AGENDA AT A GLANCE

THURSDAY, MARCH 5

Noon–6:00 p.m. Registration
5:00–6:15 p.m. Reception
6:15–6:30 p.m. Welcome
6:30–7:00 p.m. Opening Remarks
7:00–9:00 p.m. Dinner
9:00–10:00 p.m. Starlight Chats

FRIDAY, MARCH 6

7:30–8:30 a.m. Early Bird Breakfasts
8:45–10:15 a.m. Breakout Sessions
10:30 a.m.–noon General Session
12:15–1:30 p.m. Luncheon
2:00–4:00 p.m. Afternoon Activities
5:00–8:30 p.m. Reception and Dinner
8:30–9:30 p.m. Starlight Chats

SATURDAY, MARCH 7

7:30–8:30 a.m. Early Bird Breakfasts
8:45–10:15 a.m. Breakout Sessions
10:30 a.m.–noon General Session
12:15–1:45 p.m. Luncheon
2:00–3:30 p.m. Breakout Sessions
6:00–7:00 p.m. Reception
7:00–8:00 p.m. Dinner Conversation
8:00–9:30 p.m. Dinner
9:30–11:00 p.m. After-Dinner Cocktails

SUNDAY, MARCH 8

7:30–8:30 a.m. Early Bird Breakfasts
8:45–10:30 a.m. General Session
10:30 a.m. Adjournment

CONFIDENTIAL

As of January 6, 2015 Subject to change
KEITH ALEXANDER, Former Director of the National Security Agency; IronNet Cybersecurity
CORY BOOKER, US Senate (D-NJ)
DAVID BROOKS, Op-Ed Columnist at The New York Times
CAMPBELL BROWN, Partnership for Educational Justice
MICHAEL BURGESS, US House of Representatives (R-TX)
JEB BUSH, Former Governor of Florida
RICHARD CHENEY, Former Vice President of the United States
CHRIS CHRISTIE, Governor of New Jersey
JOHN CORNYN, US Senate (R-TX)
TOM COTTON, US Senate (R-AR)
TED CRUZ, US Senate (R-TX)
JOHN DELANEY, US House of Representatives (D-MD)
RENEE ELMIERS, US House of Representatives (R-NC)
MARTIN FELDSTEIN, National Bureau of Economic Research
DEB FISCHER, US Senate (R-NE)
JASON FURMAN, Chairman of the Council of Economic Advisers
TULSI GABBARD, US House of Representatives (D-HI)
PAUL GIGOT, Editorial Page Editor at The Wall Street Journal
MICHAEL GOVE, Chief Whip, Parliament of the United Kingdom
LINDSEY GRAHAM, US Senate (R-SC)
PHIL GRAMM, Former Chairman of the US Senate Banking Committee; AEI
MICHAEL HAYDEN, Former Director of the Central Intelligence Agency
JEB HENSBERRY, US House of Representatives (R-TX)
GLENN HUBBARD, Dean of Columbia Business School
TOOMAS IVES, President of Estonia
SAjid JAVID, Secretary of State UK DCMS, UK Cabinet, and Member of Parliament
BOBBY JINDAL, Governor of Louisiana
RITA KATZ, SITE Intelligence Group
JACK KEANE, US Army General (retired)
JOEL KLEIN, Chief Executive Officer of Amplify
BILL KRISTOL, Editor of The Weekly Standard
JON KYL, Former US Senator (R-AZ); AEI
MIKE LEE, US Senate (R-UT)
LARRY LINDSEY, Former Chairman of the Council of Economic Advisers
KEVIN MCCARTHY, US House of Representatives (R-CA)
CATHY McMORRIS RODGERS, US House of Representatives (R-WA)
PETER ORSZAG, Former Director of the Office of Management and Budget
MIKE PENCE, Governor of Indiana
RICK PERRY, Former Governor of Texas
TOM PRICE, US House of Representatives (R-GA)
GEORGE PRIEST, Yale Law School
MIKE J. ROGERS, Former US Representative (R-MI)
MIKE S. ROGERS, Director of the National Security Agency
PETER ROSKAM, US House of Representatives (R-IL)
KARL ROVE, Former Senior Adviser to President George W. Bush
PAUL RYAN, US House of Representatives (R-WI)
RICK SANTORIUM, Former US Senator (R-PA)
STEVE SCALISE, US House of Representatives (R-LA)
AARON SCHOCK, US House of Representatives (R-IL)
TIM SCOTT, US Senate (R-SC)
WILLIAM SHEFTON, Former Commander of Air Force Space Command
RADEK SIKORSKI, Marshal of the Sejm of Poland
RICK SNYDER, Governor of Michigan
GENE SPERLING, Former Director of the National Economic Council
ANGELA STENT, Georgetown University
LARRY SUMMERS, Former Secretary of the US Treasury
JOHN THUNE, US Senate (R-SD)
FRED UPTON, US House of Representatives (R-MI)
SCOTT WALKER, Governor of Wisconsin
GREG WHITELEY, Director of Most Likely to Succeed
DANIEL VERGNI, Vice Chairman of IHS Cambridge Energy Research Associates
MARK ZANDI, Chief Economist at Moody's Analytics

