



Having completed Scrum Inc.'s
Registered Scrum Master training, and having
passed the credentialing exam

Elena Heusman

is now officially a

Registered Scrum Master™

endorsed by Scrum Inc. and
Dr. Jeff Sutherland, co-creator of Scrum.

July 17th, 2026

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Co-Creator of Scrum
Creator of Scrum@Scale

agileeducation.org



Valid Until July 17th, 2027

Scrum Master Since July 17th, 2026

ID#RSM-8970060