

JOSEPH JASKULSKI, P.E.

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PROFESSIONAL PROFILE

Senior executive with a strong record of leadership and thorough knowledge of infrastructure development, construction, operation, maintenance, and asset management.

Infrastructure. Experienced in all aspects of infrastructure projects and programs in both the public and private sectors: development, financing, construction, operations, maintenance, asset management, facility acquisition/divestiture, and efficiency improvement. Expert in construction management including scheduling and cost control. Expert financial modeler.

Large Scale/High Profile Construction Experience Largest project: \$2.2 billion capital program for Chicago Transit Authority. Responsible for over \$4 billion in construction work, including the Adaptive Reuse of Soldier Field, home field of the Chicago Bears, and the new terminal at Chicago's Midway Airport. Numerous power plant construction projects.

Power Generation. Deep expertise in power plant development, construction, operating and maintenance and asset management. Numerous evaluations and audits of generating portfolios, including review of business processes and identifying/quantifying improvement opportunities/potential threats. Technologies include coal, oil, natural gas, wood and waste fueled facilities; simple and combined cycle power stations; spark and diesel reciprocating engine-based power plants. Green energy experience, including, wind energy construction, smart grid implementation, building energy conservation measures, battery storage, and both concentrated and photo-voltaic solar generation.

Large Scale/High Profile Construction Experience Largest project: \$2.2 billion capital program. Responsible for over \$4 billion in construction work, including the Adaptive Reuse of Soldier Field, home field of the Chicago Bears. Numerous power plant construction projects.

Entrepreneur Five new ventures: Indeck Energy Services, Indeck Operations, Insight Energy, Project Performance Group, and Laconic Infrastructure Partners.

Expert Witness. Expert witness on multiple technical and commercial issues in arbitration, state and federal court, and regulatory commission environments.

Investigator. Numerous formal root cause investigations, technical support for insurance claims, Certified Fire and Explosion Investigator

International Experience Canada, United Kingdom, Australia, Indonesia, Guatemala, Guyana, and Peru.

CAREER ACHIEVEMENTS

Founded and managed the Project Performance Group to provide technical, economic and management services to the competitive electric power industry.

- Performance Engineering
- Power Plant Commissioning
- Construction Management
- Insurance Claim Management
- Expert Testimony
- Acquisition Due Diligence
- Project Development
- Contract Dispute Resolution

Part of the initial management team that founded Laconic Infrastructure Partners.

Founded and managed Indeck Operations, Inc, an independent power plant operating company. Indeck Operations grew to safely and profitably operate over 950 MW of electric capacity in the United States, England, Guatemala, and Guyana.

LICENSES

Licensed Professional Engineer, Illinois
LEED Accredited Professional, U.S. Green Building Council
Chief Engineer, National Institute for the Uniform Licensing of Power Engineers
Certified Fire and Explosion Investigator, National Association of Fire and Explosion Investigators
Remote Pilot Small Unmanned Aircraft, Federal Aviation Administration

EDUCATION	<p>Adjunct Professor, Northwestern University: “Financial Issues for Engineers” and “Managerial Finance” (Master’s level)</p> <p>Master of Management – Kellogg Graduate School, Northwestern University</p> <p>Master of Science – Mechanical and Aerospace Engineering, Illinois Institute of Technology</p> <p>Bachelor of Science – Mechanical Engineering, Valparaiso University</p>
EXPERIENCE	<p><u>2009-Present Project Performance Group, LLC, Evanston, IL</u> President. Provide technical, economic and management services to the electric power industry, including primary energy source selection, fuel switching, insulation issues, steam trap and steam leak management, condensate recovery, boiler/turbine cogeneration systems, gas turbine and reciprocating engine cogeneration systems, waste heat utilization, steam turbine improvements, and waste heat utilization. Provide due diligence services to support the evaluation and acquisition of generating assets and portfolios. Prepare projections of future revenues and expenses expected from new, acquired, or modified power generating facilities. Expert witness in all aspects of the electric industry. Provide energy audits and perform incident investigations in all types of commercial, industrial and institutional facilities.</p> <p><u>2021-2023 Laconic Infrastructure Partners Inc. Chicago, IL</u> Senior Vice President – Operations Responsible for all aspects of project delivery including project management, design, procurement, construction, and operations. Laconic is an environmentally conscious ESG developer of leading infrastructure projects across the globe with sovereign or investment grade counterparties. Laconic’s unique model of advancing and financing such projects secures long-term cash flows for Laconic and its investors while significantly outperforming its peer group in its returns. Headquartered in Chicago, Ill with offices around the globe, Laconic is a market leader in the industry and has created a proven and unique corporate model for providing “Infrastructure as a Service” which includes origination, construction, management, financing and operating global infrastructure assets and facilities.</p> <p><u>2005-2009 Kenny Construction Company, Northbrook, IL</u> Division Manager. Led the Construction Management and Energy Solutions divisions of Kenny Construction Company, a \$550 million, privately-held national construction manager and general contractor. The Construction Management Group represents owners undertaking large construction projects (Largest project: 5-year, \$2.2 billion capital program for Chicago Transit Authority. Highest profile project: The Adaptive Reuse of Chicago’s Soldier Field. Other projects included new terminals at Chicago’s Midway Airport and repurposing of US Steel’s 600 acre South Works site). The Energy Solutions Group designed and built renewable energy projects and energy conserving improvements, including providing a Global Building Management System for the City of Chicago’s 300 city-owned buildings.</p> <p><u>2000-2005 Project Performance Group, Inc., Winnetka, IL</u> President. Founded and managed the Project Performance Group to provide technical, economic and management services to the electric power industry.</p> <p><u>2003 Insight Energy, Chicago, IL</u> Vice President. One of a team that formed Insight Energy, raising \$100 million in venture capital commitment to finance the acquisition of power generating assets. Responsible for due diligence during the acquisition process and operations, maintenance, and asset management after acquisition.</p> <p><u>1998 - 2000 General Physics Corporation, Columbia, MD</u> Executive Director. Managed GP’s Chicago office. Led GP’s efforts to provide services to the independent, non-utility, power generation sector.</p>