As of February 4, 2015  Subject to change
2015 ATTENDEES

BILL ACHTMeyer, The Pantheon Group
JAY ADAIR, Capert Inc.
ROBERT ALBRITTOn, Railroad Controls Limited
GREGG ALOn, Gilead Sciences
PHILIP ANSCHUTZ, Anschutz Corporation
CLIFFORD ASNESS, AGR Capital Management
THILO BEST, Bayshore Retirement Partners LLC
GORDON BINDER, Coastview Capital LLC
RICHARD BOYCE, TPG Capital (retired)
BAYARD BOYLE, Boyle Investment Company
CURT BRADBURY, Stephens Inc.
GEORGEY BRADSHAW-MACK, Far Hills Group LLC
ANGELA BRAY, The Brody Group LLC
KENNETH BUCKFIRE, Miller Buckfire and Co. LLC
ERIC CANTOR, Macelis and Company
MARK CARLIN, Lockton Insurance Brokers Inc.
JAMES CARREKER, JDC Holdings
ROBERT CASTELLINI, Castellini Group of Companies
DAN CATHY, Chick-fil-A
GARY CHATRAND, Acosta Inc.
ARMÉANE CHOKSI, Capita Global
MARTIN COHEN, Cohen and Steers Inc.
STEVE COHEN, Point72 Asset Management LP
KEVIN CONNELLY, Spencer Stuart
SCOTT COOK, Intuit Inc.
PETER COORS, Molson Coors Brewing Company
JOE CRAFT, Alliance Resource Partners LP
ROBERT CRAWFORD, Brook Furniture Rental
HARLAN CROW, Crow Holdings
BOYKIN CURRY, Eagle Capital Management LLC
RAVENELL CURRY, Eagle Capital Management LLC
MARK DALTON, Tudor Investment Corporation
DAN D'ANIELLO, The Carlyle Group
JOE DAUGHERTY, Biomedical Technology Consulting
RICHARD DAVIES, Pavilion Development Company
ROBERT DAY, Trust Company of the West
KIMBERLEY DENNIS, Searle Freedom Trust
BETSY AND DICK DEVOS, The Windquest Group
ANNIE DICKERSON, Paul E. Singer Family Office

