



Having completed Scrum Inc.'s
Registered Scrum Master training, and having
passed the credentialing exam

Heather Carlson

is now officially a

Registered Scrum Master™

endorsed by Scrum Inc. and
Dr. Jeff Sutherland, co-creator of Scrum.

August 9th, 2024

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland,
Co-Creator of Scrum
Creator of Scrum@Scale®

agileeducation.org



Valid Until August 9th, 2025
Scrum Master Since August 9th, 2024

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