# Monahans-Wickett-Pyote Independent School District Monahans High School 2015-2016 Campus Improvement Plan

**Accountability Rating: Met Standard** 



## **Mission Statement**

Monahans High School's mission is to provide a foundation for the youth of our community to become productive and life -long learners in a diverse and global society. Monahans High School's program will address the special needs of all students while providing opportunities to develop academic, physical, social and personal potential.

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### **Comprehensive Needs Assessment**

#### **Demographics**

#### **Demographics Summary**

AEIS reports from school years 2010-11, 2011-12, and TAPER 2012-13, 2013-14 show ethnicity demographics have remained fairly constant over the last four years. The two dominant groups being Hispanics and Whites. The average break down by categories would be Hispanics 58.55%, Whites 34.9% and African American 4.85%, Pacific Islander .5%, American Indian .45% and Asian .3%. Total enrollment is slightly up from last year and it is due to increase with the number of students in classes slated to arrive in the next few years. Our mobility rates are at 16.1% and have steadily increased over the last four years, we currently do not have any migrant students due to a lack of agriculture. Our average At-Risk population is at 44.3% and continues to show a steady growth over the last four years.

#### **Demographics Strengths**

Student attendance rates have been fairly constant with enrollment numbers remaining consistent over the last three years. The mobility rate has steadily been increasing over the last four years we are seeing an increase in student population due to the oil industry. Our campus wide attendance is 95.2%. The teacher student ratio by department is: English/Language Arts 18.4, Foreign Language 19.4, Mathematics 18.7, Science 17.6, and Social Studies 17.7. The at-risk population is currently at 44.3% and decrease of 1.5% over last year.

#### **Demographics Needs**

Monahans High School will continue to address our At-Risk population. We will also continue to focus on the decrease of student attendance by providing incentive programs. We will need to increase the amount of electives we currently offer due to the number of students currently moving into the district. We will need to increase the amount of certified teachers to match the need of students needing electives.

#### **Student Achievement**

#### **Student Achievement Summary**

For the 2014-2015 year Monahans High School achieved the following Accountability ratings based on the Performance Index Report:

Index 1: Student Achievement - Index Score = 65

• Provides a snapshot of performance across subject, on both general and alternative assessments, at the satisfactory performance standard.

Index 2: Student Progress - Index Score = N/A

• Provides a measure of student progress by subject and student group independent of overall student achievement levels.

Index 3: Closing Performance Gaps - Index Score 33

• Emphasizes advanced academic achievement of economically disadvantaged student group and the lowest performing racial/ethnic student groups at Monahans High School.

Index 4: Postsecondary Readiness - Index Score = 67

• Emphasizes the importance for students to receive a high school diploma that provides them with the foundation necessary for success in college, the workforce, job training, or the military.

#### **SYSTEM SAFEGUARDS**

The disaggregated data for Monahans High School indicates areas of concern that must continue to be addressed in order that the poor performance is not masked in the performance index.

Number and Percent of Indicators Met

- Performance Rates 14 out of 18 = 78%
- Participation Rates 9 out of 9 = 100%
- Graduation Rates 4 out of 4 = 100%

Monahans High School did not have enough students in a group to meet the minimum size criteria for meeting Federal Limits on Alternative Assessments.

Total of 27 out of 31 = 87%

Monahans High School state assessment results indicate Science, Social Studies and Math were the strongest areas with low areas in Reading. Subgroups performed well in the areas or Science, Social Studies and Math, but did not in the areas of Reading. Our Hispanic and African American groups continue to score the lowest in the two areas of Reading, with African American being the lowest. Our Special Education population scored even lower than our African American subgroup. We will strive to close the gap between our subgroups.

#### **Student Achievement Strengths**

- Success and passing rate on state assessment in the areas of Science, Social Studies and Math
- Curriculum that meets the needs of students
- The Power of ICU
- Lobo-Up Accelerated Instruction to continue to address the need in system safeguards
- 78% passing rate in Science, 68% passing rate in Mathematics, and 73% passing rate in Social Studies.

#### **Student Achievement Needs**

Monahans High School will address the gap between our White and Hispanic students and our African American and Economically Disadvantaged students. Currently in Reading our White students are 31% above our African American students and 14% above Economically Disadvantaged students, our Hispanic students are 17% above our African American students, but are identical to our Economically Disadvantage students at 52%. In Mathematics our White students are 10% below are African American students but 7% above our Economically Disadvantaged students with our Hispanic students 17% below our African American students and identical to our Economically Disadvantage students at 65%. In Science our White students are 8% above our African American students and 15% above our Economically Disadvantaged students, our Hispanic students are 11% below our African American students, and below 4% our Economically Disadvantage students. Training will continue to be provided for our teachers and staff to prepare for the increased rigor of STAAR.

- Target our low sub-populations in the 9th and 10th grade
- Strengthen the inclusion strategies for our special education students, therefore address our system safeguard needs.

STAAR ELA results were low with 56% pass rate in reading, with our African American subgroup being the lowest in Reading. No results were list for Writing due to the restructuring of the writing assessment.

#### **School Culture and Climate**

#### **School Culture and Climate Summary**

Monahans High School offers a wide variety of extra-curricular activities for students to be a part of. We offer in the areas of fine arts: band, choir, drama and art, in athletics: football, volleyball, boys/girls basketball, boys/girls cross country, boys/girls swimming, boys/girls powerlifting, baseball, softball, boys/girls track, cheerleading, boys/girls tennis, boys/girls golf, UIL academics, Pals, Student Council and National Honor Society. The culture and climate at Monahans High School is generally positive. The Student Code of Conduct provides the students with a structured environment conducive to learning. Staff and faculty are very supportive to all students and are willing to do whatever it takes to make students successful.

#### **School Culture and Climate Strengths**

Monahans High School provides a staff and faculty that support our students. Bullying is addressed immediately and our Student Code of Conduct is enforced with consistency in order that students are aware of behavioral and learning expectations. All faculty involved with extra-curricular activities have received CPR/First Aid Training. Discipline referrals are completed electronically and data is able to be tracked to determined patterns in behavior. The facilities at the high school are secure and inviting to both students and parents. We currently offer parent reminders with our Remind in:

- Campus News
- Athletics
- Student Council
- Classroom News

#### **School Culture and Climate Needs**

We will need to improve parent involvement in our student learning. The added increase of technology to the curriculum is an area that will need to be addressed. Preparation of staff and students for the rigor of STAAR will become a top priority. We will continue to address the issue of attendance.

#### Staff Quality, Recruitment, and Retention

#### Staff Quality, Recruitment, and Retention Summary

Staff quality is good at Monahans High School. One of our greatest strengths is that all of our staff members are Highly Qualified. The turn over rate this year was at 12%. We traditionally have a low turnover rate when it comes to teachers and/or aides. New teachers are supported through mentor teaching and professional development through Region 18, as well as the administration on campus and at the district level. MWP ISD offers a competitive salary scale, insurance stipend and quality facilities for those that are interested in working here.

#### Staff Quality, Recruitment, and Retention Strengths

The Staff Quality, Recruitment, and Retention Strengths of Monahans High School are:

- Staff retention low turn over rate
- 100% Highly Qualified Staff
- Strong and effective discipline policies, as well as a District Liaison Officer
- Manageable teacher-to-student ratios in classrooms.
- Staff development opportunities to enhance employees' abilities
- Collaboration amongst teachers on weekly Teacher Team Meetings for LOBO-UP and curriculum needs.

#### Staff Quality, Recruitment, and Retention Needs

The Staff Quality, Recruitment, and Retention needs are:

- Continued professional development on TRS (TEKS Resource System)
- Availability of STAAR materials and curriculum for Accelerated Instruction
- Availability of community housing is low.

#### Curriculum, Instruction, and Assessment

#### **Curriculum, Instruction, and Assessment Summary**

The curriculum at Monahans High School is founded on the TEKS (Texas Essential Knowledge and Skills). Support through a viable and high quality curriculum has been implemented. Various methods are use to disaggregate data, i.e. DMAC, STAAR, TAPR, and PBMAS reports. Monahans High School will continue to strive toward the ability to maintain sufficient depth and rigor in order that we prepare students for STAAR EOC. The ability to establish an Accelerated Instruction program to provide quality instruction in a smaller setting allows us to address our subgroups and meet the needs of the different students on our campus.

#### Curriculum, Instruction, and Assessment Strengths

Monahans High School current strengths in the areas of Curriculum, Instruction, and Assessment are:

- EOC classes for those students not meeting standard in STAAR
- Accelerated Instruction through LOBO-UP classes four times a week
- Integration of Technology
- Alignment of written, taught, and tested curriculum TEKS
- Weekly Teacher Team Meetings Departmental collaboration on data from state assessment or benchmarks.
- The Power of ICU

#### **Curriculum, Instruction, and Assessment Needs**

Monahans High School will:

- Participate in Region 18 Cohorts
- Participate STAAR4WARD leadership teams
- PLC disaggregation of state assessment
- Implement depth and rigor of curriculum
- Implement Flipped Classrooms

#### **Family and Community Involvement**

#### **Family and Community Involvement Summary**

Monahans High School has active parent involvement in the areas of extra-curricular activities, such as our band, choir, cheerleading and athletic booster clubs. Overall parents and community members are welcomed at all times with many of them participating in various campus activities. We provide parents with training on navigating Gradebook so they may access their student's grades. We also provide parents with the opportunity to receive communication electronically via text messages from the campus office with our Remind. Parents are also kept aware of their student progress with The Power of ICU program. Parents continue to have access to our school wide website.

