying value of the reporting unit. As such, a goodwill impairment charge of \$0.5 million was recognized within the Europe segment, which is included in Impairment of Goodwill in the Condensed Consolidated Statements of Operations.

#### NOTE 8 - FLOORPLAN PAYABLE/LINES OF CREDIT

As of July 31, 2025, the Company had floorplan and working capital lines of credit totaling \$1.5 billion, which is primarily comprised of three floorplan lines of credit: (i) \$875.0 million credit facility with CNH Industrial N.V. ("CNH"), (ii) \$390.0 million floorplan line of credit and \$110.0 million working capital line of credit under its credit agreement with a syndicate of banks ("Bank Syndicate Agreement"), and (iii) \$80.0 million credit facility with DLL Finance LLC ("DLL Finance").

The Company's outstanding balances of floorplan lines of credit as of July 31, 2025 and January 31, 2025, consisted of the following:

	J	uly 31, 2025	January 31, 2025			
		(in thousands)				
CNH	\$	613,161	\$ 520,927			
Bank Syndicate Agreement Floorplan Loan		124,489	127,154			
DLL Finance		39,416	37,859			
Other outstanding balances with manufacturers and non-manufacturers		75,159	69,758			
	\$	852,225	\$ 755,698			

As of July 31, 2025, the interest-bearing floorplan payables carried a variable interest rate with a range of 3.08% to 7.50% compared to a range of 4.06% to 9.15% as of January 31, 2025. The Company had non-interest-bearing floorplan payables of \$394.8 million and \$302.4 million, as of July 31, 2025 and January 31, 2025, respectively.

#### NOTE 9 - LONG TERM DEBT

The following is a summary of the Company's long-term debt as of July 31, 2025 and January 31, 2025:

Description	Maturity Dates	Interest Rates			January 31, 2025	
				(in thous ands)		
Mortgage loans, secured	Various through May 2039	2.1% to 7.3%	\$	124,963 \$	129,604	
Sale-leaseback financing obligations	December 2028 to December 2030	6.1% to 6.2%		9,685	9,804	
Vehicle loans, secured	Various through February 2031	2.1% to 7.6%		27,994	27,198	
Other	Various through September 2029	2.4% to 7.4%		1,848	2,081	
Total debt				164,490	168,687	
Less: current maturities				(11,432)	(10,920)	
Long-term debt			\$	153,058 \$	157,767	

#### NOTE 10 - DERIVATIVE INSTRUMENTS

The Company holds derivative instruments for the purpose of minimizing exposure to fluctuations in foreign currency exchange rates to which the Company is exposed in the normal course of its operations.

From time to time, the Company uses foreign currency forward contracts to hedge the effects of fluctuations in exchange rates on outstanding intercompany loans. The Company does not formally designate and document such derivative instruments as hedging instruments; however, the instruments are an effective economic hedge of the underlying foreign currency exposure. Both the gain or loss on the derivative instrument and the offsetting gain or loss on the underlying intercompany loan are recognized in earnings immediately, thereby eliminating or reducing the impact of foreign currency exchange rate fluctuations on net income. The Company's foreign currency forward contracts generally have one-month to three-month maturities. The notional value of outstanding foreign currency contracts was \$34.8 million and \$46.1 million as of July 31, 2025 and January 31, 2025, respectively.

As of July 31, 2025 and January 31, 2025, the fair value of the Company's outstanding derivative instruments was not material. Derivative instruments recognized as assets are recorded in Prepaid expenses and other in the Condensed Consolidated Balance Sheets, and derivative instruments recognized as liabilities are recorded in Accrued expenses and other in the Condensed Consolidated Balance Sheets.

The following table sets forth the gains and losses recognized in income from the Company's derivative instruments for the three and six months ended July 31, 2025 and 2024. Cains and losses are recognized in Interest and other income (expense) in the Condensed Consolidated Statements of Operations:

	 Three Months Ende	d July 31,	Six Months Ended July 31,		
	 2025	2024	2025	2024	
		(in thousan	ıds)		
Foreign currency contract (loss) gain	\$ (140) \$	(25) \$	(2,186) \$	128	

#### NOTE 11 - ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

The following is a summary of the changes in accumulated other comprehensive income (loss), by component, for the six month periods ended July 31, 2025 and 2024:

F	oreign Currency Translation Adjustment		Net Investment Hedging Gain	1	Total Accumulated Other Comprehensive Income (Loss)
			(in thousands)		
\$	(11,045)	\$	2,711	\$	(8,334)
	3,661		_		3,661
	(7,384)		2,711		(4,673)
	9,511		_		9,511
	2,127		2,711	_	4,838
Fo	oreign Currency Translation Adjustment		Net Investment Hedging Gain	T	Total Accumulated Other Comprehensive Income (Loss)
Fo	Translation			Т	Other Comprehensive
Fo \$	Translation	\$	Hedging Gain	\$	Other Comprehensive
F6	Translation Adjustment	\$	Hedging Gain (in thousands)		Other Comprehensive Income (Loss)
\$	Translation Adjustment (951)	\$	Hedging Gain (in thousands)		Other Comprehensive Income (Loss)
\$	Translation Adjustment (951) (4,525)	\$	Hedging Gain (in thousands) 2,711		Other Comprehensive Income (Loss)  1,760 (4,525)
	_	* (11,045) 3,661 (7,384) 9,511	\$ (11,045) \$ 3,661 (7,384) 9,511	Translation Adjustment         Net Investment Hedging Gain (in thousands)           \$ (11,045)         \$ 2,711           3,661         —           (7,384)         2,711           9,511         —	Net Investment   Hedging Gain

#### NOTE 12 - LEASES

As Lessor

Revenue generated from leasing activities is disclosed, by segment, in Note 3 - Revenue. The following is the balance of our dedicated rental fleet assets, included in Property and equipment, net of accumulated depreciation in the Condensed Consolidated Balance Sheets, of our Construction segment as of July 31, 2025 and January 31, 2025:

	July 31,	2025	January 31, 2025
	·	(in thousar	nds)
Rental fleet equipment	\$	71,511 \$	76,447
Less accumulated depreciation		(25,344)	(26,327)
	\$	46,167 \$	50,120

### NOTE 13 - FAIR VALUE OF FINANCIAL INSTRUMENTS

As of July 31, 2025, the fair value of the Company's foreign currency contracts, which are either assets or liabilities measured at fair value on a recurring basis, was not material. These foreign currency contracts were valued using a discounted cash flow analysis, which is an income approach, utilizing readily observable market data as inputs, which is classified as a Level 2 fair value measurement.

The Company also has financial instruments that are not recorded at fair value in the Condensed Consolidated Balance Sheets, including cash, receivables, payables and long-term debt. The carrying amounts of these financial instruments approximated their fair values as of July 31, 2025 and January 31, 2025. The fair value of these financial instruments was estimated based on Level 2 fair value inputs. The estimated fair value of the Company's Level 2 long-term debt, which is provided for disclosure purposes only, is as follows:

	_	July 31, 2025	J	January 31, 2025
		(iı	thousands)	
Carrying amount		\$ 154,	305 \$	158,883
Fair value	:	\$ 142,	338 \$	145,010

#### NOTE 14 - INCOME TAXES

The effective tax rate was 27.1% and 1.3% for the three months ended July 31, 2025 and 2024, respectively. The effective tax rate was 24.7% and 39.8% for the six months ended July 31, 2025 and 2024, respectively. The effective tax rate is subject to variation of the impact of certain discrete items, mainly the vesting of share-based compensation, the mix of domestic and foreign income and the impact of the recognition of valuation allowance on our foreign deferred tax assets.

