# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

## FORM 8-K

#### Current Report Pursuant to Section 13 or 15(d) Of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 28, 2020

#### TITAN MACHINERY INC.

(Exact Name of Registrant as Specified in its Charter)

#### Delaware

(State or Other Jurisdiction of Incorporation)

001-33866

(Commission File Number)

45-0357838

(IRS Employer Identification No.)

644 East Beaton Drive West Fargo, North Dakota 58078

(Address of Principal Executive Offices) (Zip Code)

(701) 356-0130

(Registrant's Telephone Number, Including Area Code)

#### Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Securities registered pursuant to Section 12(b) of the Act:

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Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.00001 par value per share	TITN	The Nasdaq Stock Market LLC

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by a check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\S 230.405$  of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\S 240.12b-2$  of this chapter). Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

#### Item 2.02 Results of Operations and Financial Condition

On May 28, 2020, Titan Machinery Inc. (the "Company") issued a press release announcing its financial results for the three month periods ended April 30, 2020. The Company will be conducting a conference call to discuss its first quarter of fiscal 2021 financial results at 7:30 a.m. Central time on May 28, 2020. The full text of the press release is set forth in Exhibit 99.1 attached hereto and is incorporated by reference in this Current Report on Form 8-K as if fully set forth herein.

#### Item 9.01 Financial Statements and Exhibits.

(a) Financial statements: None

(b) Pro forma financial information: None

(c) Shell Company Transactions: None

(d) Exhibits: 99.1

Press Release dated May 28, 2020

## SIGNATURES

	Pursuant to the requirements of the Securities	Exchange Act of 1934,	the registrant has duly	caused this report to	be signed on its behalf l	by the undersigne	d hereunto
duly aut	horized.						

TITAN MACHINERY INC.

Date: May 28, 2020 By /s/ Mark Kalvoda

Mark Kalvoda

Chief Financial Officer

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

EXHIBIT INDEX to FORM 8-K

# TITAN MACHINERY INC.

Date of Report:
May 28, 2020
Commission File No.:
001-33866

Exhibit No.

99.1 Press Release dated May 28, 2020

#### Titan Machinery Inc. Announces Results for Fiscal First Quarter Ended April 30, 2020

- Revenue for First Quarter of Fiscal 2021 Increased 11.5% to \$310.2 million -
- GAAP EPS for First Quarter of Fiscal 2021 was \$0.10 and Adjusted EPS was \$0.15 -
  - Enters into a New Five-year Amended and Restated Credit Agreement -
    - Closes Domestic Acquisition of HorizonWest Dealership Complex -

West Fargo, ND – May 28, 2020 – Titan Machinery Inc. (Nasdaq: TITN), a leading network of full-service agricultural and construction equipment store today reported financial results for the fiscal first quarter ended April 30, 2020.

David Meyer, Titan Machinery's Chairman and Chief Executive Officer, stated, "We are pleased to report a strong first quarter performance during this uncertain environment, driven by our continued focus on customer service and sound management of our operating expenses. Our Agriculture segment revenue increased 26% as equipment, parts and service all experienced solid double-digit growth. Our store operations teams have adjusted well to the new COVID 19 safety protocols that we put in place in March, and have continued their uninterrupted service to customers during the important spring planting and the start of the construction season. While we are pleased with the overall performance of our Agriculture segment in fiscal first quarter, this solid top and bottom line performance was slightly offset by the relative underperformance of our Construction and International results which were impacted more by the pandemic."

#### Fiscal 2021 First Quarter Results

#### Consolidated Results

For the first quarter of fiscal 2021, revenue was \$310.2 million, compared to \$278.3 million in the first quarter last year. Equipment sales were \$218.5 million for the first quarter of fiscal 2021, compared to \$194.0 million in the first quarter last year. Parts sales were \$56.6 million for the first quarter of fiscal 2021, compared to \$51.9 million in the first quarter last year. Revenue generated from service was \$25.6 million for the first quarter of fiscal 2021, compared to \$22.8 million in the first quarter last year. Revenue from rental and other was \$9.5 million for the first quarter of fiscal 2021, compared to \$9.6 million in the first quarter last year.

Gross profit for the first quarter of fiscal 2021 was \$58.4 million, compared to \$53.9 million in the first quarter last year. Gross profit margin decreased 60 basis points to 18.8% versus the comparable period last year. The decrease in gross profit margin was primarily due to lower equipment margins in the current quarter as compared to the first quarter of last year.

Operating expenses increased by \$0.5 million to \$53.1 million, or 17.1% of revenue, for the first quarter of fiscal 2021, compared to \$52.6 million, or 18.9% of revenue, for the first quarter of last year. The Company was able to leverage relatively flat operating expenses over increased revenues compared to the prior year.

Floorplan and other interest expense was \$2.1 million in the first quarter of fiscal 2021, compared to \$2.5 million for the same period last year. The decrease was due to lower interest expense resulting from the retirement of the remaining balance of the Company's convertible notes in May 2019.

In the first quarter of fiscal 2021, net income was \$2.3 million, or earnings per diluted share of \$0.10, compared to net loss of \$0.4 million, or loss per diluted share of \$0.02, for the first quarter of last year.

