



Having completed Scrum Inc.'s
Scrum Master training, and having
passed the certification exam

Frances Rickard

is now officially a

Scrum Master

endorsed by Scrum Inc. and
Dr. Jeff Sutherland, co-creator of Scrum.

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland,
Co-Creator of Scrum

education.scruminc.com



Valid Until August 24th, 2021
Scrum Master Since August 24th, 2020
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