



Having completed Scrum Inc.'s two-day
Licensed Scrum Master training, and
having passed the certification exam

Livia Mara da Silva Araujo

is now officially a

Licensed Scrum Master

A handwritten signature in black ink, appearing to read "Jeff Sutherland", is positioned above the printed name and title.

Jeff Sutherland
Founder, Scrum Inc.

one broadway, 14th floor
cambridge, ma 02142

scruminc.com



Valid Until December 4th, 2020
LSM Since December 4th, 2019