On an adjusted basis, net income for the first quarter of fiscal 2021 was \$3.4 million, or adjusted earnings per diluted share of \$0.15, compared to adjusted net income of \$0.5 million, or adjusted earnings per diluted share of \$0.02, for the first quarter of last year.

Adjusted EBITDA was \$11.1 million in the first quarter of fiscal 2021, compared to \$6.3 million in the first quarter of last year.

#### Segment Results

Agriculture Segment - Revenue for the first quarter of fiscal 2021 was \$193.6 million, compared to \$153.8 million in the first quarter last year. The increase in revenue was driven by strength in equipment sales and supported by ongoing momentum in parts and service revenue. Pre-tax income for the first quarter of fiscal 2021 was \$6.2 million, compared to \$1.9 million of pre-tax income in the first quarter last year.

Construction Segment - Revenue for the first quarter of fiscal 2021 was \$60.1 million, compared to \$70.7 million in the first quarter last year. The decrease in revenue was primarily the result of lower equipment demand due to macroeconomic challenges and uncertainty, which also impacted parts and service to a lesser extent. Pre-tax loss for the first quarter of fiscal 2021 was \$2.9 million, compared to a pre-tax loss of \$2.2 million in the first quarter last year. Adjusted pre-tax loss for the first quarter of fiscal 2021 was \$2.7 million, compared to \$2.1 million in the first quarter last year.

International Segment - Revenue for the first quarter of fiscal 2021 was \$56.5 million, compared to \$53.8 million in the first quarter last year. Pre-tax loss for the first quarter of fiscal 2021 was \$0.3 million, compared to income of \$0.2 million in the first quarter last year. Adjusted pre-tax income for the first quarter of fiscal 2021 was \$0.5 million, compared to \$0.2 million in the first quarter last year. The adjusted amounts exclude a Ukraine remeasurement loss of \$0.8 million in the current year, resulting from the devaluation of the Ukrainian hryvnia, compared to a small remeasurement gain in the prior year.

#### **Balance Sheet and Cash Flow**

The Company ended the first quarter of fiscal 2021 with \$50.8 million of cash. The Company's inventory level decreased to \$583.4 million as of April 30, 2020, compared to \$597.4 million as of January 31, 2020. This inventory decrease includes a \$14.6 million decrease in equipment inventory, which reflects a decrease in new equipment inventory of \$11.6 million and a \$3.0 million decrease in used equipment inventory. The Company had \$378.3 million outstanding floorplan payables on \$762.0 million total floorplan lines of credit as of April 30, 2020, compared to \$371.8 million outstanding floorplan payables as of January 31, 2020.

In the first three months of fiscal 2021, the Company's net cash used for operating activities was \$5.4 million, compared to net cash provided by operating activities of \$2.9 million in the first three months of fiscal 2020. The Company evaluates its cash flow from operating activities net of all floorplan payable activity and maintaining a constant level of equity in its equipment inventory. Taking these adjustments into account, adjusted net cash used for operating activities was \$3.6 million in the first three months of fiscal 2021, compared to adjusted net cash used for operating activities of \$37.4 million in the first three months of fiscal 2020.

#### **New Amended and Restated Credit Agreement**

In April 2020, the Company entered into a new five-year Amended and Restated Credit Agreement, maturing April 2025 replacing the previous credit facility that was scheduled to expire in October 2020. The new Amended and Restated Credit Agreement provides for an aggregate \$250 million financing commitment by the lenders, consisting of an aggregate floorplan financing commitment of \$185 million and an aggregate working capital commitment of \$65 million. The floorplan facility features improved flexibility with higher

advances available against new and used inventory, and the working capital facility provides for a greater breadth of assets that can be utilized in its borrowing base, in addition to higher advance rates compared to the prior facility. The Amended and Restated Credit Agreement does not obligate the Company to maintain financial covenants, except in certain circumstances, with terms that are similar to those in the previous credit facility but favorably impacted by the increased advanced rates, which adds to the Company's excess availability amount.

The interest rate for loans under the credit facility will be equal to LIBOR (subject to a floor of 0.5%) plus an applicable margin based on the Company' excess availability. The initial applicable margin is 1.5%, resulting in an effective initial interest rate of 2.49%.

#### **Closing of HorizonWest Acquisition**

On May 4, 2020, the Company closed on its acquisition of HorizonWest Inc., which consists of a three store CaseIH agriculture dealership complex i Scottsbluff and Sidney, Nebraska and Torrington, Wyoming. In its most recent fiscal year, HorizonWest generated revenue of approximately \$26 million. The total purchase price was \$6.9 million, which does not include \$2.7 million of associated inventory that the Company concurrently purchased from CNF Industrial under standard terms. The Company expects the acquisition to be accretive to earnings in the first year of ownership.

Mr. Meyer concluded, "Our team continues to carefully manage through this disruptive environment and our solid first fiscal quarter validates the many strengths of our overall business. We improved our strong financial position during the quarter and are very pleased with our new credit agreement that provides additional flexibility and access to capital. We continue to maintain our focus on long-term organic and acquired growth initiatives. We are grateful to our employees who are meeting the COVID-19 challenges every day as we have adapted our operations to focus on the safety of our employees while meeting the needs of our customers."

