Resolved: Shareholders request that Saputo issue an annual report, at reasonable cost and omitting proprietary information, on the environmental and social impacts of food waste generated from the company’s operations.

Supporting Statement:
In Canada, 58 percent of all food produced is either lost or wasted, and 86 percent of this waste takes place within the food industry and not in households\(^1\). According to the U.N. Food and Agriculture Organization, 30 percent of food is wasted globally across the supply chain, contributing 8 percent of total global greenhouse gas emissions. In the case of Canada, food waste produces emissions equivalent to 12 million additional cars being driven year-round.

Managing food waste has financial, environmental and social consequences for Saputo. Furthermore, because competitors like Kraft Heinz have made commitments to reduce food waste by 50% by 2025, consumers may show a preference for brands that have a reputation for social responsibility.

According to leading ESG (environmental, social, and governance) research firm Sustainalytics, “Saputo demonstrates weak management of its ESG risks compared to its peers... we assess the company’s overall unmanaged risks at a high level.”

Shareholders leave the method of disclosure to management’s discretion. Shareholders also defer to management on the specific approaches used to mitigate food waste and which parts of Saputo’s operations are best to target. Some options we recommend as guidelines include:

- Conducting evaluations to determine the causes, quantities, and destinations of food waste;
- Estimating greenhouse gas (GHG) emissions reductions that could be achieved or amounts of food redistributed to the food insecure if the company reduced the generation of food waste;
- Assessing the feasibility of setting goals to reduce food waste and progress made towards meeting these targets.

We urge shareholders to support this proposal.

\(^1\)