On July 4, 2025, One Big Beautiful Bill Act was enacted into law in the United States. This legislation includes various tax provisions that may affect U.S. corporate taxpayers, including changes to the deductibility of interest expense and depreciation of certain property, among other items. The Company is currently assessing the potential impact of this new legislation on its annual income tax expense, deferred tax assets and liabilities and valuation allowances. Based on its preliminary analysis, the Company does not expect the legislation to have a material effect on its financial statements.

#### NOTE 15 - BUSINESS COMBINATIONS

Fiscal 2026

On May 15, 2025, the Company acquired certain assets of Farmers Implement and Irrigation, Inc. "Farmers Implement". This acquired New Holland agriculture dealership consists of one agriculture equipment store in Brookings, South Dakota. This acquisition occurred within the Company's Agriculture segment. The total consideration transferred for the acquired business was \$13.4 million paid in cash, which included the real estate.

In connection with the acquisition, the Company acquired from CNH and certain other manufacturers equipment and parts inventory previously owned by Farmers Implement. Upon acquiring such inventories, the Company was offered floorplan financing by the respective manufacturers. In total, the Company acquired inventory and recognized a corresponding financing liability of \$7.0 million. The recognition of these inventories and the associated financing liabilities are not included as part of the accounting for the business combination.

Fiscal 2025

The Company acquired Gose Landtechnik e.K. on March 1, 2024, which consists of one location in Germany and is included in the Europe segment. This acquisition is not considered material to the Company's consolidated financial results during the six months ended July 31, 2024 and has been included in the Condensed Consolidated Financial Statements from the date of the acquisition.

#### NOTE 16 - CONTINGENCIES

The Company is engaged in legal proceedings incidental to the normal course of business. Due to their nature, these legal proceedings involve inherent uncertainties, including but not limited to, court rulings, negotiations between affected parties and governmental intervention. Based upon the information available to the Company and discussions with legal counsel, it is the Company's opinion that the outcome of these various legal actions and claims will not have a material impact on its financial position, results of operations or cash flows. These matters, however, are subject to many uncertainties, and the outcome of any matter is not predictable.

#### NOTE 17 - BUSINESS SEGMENT AND GEOGRAPHIC INFORMATION

The Company has four reportable segments: Agriculture, Construction, Europe and Australia. Revenue between segments is immaterial. The Company retains various unallocated income/(expense) items and assets at the general corporate level, which the Company refers to as "Shared Resources" in the table below. Shared Resources assets primarily consist of cash and property and equipment.

Net sales and long-lived assets by geographic area were as follows:

				Rev	enue				
		Three Months	Ended Ju	ıly 31,		Six Months I	Ended July 31,		
		2025		2024		2025		2024	
	<u></u>	(in tho	us ands)			(in tho	us ands	(1)	
United States	\$	417,742	\$	504,227	\$	874,258	\$	1,023,404	
Australia		30,567		61,298		74,530		105,718	
Other international countries		98,117		68,149		191,975		133,254	
	\$	546,426	\$	633,674	\$	1,140,763	\$	1,262,376	

	Long-lived assets					
	July 31, 2025		January 31, 2025			
	 (in thou	s ands)				
United States	\$ 377,610	\$	363,672			
Australia	27,098		24,512			
Other international countries	22,063		20,323			
	\$ 426 771	\$	408 507			

Certain financial information for each of the Company's business segments is set forth below.

#### Three Months Ended July 31, 2025

					(in	thousands)				
	Ag	griculture	Co	nstruction		Europe	A	Australia		Total
Revenue										
Equipment	\$	235,657	\$	42,363	\$	77,880	\$	20,362	\$	376,262
Parts		73,216		13,011		16,070		6,925		109,222
Service		35,156		7,219		3,440		2,985		48,800
Rental and other		1,726		9,394		727		295		12,142
	\$	345,755	\$	71,987	\$	98,117	\$	30,567	\$	546,426
Cost of Revenue						, ,				
Equipment	\$	228,867	\$	38,937	\$	65,364	\$	18,238		
Parts		48,822		9,075		11,861		4,816		
Service		12,490		2,270		1,750		971		
Rental and other		1,655		6,926		500		238		
Operating expense		59,492		13,572		12,150		7,397		
Inpairment charge (1)		323		_		_		_		
Floorplan interest expense		4,371		1,226		639		503		
Other segment expense (income), net (2)		2,030		1,197		706		511		
Segment (loss) income before taxes	\$	(12,295)	\$	(1,216)	\$	5,147	\$	(2,107)	\$	(10,471)
Shared resources unallocated expense										2,235
Loss before taxes									\$	(8,236)
2000 00010 (0.00)								=		
Depreciation and amortization	\$	4,262	\$	2,668	\$	890	\$	851		
Capital expenditures	\$	908	\$	4,481	\$	453	S	821	\$	6,663
Shared Resources Capital expenditures (3)	Ψ	700	Ţ,	1,101	-		7	021	Ψ	1,004
								_	•	7,667
Total Capital expenditures								_	φ	7,007

Capital expenditures

(i) Impairment charge related to long-lived assets.

(ii) Balance consists of other interest income (expense) and foreign currency.

(ii) Shared Resources balance includes construction in process activity for Agriculture and Construction.

# Three Months Ended July 31, 2024

					(in	thousands)				
	A	griculture	C	Construction		Europe	1	Australia		Total
Revenue										
Equipment	\$	312,556	\$	52,844	\$	49,146	\$	50,687	\$	465,233
Parts		75,430		11,049		15,407		7,919		109,805
Service		34,570		7,214		3,076		2,408		47,268
Rental and other		1,480		9,084		520		284		11,368
	\$	424,036	\$	80,191	\$	68,149	\$	61,298	\$	633,674
Cost of Revenue			_		_				_	
Equipment	\$	287,022	\$	47,309	\$	43,054	\$	44,853		
Parts		49,686		7,840		11,410		5,302		
Service		11,691		2,050		1,539		863		
Rental and other		1,611		6,515		288		262		
Operating expense		62,187		14,431		10,979		7,424		
Inpairment charge (1)		_		_		1,473		_		
Floorplan interest expense		4,614		1,113		1,053		730		
Sale-leaseback financing expense		6,067		5,092		_		_		
Other segment expense (income), net (2)		523		734		623		502		
Segment income (loss) before taxes	\$	635	\$	(4,893)	\$	(2,270)	\$	1,362	\$	(5,166)
Shared resources unallocated expense										916
Loss before taxes									\$	(4,250)
Depreciation and amortization	\$	3,527	\$	2,646	\$	1,026	\$	849		
Capital expenditures	\$	11,033	\$	4,625	\$	1,857	\$	568	\$	18,083
Shared Resources Capital expenditures (3)										(6,666)
Total Capital expenditures  Ohrpaiment charge related to goodwill, intangible and long-lived assets.  Balance consists of other interest income (expense) and foreign currency.  Ohrared Resources balance includes construction in process activity for A	griculture an	d Construction.							\$	11,417

# $Six\,Months\,Ended\,July\,31,2025$

					(in	thousands)				
	A	griculture	C	onstruction		Europe	A	Australia		Total
Revenue										
Equipment	\$	513,422	\$	89,047	\$	155,158	\$	55,475	\$	813,102
Parts		146,249		25,694		29,442		13,466		214,851
Service		67,575		14,009		6,065		5,168		92,817
Rental and other		2,895		15,367		1,310		421		19,993
	\$	730,141	\$	144,117	\$	191,975	\$	74,530	\$	1,140,763
Cost of Revenue				_						
Equipment	\$	497,469	\$	81,976	\$	129,994	\$	49,316		
Parts		98,109		18,270		21,978		9,296		
Service		24,609		4,538		3,217		1,725		
Rental and other		3,155		11,173		861		497		
Operating expense		119,040		28,729		23,359		14,512		
Inpairment charge (1)		589		_		_		_		
Floorplan interest expense		8,236		2,412		1,403		1,072		
Other segment expense (income), net (2)		4,009		2,412		1,306		781		
Segment (loss) income before taxes	\$	(25,075)	\$	(5,393)	\$	9,857	\$	(2,669)	\$	(23,280)
Shared resources unallocated expense	_			_	-					(2,239)
Loss before taxes									\$	(25,519)
									•	
Depreciation and amortization	\$	8,532	\$	4,910	\$	1,722	\$	1,680		
Capital expenditures	\$	3,144	\$	5,348	\$	1,055	\$	1,195	\$	10,742
Shared Resources Capital expenditures (3)										4,913
Total Capital expenditures									\$	15,655

Capital expenditures

(i) Impairment charge related to long-lived assets.