## Fiscal 2021 Modeling Assumptions

The Company will not be providing its customary annual modeling assumptions for fiscal year 2021 due to the uncertainty surrounding the COVID-1 outbreak. The Company will provide additional statements regarding expectations for the remainder of fiscal year 2021 on its fiscal 2021 first quarter conference call hosted today.

#### **Conference Call and Presentation Information**

The Company will host a conference call and audio webcast today at 7:30 a.m. Central time (8:30 a.m. Eastern time). Investors interested in participating in the live call can dial (877) 705-6003 from the U.S. International callers can dial (201) 493-6725. A telephone replay will be available approximately two hours after the call concludes and will be available through Thursday, June 11, 2020, by dialing (844) 512-2921 from the U.S., or (412) 317-6671 from international locations, and entering confirmation code 13702346.

A copy of the presentation that will accompany the prepared remarks on the conference call is available on the Company's website under Investor Relations at www.titanmachinery.com. An archive of the audio webcast will be available on the Company's website under Investor Relations at www.titanmachinery.com for 30 days following the audio webcast.

#### **Non-GAAP Financial Measures**

Within this release, the Company refers to certain adjusted financial measures, which have directly comparable GAAP financial measures as identified in this release. The Company believes that these non-GAAP financial measures, when reviewed in conjunction with GAAP financial measures, can provide more

information to assist investors in evaluating current period performance and in assessing future performance. For these reasons, internal management reporting also includes non-GAAP financial measures. Generally, the non-GAAP financial measures include adjustments for items such as costs associated wit impairment charges, Ukraine remeasurement and the charges associated with our Enterprise Resource Planning (ERP) system transition. These non-GAA financial measures should be considered in addition to, and not superior to or as a substitute for the GAAP financial measures presented in this release and the Company's financial statements and other publicly filed reports. Non-GAAP measures presented in this release may not be comparable to similarly titled measures used by other companies. Investors are encouraged to review the reconciliations of adjusted financial measures used in this release to their most directly comparable GAAP financial measures. These reconciliations are attached to this release. The tables included in the Non-GAAP Reconciliations section reconcile net income (loss), diluted earnings (loss) per share, income (loss) before income taxes, and net cash provided by (used for) operating activities (all GAAP financial measures) for the periods presented to adjusted net cash provided by (used for) operating activities (all non-GAAP financial measures) for the periods presented.

#### **About Titan Machinery Inc.**

Titan Machinery Inc., founded in 1980 and headquartered in West Fargo, North Dakota, owns and operates a network of full service agricultural and construction equipment dealer locations in North America and Europe. The network consists of US locations in Arizona, Colorado, Iowa, Minnesota Montana, Nebraska, North Dakota, South Dakota, Wisconsin and Wyoming and its European stores are located in Bulgaria, Germany, Romania, Serbia ar Ukraine. The Titan Machinery locations represent one or more of the CNH Industrial Brands, including Case IH, New Holland Agriculture, Ca Construction, New Holland Construction, and CNH Industrial Capital. Additional information about Titan Machinery Inc. can be found <a href="https://www.titanmachinery.com">www.titanmachinery.com</a>.

#### **Forward Looking Statements**

Except for historical information contained herein, the statements in this release are forward-looking and made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. The words "potential," "believe," "estimate," "expect," "intend," "may," "could," "will," "plan," "anticipate," and similar words and expressions are intended to identify forward-looking statements. Such statements are based upon the current beliefs and expectations of our management. Forward-looking statements made in this release, which may include statements regarding Agriculture, Construction, and Internationa segment initiatives and improvements, segment revenue realization, growth and profitability expectations, including from the newly acquired HorizonWest dealership complex, inventory expectations, leverage expectations, agricultural and construction equipment industry conditions and trends, and modeling assumptions and expected results of operations for the fiscal year ending January 31, 2021, involve known and unknown risks and uncertainties that may cause Titan Machinery's actual results in current or future periods to differ materially from the forecasted assumptions and expected results. The Company's risks and uncertainties include, among other things, the duration, scope and impact of the COVID-19 pandemic on the Company's operations, a substantia dependence on a single distributor, the continued availability of organic growth and acquisition opportunities, potential difficulties integrating acquired stores, industry supply levels, fluctuating agriculture and construction industry economic conditions, the success of recently implemented initiatives within the Company's operating segments, the uncertainty and fluctuating conditions in the capital and credit markets, difficulties in conducting international operations, foreign currency risks, governmental agriculture policies, seasonal fluctuations, the ability of the Company to reduce inventory levels, climate conditions, disruption in receiving ample inventory financing, and increased competition in the geographic areas served. These and other risks are more fully described in Titan Machinery's filings with the Securities and Exchange Commission, including the Company's most recently filed Annual Report on Form 10-K, a updated in

subsequently filed Quarterly Reports on Form 10-Q, as applicable. Titan Machinery conducts its business in a highly competitive and rapidly changing environment. Accordingly, new risk factors may arise. It is not possible for management to predict all such risk factors, nor to assess the impact of all such risk factors on Titan Machinery's business or the extent to which any individual risk factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement. Other than required by law, Titan Machinery disclaims any obligation to update such factors or to publicly announce results of revisions to any of the forward-looking statements contained in this release to reflect future events or developments.