#### **Family and Community Involvement Strengths**

The strengths that were identified at Monahans High School for parents to be involved are:

- Community and parent involvement in extra curricular activities and booster clubs
- Parent Report Cards Days
- Monhans High School website
- Remind is a wireless based program that is used by extra curricular sponsors, coaches and school administration to keep parents up to date on school activities and information.
- ACT Prep classes
- College Preview Session
- Financial aid workshops
- Grabebook parent portal a web based program that allows parents the opportunity to monitor their student's grades and attendance.
- Meal Pay Plus
- The Power of ICU a web based program that provides parents with alerts to help monitor student assignments.

#### **Family and Community Involvement Needs**

Monahans High School has a need for Community Business/School partnerships to provide students with working experience in certain fields. The need for increase participation in Parent Surveys is a priority as well. The ability to provide more native language communication with parents is an area that will be addressed. Improve participation in Title I meetings.

#### **School Context and Organization**

#### **School Context and Organization Summary**

Monahans High School utilizes a Professional Learning Committee to collaborate and align instruction for all students. PLC members meet every three weeks, gather and provide data to colleagues focusing on the areas requiring improvement as well as the areas of strength of state assessment. Weekly department meetings are held to disaggregate data and plan for instruction to ensure that progress and growth are being met, therefore addressing our system safeguards. Students at Monahans High School perceive school in a positive way where they can socialize, learn and become productive citizens. Teachers believe that all students can succeed at the next level with the appropriate knowledge.

#### **School Context and Organization Strengths**

The ability of the PLC at Monahans High School to access DMAC to help disaggregate data from unit tests and state assessments have enhanced our learning process. The PLC has increased communication with all stake holders. The attendance at conferences such as, CAST, TCEA, Assessment Conference, TASSP help support the educational process. The STAAR4WARD Leadership team provides all faculty with a support system in educating our students.

#### **School Context and Organization Needs**

Monahans High School will focus on communication and collaboration between teaching staff and parents. The need to keep parents informed and actively involved in their student's education is a top priority. A second area of focus will be student engagement. Monahans High School will strive to provide more electives thus creating various opportunities for student engagement.

#### **Technology**

#### **Technology Summary**

Monahans High School is now a wireless system and will provide all students and faculty with a more advanced educational setting. Currently all students are allowed to provide their own mobile device or use a school device to access various web programs, such as Study Island, Think Thru Math and all concurrent classes. Students are now able to participate in the district's Active Directory. Teachers are able to complete discipline referrals via the web using our Electronic Handbook program. Classrooms are equipped with Smart Boards, computers, laser printers, scanners, digital cameras and document cameras. The addition of 1 mobile computer lab as well as a stationary math lab to go along with 9 additional mobile labs provides availability for all students. Students are also able to take advantage of the 2 stationary computer labs we have available.

#### **Technology Strengths**

- All classrooms equipped with Smart Boards
- Informational Screens in the hallways and main office
- Nine additional labs besides classroom labs
- Offer On-line college courses for Juniors and Seniors
- Remind for parents and students to stay engaged
- School website provides current and updated information
- Educator Handbook tracks discipline tendencies
- Parent Portal allows parents the freedom to access students grades
- The Power of ICU provides parents with the ability to monitor student progress on assignments.

#### **Technology Needs**

- Increase virtual or flipped classrooms for students
- Add two additional mobile lab.
- Increase faculty awareness on the availability of technology in the classroom, with blogs, apps, etc.
- Upgrade software

## **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- Campus goals
- Current and/or prior year(s) campus and/or district improvement plans
- Campus and/or district planning and decision making committee(s) meeting data
- State and federal planning requirements

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Performance Index Framework Data: Index 1 Student Achievement
- Performance Index Framework Data: Index 3 Closing Performance Gaps
- Performance Index Framework Data: Index 4 Postsecondary Readiness
- System Safeguards and Texas Accountability Intervention System (TAIS) data
- Critical Success Factor(s) data
- Accountability Distinction Designations
- Federal Report Card Data
- PBMAS data
- Annual Measurable Achievement Objectives (AMAO) data

#### **Student Data: Assessments**

- State and federally required assessment information (e.g. curriculum, eligibility, format, standards, accommodations, TEA information)
- State of Texas Assessments of Academic Readiness (STAAR) current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- Progress of prior year STAAR failers
- STAAR Released Test Ouestions
- STAAR ELL Progress Measure data
- Texas English Language Proficiency Assessment System (TELPAS) results
- Texas Success Initiative (TSI) data for postsecondary/college-ready graduates data
- SAT and/or ACT assessment data
- PSAT and/or ASPIRE
- Student Success Initiative (SSI), Grades 5 and 8, data
- Local diagnostic reading assessment data
- Local diagnostic math assessment data
- Local benchmark or common assessments data

- Student failure and/or retention rates
- Running Records results
- Observation Survey results

#### **Student Data: Student Groups**

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Number of students assigned to each special program, including analysis of academic achievement, race, ethnicity, gender, etc
- Economically Disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance and participation data
- Special education population, including performance, discipline, attendance, and mobility
- Migrant population, including performance, discipline, attendance and mobility
- At-Risk population, including performance, discipline, attendance and mobility
- ELL or LEP data, including academic achievement, support and accommodation needs, race, ethnicity, gender, etc
- Career and Technical Education (CTE) data, including academic achievement, program growth, race, ethnicity, gender, etc
- Section 504 data
- Homeless data
- · Gifted and talented data
- Dyslexia Data
- Response to Intervention (RTI) student achievement data

#### **Student Data: Behavior and Other Indicators**

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback

#### **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Highly qualified staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact

- Teacher STaR Chart Technology Data
- PDAS and/or T-TESS

#### Parent/Community Data

• Parent surveys and/or other feedback

#### **Support Systems and Other Data**

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Budgets/entitlements and expenditures data

#### Goals

# Goal 1: Based on accountability ratings determined by TEA, Monahans High School will meet and/or exceed the state adopted mastery levels for the 2015-2016 school year on all sections of state assessment.

**Performance Objective 1:** Monahans High School will meet and/or exceed the state adopted mastery levels on all sections of state assessment.

Summative Evaluation: Monahans High School will meet all federal and state standards for the 2015-2016 school year.

		Staff		Fori	nativ	e Re	views
Strategy Description	TITLE I	Responsible for Monitoring	Evidence that Demonstrates Success	Nov	Jan	Mar	June
System Safeguard Strategies Federal System Safeguard Strategies		Principal,	PD attendance sign-in sheets & certificates Review of PDAS-TSR Parts I, II, and III				
Critical Success Factors CSF 1 CSF 2 CSF 3 CSF 7		Superintendent, Special Program Director	Teacher workshop and in-house professional development records.				
1) Professional development will be provided for staff in methods of innovative delivery of the TEKS such as: Fundamental Five; Lead4Ward/STAAR4Ward Training; Thinking Maps; TRS Conference; ICU; TRS Conference; Dyslexia Training; CAMT; CAST; TASA Assessment Conference; TCEA; Parental Involvement; 504; TTM (Think Through Math); Title III Symposium; Study Island; and Regional 18 Trainings.		Sources: 211-6200 - 7	Title I - Contract Services - \$2100.00, 255-6200 - Title I - Travel and Fees - \$5800.00, 263-6400 - Title III - Tr				
System Safeguard Strategies	1, 2, 8, 9,	Principal, assistant	Passing/failing rates noted by 6-weeks, semester				
Federal System Safeguard Strategies	10	principal,	and/or yearly grades				
Critical Success Factors CSF 1 CSF 2 CSF 7		counselors, teachers, support personnel.	Monitoring through DMAC, TEKS unit assessments, formative assessments and benchmarks Monthly review of Study Island and Think Through				
2) Innovative curriculum programs and tracking systems will be used to		p ersonmen.	Math results.				
increase assessment scores: Thinking Maps; Lead4Ward; DMAC; Think Through Math; Kamico; DynEd; Study Island; Career & Technology Engrichment Courses; AI materials; Plan4Learning; and TEKS Resource Management System.	Materials	- \$3800.00, 263-630	Title I - Supplies and Materials - \$7458.00, 255-6300 - 00 - Title III - Supplies and Materials - \$3489.00, 255-600 - SCE - Contract Services - \$1667.00				
System Safeguard Strategies Federal System Safeguard Strategies		Superintendent, Special Programs	Review of personnel records; Hiring practices that require these qualifications be completed prior to bein	g			
Critical Success Factors CSF 1 CSF 6 CSF 7		Director, Principal	hired.				
3) Highly qualified teaching and administrative staff will be employed to deliver the TEKS with emphasis on reading, math, science, social studies and technology.	Funding S	Sources: 211-6100 - '	Title I - Salaries - \$124360.00, 199-6100 - SCE - Salar	ies - \$3	04521	.00	