(ii) Balance consists of other interest income (expense) and foreign currency.

(iii) Shared Resources balance includes construction in process activity for Agriculture and Construction.

Six Months Ended July 31, 2024

					(in	thousands)		
	A	Agriculture	C	onstruction		Europe	Australia	Total
Revenue							 	
Equipment	\$	651,269	\$	99,939	\$	96,645	\$ 85,469	\$ 933,322
Parts		150,395		22,879		29,931	14,827	218,032
Service		67,512		14,014		5,833	4,987	92,346
Rental and other		2,545		14,851		845	 435	18,676
	\$	871,721	\$	151,683	\$	133,254	\$ 105,718	\$ 1,262,376
Cost of Revenue					_			
Equipment	\$	588,689	\$	87,266	\$	82,721	\$ 75,800	
Parts		99,713		15,931		21,787	9,960	
Service		23,978		4,145		3,079	1,718	
Rental and other		2,480		10,046		446	485	
Operating expense		126,931		30,052		21,583	14,714	
Inpairment charge (1)		_		_		1,473	_	
Floorplan interest expense		9,726		2,372		2,054	1,240	
Sale-leaseback financing expense		6,067		5,092		_	_	
Other segment expense (income), net (2)		457		1,404		1,030	925	
Segment income (loss) before taxes	\$	13,680	\$	(4,625)	\$	(919)	\$ 876	\$ 9,012
Shared resources unallocated expense								(477)
Income before taxes								\$ 8,535
Depreciation and amortization	\$	6,776	\$	4,753	\$	1,836	\$ 1,761	
Capital expenditures	\$	13,335	\$	4,740	\$	2,697	\$ 2,030	\$ 22,802
Shared Resources Capital expenditures (3)								(628)
Total Capital expenditures								\$ 22,174

| Capital expenditures

(i) Impairment charge related to goodwill, intangible and long-lived assets.

(ii) Balance consists of other interest income (expense) and foreign currency.

(ii) Shared Resources balance includes construction in process activity for Agriculture and Construction.

**Total Assets** July 31, 2025 January 31, 2025 (in thousands) 1,091,687 \$ Agriculture 1,060,180 Construction 250,933 252,471 282,020 248,282 Europe 200,376 192,331 Australia Shared Resources Assets (1) 52,926 60,674 1,877,942 1,813,938

(1) Agriculture and Construction cash balances are held at Shared Resources.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our interimunaudited Condensed Consolidated Financial Statements and related notes included in Item 1 of Part I of this Quarterly Report, and the audited consolidated financial statements and related notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the fiscal year ended January 31, 2025.

#### Overview

We own and operate a network of full service agricultural and construction equipment stores in the United States, Australia, and Europe. Based upon information provided to us by CNH, we are the largest retail dealer of CaseIH Agriculture equipment in the world, one of the largest retail dealers of Case Construction equipment in North America and one of the largest retail dealers of New Holland Agriculture and New Holland Construction equipment in the United States. We operate our business through four reportable segments: Agriculture, Construction, Europe and Australia. Within each segment, we have four principal sources of revenue: new and used equipment sales, parts sales, service, and equipment rental and other activities.

Demand for agricultural equipment and, to a lesser extent, parts and service support, is impacted by agricultural commodity prices and net farm income. Based upon September 2025 publications by U.S. Department of Agriculture, the total crop receipts is projected to decline 2.5% year-over-year and a cumulative decline of approximately 16% since the peak levels reached in 2022.

The U.S. federal government recently imposed significant tariffs on imports from a broad range of countries. In response, some countries have enacted or are expected to enact retaliatory tariffs on U.S. exports.

Although the overall impact of these trade measures remains uncertain, we recognize the possibility of increases in the wholesale prices that we pay for our equipment and parts inventory. These higher wholesale prices could compress our margins if we are unable to fully pass on these cost increases to our retail customers. Additionally, retaliatory tariffs may negatively affect U.S. agricultural exports, which could have downstream effects on our core customer base in the farming sector. Some analysts have also cautioned that prolonged disruptions to global trade could increase the risk of broader macroeconomic challenges, including the possibility of a recession.

For the second quarter of fiscal 2026, our net loss was \$6.0 million, or \$0.26 per diluted share, compared to a fiscal 2025 second quarter net loss of \$4.3 million, or \$0.19 per diluted share. Significant factors impacting the quarterly comparisons were:

- Revenue in the second quarter of fiscal 2026 decreased by 13.8% compared to the second quarter of fiscal 2025. The revenue decrease was led by softening of demand for equipment purchases due to decline in total crop receipts over the past few years which is expected to continue in 2025.
- Gross profit margin decreased to 17.1% for the second quarter of fiscal 2026, as compared to 17.7% for the second quarter of fiscal 2025. The decrease was primarily related to an equipment gross profit margin decrease from 9.2% in the second quarter of fiscal 2025 to 6.6% in the second quarter of fiscal 2026, this was partially offset by a shift in gross profit mix to higher margin parts and service sales.
- Floorplan interest expense decreased by \$2.4 million in the second quarter of fiscal 2026 as compared to the same period in fiscal 2025. The decrease is primarily due to lower interest-bearing inventory levels as well as a lower variable interest rates.
- Interest and other income (expense) increased \$9.7 million in the second quarter of fiscal 2026 as compared to the same period in fiscal 2025, primarily due to a non-cash sale-leaseback financing expense of \$11.2 million related to the agreement to purchase 13 of our leased facilities at the end of the respective lease terms which negatively impacted fiscal 2025 expense.

#### **Critical Accounting Policies and Estimates**

Our critical accounting policies and estimates are included in the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Annual Report on Form 10-K for the fiscal year ended January 31, 2025. There have been no changes in our critical accounting policies and estimates since January 31, 2025.

#### **Key Financial Metrics**

In addition to tracking our sales and expenses to evaluate our operational performance, we also monitor the following key financial metrics. The results of some of these metrics are discussed further throughout this Item 2.

#### Absorption

Absorption is an industry term that refers to the percentage of an equipment dealer's operating expense covered by the combined gross profit from parts, service and rental fleet activity. We calculate absorption by dividing our gross profit from sales of parts, service and rental fleet by our operating expenses, less commission expense on equipment sales, plus interest expense on rental fleet debt. This calculation of absorption does not include floorplan interest expense. We believe that absorption is an important management metric because during economic down cycles our customers tend to postpone new and used equipment purchases while continuing to run, maintain and repair their existing equipment. Thus, operating at a high absorption rate enables us to operate profitably throughout economic down cycles.

