



Having completed Scrum Inc.'s two-day  
Licensed Scrum Master training, and  
having passed the certification exam

**Harish Ramanujam**

is now officially a

**Licensed Scrum Master**

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland  
Founder, Scrum Inc.

one broadway, 14th floor  
cambridge, ma 02142

[scruminc.com](http://scruminc.com)



Valid Until January 12th, 2021  
LSM Since January 12th, 2020