System Safeguard Strategies Federal System Safeguard Strategies Critical Success Factors CSF 1 CSF 2 CSF 6 CSF 7  4) Secondary academic coach will be employed to improve instruction and curriculum at MHS.	1, 2, 3, 5, Superintendent, 9 Principal, Secondary Academic Coach  Funding Sources: 211-6100 - Title I - Salaries - \$124360.00
System Safeguard Strategies Federal System Safeguard Strategies Critical Success Factors CSF 1 CSF 2 CSF 4 CSF 7	1, 2, 3, 4, Principal, assistant principal, principal, counselors, support personnel Disaggregation of data/scores from benchmark testing, STAAR related materials, Study Island, Think Through Math, Test Prep Academy, DMAC
5) STAAR EOC review classes will be utilized for students not meeting standard on state assessment. The following will be utilized to implement TEKS objectives: Study Island; Think Thru Math; Lead4ward strategies; Test Prep Academy	Funding Sources: 211-6300 - Title I - Supplies and Materials - \$7458.00, 263-6300 - Title III - Supplies and Materials - \$3489.00
System Safeguard Strategies  Critical Success Factors  CSF 1 CSF 2  6) TELPAS raters and TOTs will be trained and/or retained to state specifications to assist LEP students in meeting federal requirements including AMAO and PBMAS.	1, 2, 3, 4, Special Programs 8, 10 Director, principal, assistant principal, support personnel, campus LPAC committee and TELPAS Raters.
	Funding Sources: 263-6300 - Title III - Supplies and Materials - \$3489.00, 263-6400 - Title III - Travel and Fees - \$800.00
System Safeguard Strategies  Critical Success Factors  CSF 1 CSF 2  7) To address the campus' state and federal assessment ratings, the following professional development will be implemented in English/language arts, math, social studies, and science: Lead4Ward; STAAR4Ward; Fundamental Five;  Thinking Many TEKS Resource Systems Think Through Math	1, 2, 4, 8, Principal, assistant principal, secondary academic coach, teachers, support personnel Following Documentation Reviewed: Accelerated Instruction Attendance; Tutorial Attendance and Intervention Records.
Thinking Maps; TEKS Resource System; Think Through Math	Funding Sources: 211-6100 - Title I - Salaries - \$124360.00, 255-6200 - Title II - Contract Services - \$12068.00
Critical Success Factors	1, 2, 3, 4, Principal, assistant principal, support personnel, teachers Waiver granted by TEA

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System Safeguard Strategies	1, 2, 6, 9	Principal, assistant	Reduction of students listed on the ICU database and				
Critical Success Factors		principal,	implementing programs to aide students in assignment				
CSF 1 CSF 4 CSF 6		counselors,	completion.				
		teachers, and					
9) To ensure all students turn in every assignment, the ICU database will be		support personnel.					
used for teachers to communicate with parents via text message or e-mail. ICU				-		_	
time for students to receive extra help on assignments will be offered before	Funding S	Sources: 211-6200 - '	Title I - Contract Services - \$2100.00				
school, during lunch, and after school.							
System Safeguard Strategies	1, 2, 3, 4,	Principal, assistant	Mastery of TEKS objectives, six-weeks unit exams				
Critical Success Factors	8, 10	principal, secondary	and STAAR EOC exam results				
CSF 1 CSF 3 CSF 7		academic coach,					
		support staff,					
10) Semester exam exemption policy to include mastery of STAAR: Benchmark		teachers					
practice exam for STAAR exam in the Spring	Funding S	Sources: 211-6100 -	Title I - Salaries - \$124360.00, 199-6100 - SCE - Salaries - \$3	304521	00	_	
System Safeguard Strategies	1, 2, 3, 9	Principal, assistant	Student success on state assessments, and TEKS				
Critical Success Factors		principal, secondary	curriculum.				
CSF 1 CSF 2 CSF 4		academic coach,					
		counselors,					
11) LOBO-UP Accelerated Instruction time will be provided to students four		teachers, and					
times a week during the fall and spring semesters. Students who did not meet		support personnel.					
state assessment requirements will attend.	Funding S	<u> </u>	Title I - Salaries - \$124360.00, 199-6100 - SCE - Salaries - \$3	304521	00	_	
= Accomplished = Considerable = Some Progress = No Progress = Discontinue							

## Goal 2: Monahans High School will identify students who meet the requirements for special populations and provide programs and services to address their educational, social and emotional needs.

**Performance Objective 1:** Special needs students (At-Risk, SPED, ELL, Gifted/Talented, Dyslexic, Pregnancy-Related, Behavioral, Homeless, Section 504 and Migrant) will be identified throughout the year, following state and federally mandated timelines and will be provided appropriate programs.

**Summative Evaluation:** Monahans High School will meet federal and state standards for the 2015-2016 school year.

		Staff		Forr	nativ	e Re	views
Strategy Description	TITLE I	Responsible for Monitoring	Evidence that Demonstrates Success	Nov	Jan	Mar	June
System Safeguard Strategies  Critical Success Factors  CSF 1 CSF 2 CSF 3 CSF 4		Principal, assistant principal, counselors, Superintendent,	Comparative studies of results from students of special programs will be analyzed from the beginning of the year to the end of the year.				
1) Specially designed curriculum &scientifically research-based instruction will be provided for students served through the following special programs: Intervention and Enrichment campus programs; After-School Tutoring; RtI; Dyslexia Program; TEKS Curriculum; SPED Software Programs; Accelerated Instructon (AI) and AI materials; Study Island; Thinking Maps; STAAR4Ward; Lead4Ward; Fundamental Five; Think Through Math; Odyssey Ware; DynEd-English for Success; and Summer School.		Special Programs Director, Special Education Director, Academic Coaches, teachers, support personnel, district nurses, speech therapist, diagnosticians					
			Fitle III - Supplies and Materials - \$3489.00, 211-6300 0 - Title II - Contract Services - \$12068.00	- Title	I - Suj	pplies	and
System Safeguard Strategies  Critical Success Factors  CSF 1 CSF 5 CSF 6  2) Counselors at Monahans High School will provide guidance for the following: Dropout Prevention; Drug Awareness; Conflict Resolution; Bullying; Early Mental Health Intervention; Suicide Prevention;		Counselors,	Documentation of offered programs and students served Counselors' records Dual enrollment classes TAPR Data Index 3 - Closing the Performance Gap data Index 4 - College/Career Readiness data				
Vocational/Technology Training; Pregnancy-Related Services; Admission to Higher Education; Financial Aide/Needs; TEXAS Grant Program; College/Dual Credit Courses; and TxVSN (Texas Virtual School Network).			SCE - Salaries - \$304521.00, 199-6400 - SCE - Travel a ors (Local) - \$76625.00	and Fe	es - \$5	00.00,	199-

Critical Success Factors CSF 1 CSF 2 CSF 4 CSF 6  3) Student Support Teams will continue to monitor student referrals at Monahans High School. The team will be involved in program identification for special education, 504, accelerated instruction, dyslexia, PRS, counseling, CTE, and other individual accommodations and programs, as needed. MHS SST will also address RtI and intervention for struggling students.	9, 10	principal, counselors, Student Success Team, Superintendent	Review intervention strategies Tutorial attendance sheets Review of SST agendas and minutes			
Critical Success Factors CSF 1 CSF 2 CSF 3 CSF 5  4) Appropriate assessment for individual identification into special programs will follow state and federally mandated timelines.	10	principal, counselors, SPED Director, PEIMS Coordinator, Superintendent, Special Programs Director	Documentation obtained through the use of district- generated or state-generated forms addressing all special populations' testing and accommodations.			
System Safeguard Strategies  Critical Success Factors  CSF 1 CSF 2 CSF 3  5) All student population groups will be served in the appropriate, least restrictive environment implementing inclusion practices and identified for each student.		Superintendent, Principal, assistant principal, counselors, Special Education Director, SPED teachers, PEIMS Coordinator, Special Programs Director, Campus School Secretry	Schedules checked for least restrictive environments PEIMS data reviewed			
Critical Success Factors  CSF 1 CSF 2  6) Monahans High School will review the graduation plans for all students to meet specifics of HB 3, HB 5, and SB 8.	10	Principal, assistant principal, counselors, Superintendent Sources: 199-6100 - 5	Number of students on each graduation plan Individualized Personal Graduation Plans (PGPs) generated through TxEIS web-based program - Grades 9 - 12. SCE - Salaries - \$304521.00, 199-6100-31 - Salaries of	Counsel	ors (Loca	l) -
System Safeguard Strategies  Critical Success Factors  CSF 1 CSF 3 CSF 5  7) Credit recovery will be utilized for accelerated education, drop-out recovery/prevention, and students at-risk.	1, 2, 3, 8, 9, 10 Funding S	Counselors, Principal, Assistant Principal, Superintendent, MEC Staff Sources: 199-6300 - S	Counselors' notes and recommendations MEC application process.  SCE - Supplies and Materials - \$900.00, 199-6100 - SC I - Supplies and Materials - \$7458.00	E - Salaı	ries -	

