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Scrum Inc. acknowledges that

**Swee Chuan Khoo**

has successfully completed

**Registered Scrum@Scale Fundamentals™**

endorsed by Scrum Inc. and  
Dr. Jeff Sutherland, co-creator of Scrum.

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland,  
Co-Creator of Scrum  
Creator of Scrum@Scale®

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