#### Dollar Utilization

Dollar utilization is a measurement of asset performance and profitability used in the rental industry. We calculate the dollar utilization of our rental fleet equipment by dividing the rental revenue earned on our rental fleet by the average gross carrying value of our rental fleet (comprised of original equipment costs plus additional capitalized costs) for that period. While our rental fleet has variable expenses related to repairs and maintenance, its primary expense for depreciation is fixed. Low dollar utilization of our rental fleet has a negative impact on gross profit margin and gross profit dollars due to the fixed depreciation component. However, high dollar utilization of our rental fleet has a positive impact on gross profit margin and gross profit dollars.

#### Inventory Turnover

Inventory turnover measures the rate at which inventory is sold during the year. We calculate it by dividing cost of sales on equipment for the last twelve months by the average of the month-end balances of our equipment and parts inventories for the same twelve-month period. We believe that inventory turnover is an important management metric in evaluating the efficiency at which we are managing and selling our inventories.

#### Same-Store Results

Same-store sales for any period represent sales by stores that were part of the Company for the entire comparable period in the current and preceding fiscal years. We do not distinguish between relocated or recently expanded stores in this same-store analysis. Closed stores are excluded from the same-store analysis.

# **Results of Operations**

The results presented below include the operating results of each acquisition made during these periods, from the date of acquisition, as well as the operating results of any stores closed or divested during these periods, up to the date of the store closure. The period-to-period comparisons included below are not necessarily indicative of future results. Segment information is provided later in the discussion and analysis of our results of operations. Additional information regarding our segments is included in Note 17, Business Segment and Geographic Information, to our Condensed Consolidated Financial Statements in Item 1 of Part 1 of this Quarterly report.

Comparative financial data for each of our four sources of revenue are expressed below.

	Three Months Ended July 31,				Six Months Ended July 31,			
		2025		2024	2025		2024	
		(dollars in t	hous	ands)	(dollars in	thous	sands)	
Equipment								
Revenue	\$	376,262	\$	465,233	\$ 813,102	\$	933,322	
Cost of revenue		351,406		422,236	758,755		834,476	
Gross profit	\$	24,856	\$	42,997	\$ 54,347	\$	98,846	
Gross profit margin		6.6 %		9.2 %	6.7 %		10.6 %	
Parts								
Revenue	\$	109,222	\$	109,805	\$ 214,851	\$	218,032	
Cost of revenue		74,573		74,239	147,653		147,390	
Gross profit	\$	34,649	\$	35,566	\$ 67,198	\$	70,642	
Gross profit margin		31.7 %		32.4 %	31.3 %		32.4 %	
Service								
Revenue	\$	48,800	\$	47,268	\$ 92,817	\$	92,346	
Cost of revenue		17,480		16,144	34,089		32,920	
Gross profit	\$	31,320	\$	31,124	\$ 58,728	\$	59,426	
Gross profit margin		64.2 %		65.8 %	63.3 %		64.4 %	
Rental and other								
Revenue	\$	12,142	\$	11,368	\$ 19,993	\$	18,676	
Cost of revenue		9,321		8,676	15,686		13,458	
Gross profit	\$	2,821	\$	2,692	\$ 4,307	\$	5,218	
Gross profit margin		23.2 %		23.7 %	21.5 %		27.9 %	

The following table sets forth our statements of operations data expressed as a percentage of total revenue for the periods indicated:

	Three Months End	led July 31,	Six Months Ende	d July 31,
	2025	2024	2025	2024
Revenue				
Equipment	68.9 %	73.4 %	71.3 %	73.9 %
Parts	20.0 %	17.3 %	18.8 %	17.3 %
Service	8.9 %	7.5 %	8.1 %	7.3 %
Rental and other	2.2 %	1.8 %	1.8 %	1.5 %
Total Revenue	100.0 %	100.0 %	100.0 %	100.0 %
Total Cost of Revenue	82.9 %	82.3 %	83.8 %	81.5 %
Gross Profit Margin	17.1 %	17.7 %	16.2 %	18.5 %
Operating Expenses	17.0 %	15.0 %	16.6 %	15.4 %
Impairment of Goodwill	<u> </u>	0.1 %	%	%
Impairment of Intangible and Long-Lived Assets	0.1 %	0.1 %	0.1 %	0.1 %
Income (Loss) from Operations	0.1 %	2.5 %	(0.4)%	3.0 %
Other Expense	(1.6)%	(3.2)%	(1.8)%	(2.4)%
(Loss) Income Before Income Taxes	(1.5)%	(0.7)%	(2.2)%	0.7 %
(Benefit) Provision for Income Taxes	(0.4)%	%	(0.6)%	0.3 %
Net (Loss) Income	(1.1)%	(0.7)%	(1.7)%	0.4 %

# Three Months Ended July 31, 2025 Compared to Three Months Ended July 31, 2024

#### Consolidated Results

Revenue

Revenue						
	_	Three Months	Ended July 31,		Increase/	Percent
	_	2025	2024		(Decrease)	Change
			(dollars in thousan	ds)		
Equipment	\$	376,262	\$ 465,233	3 \$	(88,971)	(19.1)%
Parts		109,222	109,80	5	(583)	(0.5)%
Service		48,800	47,26	8	1,532	3.2 %
Rental and other		12,142	11,36	8	774	6.8 %
Total Revenue	\$	546,426	\$ 633,674	4 \$	(87,248)	(13.8)%

Total revenue for the second quarter of fiscal 2026 decreased by 13.8%, or \$87.2 million, compared to same period last year. The decrease was primarily attributable to challenging industry conditions, including decreases in agricultural commodity prices and projected total crop receipts, which negatively impacted customer sentiment.

	Three Months Ended July 31,					Increase/	Percent
	2	2025		2024	(Decrease)		Change
			(de	ollars in thousands)			
Gross Profit							
Equipment	\$	24,856	\$	42,997	\$	(18,141)	(42.2)%
Parts		34,649		35,566		(917)	(2.6)%
Service		31,320		31,124		196	0.6 %
Rental and other		2,821		2,692		129	4.8 %
Total Gross Profit	\$	93,646	\$	112,379	\$	(18,733)	(16.7)%
Gross Profit Margin							
Equipment		6.6 %	)	9.2 %		(2.6)%	(28.3)%
Parts		31.7 %	)	32.4 %		(0.7)%	(2.2)%
Service		64.2 %	)	65.8 %		(1.6)%	(2.4)%
Rental and other		23.2 %	)	23.7 %		(0.5)%	(2.1)%
Total Gross Profit Margin		17.1 %	)	17.7 %		(0.6)%	(3.4)%
Gross Profit Mix							
Equipment		26.5 %	)	38.3 %		(11.8)%	(30.8)%
Parts		37.0 %	)	31.6 %		5.4 %	17.1 %
Service		33.4 %		27.7 %		5.7 %	20.6 %
Rental and other		3.1 %	)	2.4 %		0.7 %	29.2 %
Total Gross Profit Mix		100.0 %	<u> </u>	100.0 %			

Gross profit for the second quarter of fiscal 2026 decreased 16.7%, or \$18.7 million, compared to the same period last year. Gross profit margin declined to 17.1% in the current quarter compared to 17.7% in the prior year quarter. The decrease was primarily due to lower equipment margins driven by softer retail demand and the Company's initiatives to manage inventory to targeted levels.

Our Company-wide absorption rate increased to 83.1% for the second quarter of fiscal 2026 compared to 80.8% during the same period last year. The increased rate was primarily due to reduced operating expenses and impairment of long lived and intangible assets compared to same period last year.