System Safeguard Strategies	1 2 3 8	Principal, assistant	Carl Perkins Evaluation Process		$\overline{}$	—
		principal, MEC	PEIMS Review			
Critical Success Factors			Counselor Recruitment & Activity Documentation			
CSF 1		1 * '	Review of CTE Classes			
8) Vocational/technology education will be provided to develop the skills		WIEC Counscions.	Non-traditional Career Information through			
needed for a broad range of career & job-related professional opportunities			Posters/Fliers			
including non-traditional roles.	E. Jin . (			400 C	1 D1-i	
including non traditional foles.		ources: 244-6300 - 0 d Fees - \$2000.00	Carl Perkins' Supplies and Materials - \$20843.00, 244-6	400 - Car	i Perkins -	
C'' 1C E			D : 1 .1 .504 1: 4 .0	<u> </u>	<del> </del>	
Critical Success Factors		504 Committee,	Process review by the campus 504 coordinators &			
CSF 1 CSF 2	10	District 504	Special Programs Director			
9) 504 procedures and referral process will provide appropriate services for		· · · · · · · · · · · · · · · · · · ·	Review of 504 student folders			
identified students.		Principal, Assistant				
		Principal, Special				
a.u. 1a =		Programs Director			$\perp$	
Critical Success Factors		Superintendent,	Campus reports/results for each special population			
CSF 1 CSF 2		Special Programs	group includes:			
10) Monahans High School will be compliant with all federal and state		Director, Principal	-TAPR Data			
initiatives including: Accelerated Instruction; NCLB/HQ; Safe &Drug Free			-Report Cards			
Schools; Compensatory Education; Special Education; Bilingual/ESL			-CTBS Test			
Education; Title I Schoolwide Components; 504 Including Dyslexia; G/T;			-OLPT Test			
Voational/Technology (CTE); Staff/Principal Training; Pregnancy-Related			-IEPs			
Services and High School Initiative.			-At-Risk Student List			
Services and riigh sensor initiative.			-PEIMS Data			
			-LEP			
			-G/T			
			-504 & Dyslexia			
			-Review of campus plan for compliance			
			-Federal Data			
			-PBMAS Data			
			-Parent Surveys			
			-DMAC Dat			
			-AMAO Data			
			-ICU Data			
Critical Success Factors	1, 2, 10	Superintendent,	Utilization of "Test Hound" software web-based			
CSF 1		1 -	program			
11) Test desirie testion for all and to will 1			Review campus tracking system concerning the			
11) Test administration for all grades will be actively monitored and a		Testing	students being tested			
standardized procedure will be used by Monahans High School to ensure proper			Review of monitoring check sheets during assessments			
testing. Attendance at test administration training will be required.			Sign-in sheets/agendas for required test administration			
			trainings.			
Critical Success Factors	1, 2, 8, 9,	Superintendent,	Evidence of an aligned curriculum:			
CSF 1 CSF 3 CSF 6 CSF 7			Lesson plans review			
	1	Principal Principal	Campus administrators' observations			
12) Monahans High School will support the viable, sequential, aligned			Cohort attendance			
curriculum through the provision of the TEKS Resource Management System.	Funding 5	L	Fitle I - Contract Services - \$2100.00			
	r unumg t	Jourees, 211-0200 -	11101 - Contidet Del γ1003 - ψ2100.00			

Critical Success Factors	1, 2, 8, 9, Superintendent,	Accelerated Instruction Attendance Records		
CSF 1 CSF 3 CSF 6 CSF 7	10 Special Programs			
13) Accelerated Instruction will be provided to meet the needs of identified struggling students-EOC students.	Director, Principal,			
	AI teachers			
strugging students-EOC students.	Funding Sources: 199-6100 - S	SCE - Salaries		
= Accomplished = Considera	able = Some Progress	= No Progress = Discontinue		

#### Goal 3: Monahans High School will require all students to attend school consistently in order to achieve academic success.

**Performance Objective 1:** The percentage of student attendance will remain above 95%; seeking to achieve 98%. The dropout rate will remain below 1% and the completion rate will remain at 97% or better.

Summative Evaluation: Data provided through TAPR and PEIMS will show that participation rates are within the acceptable range for all student groups.

		Staff		For	mativ	e Re	views
Strategy Description	TITLE I	Responsible for Monitoring	<b>Evidence that Demonstrates Success</b>	Nov	Jan	Mar	June
System Safeguard Strategies	1, 2, 6, 10	Principal, Assistant	Number of 5-Day and 8-Day Letters				
Critical Success Factors		counselors, teachers, attendance	Attendance Contracts/Plans TAPR Data Final Principal's Reports on Attendance PEIMS Summer Submission Data				
		students, parents					
	Funding S	Sources: 199-6100 - S	SCE - Salaries - \$304521.00	•			
Critical Success Factors		principal, counselors, teachers, attendance clerk, district truancy officer, PEIMS District Coordinator, students, parents	Number of 5-Day and 8-Day Letters Attendance Contracts/Plans TAPR Data Final Principal's Reports on Attendance PEIMS Summer Submission Data  SCE - Salaries - \$304521.00				
Critical Success Factors CSF 1  3) Students and parents will be responsible for following compulsory attendance laws with truancy charges being filed wit local authorities as required.	1, 10	principal, counselor, teachers, attendance clerk, attendance committee, district truancy officer, students, parents	Number of 5-Day and 8-Day Letters Attendance Contracts/Plans TAPR Data Final Principal's Reports on Attendance PEIMS Summer Submission Data  SCE - Salaries - \$304521.00				

Critical Success Factors	1, 2, 6, 8,		Review of number of attendance awards presented. Review of attendance data on PEIMS.				
5) Semester exam exemption policy based on number of absences will be utilized.		Administrators, teachers, parents and attendance clerk	Review of exemption lists				
6) Attendance committee will be formed to review denial of credits based on attendance & provide alternatives to recapturing credit if warranted	1, 2, 5, 6, 8, 9	Administrators, Attendance Committee Members	Attendance Committee Minutes				
= Accomplished = Considerable = Some Progress = No Progress = Discontinue							

#### Goal 4: Monahans High School will have positive, productive parental and community involvement.

**Performance Objective 1:** Monahans High School will establish positive, productive involvement that will be measured by recorded counts of all parent participants at each campus activity, including committee meetings.

**Summative Evaluation:** Positive parental involvement will increase by 3% as measured by parent participation documentation.

		Staff		Fori	mativ	e Re	views
Strategy Description	TITLE I	Responsible for Monitoring	Evidence that Demonstrates Success	Nov	Jan	Mar	June
Critical Success Factors  CSF 1 CSF 5 CSF 6  1) Encourage parent and community participation in the following activities and/or organizations: PRC days, Athletic and Academic Booster Clubs.	10	principal, teachers, counselors, student council sponsor	Review of parent and community participation minute and participation logs from different organizations  Title I - Supplies and Materials - \$7458.00, 211-6400 -		- Trav	el and	Fees -
Critical Success Factors  CSF 1 CSF 5  2) Community members and parents/guardians will be actively involved in the site-based decision making process, LPAC, ARD's, 504 meetings, and will receive appropriate CIC training.		principal, counselor teachers, support personnel, parents, students, and community members.	Review of participation on CIC. Records of parent and community member participation.  Rural and Low Income - Supplies and Mat - \$375.00				
Critical Success Factors CSF 1 CSF 5  3) Community members and parents/guardians will become full partners with MHS in all federal, state and district programs through the following: ARD Meetings, LPAC Meetings, Title I Transition Meetings, Parent Conferences, Campus Improvement Teams, ESC 18 Trainings; State &Federal Funding Programs Evaluation Teams; School Events &Activities and Safe & Drug Free Activities	1, 2, 6		Survey of participationin all activities measured by sign-in sheets Parent/Community membership rosters Documentation of campus programs				