MICHAEL DOAR, Hurco Companies Inc.
JIM DONOVAN, Goldman Sachs
BOB ECKERT, Motel Inc.
LEWIS M. EISENBERG, Kohlberg Kravis Roberts and Co.
MARTIN ELTRICH, AEA Investors LLC
JOHN FARACI, International Paper Company
SEAN FIELER, Equinox Partners LP
SPENCER FLEISCHER, Friedman Fleischer and Lowe LLC
EDWARD FORST, Cushman and Wakefield Inc.
MICHAEI FOURTICO, Hancock Park Associates
ELIZABETH AND TROY FOWLER, Triad Foundation Inc.
SAM FOX, Harbour Group Ltd.
JOEL FREEDMAN, Paladin Healthcare Capital LLC
BRENT FREI, Smartsheet
TULLY FRIEDMAN, Friedman Fleischer and Lowe LLC
GEORGE GIBBS, GG3 Management
RON GIDWITZ, GCG Partners
JOSEPH GILDEHORN, JBG Companies
RAYMOND GILMARTIN, Merck and Co. Inc. (retired)
DAN GLASER, Marsh and McLennan Companies Inc.
HARVEY GOLUB, American Express Company (retired)
MATTHEW GOLUB, Greyfire Capital Management LLC
JUDSON GREEN, Manasota Capital LLC
BOBBY GREENHILL, Barrow Street Capital LLC
ROBERT GREENHILL, Greenhill and Co. Inc.
JON HAMMES, Hammes Company
FRANK HANNA, Hanna Capital LLC
DEE BAGWELL HASLAM, RIVR Media LLC
JIMMY HASLAM, Pilot Travel Centers LLC
AMY HAYES
RAUL HENRIQUEZ, HenCorp Group
ROGER HERTOG, Hertog Foundation
EDWARD HINTZ, Hinz Capital Management Inc.
KENNETH HIRSCH, Hirsch Group
ROBERT HOFFMAN, Double V Trust Funds
DOUG HSU, Far Eastern Group
ALLAN AND KATHY HUBBARD, E&A Industries Inc.
JOHN HURLEY, Cavalry Asset Management
CLIFTON INGE, Inge Family Holdings LLC
PAUL ISAAC, Arbiter Partners
JOHN JOHNS, Protective Life Corporation
WILLIS JOHNSON
JOHN KINGSTON, Affiliated Managers Group Inc.
MARTIN KOFFEL, URS Corporation
SUE KOFFEL, CMF Capital
HARLAN KORENVES, Korenvues Capital Management LP
BRUCE KOVNER, Caxton Alternative Management LP
WILLIAM LAYERACK, Layerack Capital Partners LLC
RICHARD LENNY, Information Resources Inc.
MARC LIPSCHULTZ, Kohlberg Kravis Roberts and Co.
DAN LOEB, Third Point LLC
JOHN LUKE JR., MeadWestvaco Corporation
SCOTT LUTTRELL, ICM Group
BARRY MACLEAN, MacLean-Fogg Company
RICHARD MAGNUSON, GI Partners LP
ROBERT MALOTT, Windowsill Inc.
MICHAEL MARTINO, Mason Capital Management LLC
HOIST MASSEY, M. H. Massey & Co. LLC
IVOR MASSEY JR., Triad LC
ROBERT MCCORMACK, Trident Capital LLC
LINDA MCMAHON, McMahon Ventures
THOMAS MCMILLIAN, Court Square Capital Partners
KEN MEHLMAN, KKR Partners
GAIL MILLER, Larry H. Miller Group of Companies
GREG MILLER, Larry H. Miller Group of Companies
RUPERT MURDOCH, 21st Century Fox
ROBERT MURLEY, Credit Suisse
ALEXANDER NAIVAB, KKR Partners
PATRICK NEAL, Neal Communities
PETER NOLAN, Leonard Green and Partners LP
HILDA OCHOA-BRILLEMBOURG, Strategic Investment Group
RICHARD ONG, Eagle Capital Management LLC
TRIP AND LARISSA PARK, Triad Foundation Inc.
SEAN PARKER, Founders Fund
ROSS PEROT JR., Hillwood Development Company
CHRISTOPHER POLCINSKI, Land O'Lakes Inc.
ANDREW PUZDER, CKE Restaurants Inc.