	<p><u>1993 – 1998 Indeck Operations, Inc., Buffalo Grove, IL</u> President, Owner. President when it was spun off as a separate corporation. Negotiated with lenders and partners to transfer operating and maintenance (O&M) agreements for existing facilities to Indeck Operations. Developed and executed O&M Agreements for new projects. Indeck Operations provided operating services under long term agreements at thirteen facilities on three continents. Total capacity 1000 MW burning coal, natural gas, heavy fuel oil and wood.</p> <p>Responsible for the turnover from contractor, performance guarantee, and performance testing sections of Indeck Energy Services' Engineer, Procure, Construction Agreements. Indeck Operations provided consulting services to select clients including primary energy resource selection, facility energy assessments, power market evaluations, performance improvement recommendations, cogeneration feasibility studies, primary energy source selection, fuel switching, insulation issues, steam trap and steam leak management, condensate recovery, boiler/turbine cogeneration systems, gas turbine and reciprocating engine cogeneration systems, waste heat utilization, steam turbine improvements, and waste heat utilization. Indeck Operations also performed heavy maintenance (including gas and steam turbine overhauls and upgrades), vibration monitoring services, and environmental air quality tests.</p> <p><u>1988 – 1993 Indeck Energy Services, Inc., Buffalo Grove, IL</u> 1991-1993, Vice President, Operations. Established Indeck's operating division. Developed operating and administrative (benefits, payroll, purchasing, accounting, etc.) procedures. Set up accounts receivable function including invoicing for power and steam. Hired plant and home office personnel to support start-up, turnover, and initial operation of new facilities and on-going operations thereafter.</p> <p>1988-1995 Project Manager, Indeck Turners-Falls Energy Center (20 MW Coal Fueled Cogeneration Plant, Turners Falls, Massachusetts). Assumed project management responsibility as Indeck's first facility neared initial operation. Managed turnkey contract through facility initial operation and performance testing. Identified performance shortfall and negotiated replacement of the steam turbine by the manufacturer. Represented the owner through successful arbitration of construction delay and performance short fall issues with the turnkey contractor.</p> <p>1988 Project Manager, Indeck-Yerkes Energy Center (53 MW Gas Turbine Combined Cycle Cogeneration Plant, Tonawanda, New York). Responsible for all aspects of this project, Indeck's first gas turbine facility combined cycle cogeneration facility, in its initial stages.</p> <p><u>1977-1988 Commonwealth Edison Company, Chicago, IL</u> Operating, maintenance, engineering, construction, and environmental management positions involved with ComEd's coal and oil-fueled generating stations. Experience with boiler combustion management, conventional feedwater economizer, condensing economizers, boiler blowdown thermal heat recovery, cogeneration projects, and insulation projects.</p>
PROFESSIONAL AFFILIATIONS	<p>Member, American Society of Mechanical Engineers Member, National Association of Fire Investigators Member, National Fire Protection Association Member, National Institute for the Uniform Licensing of Power Engineers Member, Project Management Institute Former Member, Midwest Cogeneration Association Former Member, Frame 6 Users Group Former Member, ASME Power Test Code Committee for Overall Plant Performance (PTC-46) Former Member, Evanston Energy Commission Former Member, Illinois Infrastructure Council</p>