Critical Success Factors	1, 2, 6, 10	Principal, Assistant	Review of written communication to parents in both			$\top$
CSF 1 CSF 5		Principal	English			
A) C4:1		Counselors, Special	and Spanish			
4) Continual communication will be provided to parents			Audit of information provided on MHS website			
through the district website, letters, newsletters, Remind one-way texting,			•			
Twitter, Edmoto, fliers and the	Funding S	Sources: 211 6300	Title I - Supplies and Materials - \$7458.00			
"School & Home Connection". Every effort will be made to	i unung t	ources. 211-0300 -	Title 1 - Supplies and Materials - \$7456.00			
provide this information in both English and Spanish.						
Critical Success Factors	1, 2, 6, 10		Attendance Sign-In Sheets; Training Agendas; Parent			
CSF 5		* ' *	Report Card Conferencing Day Sign-In Sheets			
5) All campus teachers will post the signed Teacher Compact		Programs Director				
in classrooms, and the Student and Parent Compacts will be						
distributed to students and parents. All Compacts will be						
reviewed annually and copies of these forms will be posted on						
the district website.						
Critical Success Factors	1 2 6 10	Princinal Assistant	Attendance Sign-In Sheets; Training Agendas; Parent	+	-+	+
CSF 5 CSF 6	1, 2, 0, 10	Principal, Assistant Principal, Special	Report Card Conferencing Day Sign-In Sheets			
		Programs Director	Report Card Conferencing Day Sign-in Sheets			
6) MHS will provide training to parents a minimum of two times during the		l rograms Director				
school year and will offer one parent						
conference opportunity each semester.						
Critical Success Factors	1, 2, 6, 10	Principal, Assistant	Documentation of professional development on			
CSF 1 CSF 5		Principal,	Parental Involvement;			
7) All MHS educational staff will be trained annually in the requirements of		Counselor, Special	Sign-in sheets/agendas from annual MHS parent			
Parental Involvement for federal purposes. MHS will annually provide training		Programs Director	training on Parental Involvement			
to parents						
concerning the benefits of parental involvement in their child's education.						
concerning the benefits of parental involvement in their clind's education.				$\perp \perp \perp$		Д
= Accomplished = Considera	able =	= Some Progress	= No Progress = Discontinue			

# Goal 5: Monahans High School will have open, accessible communication between students, employees and parents to ensure a disciplined, safe environment on the high school campus and school activities.

**Performance Objective 1:** Monahans High School's parent and community survey data will reflect that a safe and secure school is maintained as well as at school activities, at a rate of 90%.

Summative Evaluation: 100% of parental and community concerns about safety and security will be addressed in a timely manner.

		Staff		Forr	nativ	e Re	views
Strategy Description	TITLE I	Responsible for Monitoring	Evidence that Demonstrates Success	Nov	Jan	Mar	June
Critical Success Factors CSF 6  1) Faculty and staff will receive professional development training in classroom management, Student Code of Conduct, bullying and conflict resolution in order to have a safe and drug free school.  Critical Success Factors CSF 6  2) Crisis management plans such as the following will be utilized to ensure school safety: Evacuation Plan: for fire or bomb threat. Tornado Plan: to move	Funding S	Principal, Counselor, Teachers, and support staff. Sources: 211-6200 -	Attendance records from Professional Development trainings.  Needs-assessments survey addressing school safety will be distributed to parents, students, and employees and will be evaluated.  Title I - Contract Services - \$2100.00  Effectiveness of crisis management plans will be reviewed annually				
students to safe area. Fire/Tornado Emergency Drills. Handle with Care annual training.							
Critical Success Factors CSF 6  3) The following will be used to communicate the need for Safe and Drug-Free environments: Student Handbook; Student Code of Conduct; Schoolwide Components; District Health and Wellness Plan; and District Emergency Operations Plan.	1, 2	Principal, Assistant Principal, Counselors, Teachers and support staff.	Disciplinary Records; Educators Handbook, Software; Survey Results; Federal Compliance Report; Committee Meeting Agendas and Sign-In Sheets				
Critical Success Factors  CSF 3 CSF 6  4) Programs, strategies & activities will be implemented to reduce illegal drug use, school violence including bullying and physical/verbal abuse.	1, 2, 5	Administration, teachers, support personnel, parents and students,	Evidence of enforcement and education of the laws				

Critical Success Factors CSF 5 CSF 6  5) Monahans High School will establish regular communication with parents and the community regarding all efforts undertaken by the district utilizing the district website, Remind, Twitter, parent involvement training, Parent Report Card Day, Power of ICU & Conferencing Days, and meetings of all organizations.		of Special Programs	Numbers accessing Monahans High School's website swill continue to increase, campus documentation of parental involvement will increase.  Title I - Supplies and Materials - \$7458.00	
Critical Success Factors CSF 3 CSF 5 CSF 6  6) Community and parents will become full partners with MHS in all federal, state and district programs through the following: ARD Meetings; LPAC Meetings; Title I Transition Meetings; Parent Conferences; Campus Improvement Meetings; ESC 18 Trainings; School Events & Activities and Safe and Drug-Free Activities.	1	Administration, Teachers, Parents and Community Members	Survey of participation in all activities measured by sign-in sheets, Parent/community membership rosters, Minutes and agendas, ESC 18 Safety Audit, Documentation of campus programs	
Critical Success Factors	1, 2	Principal, Director of Special Programs, Counselors, Teachers, First Responders	Disciplinary Records, Survey Results, Federal Compliance Report, Committee meeting agendas and sign-in sheets	
= Accomplished = Considera	able	= Some Progress	= No Progress = Discontinue	

#### Goal 6: Monahans High School will provide every student the opportunity to use technology to aid in their academic growth.

**Performance Objective 1:** Monahans High School will demonstrate the use of technology integration in the classroom as observed through classroom observations and lesson plans documented by PDAS. All students will be afforded the opportunity to utilize technology as part of their daily education.

**Summative Evaluation:** Teacher and student usage of technology will increase at MHS. Teachers will utilize technology integration as measured by PDAS Domain 2, Indicator 9.

		Staff		Formative Revi					
Strategy Description	TITLE I	Responsible for Monitoring	Evidence that Demonstrates Success	Nov	Jan	Mar	June		
Critical Success Factors  CSF 1 CSF 6  1) The implementation of the campus technology plan including technology application and integration in each content area will be utilized throughout the campus.		Principal, Assistant Principal, Technology Director, Campus Technology Director, Superintendent	Staff Development Sign-In Sheets; computer Lab Usage Logs, Lesson Plan Reviews; Review of PDAS Domain 2, Indicator 9; Website Training Provided by Campus Technology Coordinator.						
Critical Success Factors  CSF 1 CSF 7  2) Staff Development of technology application and integration will be provided in each content area leading to full implementation of technology in learning environments.	10	Principal, Assistant Principal, Campus Technology Coordinator, Superintendent, Technology Director Sources: 244-6300 -	Staff Development Sign-In Sheets Computer Lab Usage Logs Lesson Plan Reviews Review of PDAS Domain 2, Indicator 9 Website Training Provided by Campus Technology Coordinators  Carl Perkins' Supplies and Materials - \$20843.00						
Critical Success Factors CSF 1  3) Upgrade of technology hardware including infrastructure, wireless capability, computers, interactive white boards, and mobile computer labs will be accomplished throughout the school year.	1, 2, 10	Superintendent, Business Manager, Campus Technology Coordinator, Technology Coordinator	Review of Campus Comprehensive Needs Assessments Addressing Technology District Technology Plan Inventory of Technology Equipment  Carl Perkins' Supplies and Materials - \$20843.00						
Critical Success Factors CSF 3 CSF 7  4) Provide for staff members to attend the State Technology Conference	1, 2, 3, 4, 9, 10	Principal	Certificates provided by State Technology Conference  Carl Perkins - Travel and Fees - \$2000.00	;					

Critical Success Factors	1, 2, 8, 9, Superintendent, Bright Bytes Survey Results		
CSF 1	10 District Technology		
5) Bring Your Own Device (BYOD) will continue to be used at MHS	Director, Campus		
step in migrating to one-to-one technology in classrooms.	Technology		
step in migrating to one-to-one technology in classrooms.	Coordinator,		
	Principal, Assistant		
	Principal, Teachers,		
	Students		
= Accomplished =	onsiderable = Some Progress = No Progress = Discontinue		

## Goal 7: Monahans High School will develop a long term plan for facility improvements to efficiently utilize and maintain our present facilities.

Performance Objective 1: Monahans High School will maintain safe and orderly facilities for all visitors, community members, parents, students, and staff.

**Summative Evaluation:** Maintenance records will reflect that 100% of all district facilities have been maintained in an efficient and timely manner.

Strategy Description	11111111	Staff Responsible	<b>Evidence that Demonstrates Success</b>	J	native iews	
		for Monitoring		Nov	Jan	MarJune
Critical Success Factors		Food Supervisors Principal, Assistant Principal Campus Custodial Staff	Bi-Annually Annually			
2) Conduct walk-throughs of the campus and the buildings	1, 2	Principal, staff and custodians	Keep records of completed maintenance forms as the work is completed			
= Accomplished = Consider	rable	= Some Progress	= No Progress = Discontinue			

# Goal 8: Monahans High School will instill in its students qualities of citizenship, responsibility, pride and respect for their peers, school employees, and school facilities.

**Performance Objective 1:** Monahans High School will provide a curriculum relevant to becoming a positive, productive community member.

**Summative Evaluation:** Discipline referrals by campus and at campus-related activities will show no increase over last year. Parental and community participation will be documented at campus activities.