ANNE RAYMOND, Crow Holdings
GEOFFREY REHNERT, Audax Group
JOE RICKETS, Hugo Enterprises LLC
DAVID ROBERTS, Angelo, Gordon and Co.
RICHARD ROEDER, Vance Street Capitol LLC
KEVIN ROLINS, IPG Capital
MATT ROSE, BNSF Railway Company
ROBERT ROSENKRANZ, Intelligence Squared US
DAVID RUBENSTEIN, The Carlyle Group
PETER RUMMELL, Rummell Company LLC
MUHNEER SATTER, Satter Investment Management LLC
DAN SCHULTEJANN, Automation-X Corporation
MEL SEMBLER, The Sembler Company
JAMES SENEFF, CNA Financial Group Inc.
STEVEN SHAPIRO, GoldenTree Asset Management LP
GREGG SHERKILL, Tenneco Inc.
JEFFREY SILVERMAN, Agman Partners
THOMAS SMITH, Priscott Investors Inc.
BILL STAVROPOULOS, Bill and Linda Stavropoulos Foundation
MICHAEL SULLIVAN, Point72 Asset Management LP
ARTHUR SULZBERGER, The New York Times
STEVEN TANANBAUM, GoldenTree Asset Management LP
BILL TAYLOR, Cigna Corporation
RYAN TAYLOR, Richmond Hill Investment Co. LP
CARL THOMA, Thoma Bravo LLC
JAMES TISCH, Loews Corporation
CHRISTOPHER VINCZE, TRC Companies Inc.
ECKART VON KLAEDEN, Daimler AG
WILLIAM WALTON III, Rockpoint Group LLC
MARIANNA WARE, Ware Family Office
RAY WASHBURN, Charter Holdings
GREGORY WENDT, Capital Research and Management Co.
GARY WILSON, Manhattan Pacific Partners
EARL WRIGHT, AMG National Trust Bank
JEFF WYLER, Jeff Wyler Automotive Family
SCOTT ZAJAC, Rockwood Asset Management
JOSEPH ZUBRETSKY, Aetna Inc.

As of February 4, 2015    Subject to change
KEITH ALEXANDER, Former Director of the National Security Agency; IronNet Cybersecurity
CORY BOOKER, US Senate (D-NJ)
DAVID BROOKS, Op-Ed Columnist at The New York Times
CAMPBELL BROWN, Partnership for Educational Justice
MICHAEL BURGES, US House of Representatives (R-TX)
JEB BUSH, Former Governor of Florida
RICHARD CHENEY, Former Vice President of the United States
CHRIS CHRISTIE, Governor of New Jersey
BOB CORKER, US Senate (R-TN)
JOHN CORNYN, US Senate (R-TX)
TOM COTTON, US Senate (R-AR)
TED CRUZ, US Senate (R-TX)
JOHN DELANEY, US House of Representatives (D-MD)
RENEE ELLMERS, US House of Representatives (R-NC)
MARTIN FELDSTEIN, National Bureau of Economic Research
DEB FISCHER, US Senate (R-NE)
HOWARD FULLER, Marquette University
JASON FURMAN, Chairman of the Council of Economic Advisers
TULSI GABBAE, US House of Representatives (D-HI)
PAUL GIGOT, Editorial Page Editor at The Wall Street Journal
MICHAEL GOVE, Chief Whip, Parliament of the United Kingdom
LINDSEY GRAHAM, US Senate (R-SC)
PHIL GRAMM, Former Chairman of the US Senate Banking Committee; AEI
MICHAEL HAYDEN, Former Director of the Central Intelligence Agency
JEB HENSARLING, US House of Representatives (R-TX)
GLENN HUBBARD, Dean of Columbia Business School
TOOMAS ILVES, President of Estonia
SAJID JAVID, UK Secretary of State DCMS, UK Cabinet, and Member of Parliament
BOBBY JINDAL, Governor of Louisiana
RITA KATZ, SITE Intelligence Group
JACK KEANE, US Army General (retired)
JOEL KLEIN, Chief Executive Officer of Amplify