Investor Relations Contact: ICR, Inc.
John Mills, jmills@icrinc.com
Partner
646-277-1254

#### Consolidated Balance Sheets

#### (in thousands, except per share data) (Unaudited)

	April	30, 2020	January 31, 2020	
Assets				
Current Assets				
Cash	\$	50,835 \$	43,721	
Receivables, net of allowance for expected credit losses		76,430	72,776	
Inventories		583,435	597,394	
Prepaid expenses and other		10,626	13,655	
Total current assets		721,326	727,546	
Noncurrent Assets				
Property and equipment, net of accumulated depreciation		148,293	145,562	
Operating lease assets		84,577	88,281	
Deferred income taxes		3,783	2,147	
Goodwill		2,311	2,327	
Intangible assets, net of accumulated amortization		8,318	8,367	
Other		1,131	1,113	
Total noncurrent assets		248,413	247,797	
Total Assets	\$	969,739 \$	975,343	
Liabilities and Stockholders' Equity				
Current Liabilities				
Accounts payable	\$	23,119 \$	16,976	
Floorplan payable		378,302	371,772	
Current maturities of long-term debt		3,787	13,779	
Current operating lease liabilities		12,320	12,259	
Deferred revenue		29,163	40,968	
Accrued expenses and other		30,726	38,409	
Total current liabilities		477,417	494,163	
Long-Term Liabilities				
Long-term debt, less current maturities		49,522	37,789	
Operating lease liabilities		84,499	88,387	
Deferred income taxes		3,808	2,055	
Other long-term liabilities		7,415	7,845	
Total long-term liabilities		145,244	136,076	
Stockholders' Equity				
Common stock		_	_	
Additional paid-in-capital		251,051	250,607	
Retained earnings		99,775	97,717	
Accumulated other comprehensive loss		(3,748)	(3,220)	
Total stockholders' equity		347,078	345,104	
Total Liabilities and Stockholders' Equity	\$	969,739 \$	975,343	
iotai Liabilities and Stockholders Equity		Ψ	2.2,2.10	

# Consolidated Condensed Statements of Operations (in thousands, except per share data)

(Unaudited)

	Three Mor	Three Months Ended April 30,		
	2020		2019	
Revenue				
Equipment	\$ 218,50	5 \$	193,956	
Parts	56,61	4	51,938	
Service	25,60	0	22,831	
Rental and other	9,48	9	9,567	
Total Revenue	310,20	8	278,292	
Cost of Revenue				
Equipment	197,04	6	173,154	
Parts	39,61	7	36,814	
Service	8,34	5	7,483	
Rental and other	6,79	0	6,941	
Total Cost of Revenue	251,79	8	224,392	
Gross Profit	58,41	0	53,900	
Operating Expenses	53,05	8	52,555	
Impairment of Long-Lived Assets	21	6	135	
Income from Operations	5,13	6	1,210	
Other Income (Expense)				
Interest and other income	13	0	794	
Floorplan interest expense	(1,15	2)	(877)	
Other interest expense	(96	6)	(1,642)	
Income (Loss) Before Income Taxes	3,14	8	(515)	
Provision for (Benefit from) Income Taxes	88	6	(70)	
Net Income (Loss)	2,26	2	(445)	
Diluted Earnings (Loss) per Share	\$ 0.1	0 \$	(0.02)	
Diluted Weighted Average Common Shares	22,01	2	21,872	

# Consolidated Condensed Statements of Cash Flows

# (in thousands)

(***	шоизиниз
A	Inaudited)

	Three M	Three Months Ended April 30,		
	2020		2019	
Operating Activities				
Net income (loss)	\$ 2	,262 \$	(445)	
Adjustments to reconcile net income (loss) to net cash provided by (used for) operating activities				
Depreciation and amortization	5	,375	6,064	
Impairment		216	135	
Other, net	3	,568	3,761	
Changes in assets and liabilities				
Inventories	11	,941	(78,254)	
Manufacturer floorplan payable	(10	,669)	89,599	
Other working capital	(18	,135)	(18,008)	
Net Cash Provided by (Used for) Operating Activities	(5	,442)	2,852	
Investing Activities				
Property and equipment purchases	(5	,414)	(5,490)	
Proceeds from sale of property and equipment		313	416	
Acquisition consideration, net of cash acquired		_	(2,972)	
Other, net		(21)	8	
Net Cash Used for Investing Activities	(5	,122)	(8,038)	
Financing Activities				
Net change in non-manufacturer floorplan payable	18	,781	12,772	
Net payments on long-term debt and finance leases		(197)	(505)	
Other, net		(870)	(492)	
Net Cash Provided by Financing Activities	17	,714	11,775	
Effect of Exchange Rate Changes on Cash		(36)	(3)	
Net Change in Cash	7	,114	6,586	
Cash at Beginning of Period	43	,721	56,745	
Cash at End of Period	\$ 50	,835 \$	63,331	

Segment Results (in thousands) (Unaudited)