# Operating Expenses

	 Three Months Ended July 31,			Increas	e/	Percent
	 2025		2024	024 (Decrease)		Change
		(dolla	rs in thousands)			
Operating Expenses	\$ 92,661	\$	95,156	\$ (2	2,495)	(2.6) %
Operating Expenses as a Percentage of Revenue	17.0 %	)	15.0 %		2.0 %	13.3 %

Our operating expenses in the second quarter of fiscal 2026 decreased 2.6% as compared to the same period last year. The decrease was led by lower variable expenses associated with the year-over-year decline in revenue and profitability due to challenging industry fundamentals, as well as management's expense reduction efforts. Operating expenses as a percentage of revenue increased to 17.0% in the second quarter of fiscal 2026 from 15.0% in the second quarter of fiscal 2025.

Impairment Charges

		Three Months Ended July 31,				Increase/	Percent				
		2025		2024		(Decrease)	Change				
	(dollars in thousands)										
Impairment of Goodwill	\$	_	\$	531	\$	(531)	n/m				
Impairment of Intangible and Long-Lived Assets	\$	323	\$	942	\$	(619)	(65.7)%				
*n/m - not meaningful											

In the second quarter of fiscal 2026, we recognized \$0.3 million in impairment expense related to long-lived assets in our Agriculture segment.

In the second quarter of fiscal 2025, we recognized \$0.5 million in impairment expense related to goodwill assets and \$0.9 million in impairment expense related to other intangible and long-lived assets in our German reporting unit which is included in our Europe segment.

Other Income (Expense)

	Three Months Ended July 31,					Increase/	Percent				
		2025 2024			(Decrease)	Change					
	(dollars in thousands)										
Interest and other income (expense)	\$	2,638	\$	(7,048)	\$	9,686	n/m				
Floorplan interest expense	\$	(6,812)	\$	(9,218)	\$	(2,406)	(26.1)%				
Other interest expense	\$	(4,724)	\$	(3,734)	\$	990	26.5 %				

<sup>\*</sup>n/m - not meaningful

Interest and other income (expense) improved in the second quarter of fiscal 2026 compared to the same period last year primarily due to an \$11.2 million non-cash, sale-leaseback finance modification expense related to the agreement to purchase 13 of our leased facilities at the end of the respective lease terms that negatively impacted fiscal 2025 expense.

Floorplan interest expense decreased in the second quarter of fiscal 2026 compared to the same period last year due to lower interest-bearing inventory levels as well as a lower variable interest rates.

(Benefit) Provision for Income Taxes

	Three Months Ended July 31,				Increase/	Percent
	20	)25	2024		(Decrease)	Change
			(dollars in thousan	ds)		_
(Benefit) Provision for Income Taxes	\$	(2,236)	\$ 5	4 \$	(2,290)	n/m

\*n/m - not meaningful

Our effective tax rate was 27.1% and 1.3% for the three months ended July 31, 2025 and 2024, respectively. The effective tax rate in both periods was impacted by several items, including the vesting of share-based compensation, the mix of domestic and foreign income, and the recognition of valuation allowances on foreign deferred tax assets.

#### Segment Results

Certain financial information for our Agriculture, Construction, Europe and Australia business segments is presented below. "Shared Resources" in the table below refers to the various unallocated income/(expense) items that we have retained at the general corporate level. Revenue between segments is immaterial.

		Three Months Ended July 31,					Percent
		2025		2024		(Decrease)	Change
			(dol	lars in thousands	)		
Revenue							
Agriculture	\$	345,755	\$	424,036	\$	(78,281)	(18.5)%
Construction		71,987		80,191		(8,204)	(10.2)%
Europe		98,117		68,149		29,968	44.0 %
Australia		30,567		61,298		(30,731)	(50.1)%
Total	\$	546,426	\$	633,674	\$	(87,248)	(13.8)%
	_						
(Loss) Income Before Income Taxes							
Agriculture	\$	(12,295)	\$	635	\$	(12,930)	n/m
Construction		(1,216)		(4,893)		3,677	75.1 %
Europe		5,147		(2,270)		7,417	n/m
Australia		(2,107)		1,362		(3,469)	n/m
Segment (Loss) Income Before Income Taxes	_	(10,471)		(5,166)		(5,305)	(102.7)%
Shared Resources		2,235		916		1,319	144.0 %
Total	\$	(8,236)	\$	(4,250)	\$	(3,986)	(93.8)%

<sup>\*</sup>n/m - not meaningful

#### Agriculture

Agriculture segment revenue for the second quarter of fiscal 2026 decreased 18.5% compared to the same period last year, which was primarily driven by a decrease in equipment revenue. This decrease resulted from challenging industry conditions, such as lower agricultural commodity prices and projected total crop receipts, which negatively affected customer sentiment in the second quarter of fiscal 2026, as compared to the same period in the prior year. Changes in actual or anticipated crop receipts and farmer profitability generally have a direct correlation with the retail demand for equipment.

Agriculture segment loss before income taxes for the second quarter of fiscal 2026 was \$12.3 million compared to income before income taxes of \$0.6 million for the second quarter of fiscal 2025. The decrease in gross profit is primarily due to lower sales, which is being driven by softening demand, and lower equipment margins. The second quarter of fiscal 2025 was also impacted by a \$6.1 million non-cash, sale-leaseback finance modification expense related to the agreement to purchase 13 of our leased facilities at the end of the respective lease terms.

#### Construction

Construction segment revenue for the second quarter of fiscal 2026 decreased 10.2% compared to the same period last year.

Our Construction segment loss before income taxes was \$1.2 million for the second quarter of fiscal 2026 compared to \$4.9 million in the second quarter of fiscal 2025. The increase in the segment results was primarily due to a \$5.1 million non-cash, sale-leaseback finance modification expense that negatively impacted fiscal 2025. The dollar utilization of our rental fleet decreased from 24.7% in the second quarter of fiscal 2025 to 22.4% in the second quarter of fiscal 2026.

#### Europe

Europe segment revenue for the second quarter of fiscal 2026 increased 44.0% compared to the same period last year. The increase in revenue resulted from an increase in equipment demand, which was driven by a stronger than expected response to European Union stimulus programs in Romania.

Our Europe segment income before income taxes was \$5.1 million for the second quarter of fiscal 2026 compared to loss before income taxes \$2.3 million in the second quarter of fiscal 2025. The increase in segment pre-tax income was primarily the result of increased equipment sales as noted above.

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#### Australia

Australia segment revenue for the second quarter of fiscal 2026 decreased 50.1% compared to the same period last year. The decrease was driven by the normalization of sprayer deliveries in fiscal 2026 after having caught up on a multi-year backlog of deliveries during fiscal 2025.

Our Australia segment loss before income taxes was \$2.1 million for the second quarter of fiscal 2026 compared to income before income taxes of \$1.4 million in the second quarter of fiscal 2025.

#### Shared Resources/Eliminations

We incur centralized expenses/income at our general corporate level, which we refer to as "Shared Resources," and then allocate most of these net expenses to our segments. Since these allocations are set early in the year, unallocated balances may occur. Shared Resources income before income taxes was \$2.2 million for the second quarter of fiscal 2026 compared to \$0.9 million for the same period last year.

