



Having completed Scrum Inc.'s
Registered Scrum Master training, and having
passed the credentialing exam

Roar Hyldkrog

is now officially a

Registered Scrum Master™

endorsed by Scrum Inc. and
Dr. Jeff Sutherland, co-creator of Scrum.

November 22nd, 2022

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland,
Co-Creator of Scrum
Creator of Scrum@Scale®

agileeducation.org



Valid Until November 22nd, 2024
Scrum Master Since November 22nd, 2022

ID#RSM-8271262