	Th	ree Mo	onths Ended Apri	1 30,
	 2020 2019		% Change	
Revenue				
Agriculture	\$ 193,627	\$	153,775	25.9 %
Construction	60,114		70,743	(15.0)%
International	56,467		53,774	5.0 %
Total	\$ 310,208	\$	278,292	11.5 %
Income (Loss) Before Income Taxes				
Agriculture	\$ 6,162	\$	1,876	n/m
Construction	(2,873)		(2,222)	(29.3)%
International	(280)		216	n/m
Segment income (loss) before income taxes	3,009		(130)	n/m
Shared Resources	139		(385)	n/m
Total	\$ 3,148	\$	(515)	n/m

#### Non-GAAP Reconciliations

# (in thousands, except per share data) (Unaudited)

Nel noncloss         \$ 2,026         \$ (48)           Agistentos         721         1,016           Impaired charges         216         135           Inchain consequence         762         1,016           Inchain consequence         1,02         1,130           Inchair Aghistments         2,32         2,32           Agisted Miscone         3,33         3,24           Agisted Diluted ES         3,03         3,00           Diluted FPS         3,03         3,00           Diluted FPS         3,03         3,00           Diluted FPS         3,03         3,00           Ling Francision costs         3,03         3,00           Impairment durgs         0,03         3,00           Les Tax Effect of Agistentes (1)         3,00         3,00 <th></th> <th>Three 1</th> <th colspan="3">Three Months Ended April 30,</th>		Three 1	Three Months Ended April 30,		
Nel noncloss         \$ 2,026         \$ (48)           Agistentos         721         1,016           Impaired charges         216         135           Inchain consequence         762         1,016           Inchain consequence         1,02         1,130           Inchair Aghistments         2,32         2,32           Agisted Miscone         3,33         3,24           Agisted Diluted ES         3,03         3,00           Diluted FPS         3,03         3,00           Diluted FPS         3,03         3,00           Diluted FPS         3,03         3,00           Ling Francision costs         3,03         3,00           Impairment durgs         0,03         3,00           Les Tax Effect of Agistentes (1)         3,00         3,00 <th></th> <th>2020</th> <th></th> <th>2019</th>		2020		2019	
Abstracts         721         1,016           ERP transition cots         216         138           Uranie enteursent         762         120           Total Per Sadjements         1,002         1,102           Les Tas Effect of Alpisments (1)         580         2,403           Abstract Effect of Alpisments (2)         1,122         88           Abstractive Mone         8 0.01         8 0.00           Abstract Effect of Alpisments (2)         8 0.00         8 0.00           Abstract Effect of Alpisments (2)         9 0.00         9 0.00           Abstract Effect of Alpisment charges         9 0.01         9 0.00           Impairment charges         9 0.01         9 0.00           Inchain ereneascement         9 0.03         0.00           Inchain ereneascement         9 0.00         9 0.00           Inc	Adjusted Net Income				
### Part part part part part part part part p	Net Income (Loss)	\$	2,262 \$	(445)	
Impairment deriges         216         135           Unimer renesered         762         120           Croal Per La Adjustments         500         2.43           Less Tax Effect of Afsistents(s)         500         2.43           Croil Adjustments         500         2.43           Adjusted Niet Income         500         5.00           Adjusted Niet Income         500         6.00           Effe Transition costs         6.00         6.00           Impairment charges         6.00         6.00           Less Tax Effect of Adjustments         6.00         6.00           Augusted Diluted EFS         8.01         8.00           Augusted Diluted EFS         8.01         9.00           Augusted Diluted EFS         9.01         9.00	Adjustments				
世話師を呼び回答	ERP transition costs				
Total Pre-Tax Agistments (1)         1,702         1,139           Less Tar Effect of Agistments (1)         2,83         2,83           Agisted District Press         \$ 3,348         \$ 4,51           Adjusted District Press         \$ 0,10         \$ 0,00           Agisted District Press         \$ 0,10         \$ 0,00           Agisted Press         \$ 0,00         \$ 0,00           Agisted District Press         \$ 0,00         \$ 0,00           Agisted Press         \$ 0,00         \$ 0,00           Impairment darges         \$ 0,00         \$ 0,00           Impairment Agistments         \$ 0,00         \$ 0,00           Less Tax Effect of Agistments (1)         \$ 0,00         \$ 0,00           Total Agistments         \$ 0,00         \$ 0,00           Agisted Discovered Free Agistments         \$ 0,00         \$ 0,00           Agisted Income Effect Income Taxes         \$ 3,14         \$ (3,15)           Agisted Income Effect Income Taxes         \$ 2,13         \$ (3,15)           Agisted Income Effect Income Taxes         \$ 1,00         \$ (3,15)           Agisted Income Effect Income Taxes         \$ 1,00         \$ (3,13)           Agisted Income Effect Income Taxes         \$ 0,20         \$ (2,20)           Agisted Income Effect	Impairment charges		216	135	
Less Tax Effect of Agistments (1)         589         243           Total Agistments         1,122         806           Agisted Nationome         3,348         2 habitation of the contraction of the contrac	Ukraine remeasurement				
Total Adjustments         1,122         896           Adjusted Nationa         1,122         896           Adjusted Nationa         2,33,4         9,45           Adjusted Diluted PF         S         0,0         2,00           Diluted PS         \$         0,0         2,00           Algusted State         \$         0,0         2,00           Algusted Diluted PS         \$         0,0         -0           ERP transition costs         \$         0,0         -0           Instance Person         \$         0,0         -0           Classificated Filled PS         \$         0,0         -0           Total Adjustments         \$         0,0         -0           Classificated Filled Filled PS         \$         0,0         -0           Classificated Filled Filled PS         \$         0,0         -0           Adjusted Linear Refere Income Taxes         \$         3,1         \$         (5,15)           Adjusted Linear Refere Income Taxes         \$         3,1         \$         (5,15)           Adjusted Linear Refere Income Taxes         \$         2,2         1         1,0         1         1,0         1         1,0         1         1,0	Total Pre-Tax Adjustments		1,702	1,139	
Applied Manage Angles of Manage An	Less: Tax Effect of Adjustments (1)		580	243	
Majusted Diluted EPS   \$ 0,0 \$ 0,002     Agistments (2)	Total Adjustments		1,122	896	