# Six Months Ended July 31, 2025 Compared to Six Months Ended July 31, 2024

# Consolidated Results

Revenue

	 Six Months H	inded July 31,	_	Increase/	Percent
	2025	2024	(Decrease)		Change
Equipment	\$ 813,102	\$ 933,322	2 \$	(120,220)	(12.9)%
Parts	214,851	218,032	2	(3,181)	(1.5)%
Service	92,817	92,340	6	471	0.5 %
Rental and other	19,993	18,670	5	1,317	7.1 %
Total Revenue	\$ 1,140,763	\$ 1,262,370	5 \$	(121,613)	(9.6)%

Total revenue for the first six months of fiscal 2026 decrease by 9.6%, or \$121.6 million, compared to same period last year. The decrease was primarily attributable to challenging industry conditions, including decreases in agricultural commodity prices and projected total crop receipts, which negatively impacted customer sentiment.

Gross Profit

	Six Months l	Ended	July 31,			Percent Change	
	 2025		2024				
		(dolla	ars in thousands)				
Gross Profit							
Equipment	\$ 54,347	\$	98,846	\$	(44,499)	(45.0)%	
Parts	67,198		70,642		(3,444)	(4.9)%	
Service	58,728		59,426		(698)	(1.2)%	
Rental and other	4,307		5,218		(911)	(17.5)%	
Total Gross Profit	\$ 184,580	\$	234,132	\$	(49,552)	(21.2)%	
Gross Profit Margin							
Equipment	6.7 %		10.6 %		(3.9)%	(36.8)%	
Parts	31.3 %		32.4 %		(1.1)%	(3.4)%	
Service	63.3 %		64.4 %		(1.1)%	(1.7)%	
Rental and other	21.5 %		27.9 %		(6.4)%	(22.9)%	
Total Gross Profit Margin	16.2 %		18.5 %		(2.3)%	(12.4)%	
Gross Profit Mix							
Equipment	29.4 %		42.2 %		(12.8)%	(30.3)%	
Parts	36.4 %		30.2 %		6.2 %	20.5 %	
Service	31.8 %		25.4 %		6.4 %	25.2 %	
Rental and other	 2.4 %		2.2 %		0.2 %	9.1 %	
Total Gross Profit Mix	 100.0 %		100.0 %				

Gross profit decreased 21.2%, or \$49.6 million, for the first six months of fiscal 2026, as compared to the same period last year. Gross profit margin also decreased to 16.2% in the first six months of fiscal 2026 from 18.5% in the same period last year. The decrease was primarily due to lower equipment margins driven by softer retail demand and the Company's initiatives to manage inventory to targeted levels.

 $For the first six months of fiscal 2026, the Company-wide absorption \ rate was \ 79.3\%, consistent \ with \ 79.0\% \ for the first six months of fiscal 2025.$ 

Operating Expenses

	 Six Months Ended July 31,				Increase/	Percent					
	2025		2024		(Decrease)	Change					
	 (dollars in thousands)										
Operating Expenses	\$ 189,065	\$	194,314	\$	(5,249)	(2.7) %					
Operating Expenses as a Percentage of Revenue	16.6 %	ó	15.4 %		1.2 %	7.8 %					

Our operating expenses for the first six months of fiscal 2026 decreased \$5.2 million as compared to same period last year. The decrease was led by lower variable expenses associated with the year-over-year decline in revenue and profitability due to challenging industry fundamentals, as well as management's expense reduction efforts. Operating expenses as a percentage of revenue increased to 16.6% in the first six months of fiscal 2026 from 15.4% in the first six months of fiscal 2025.

Impairment Charges

		Six Months Ended July 31,			increase/	Percent					
		2025	20	24	(Decrease)	Change					
	(dollars in thousands)										
Impairment of Goodwill	\$	_	\$	531 \$	(531)	n/m					
Impairment of Intangible and Long-Lived Assets	\$	589	\$	942 \$	(353)	(37.5)%					
*n/m=Not Meaningful											

In the first six months of fiscal 2026, we recognized \$0.6 million in impairment expense related to long-lived assets in our Agriculture segment.

In the for the first six months of fiscal 2025, we recognized \$0.5 million impairment expense related to goodwill assets and \$0.9 million impairment expense related to other intangible and long-lived assets in our German reporting unit which is included in our Europe segment.

Other Income (Expense)

		Six Months Ended July 31,			Increase/	Percent				
		2025		2024	(Decrease)	Change				
	(dollars in thousands)									
Interest and other income (expense)	\$	2,149	\$	(7,335) \$	9,484	n/m				
Floorplan interest expense		(13,338)		(16,282)	(2,944)	18.1 %				
Other interest expense		(9,256)		(6,193)	3,063	(49.5) %				

\*n/m=Not Meaningful

Interest and other income (expense) improved in the first six months of fiscal 2026 compared to the same period last year primarily due to an \$11.2 million non-cash, sale-leaseback finance modification expense related to the agreement to purchase 13 of our leased facilities at the end of the respective lease terms which negatively impacted fiscal 2025 expense.

Floorplan interest expense decreased in the first six months of fiscal 2026 compared to the same period last year due to lower interest-bearing inventory levels.

Provision (Benefit) for Income Taxes

	 Six Months Ended July 31,				Increase/	Percent				
	2025	2024		Decrease		Change				
	 (dollars in thousands)									
Provision for Income Taxes	\$ (6,31:	5) \$	3,399	\$	(9,714)		n/m			

\*n/m=Not Meaningful

Our effective tax rate was 24.7% and 39.8% for the six months ended July 31, 2025 and 2024, respectively. The effective tax rate in both periods was impacted by discrete items, including the vesting of share-based compensation, the mix of domestic and foreign income, and the recognition of valuation allowances on foreign deferred tax assets.

#### Segment Results

Certain financial information for our Agriculture, Construction, Europe and Australia business segments is presented below. "Shared Resources" in the table below refers to the various unallocated income/(expense) items that we have retained at the general corporate level. Revenue between segments is immaterial.

	Six Months Ended July 31,				Increase/		Percent
		2025		2024		(Decrease)	Change
	(dollars in thousands)						
Revenue							
Agriculture	\$	730,141	\$	871,721	\$	(141,580)	(16.2)%
Construction		144,117		151,683		(7,566)	(5.0)%
Europe		191,975		133,254		58,721	44.1 %
Australia		74,530		105,718		(31,188)	(29.5)%
Total	\$	1,140,763	\$	1,262,376	\$	(121,613)	(9.6)%
(Loss) Income Before Income Taxes							
Agriculture	\$	(25,075)	\$	13,680	\$	(38,755)	n/m
Construction		(5,393)		(4,625)		(768)	(16.6)%
Europe		9,857		(919)		10,776	n/m
Australia		(2,669)		876		(3,545)	n/m
Segment Income Before Income Taxes		(23,280)		9,012		(32,292)	n/m
Shared Resources		(2,239)		(477)		(1,762)	n/m
Total	\$	(25,519)	\$	8,535	\$	(34,054)	n/m

\*n/m=Not Meaningful

#### Agriculture

Agriculture segment revenue for the first six months of fiscal 2026 decreased 16.2% compared to the same period last year. The revenue decrease was due to a same-store sales decrease of 16.4% during the first six months of fiscal 2026 as compared to the prior year period. The same-store sales decrease was due to a decrease in equipment revenue resulting from challenging industry conditions, such as decreases in agricultural commodity prices and projected total crop receipts, which negatively affected customer sentiment in fiscal 2026, as compared to the same period in the prior year. Changes in actual or anticipated crop receipts and farmer profitability generally have a direct correlation with retail demand for equipment.

Agriculture segment loss before income taxes was \$25.1 million for the first six months of fiscal 2026 compared to income before income taxes \$13.7 million over the first six months of fiscal 2025. The decrease in gross profit is primarily due to lower sales, which is being driven by softening demand, and lower equipment margins. The fiscal 2025 period was also impacted by a \$6.1 million non-cash, sale-leaseback finance modification expense related to the agreement to purchase 13 of our leased facilities at the end of the respective lease terms.