As of February 10, 2015 Subject to change
BILL KRISTOL, Editor of The Weekly Standard
JON KYL, Former US Senator (R-AZ); AEI
MIKE LEE, US Senate (R-UT)
LARRY LINDSEY, Former Chairman of the Council of Economic Advisers
KEVIN MCCARTHY, US House of Representatives (R-CA)
CATHY MCORRIS RODGERS, US House of Representatives (R-WA)
PETER ORSZAG, Former Director of the Office of Management and Budget
MIKE PENCE, Governor of Indiana
RICK PERRY, Former Governor of Texas
TOM PRICE, US House of Representatives (R-GA)
GEORGE PRIEST, Yale Law School
MIKE J. ROGERS, Former US Representative (R-MI)
MIKE S. ROGERS, Director of the National Security Agency
PETER ROSKAM, US House of Representatives (R-IL)
KARL ROVE, Former Senior Adviser to President George W. Bush
PAUL RYAN, US House of Representatives (R-WI)
RICK SANTORUM, Former US Senator (R-PA)
BEN SASSE, US Senator (R-NE)
STEVE SCALISE, US House of Representatives (R-LA)
AARON SCHOCK, US House of Representatives (R-IL)
TIM SCOTT, US Senate (R-SC)
WILLIAM SHEITON, Former Commander of Air Force Space Command
RADEK SIKORSKI, Marshal of the Sajm of Poland
GENE SPERLING, Former Director of the National Economic Council
ANGELA STENT, Georgetown University
LARRY SUMMERS, Former Secretary of the US Treasury
JOHN THUNE, US Senate (R-SD)
FRED UPTON, US House of Representatives (R-MI)
SCOTT WALKER, Governor of Wisconsin
GREG WHITELEY, Director of Most Likely to Succeed
DANIEL YERGIN, Vice Chairman of IHS Cambridge Energy Research Associates
MARK ZANDI, Chief Economist at Moody's Analytics
2015 ATTENDEES

ALLI & BILL ACHTMeyer, The Partnership Group
TAMMI & JAY ADAIR, Cepant Inc.
ROBERT ABRETON, Railroad Controls Limited
CAROLINE & GREGG AIJON, Gilead Sciences
CHRISTIAN ANSCHUTZ, The Anschutz Foundation
NANCY & PHILIP ANSCHUTZ, Anschutz Corporation
LAUREL & CLIFFORD ASNESS, AGRA Capital Management
BETSY & THILO BEST, Bayshore Retirement Partners LLC
GORDON BINDER, Coasview Capital LLC
SANDY & RICHARD BOYCE, TPG Capital (retired)
HADDY & BAYARD BOYD, Boyle Investment Company
CHUCK & CURT BRADBURY, Stephens Inc.
MELOSA & GEOFFREY BRADSHAW-MACK, Far Hills Group LLC
ANGELA & DOUG BRAILY, The Braly Group LLC
HILDA OCHOA-BRILLEBOURG & ARTURO BRILLEBOURG, Strategic Investment Group
NOREEN & KENNETH BUCKFIRE, Miller Buckfire and Co. LLC
DIANA & ERIC CANTOR, Moelis and Company
LIZA-MAE & MARK CARLIN, Lockton Insurance Brokers Inc.
ROBIN & JAMES CARREKER, JDC Holdings
SUSIE & ROBERT CASTELLINI, Castellini Group of Companies
DAN CATHY, Chick-fil-A
NANCY & GARY CHPARTMENT, Acosta Inc.
MARY & ARMANEOO CHKOFI, Copia Global
MICHELE & MARTIN COHEN, Cohen and Steers Inc.
STEVE COHEN, Point72 Asset Management LP
LISA & KEVIN CONNELLY, Spencer Stuart
SCOTT COOK, Intuit Inc.
MARGO & PETER CORKS, Molson Coors Brewing Company
KELLY KNIGHT & JAE CRAF, Alliance Resource Partners LP
WILLIE & BOB CRAWFORD, Brook Furniture Renal
KATHY & HARLAN CROW, Crow Holdings
BOYKIN CURRY, Eagle Capital Management LLC
BETH & RAVENEL CURRY, Eagle Capital Management LLC
MARK DALTIN, Tudor Investment Corporation
DAN D'ANIELLO, The Carlyle Group
MARY & JOE DAUGHERTY, Biomedical Technology Consulting
KELLY & RICHARD DAVIES, Pavilion Development Company
ROBERT DAY, Trust Company of the West
KIMBERLY DENNIS, Searle Freedom Trust
BETSY & DICK DEVOS, The Windquest Group