Direct EPS         \$ 0.10 \$ (0.02)           Adjustment (2)         CPT transition costs         0.05 \$ (0.05)           Impairment charges         0.01 \$ (0.05)         0.05           User Total Pre-Tax Adjustments         0.00 \$ (0.05)         0.00 \$ (0.05)           Less Tax Effect of Adjustments (1)         0.03 \$ (0.05)         0.04           Adjusted Interest Effect of Adjustments (2)         0.05 \$ (0.05)         0.04           Adjusted Divided EPS         0.05 \$ (0.05)         0.04           Adjusted Interest Effect Interest East (2)         0.05 \$ (0.05)         0.04           Adjusted Interest East (2)         0.05 \$ (0.05)         0.05         0.04           Adjusted Interest Effect Interest East (2)         0.05 \$ (0.05)         0.05         0.05         0.04         0.05         0.04         0.05         0.04         0.05         0.04         0.05         0.04         0.05         0.04         0.05         0.04         0.05         0.04         0.05         0.04         0.05         0.04         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05         0.05	Adjusted Net Income	<u>\$</u>	3,384 \$	451	
Adjustments (2)         0.03         0.05           ERY transition cots         0.01         —           Impairment charges         0.04         —           Ukraine remeasurement         0.08         0.05           Less Tax Effect of Adjustments (1)         0.03         0.04           Less Tax Effect of Adjustments (1)         0.02         0.04           Adjusted Diluted EPS         0.15         0.02           Adjusted Income Befor Income Taxes         \$ 3,14         \$ (515)           Adjusted Income Effect Income Taxes         \$ 21         1.06           Impairment charges         2.1         1.06           Impairment charges         2.1         1.05           Adjusted Income Effer Income Taxes         \$ 3,2         \$ (2)           Adjusted Income Effer Income Taxes         \$ 3,2         \$ (2)           Adjusted Income Effer Income Taxes         \$ 2,2         \$ (2,22)           Adjusted Loss Before Income Taxes         \$ 2,6         \$ (2,22)           Adjusted Loss Before Income Taxes         \$ 2,6         \$ (2,22)           Adjusted Loss Before Income Taxes         \$ 2,6         \$ (2,22)           Adjusted Loss Before Income Taxes         \$ 2,6         \$ (2,02)           Adjusted Loss Before Income Taxes	Adjusted Diluted EPS				
ERP transition costs         0.03         0.05           Impairment charges         0.01         —           Ukraine remeasurement         0.08         0.05           Loss Tax Effect of Adjustments (1)         0.03         0.01           Total Ardjustments         0.05         0.04           Adjusted District EFF         0.15         0.02           Adjusted Income Before Income Taxes         \$ 0.15         0.05           Adjusted Income Refore Income Taxes         \$ 0.15         0.15           EPF transition costs         7.21         1,016           Impairment charges         2.16         1.35           Ukraine remeasurement         7.21         1,016           Total Adjustments         2.16         1.13           Adjusted Income Efore Income Taxes         \$ 2.6         1.21           Adjusted Loss Before Income Taxes         \$ 2.8         6.2           Adjusted Loss Before Income Taxes         \$ 2.8         2.2           Income (Loss) Efore Income Taxes         \$ 2.6         2.2           Adjusted Income Efore Income Taxes         \$ 2.6         2.2           Adjusted Income Efore Income Taxes         \$ 2.6         2.2           Adjusted Income Efore Income Taxes         \$ 2.6         2.2	Diluted EPS	\$	0.10 \$	(0.02)	
Page	Adjustments (2)				
Ukraine remeasurement         0.04         —           Total Per-Tax Adjustments         0.08         0.05           Less Tax Effect of Adjustments ()         0.03         0.04           Adjusted Diluted EPS         0.05         0.04           Adjusted Losone Faves         \$ 0.15         0.02           Adjusted Income Effere Income Taxes         \$ 3.14         \$ (515)           Adjusted Income Effere Income Taxes         216         1.06           Impairment charges         216         1.55           Likraine remeasurement         276         (12)           Adjusted Income Effere Income Taxes         \$ 4.85         \$ 6.24           Adjusted Losone Effere Income Taxes         \$ 2.85         \$ 6.24           Adjusted Losone Effere Income Taxes         \$ 2.85         \$ 6.22           Impairment charges         \$ 2.85         \$ 2.22           Adjusted Losone Effere Income Taxes         \$ 2.85         \$ 2.22           Impairment charges         \$ 2.85         \$ 2.25           Adjusted Losone Effere Income Taxes         \$ 2.65	ERP transition costs		0.03	0.05	
Total Pre-Tax Adjustments         0.08         0.05           Less: Tax Effect of Adjustments (1)         0.03         0.01           Total Adjustments         0.05         0.04           Adjusted Direct Effect         0.05         0.02           Adjusted Income Before Income Taxes         \$ 3,148         \$ (515)           Adjustments         721         1,016           Effect transition costs         216         135           Ukraine remeasurement         765         (12)           Total Adjustments         1,702         1,139           Adjusted Income Before Income Taxes         \$ 4,850         \$ 624           Adjusted Income Taxes         \$ 2,873         \$ (2,222)           Income (Loss) Before Income Taxes         \$ 2,873         \$ (2,222)           Impairment charges         \$ 1,85         \$ (2,822)           Impairment charges         \$ 2,873         \$ (2,222)           Impairment charges         \$ 2,873         \$ (2,222)           Impairment charges         \$ 2,657         \$ (2,087)           Adjusted Loss Before Income Taxes         \$ 2,657         \$ (2,087)           Adjusted Loss Before Income Taxes         \$ 2,657         \$ (2,087)           Adjusted Income Effect Income Taxes         \$ 2,86<	Impairment charges		0.01	_	
Less: Tax Effect of Adjustments (1)         0.03         0.01           Total Adjustments         0.05         0.04           Adjusted Diluted EPS         0.15         0.02           Adjusted Income Before Income Taxes         Income (Loss) Before Income Taxes         \$ 1,016           Impairment charges         216         135           Uraine remeasurement         765         (12)           Total Adjustments         1,702         1,139           Adjusted Income Fore Income Taxes         \$ 4,850         \$ 624           Adjusted Loss Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Loss Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         \$ (2,873)         \$ (2,222)           Adjusted Loss Before Income Taxes         \$ (2,657)         \$ (2,057)           Adjusted Income Effect Income Taxes         \$ (2,657)         \$ (2,057)           Adjusted Income Effect Income Taxes         \$ (2,873)         \$ (2,222)           Adjusted Income Effect Income Taxes - International         \$ (2,873)         \$ (2,222)           Adjusted Income Effect Income Taxes - International         \$ (2,873)         \$ (2,873)         \$ (2,873)	Ukraine remeasurement		0.04	_	
