



Having completed Scrum Inc.'s  
Licensed Scrum Master training, and  
having passed the certification exam

**James Dailing**

is now officially a

**Licensed Scrum Master**

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

**Jeff Sutherland,**  
Founder of Licensed Scrum

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[licensedscrum.com](http://licensedscrum.com)  
[scruminc.com](http://scruminc.com)



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