



Having completed Scrum Inc.'s two-day  
Licensed Scrum Master training, and  
having passed the certification exam

**Natalia Zubkova**

is now officially a

**Licensed Scrum Master**

A handwritten signature in black ink, appearing to read "Jeff Sutherland".

Jeff Sutherland  
Founder, Scrum Inc.

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[scruminc.com](http://scruminc.com)



Valid Until February 7th, 2021  
LSM Since February 7th, 2020