Total Adjustments         0.05         0.04           Adjusted Diluted EPS         0.15         0.02           Adjusted Income Easer         0.15         0.02           Adjusted Income Taxes         \$ 3,148         \$ (515)           Adjustments         721         1,016           Impairment charges         216         135           Ukraine remeasurement         765         (12)           Total Adjustments         765         (12)           Adjusted Income Easer Income Taxes         \$ 4,850         \$ 624           Adjusted Income Easer Income Taxes         \$ 2,873         \$ (2,222)           Impairment charges         \$ 135         \$ (2,222)           Impairment charges         \$ 2,873         \$ (2,222)           Impairment charges         \$ 135         \$ (2,222)           Impairment charges         \$ 2,873         \$ (2,222)           Impairment charges         \$ 2,687         \$ (2,827)           Adjusted Loss Before Income Taxes         \$ 2,687         \$ (2,807)           Adjusted Income Easer International         \$ 2,687         \$ (2,807)         \$ (2,807)           Adjusted Income Easer International         \$ 2,687         \$ 2,687         \$ 2,687         \$ 2,687         \$ 2,687         \$ 2	Total Pre-Tax Adjustments		0.08	0.05	
Adjusted Intome Before Income Taxes         0.15         0.02           Adjusted Income Encome Taxes         \$ 3,148         \$ (515)           Adjusted Income Taxes         721         1,016           Impairment charges         216         135           Ukraine remeasurement         765         (12)           Total Adjustments         1,702         1,139           Adjusted Income Before Income Taxes         \$ 4,850         \$ 624           Adjusted Income Enfore Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Loss Before Income Taxes         \$ (2,873)         \$ (2,222)           Adjusted Loss Before Income Taxes         \$ (2,873)         \$ (2,222)           Adjusted Income Enfore Income Taxes         \$ (2,873)         \$ (2,222)           Adjusted Income Enfore Income Taxes         \$ (2,873)         \$ (2,222)           Adjusted Income Enfore Income Taxes         \$ (2,873)         \$ (2,873)         \$ (2,873)           Adjusted Income Enfore Income Taxes         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)         \$ (2,873)	Less: Tax Effect of Adjustments (1)		0.03	0.01	
Adjusted Income Before Income Taxes   \$ 3,148   \$ (515)     Adjusted Income (Loss) Before Income Taxes   \$ 3,148   \$ (515)     Adjusted Income (Loss) Before Income Taxes   \$ 1,016     Impairment charges   \$ 216   \$ 135     Ukraine remeasurement   \$ 765   \$ (12)     Total Adjustments   \$ 1,702   \$ 1,139     Adjusted Income Before Income Taxes   \$ 4,850   \$ 624     Adjusted Loss Before Income Taxes   \$ (2,873)   \$ (2,222)     Impairment charges   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Before Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Taxes   \$ (2,873)   \$ (2,873)     Adjusted Income Taxes   \$ (2,873)   \$	Total Adjustments		0.05	0.04	
Roome (Loss) Before Income Taxes   \$ 3,148	Adjusted Diluted EPS		0.15	0.02	
Adjustments         T 1,016           Impairment charges         216         135           Ukraine remeasurement         765         (12)           Total Adjustments         1,702         1,139           Adjusted Income Before Income Taxes         \$ 4,850         \$ 624           Adjusted Loss Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Taxes         \$ (2,873)         \$ (2,087)           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)	Adjusted Income Before Income Taxes				
ERP transition costs         721         1,016           Impairment charges         216         135           Ukraine remeasurement         765         (12)           Total Adjustments         1,702         1,139           Adjusted Income Before Income Taxes         \$ 4,850         \$ 624           Income (Loss) Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Income (Loss) Before Income Taxes	\$	3,148 \$	(515)	
Impairment charges         216         135           Ukraine remeasurement         765         (12)           Total Adjustments         1,702         1,139           Adjusted Income Before Income Taxes         \$ 4,850         \$ 624           Adjusted Loss Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Adjustments				
Ukraine remeasurement         765         (12)           Total Adjustments         1,702         1,139           Adjusted Income Before Income Taxes         \$ 4,850         \$ 624           Adjusted Loss Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         \$ (2,657)         \$ (2,087)           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (2,873)         \$ (2,087)           Ukraine remeasurement         \$ (2,873)         \$ (2,873)         \$ (2,087)	ERP transition costs		721	1,016	
Total Adjustments         1,702         1,139           Adjusted Income Before Income Taxes         \$ 4,850         \$ 624           Income (Loss) Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Impairment charges		216	135	
Adjusted Income Before Income Taxes         \$ 4,850         \$ 624           Adjusted Loss Before Income Taxes - Construction         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Loss Before Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (2,807)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Ukraine remeasurement		765	(12)	
Adjusted Loss Before Income Taxes - Construction           Income (Loss) Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Loss Before Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes - International         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Total Adjustments		1,702	1,139	
Income (Loss) Before Income Taxes         \$ (2,873)         \$ (2,222)           Impairment charges         216         135           Adjusted Loss Before Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Adjusted Income Before Income Taxes	\$	1,850 \$	624	
Impairment charges         216         135           Adjusted Loss Before Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes - International         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Adjusted Loss Before Income Taxes - Construction				
Adjusted Loss Before Income Taxes         \$ (2,657)         \$ (2,087)           Adjusted Income Before Income Taxes - International Income (Loss) Before Income Taxes         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Income (Loss) Before Income Taxes	\$ (2	2,873) \$	(2,222)	
Adjusted Income Before Income Taxes - International         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Impairment charges		216	135	
Income (Loss) Before Income Taxes         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Adjusted Loss Before Income Taxes	\$ (3	2,657) \$	(2,087)	
Income (Loss) Before Income Taxes         \$ (280)         \$ 216           Ukraine remeasurement         765         (12)	Adjusted Income Before Income Taxes - International				
	Income (Loss) Before Income Taxes	\$	(280) \$	216	
Adjusted Income Before Income Taxes \$ 485 \$ 204	Ukraine remeasurement		765	(12)	
	Adjusted Income Before Income Taxes	\$	485 \$	204	

