



Having completed Scrum Inc.'s
Registered Scrum@Scale Practitioner training,
and having passed the credentialing exam

Karen Kalina

is now officially a

Registered Scrum@Scale Practitioner™

endorsed by Scrum Inc. and
Dr. Jeff Sutherland, co-creator of Scrum.

September 5th, 2021

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland,
Co-Creator of Scrum
Creator of Scrum@Scale®

agileeducation.org



Valid Until Lifetime
Practitioner Since September 5th, 2021
ID#RSASP-7621454