#### Construction

Construction segment revenue for the first six months of fiscal 2026 decreased 5.0% compared to the same period last year.

Our Construction segment loss before income taxes was \$5.4 million for the first six months of fiscal 2026 compared to \$4.6 million income before income taxes in the first six months of fiscal 2025. The decrease in segment results was primarily related to lower equipment margins compared to same period last year. The fiscal 2025 period was also impacted by a \$5.1 million non-cash, sale-leaseback finance modification expense related to the agreement to purchase 13 of our leased facilities at the end of the respective lease terms. Additionally, the dollar utilization of our rental fleet decreased from 23.2% in the first six months of fiscal 2025 to 21.2% in the first six months of fiscal 2026.

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#### Europe

Europe segment revenue for the first six months of fiscal 2026 increased 44.1% compared to the same period last year. The increase in revenue resulted from an increase in equipment demand, which was driven by a strong response to European Union stimulus programs in Romania.

Our Europe segment income before income taxes was \$9.9 million for the first six months of fiscal 2026 compared to loss before income taxes of \$0.9 million for the same period last year. The increase in segment pre-tax income was primarily the result of increased equipment sales as noted above.

#### Australia

Australia segment revenue for the first six months of fiscal 2026 decreased 29.5% compared to the same period last year. The decrease was driven by the normalization of sprayer deliveries in fiscal 2026 after having caught up on a multi-year backlog of deliveries during fiscal 2025.

Our Australia segment loss before income taxes was \$2.7 million for the second quarter of fiscal 2026 compared to income before income taxes of \$0.9 million in the second quarter of fiscal 2025.

#### Shared Resources/Eliminations

We incur centralized expenses/income at our general corporate level, which we refer to as "Shared Resources," and then allocate most of these net expenses to our segments. Since these allocations are set early in the year, and a portion is planned to be unallocated, unallocated balances may occur. Shared Resources loss before income taxes was \$2.2 million for the first six months of fiscal 2026 compared to \$0.5 million for the same period last year.

#### Liquidity and Capital Resources

#### Sources of Liquidity

Our primary sources of liquidity are cash reserves, cash generated from operations, and borrowings under our floorplan and other credit facilities. We expect these sources of liquidity to be sufficient to fund our working capital requirements, acquisitions, capital expenditures and other investments in our business, service our debt, pay our tax and lease obligations and other commitments and contingencies, and meet any seasonal operating requirements for the foreseeable future. However, our borrowing capacity under our floorplan and other credit facilities is dependent on compliance with various covenants as further described in the "Risk Factors" section and Note 8, Floorplan Payable/Lines of Credit, to our Condensed Consolidated Financial Statements contained in our Annual Report on Form 10-K for fiscal 2025.

Floorplan and Working Capital Payable Credit Facilities and Equipment Inventory

As of July 31, 2025, the Company had floorplan payable lines of credit for equipment purchases totaling \$1.5 billion, which is primarily comprised of a \$875.0 million credit facility with CNH, a \$390.0 million floorplan payable line and a \$110.0 million working capital line of credit under the Bank Syndicate Agreement, and a \$80.0 million credit facility with DLL Finance.

Our equipment inventory turnover was 1.7 times for the rolling 12 month period ended July 31, 2024 and July 31, 2025. Our equity in equipment inventory, which reflects the portion of our equipment inventory balance that is not financed by floorplan payables, decreased to 16.9% as of July 31, 2025 from 25.9% as of January 31, 2025.

#### Adequacy of Capital Resources

Our primary uses of cash have been to fund our operating activities, including the purchase of inventories and providing for other working capital needs, meeting our debt service requirements, making payments due under our various leasing arrangements, funding capital expenditures, including rental fleet assets, and funding acquisitions. Based on our current operational performance, we believe our cash flow from operations, available cash and available borrowing capacity under our existing credit facilities will adequately provide for our liquidity needs for, at a minimum, the next 12 months.

During fiscal 2025, we received various letters from CNH and DLL Finance that waived the consolidated fixed charge coverage ratio covenant for the periods through January 31, 2026, and therefore as of July 31, 2025, we were not subject to this financial covenant under our CNH and DLL Finance credit agreements. We were also not subject to the fixed charge coverage ratio covenant under the Bank Syndicate Agreement as our adjusted excess availability plus eligible cash collateral (as defined therein) was not less than 15% of the lesser of (i) aggregate borrowing base and (ii) maximum credit amount as of July 31, 2025. The financial covenants also require us to maintain an adjusted debt to tangible net worth ratio of 3.5, which is measured on a quarterly basis.

While not expected to occur, if operating results were to create the likelihood of a future covenant violation, we would continue to work with our lenders on an appropriate modification or amendment to our financing arrangements.

#### Cash Flow

Cash Flow Provided by (Used for) Operating Activities

Net cash provided by operating activities was \$49.9 million for the first six months of fiscal 2026, compared to net cash used for operating activities of \$47.4 million for the six months ended July 31, 2024. The change in cash from operating activities was primarily attributable to changes in inventory and a changing mix in floorplan financing, which was partially offset by a decrease in net income for the first six months of fiscal 2026 compared to the prior year period.

Cash Flow Used for Investing Activities

Net cash used for investing activities was \$24.9 million for the first six months of fiscal 2026, compared to \$21.5 million for the first six months of fiscal 2025. The increase in net cash used for investing activities was primarily due to the Farmers Implement and Irrigation acquisition in the second quarter of fiscal 2026 and partially offset by the decrease of purchases of property and equipment compared to the prior year period.

Cash Flow (Used for) Provided by Financing Activities

Net cash used for financing activities was \$30.0 million for the first six months of fiscal 2026 compared to net cash provided by financing activities of \$62.4 million for the first six months of fiscal 2025. The change in cash from financing activities was primarily driven by lower non-manufacturing floorplan payables during the first six months of fiscal 2026.

#### Information Concerning Off-Balance Sheet Arrangements

As of July 31, 2025, we did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. Therefore, we are not exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in these relationships.

#### FORWARD-LOOKING STATEMENTS

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements. Forward-looking statements are contained in this Quarterly Report on Form 10-Q, including in "Management's Discussion and Analysis of Financial Condition and Results of Operations," as well as in our Annual Report on Form 10-K for the year ended January 31, 2025, and in other materials filed by the Company with the SEC (and included in oral statements or other written statements made by the Company).