Adjusted EBITDA				
Net Income (Loss)	\$	2,262	\$	(445)
Adjustments				
Interest expense, net of interest income		853		518
Provision for (benefit from) income taxes		886		(70)
Depreciation and amortization		5,375		6,064
EBITDA		9,376		6,067
Adjustments				
ERP transition costs		721		99
Impairment charges		216		135
Ukraine remeasurement		765		(12)
Total Adjustments		1,702		222
Adjusted EBITDA	\$	11,078	\$	6,289
Adjusted Net Cash Provided By (Used for) Operating Activities				
Net Cash Provided by (Used for) Operating Activities	\$	(5,442)	\$	2,852
Net Change in Non-Manufacturer Floorplan Payable	Ψ	18,781	Ψ	12,772
Adjustment for Constant Equity in Inventory		(16,907)		(52,996)
	•	(3,568)	•	(37,372)
Adjusted Net Cash Provided By (Used for) Operating Activities	φ	(3,308)	Ф	(37,372)

<sup>(1)</sup> The tax effect of U.S. related adjustments was calculated using a 26% tax rate, determined based on a 21% federal statutory rate and a 5% blended state income tax rate. Included in the tax effect of the adjustments is the tax impact of foreign currency changes in Ukraine of \$0.3 million in first quarter fiscal 2021.

<sup>(2)</sup> Adjustments are net of amounts allocated to participating securities where applicable.