		Staff		For	nativ	e Re	views
Strategy Description	TITLE I	Responsible for Monitoring	Evidence that Demonstrates Success	Nov	Jan	Mar	June
Critical Success Factors CSF 5 CSF 6  1) Citizenship, pride, responsibility and respect will be stressed through:Pledges to State & U.S. FlagsMoment of SilenceRed Ribbon WeekStudent HandbooksParent Conferencing DaysPAL ActivitiesLeadership ConferencesVeterans Day AssemblyVariety of AssembliesCurriculum outlined by TEKSConstitution DayDeclaration of Independence WeekPatriot Day	1, 2, 6	Principal, Assistant Principal, Counselor, teachers	Records of participation by students, parents and volunteers for documentation Observations by administrators of student and teacher participation				
Critical Success Factors	1, 2, 6, 10	Principal, Assistant Principal, Counselor, Parents, Special Programs Director	Review of Surveys Completed Compliance Report				
Critical Success Factors CSF 6  3) MHS will seek to communnicate with all stakeholders the need for citizenship, responsibility, pride, and respect for the school, the community and the nation.	1, 2, 6, 10	Superintendent, Special Programs Director, Principal, Assistant Principal, Counselors and Teachers	Results of Parent, Teacher and Student Survey				

Critical Success Factors CSF 6  4) Monahans High School will provide information to employees, parents, community members and as appropriate, to students concerning the issues of suspected child abuse and other maltreatment of children and bullying through the following: assemblies, pamphlets/brochures, district website and professional training.		Principal, Counselors, Special Programs Director, School Nurses, Teachers	Documentation of assemblies and distribution of pamphlets and brochures.  Documentation of professional development on bullying, cyber bulling, child abuse and other maltreatment of children.	
Critical Success Factors CSF 6  5) Monahans High School will investigate all incidents of bullying using the Walsh and Anderson"Bullying Toolkit" for administrators.	1, 2, 6	Principal, Assistant Principal, Counselors, Teachers	Documentation of reports filed using materials from Walsh and Anderson Toolkit.	
Critical Success Factors  CSF 1 CSF 5 CSF 6  6) School culture will focus on all students completing all assignments throughout the year through the ICU process.	10	Principal, Assistant Principal, Teachers, Counselors, ICU Lifeguard		
Critical Success Factors CSF 6  7) All MHS personnel will receive online training annually on the followng: Suicide Prevention, FERPA HIPPA Child Abuse & Neglect, Bloodborne Pathogens	1, 4, 10		Documentation of completed online training	
= Accomplished = Consider	able	= Some Progress	= No Progress = Discontinue	

# Goal 9: Communication with all Monahans High School employees at each level of employment will enhance the school environment and allow the operation of the to be efficient.

Performance Objective 1: Monahans High School's records will reflect that 90% of current employees will remain in the district.

**Summative Evaluation:** Monahans High School's employment records will reflect 100% of instructional professional and paraprofessional employees meet highly qualifies standards.remaining in the district.

		Staff		Fori	nativ	e Re	views
Strategy Description	TITLE I	Responsible for Monitoring	Evidence that Demonstrates Success	Nov	Jan	Mar	June
Critical Success Factors CSF 1 CSF 3 CSF 6 CSF 7  1) Monahans High School will employ and retain highly qualified personnel by providing a positive and supportive working environment for all staff. Additionally assistance will be provided to employees concerning the management of permits and certificates	1, 2, 3, 5,	Principal and Assistant Principal	Annual Highly Qualified Survey of staff for NCLB Evaluation Certification & transcript audits				
Critical Success Factors  CSF 1 CSF 6 CSF 7  2) Administrators at Monahans High School will conduct formative and summative conferences to establish "Proficient" and "Exceeds Expectations" in all teaching domains of the PDAS, and walk-throughs will be conducted to allow teachers the opportunity to grow in their chosen career.	8, 10	Assistant Principal	PDAS Evaluation Walk-Through Data TAPR Data  SCE - Contract Services - \$1667.00				
Critical Success Factors	1, 2, 3, 5	Principal, Assistant Principal Special Programs Director	Review class size numbers for dual enrollment classes  Tutoring attendance sheets				

Critical Success Factors	1 2 3 4	Principal, Assistant	TAPR Data	1 1		
CSF 1 CSF 6			Retention of Employees		- 1	
	3, 0, 10	1 -	Federal Data			
4) Monahans High School will continue to provide staff development to meet		Academic Coach,	i cuciai Data			
federal guidelines including the following:						
Classroom Management		Special Programs Director				
Science Training		Director				
Math Training						
ELAR Training						
Social Studies Training						
TEKS Resource System Training						
Parental Involvement						
Technology						
PDAS Training						
STAAR						
Think Through Math						
Title III Symposium						
Lead4Ward						
Thinking Maps						
ICU						
New Employee Training						
Critical Success Factors	1, 2, 5, 7	Principal, Assistant	Walk-throughs; data collection and reflection; on-			
CSF 1 CSF 6 CSF 7		Principal,	going teacher communications			
5) Monahans High School administrators will establish positive rapport with		Counselors				
teachers to enhance teaching through targeted professional development during						
summative conferences.						
= Accomplished = Considera	ble	Some Progress	= No Progress = Discontinue		•	·

# Goal 10: Monahans High School will provide information and guidance regarding post-high school educational programs and career opportunities.

**Performance Objective 1:** Monahans High School will provide a safe and orderly campus utilizing clear communication between all educational stakeholders including community members and parents.

**Summative Evaluation:** Career education will be provided to assist students in developing the knowledge, skills and comprehension necessary for a broad range of career opportunities

		Staff		Fori	nativ	e Re	views
Strategy Description	TITLE I	Responsible for Monitoring	Evidence that Demonstrates Success	Nov	Jan	Mar	June
Critical Success Factors CSF 1 CSF 3 CSF 6  1) Monahans High School will provide to students, teachers, counselors and parents information about: Higher education admissions and financial aid opportunities. The Texas Grant Program and The Teach for Texas Grant Program, the need for students to make informed curriculum choices to be prepared for success beyond high school.	1, 3, 6, 8,		Review of Student participation. Evidence of Programs in place.				
Critical Success Factors  CSF 3 CSF 6  2) Monahans High School will provide transitional opportunities for Special Education students.	1, 3, 6, 8,	teachers, counselors	Evidence of programs in place. Review of student participation. Students attendance at transition fair.				
Critical Success Factors	1, 3, 6, 8,	Principal, Assistant Principal, Counselors, Colleges and military assistance	Review of student participation				
Critical Success Factors  CSF 3 CSF 6  4) Monahans High School will provide all Jr. and Sr. students with an opportunity to participate in an ACT Boot Camp Prep class, and PSAT exams.	1, 3, 6, 8,	Principals, Counselors, parents and students	Review of student participation, Increase in ACT scores				
= Accomplished = Considera	ble 🕒	= Some Progress	= No Progress = Discontinue				

# **System Safeguard Strategies**

Goal	Objective	Strategy	Description
1	1	1	Professional development will be provided for staff in methods of innovative delivery of the TEKS such as: Fundamental Five; Lead4Ward/STAAR4Ward Training; Thinking Maps; TRS Conference; ICU; TRS Conference; Dyslexia Training; CAMT; CAST; TASA Assessment Conference; TCEA; Parental Involvement; 504; TTM (Think Through Math); Title III Symposium; Study Island; and Regional 18 Trainings.
1	1	2	Innovative curriculum programs and tracking systems will be used to increase assessment scores: Thinking Maps; Lead4Ward; DMAC; Think Through Math; Kamico; DynEd; Study Island; Career & Technology Engrichment Courses; AI materials; Plan4Learning; and TEKS Resource Management System.
1	1	3	Highly qualified teaching and administrative staff will be employed to deliver the TEKS with emphasis on reading, math, science, social studies and technology.
1	1	4	Secondary academic coach will be employed to improve instruction and curriculum at MHS.
1	1	5	STAAR EOC review classes will be utilized for students not meeting standard on state assessment. The following will be utilized to implement TEKS objectives: Study Island; Think Thru Math; Lead4ward strategies; Test Prep Academy
1	1	6	TELPAS raters and TOTs will be trained and/or retained to state specifications to assist LEP students in meeting federal requirements including AMAO and PBMAS.
1	1	7	To address the campus' state and federal assessment ratings, the following professional development will be implemented in English/language arts, math, social studies, and science: Lead4Ward; STAAR4Ward; Fundamental Five; Thinking Maps; TEKS Resource System; Think Through Math
1	1	9	To ensure all students turn in every assignment, the ICU database will be used for teachers to communicate with parents via text message or e-mail. ICU time for students to receive extra help on assignments will be offered before school, during lunch, and after school.
1	1	10	Semester exam exemption policy to include mastery of STAAR: Benchmark practice exam for STAAR exam in the Spring
1	1	11	LOBO-UP Accelerated Instruction time will be provided to students four times a week during the fall and spring semesters. Students who did not meet state assessment requirements will attend.
2	1	1	Specially designed curriculum &scientifically research-based instruction will be provided for students served through the following special programs: Intervention and Enrichment campus programs; After-School Tutoring; RtI; Dyslexia Program; TEKS Curriculum; SPED Software Programs; Accelerated Instructon (AI) and AI materials; Study Island; Thinking Maps; STAAR4Ward; Lead4Ward; Fundamental Five; Think Through Math; Odyssey Ware; DynEd-English for Success; and Summer School.