Forward-looking statements are statements based on future expectations and specifically may include, among other things, the impact of farm income levels on customer demand for agricultural equipment and services, the general market conditions of the agricultural and construction industries, equipment inventory levels and our ability to manage inventory down to target levels and the effects of these actions on future results, and our primary liquidity sources being sufficient to meet future business needs for the foreseeable future, and the adequacy of our capital resources to provide for our liquidity needs for the next 12 months. Any statements that are not based upon historical facts, including the outcome of events that have not yet occurred and our expectations for future performance, are forward-looking statements. The words "potential," "believe," "estimate," "expect," "intend," "may," "could," "will," "plan," "anticipate," and similar words and expressions are intended to identify forward-looking statements. These statements are based upon the current beliefs and expectations of our management. These forward-looking statements involve important risks and uncertainties that could significantly affect anticipated results or outcomes in the future and, accordingly, actual results or outcomes may differ from those expressed in any forward-looking statements made by or on behalf of the Company. These risks and uncertainties include, but are not limited to, our ability to reduce inventory levels and improve profitability, the impact of the Russia-Ukraine conflict on our Ukrainian operations, our ability to successfully integrate and realize growth opportunities and synergies in connection with the O'Connors acquisition, the risk that we have assumed unforeseen or other liabilities in connection with the O'Connors acquisition, the impact of those conditions and obligations imposed on us under the CaseIH dealer agreements entered into in connection with our acquisition of the Heartland companies' commercial application equipment business, our substantial dependence on CNH, including CNH's ability to design, manufacture and allocate inventory to our stores in quantities necessary to satisfy our customer's demands, disruptions of supply chains and associated impacts on the Company's supply vendors and their ability to provide the Company with sufficient and timely inventory to meet customer demand, adverse market conditions in the agricultural and construction equipment industries, and those matters identified and discussed under the section titled "Risk Factors" in our Annual Report on Form 10-K for fiscal 2025. In addition to those matters, there may exist additional risks and uncertainties not currently known to us or that we currently deem to be immaterial that may materially adversely affect our business, financial condition or results of operations and may cause results to differ materially from those contained in any forward-looking statement. Other than as required by applicable law, we disclaim any obligation to update such risks and uncertainties or to publicly announce results of revisions to any of the forward-looking statements contained in this Quarterly Report on Form 10-Q to reflect future events or developments.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to various market risks, including changes in interest rates and foreign currency exchange rates. Market risk is the potential loss arising from adverse changes in market rates and prices, such as interest rates and foreign currency exchange rates.

Interest Rate Risk

Exposure to changes in interest rates results from borrowing activities used to fund operations. For fixed rate debt, interest rate changes affect the fair value of financial instruments but do not impact earnings or cash flows. Conversely, for floating rate debt, interest rate changes generally do not affect the fair market value but do impact future earnings and cash flows, assuming other factors are held constant. We have both fixed and floating rate financing. Some of our floating rate credit facilities contain minimum rates of interest to be charged. Based upon our interest-bearing balances and interest rates as of July 31, 2025, holding other variables constant, a one percentage point change in interest rates for the next 12-month period would have a positive or negative impact to the pre-tax earnings and cash flow by approximately \$4.6 million. At July 31, 2025, we had floorplan payables of \$852.2 million, of which approximately \$457.5 million was variable-rate and \$394.8 million was non-interest bearing. In addition, at July 31, 2025, we had total long-term debt, including finance lease obligations, of \$210.9 million, primarily all of which was fixed rate debt.

Foreign Currency Exchange Rate Risk

Our foreign currency exposures arise as the result of our foreign operations. We are exposed to transactional foreign currency exchange rate risk through our foreign entities' holding assets and liabilities denominated in currencies other than their functional currency. In addition, the Company is exposed to foreign currency transaction risk as a result of certain intercompany financing transactions. The Company attempts to manage its transactional foreign currency exchange rate risk through the use of derivative financial instruments, primarily foreign exchange forward contracts, or through natural hedging instruments. Based upon balances and exchange rates as of July 31, 2025, holding other variables constant, we believe that a hypothetical 10% increase or decrease in all applicable foreign exchange rates would not have a material impact on our results of operations or cash flows. As of July 31, 2025, our Ukrainian subsidiary had \$0.7 million of net monetary assets denominated in Ukrainian hryvnia ("UAH"). We have attempted to minimize our net monetary asset position in Ukraine through reducing overall asset levels in Ukraine and at times through borrowing in UAH which serves as a natural hedging instrument offsetting our net UAH denominated assets. Many of the currency and payment controls the National Bank of Ukraine imposed in February 2022, have been relaxed, making it more practicable to manage our UAH exposure. However, the continuation of the Russia/Ukraine conflict could lead to more significant UAH devaluations or more stringent payment controls in the future. The inability to fully manage our net monetary asset position and continued UAH devaluations for an extended period of time, could have a significant adverse impact on our results of operations and cash flows.

In addition to transactional foreign currency exchange rate risk, we are also exposed to translational foreign currency exchange rate risk as we translate the results of operations and assets and liabilities of our foreign operations from their functional currency to the U.S. dollar. As a result, our results of operations, cash flows and net investment in our foreign operations may be adversely impacted by fluctuating foreign currency exchange rates. We believe that a hypothetical 10% increase or decrease in all applicable foreign exchange rates, holding all other variables constant, would not have a material impact on our results of operations or cash flows.

#### ITEM 4. CONTROLS AND PROCEDURES

(a) Evaluation of disclosure controls and procedures. After evaluating the effectiveness of the Company's disclosure controls and procedures pursuant to Rule 13a-15(b) of the Securities Exchange Act of 1934 (the "Exchange Act") as of the end of the period covered by this Quarterly Report on Form 10-Q, the Company's Chief Executive Officer and Chief Financial Officer, with the participation of the Company's management, have concluded that the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) are effective.

(b) Changes in internal controls. There has not been any change in the Company's internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during its most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting

#### PART II. OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

We are, from time to time, subject to claims and suits arising in the ordinary course of business. Such claims have, in the past, generally been covered by insurance. There can be no assurance that our insurance will be adequate to cover all liabilities that may arise out of claims brought against us, or that our insurance will cover all claims.

#### ITEM 1 A. RISK FACTORS

In addition to the other information set forth in this Quarterly Report, including the important information in "Forward-Looking Statements," you should carefully consider the information provided under "Risk Factors" and "Information Regarding Forward Looking Statements" in our Annual Report on Form 10-K for the fiscal year ended January 31, 2025 as filed with the SEC.

# ITEM2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

# ITEM3. DEFAULTS UPON SENIOR SECURITIES

None.

#### ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

#### ITEM 5. OTHER INFORMATION

(c) During the fiscal quarter ended July 31, 2025, no director or officer of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K.

#### ITEM 6. EXHIBITS

Exhibits - See "Exhibit Index" on page immediately prior to signatures.

#### EXHIBIT INDEX TITAN MACHINERY INC. FORM 10-Q

No. Description

- 31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2 Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- Financial statements from the Quarterly Report on Form 10-Q of the Company for the quarter ended July 31, 2025, formatted in XBRL: (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statements of Stockholders' Equity, (v) the Condensed Consolidated Statements of Cash Flows, and (vi) the Notes to the Condensed Consolidated Financial Statements.
- 101.SCH Inline XBRL Taxonomy Extension Schema Document
- 101.CAL Inline XBRL Taxonomy Extension Calculation Linkbase Document
- 101.LAB Inline XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE Inline XBRL Taxonomy Extension Presentation Linkbase Document
- 101.DEF Inline XBRL Taxonomy Extension Definition Linkbase Document
  - 104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: September 4, 2025

# TITAN MACHINERY INC.

By /s/ Robert Larsen
Robert Larsen
Chief Financial Officer
(Principal Financial Officer)

# CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT

# I, Bryan Knutson, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Titan Machinery Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 4, 2025

/s/ BRYAN KNUTSON

Bryan Knutson

President and Chief Executive Officer

# CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT

I, Robert Larsen, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Titan Machinery Inc.;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 4, 2025

/s/ Robert Larsen
Robert Larsen
Chief Financial Officer

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Titan Machinery Inc. (the "Company") on Form 10-Q for the quarter ended July 31, 2025 as filed with the Securities and Exchange Commission (the "Report"), I, Bryan Knutson, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that:

The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: September 4, 2025

/s/ BRYAN KNUTSON

Bryan Knutson

President and Chief Executive Officer

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Titan Machinery Inc. (the "Company") on Form 10-Q for the quarter ended July 31, 2025 as filed with the Securities and Exchange Commission (the "Report"), I, Robert Larsen, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that:

The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: September 4, 2025

/s/ Robert Larsen

Robert Larsen Chief Financial Officer