



Having completed Scrum Inc.'s
Registered Agile Coach program, and having
demonstrated the skills necessary

Elena Heusman

is now officially a

Registered Agile Coach™

endorsed by Scrum Inc. and
Dr. Jeff Sutherland, co-creator of Scrum.

October 2nd, 2026

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland,
Co-Creator of Scrum
Creator of Scrum@Scale®

agileeducation.org



Valid Until October 2nd, 2027
Agile Coach Since October 2nd, 2026
ID#RAC-9313728