Goal	Objective	Strategy	Description
2	1	2	Counselors at Monahans High School will provide guidance for the following: Dropout Prevention; Drug Awareness; Conflict Resolution; Bullying; Early Mental Health Intervention; Suicide Prevention; Vocational/Technology Training; Pregnancy-Related Services; Admission to Higher Education; Financial Aide/Needs; TEXAS Grant Program; College/Dual Credit Courses; and TxVSN (Texas Virtual School Network).
2	1	5	All student population groups will be served in the appropriate, least restrictive environment implementing inclusion practices and identified for each student.
2	1	7	Credit recovery will be utilized for accelerated education, drop-out recovery/prevention, and students at-risk.
2	1	8	Vocational/technology education will be provided to develop the skills needed for a broad range of career & job-related professional opportunities including non-traditional roles.
3	1	1	Attendance emphasis will be a positive focus on all campuses.

## **Federal System Safeguard Strategies**

Goal	Objective	Strategy	Description
1	1	l	Professional development will be provided for staff in methods of innovative delivery of the TEKS such as: Fundamental Five; Lead4Ward/STAAR4Ward Training; Thinking Maps; TRS Conference; ICU; TRS Conference; Dyslexia Training; CAMT; CAST; TASA Assessment Conference; TCEA; Parental Involvement; 504; TTM (Think Through Math); Title III Symposium; Study Island; and Regional 18 Trainings.
1	1	2	Innovative curriculum programs and tracking systems will be used to increase assessment scores: Thinking Maps; Lead4Ward; DMAC; Think Through Math; Kamico; DynEd; Study Island; Career & Technology Engrichment Courses; AI materials; Plan4Learning; and TEKS Resource Management System.
1	1	1 1	Highly qualified teaching and administrative staff will be employed to deliver the TEKS with emphasis on reading, math, science, social studies and technology.
1	1	4	Secondary academic coach will be employed to improve instruction and curriculum at MHS.
1	1	5	STAAR EOC review classes will be utilized for students not meeting standard on state assessment. The following will be utilized to implement TEKS objectives: Study Island; Think Thru Math; Lead4ward strategies; Test Prep Academy

## **State Compensatory**

### **Budget for Monahans High School:**

Account Code	Account Title	<u>Budget</u>
6100 Payroll Costs		
199-11-6112-00-001-5-30-0-00	6112 Salaries or Wages for Substitute Teachers or Other Professionals	\$500.00
199-11-6119-00-001-5-30-0-00	6119 Salaries or Wages - Teachers and Other Professional Personnel	\$174,794.00
199-11-6119-01-001-5-30-0-00	6119 Salaries or Wages - Teachers and Other Professional Personnel	\$3,000.00
199-31-6119-00-001-5-30-0-00	6119 Salaries or Wages - Teachers and Other Professional Personnel	\$75,494.00
199-11-6141-01-001-5-30-0-00	6141 Social Security/Medicare	\$50.00
199-31-6141-00-001-5-30-0-00	6141 Social Security/Medicare	\$803.00
199-11-6141-00-001-5-30-0-00	6141 Social Security/Medicare	\$518.00
199-11-6142-00-001-4-30-0-00	6142 Group Health and Life Insurance	\$3,781.00
199-31-6142-00-001-5-30-0-00	6142 Group Health and Life Insurance	\$4,755.00
199-11-6143-00-001-5-30-0-00	6143 Workers' Compensation	\$238.00
199-11-6143-01-001-5-30-0-00	6143 Workers' Compensation	\$25.00
199-31-6143-00-001-5-30-0-00	6143 Workers' Compensation	\$400.00
199-11-6144-00-001-5-30-0-00	6144 Teacher Retirement/TRS Care - On Behalf Payment	\$2,296.00
199-11-6144-01-001-5-30-00	6144 Teacher Retirement/TRS Care - On Behalf Payment	\$232.17
199-31-6144-00-001-5-30-0-00	6144 Teacher Retirement/TRS Care - On Behalf Payment	\$3,984.00
199-11-6146-00-001-5-30-0-00	6146 Teacher Retirement/TRS Care	\$752.00
199-11-6146-01-001-5-30-0-00	6146 Teacher Retirement/TRS Care	\$50.00
199-31-6146-00-001-5-30-0-00	6146 Teacher Retirement/TRS Care	\$1,130.00
	6100 Subtotal:	\$272,802.17
6300 Supplies and Services		
199-11-6395-00-001-5-30-0-00	6395 Supplies, DP Operations - Locally Defined	\$1,030.73

		6300 Subtotal:	\$1,030.73
6400 Other Operating Costs			
199-31-6411-00-001-5-30-0-00	6411 Employee Travel		\$73.97
	•	6400 Subtotal:	\$73.97

### **Personnel for Monahans High School:**

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Amburn, Terrill	Teacher	Secondary Social Studies	.08
Ashbrook, Kim	Teacher	Secondary CATE	.09
Barnett, Candace	Teacher	Secondary Physical Ed.	.08
Bouquin, Samantha	Teacher	Secondary Math	.09
Brockman, Thomas	Teacher	Secondary Health	.08
Covington, Richard	Teacher	Secondary ELA	.08
Cutbirth, Catherine	Teacher	Secondary Science	.08
Davis, Allie J	Teacher	Secondary ELA	.1
Dominguez, Imelda	Teacher	Secondary Spanish	.09
Gaule, Jana	Teacher	Secondary CATE	.09
Hardin, Kelly	Teacher	Secondary Social Studies	.09
Harman, Thomas Brad	Teacher	Secondary Social Studies	.08
Harris, Liza	Teacher	Secondary Science	.22
Howard, Fred	Teacher	Secondary Social Studies	.08
Johnson, Heather	Teacher	Secondary English	.5
Jordon, Paul	Teacher	Secondary CTE	.09
Jourdan, Norma	Teacher	Secondary Science	.12
Linton, Lynda	Teacher	Secondary CTE	.09
Long, Courtlyn	Teacher	Secondary Social Studies	.19
Lopez, Pamela	Teacher	Secondary ELA	.2
Morrison, Trancito	Teacher	Secondary Spanish	.09
Niblett, Kourtnei	Teacher	Secondary Math	.18
Owens, Laure	Teacher	Secondary CATE	.09
Porras, Tracie	Teacher	Secondary Math	.2

Rutledge, Courtney	Teacher	Secondary Math	.08
Salazar, Lori	Teacher	Secondary Science	.22
Sanchez, Jacob	Teacher	Secondary Art	.09
Scott,Shea	Teacher	Secondary ELA	.09
Simpson, Christopher	Teacher	Secondary Social Studies	.08
Swarb, Cameron	Teacher	Secondary Math	.08
Thomas, Kimberly	Counselor	Instruction	.5
Wallin, Douglas	Teacher	Secondary Physical Ed.	.08
Watson, Dena Lynette	Counselor	Instruction	.5
Zeigler, Jessica	Teacher	Secondary Theater	.09

### Title I

### **Schoolwide Program Plan**

All campuses in the Monahans-Wickett-Pyote Independent School District qualify as Schoolwide Title I Campuses under the NCLB Act of 2001. Due to the additional federal funding received as Title 1 Campuses, we are able to upgrade the entire educational program at each of our campuses. Our primary goal is to ensure that all students, particularly those who are low-achieving, demonstrate proficient and advanced levels of achievement on State academic achievement standards. Students who experience difficulty mastering these standards are provided timely, effective, additional assistance. Our schoolwide programs contain research-based strategies designed to assist schoolwide reform and improvement. Professional development for teachers is required in order to improve the quality of instruction. Our staff is also encouraged to engage parents and the community to aid in planning and decision-making regarding the operation of the school. We feel that all of these elements, including the parents and community members, strengthen our district's ability to meet the needs of all students and improve the overall district program.

### **Ten Schoolwide Components**

#### 1: Comprehensive Needs Assessment

Monahans High School conducted a comprehensive needs assessment. Stakeholders comprised campus administration, teachers, parents and community members. In a systematic effort to acquire an accurate and thorough picture of Monahans High School utilized a variety of internal and external data. The CNA identified the educational strengths and areas in need of improvement by examining the following components:

- 1 Student Achievement
- 2. School Culture and Climate
- 3. Family and Community Involvement
- 4. Demographics
- 5. Staff Quality, Recruitment and Retention
- 6. Curriculum, Instruction and Assessment
- 7. Technology
- 8. School Context Organization

### 2: Schoolwide Reform Strategies

Monahans High School will focus on the following areas:

Provide opportunities for all students to meet the state's proficient and advanced levels of student performance;

Use effective methods and instructional strategies that are based on scientifically based research that:

- strengthen the core academic program in the school;
- increase the amount and quality of learning time, such as providing an extended school year, such as: before and after school tutorials, summer programs, and help providing an enriched and accelerated curriculum;
- include strategies for meeting the educational needs of historically under served populations.

