



Having completed Scrum Inc.'s
Registered Scrum Team Member training, and
having passed the credentialing exam

Estuardo Alvarado

is now officially a

Registered Scrum Team Member™

endorsed by Scrum Inc. and
Dr. Jeff Sutherland, co-creator of Scrum.

November 29th, 2023

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland,
Co-Creator of Scrum
Creator of Scrum@Scale®

agileeducation.org



Valid Until Lifetime

Scrum Team Member Since November 29th, 2023

ID#RSTM-4628334