



STATE OF CONNECTICUT  
OFFICE OF POLICY AND MANAGEMENT

October 2, 2012

Richard D. Gray, Executive Director  
The University of Connecticut Health Center  
Finance Corporation  
263 Farmington Avenue  
Farmington, CT 06030

Re: Implementation Plan Approval Pursuant to  
Section 10a-257 of the Connecticut General Statutes

Dear Mr. Gray:

This letter confirms my approval of the Implementation Plan for the Ambulatory Care Center submitted by The University of Connecticut Health Center Finance Corporation pursuant to the requirements of Section 10a-257 of the Connecticut General Statutes.

Regards,

A handwritten signature in black ink, appearing to read "Benjamin Barnes".

Benjamin Barnes  
Secretary