Include strategies to address the needs of all children in the school, but particularly the needs of low-achieving students including those at risk of not meeting the state achievement standards who are members of the target population of any program that is included in the schoolwide program, which may include:

- counseling, pupil services, and mentoring services;
- college and career awareness and preparation, such as college and career guidance, personal finance education, and innovative teaching methods, which may include applied learning and team-teaching strategies; and
- the integration of vocational and technical education programs; and
- address how the campus will determine if such needs have been met; and are consistent with, and are designed to implement the state and local improvement plans.

### 3: Instruction by highly qualified professional teachers

Monahans High School strives to maintain that all teachers of core academic subjects and instructional paraprofessionals meet highly qualified (HQ). Student achievement increases in schools where teaching and learning have the highest priority, and students achieve at higher levels when taught by teachers who know their subject matter and are skilled in teaching.

# 4: High-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, student services personnel, parents, and other staff

Teachers and other staff in schoolwide program schools must be equipped to face the challenge of helping all students meet the State's academic achievement standards. To do this, they must be familiar with the goals and objectives of the schoolwide plan, and receive the sustained, high-quality professional development required to implement them. The statute requires that professional development be extended, as appropriate, to those who partner with teachers to support student achievement, such as principals, paraprofessionals, and parents. Monahans High School will provide professional development support for campus and district initiatives. District initiatives include: TEKS Resource System, ICU, Study Island, Think Through Math. Specific strategies and specific campus initiatives are detailed in the Campus Improvement Plan to address this goal.

### 5: Strategies to attract highly qualified teachers

The district participates in the Region 18 Service Center, Sul Ross University and additional job fairs as needed to attract the most qualified applicants.

The district pays above base ranging from \$8,850 - \$11,256 depending on years of experience. For the 2015-2016 school year individual teachers will see at least a 1.5 percent raise. The district also contributes \$395.00 monthly towards employee health insurance and provides a \$10,000 life insurance policy for

employees.

### 6: Strategies to increase parental involvement

Monahans High School will have an administrator that is responsible for all ESEA involvement activities. Efforts to increase parent involvement are reviewed each spring at both the district and campus levels. MHS has developed a Parent Involvement Policy and Parent Compact. Additional strategies are needed to promote parent participation in Parent Involvement and Title I meetings.

#### 7: Plans for assisting preschool children in the transition from early childhood programs to elementary school programs

The MWP ISD preschool program provides young children with early learning experiences that will enable them to meet the academic standards throughout elementary and secondary schools. Depending on enrollment the district offers three-five half day preschool programs and one PPCD (Preschool Programs for Children with Disabilities). Pre-kindergarten students and their families participate in the spring Kindergarten roundup. Coordination between the district and community preschool programs includes campus tours, Pre-Kindergarten orientation, and collaboration with Preschool campus teachers.

# 8: Measures to include teachers in the decisions regarding the use of academic assessments in order to improve the achievement of individual students and the overall instructional program

Monahans High School has in place the following programs/activities to include teachers in the decisions regarding the use of academic assessments:

- Department meetings are held on a regular basis to review data, monitor student progress and create data-driven curriculum and activities
- Continued professional development in data desegregation (DMAC)
- PLC meetings held to discuss LOBO-UP assignments and review data for instruction

# 9: Activities to ensure effective timely assistance for students who experience difficulty mastering the proficient or advanced levels of academic achievement standards

Monahans High School will utilize the following activities to ensure that students who are experiencing difficulty master the proficient or advanced levels of academic achievement levels:

- Professional Learning Communities
- DMAC/Benchmarking
- TEKS Resource System
- Intervention and Enrichment Programs
- After school tutoring
- Computer assisted learning
- LOBO-UP Accelerated Instruction

### 10: Coordination and integration of federal, state and local services and programs

Funds are combined to upgrade the entire educational system within the district. Specifically, Title I and SCE funds are utilized to provide additional services to struggling learners. Local and federal dollars are integrated to provide targeted professional development and to purchase scientific research based curriculum.

### **Title I Personnel**

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Cynthia Simpson	Instructional Coach	Title I	1

## **2015-2016 Campus Improvement Committee**

Committee Role	Name	Position
District-level Professional	Patty Dominguez	Principal
Business Representative	DeeDee Beard	Business Rep.
Business Representative	Teresa Burnett	Chamber of Commerce Director
Classroom Teacher	Samantha Bouquin	Math Teacher
Classroom Teacher	Kelly Hardin	Social Studies
Classroom Teacher	Courtlyn Long	Social Studies Teacher
Classroom Teacher	Laure Owens	CTE Teacher
Classroom Teacher	Tracie Porras	Math Teacher
Classroom Teacher	Lori Salazar	Science Teacher
Classroom Teacher	Shea Scott	English Teacher
Community Representative	Cory Kirk	Community Representative
Community Representative	Yolanda Woods	Community Representative
District-level Professional	Daniel Sharp	Assistant Principal
Non-classroom Professional	Kim Thomas	Counselor
Non-classroom Professional	Lynette Watson	Counselor
Parent	Vicki Heflin	Parent
Parent	Roy Porras	Parent

# **Campus Funding Summary**

211-610	0 - Title I - Sala	ries		
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	1	3		\$124,360.00
1	1	4		\$124,360.00
1	1	7		\$124,360.00
1	1	10		\$124,360.00
1	1	11		\$124,360.00
			Sub-Total	\$621,800.00
211-620	0 - Title I - Con	tract Services		
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	1	1		\$2,100.00
1	1	9		\$2,100.00
2	1	12		\$2,100.00
5	1	1		\$2,100.00
			Sub-Total	\$8,400.00
211-630	0 - Title I - Sup	plies and Mate	erials	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	1	2		\$7,458.00
1	1	5		\$7,458.00
2	1	1		\$7,458.00
2	1	7		\$7,458.00
4	1	1		\$7,458.00
4	1	4		\$7,458.00
5	1	5		\$7,458.00
8	1	6		\$7,458.00
			Sub-Total	\$59,664.00

211-6400	0 - Title I - Trav	el and Fees		
Goal	Objective	Strategy	Resources Needed Account Code	Amount
4	1	1		\$200.00
		'	Sub-Total	\$200.00
255-6300	0 - Title II - Sup	plies and Mate	erials	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	1	2		\$3,800.00
			Sub-Total	\$3,800.00
255-6400	) - Title II - Tra	vel and Fees	<u> </u>	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	1	1		\$5,800.00
			Sub-Total	\$5,800.00
244-6300	0 - Carl Perkins	' Supplies and	Materials	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
2	1	8		\$20,843.00
6	1	2		\$20,843.00
6	1	3		\$20,843.00
			Sub-Total	\$62,529.00
244-6400	0 - Carl Perkins	- Travel and F	Fees	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
2	1	8		\$2,000.00
6	1	4		\$2,000.00
			Sub-Total	\$4,000.00
199-6100	0 - SCE - Salari	es		
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	1	3		\$304,521.00
1	1	10		\$304,521.00
1	1	11		\$304,521.00

2	1	2		\$304,521.00
2	1	6		\$304,521.00
2	1	7		\$304,521.00
2	1	13	304521	\$0.00
3	1	1		\$304,521.00
3	1	2		\$304,521.00
3	1	3		\$304,521.00
		•	Sub-Total	\$2,740,689.00
199-6200	0 - SCE - Contr	act Services		
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	1	2		\$1,667.00
9	1	2		\$1,667.00
•			Sub-Total	\$3,334.00
199-6300	0 - SCE - Suppli	ies and Materi	als	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
2	1	7		\$900.00
			Sub-Total	\$900.00
199-6400	0 - SCE - Trave	l and Fees		
Goal	Objective	Strategy	Resources Needed Account Code	Amount
2	1	2		\$500.00
			Sub-Total	\$500.00
263-6300	0 - Title III - Su	pplies and Ma	terials	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	1	2		\$3,489.00
1	1	5		\$3,489.00
1	1	6		\$3,489.00
2	1	1		\$3,489.00
			Sub-Total	\$13,956.00

	0 - Title III - Tr	T T		<u> </u>		
Goal	Objective	Strategy	Resources Needed Account Code	Amount		
1	1	1		\$800.00		
1	1	6		\$800.00		
			Sub-Tot	<b>al</b> \$1,600.00		
255-6200	0 - Title II - Coi	ntract Services				
Goal	Objective	Strategy	Resources Needed Account Code	Amount		
1	1	1		\$12,068.00		
1	1	2		\$12,068.00		
1	1	7		\$12,068.00		
2	1	1		\$12,068.00		
Sub-Total						
270-630	0 - Rural and L	ow Income - Supplies	and Mat			
Goal	Objective	Strategy	Resources Needed Account Code	Amount		
4	1	2		\$375.00		
		,	Sub-Tot	al \$375.00		
199-610	0-31 - Salaries o	of Counselors (Local)		•		
Goal	Objective	Strategy	Resources Needed Account Code	Amount		
2	1	2		\$76,625.00		
2	1	6		\$76,625.00		
		'	Sub-Tot	al \$153,250.00		
Grand Total						