ANNIE DICKERSON, Paul E. Singer Family Office
ELEANOR & MICHAEL DOAR, Hurco Companies Inc.
CHRISTY & JIM DONOVAN, Goldman Sachs
LISA MARIE BONGIOVANNI & BOB ECKERT, Mattel Inc.
JUDY & LEWIS M. EISENBERG, Kohlberg Kravis Roberts and Co
MARTIN EITRICH, AEA Investors LLC
HEATH & JOHN FARACI, Kohlberg Cranck Partners
SEAN FEELEY, Equinosis Partners LP
SPENCER FLEISCHER, Friedman Fleischer and Lowe LLC
SUSAN & EDWARD FORST, Cushman and Wakefield Inc.
JANET & MICHAEL FOURTICO, Hancock Park Associates
ELIZABETH & TROY FOWLER, Triad Foundation Inc.
MARIANNE & SAM FOX, Harbour Group Ltd.
STELLA & JOEL FREEMAN, Paladin Healthcare Capital LLC
BRENT FREI, Smartsheet
ELYSE & TULLY FREEMAN, Friedman Fleischer and Lowe LLC
ANN & GEORGE GIBBS, GY3 Management
CHRISTINA & RON GIDWITZ, GCG Partners
AINA & JOSEPH GILDENHORN, JBG Companies
GADIE & RAYMOND GILLARTE, Merck and Co. Inc. (retired)
DAN GLASSER, Marsh and McLennan Companies Inc.
ROBERTA & HARVEY GOLUB, American Express Company (retired)
BARB & MATTHEW GOLUB, Greyfire Capital Management LLC
JOYCE & JUDSON GREEN, Manasota Capital LLC
BOBBY GREENHILL, Barrow Street Capital LLC
ROBERT GREENHILL, Greenhill and Co. Inc.
SUSAN & GEORGE HADDIX, Riverton Management Resources LLC
ANN & JON HAMMES, Hammes Company
SALLY & FRANK HANNA, Hanna Capital LLC
DEE BAGWELL HASLAM, RVR Media LLC
JIMMY HASLAM, Pilot Travel Centers LLC
AMY GOLUB HAYES & BILLY HAYES
ROXANNA & RAUL HENRIQUEZ, Hencorp Group
SUSAN & ROGER HERTOG, Hertog Foundation
HELEN & EDWARD HINTZ, Hintz Capital Management Inc.
KENNETH HIRSCH, Hirsh Group
JANET & ROBERT HOFFMAN, Double V Trust Funds
MARY & DOUG HSU, Far Eastern Group
KATHRYN & ALLAN HUBBARD, E&A Industries Inc.
JOHN HURLEY, Cavalry Asset Management

If you would like us to list your name differently or if you would like your spouse to be listed, please let us know.
2015 ATTENDEES

GINNA & CLIFTON INGE, Inge Family Holdings LLC
KAREN & PAUL ISAAC, Arbitar Partners
NANCY & JOHN JOHNS, Protective Life Corporation
JOYCE & WILLIS JOHNSON
JOHN KINGSTON, Affiliated Managers Group Inc.
MARTIN KOFFEL, URS Corporation
SUE KOFFEL, CMI Capital
SUZIE & BRUCE KOVNER, Caxton Alternative Management LP
CORY & WILLIAM LAVERACK, Laverack Capital Partners LLC
SYLVIE LÉGÈRE & TODD RICKETTS, Faov Fitness LLC
SUSAN & RICHARD LENNY, Information Resources Inc.
MARC LIPSCHUTZ, Kohlberg Kravis Roberts and Co.
DAN LOEB, Third Point LLC
JOHN LUKE JR., MeadWestvaco Corporation
LAURA & SCOTT LUTTRELL, LCM Group
BARRY MACLEAN, Maclean-Fogg Company
RICHARD MAGNUSON, GI Partners LP
ROBERT MALOTT, LSD Partners Inc.
LISA FERRARO & MICHAEL MARTINO, Mason Capital Management LLC
SANDRA & HOLT MASSEY, M. H. Massey & Co. LLC
IVOR MASSEY JR., Triad IC
MARY & ROBERT MCCORMACK, Trident Capital LLC
LINDA McMATHON, McMahon Ventures
HEIDI & THOMAS McWILLIAMS, Court Square Capital Partners
KEN MEHMAN, Kohlberg Kravis Roberts and Co.
GAIL & KIM MILLER, Larry H. Miller Group of Companies
HEIDI & GREG MILLER, Larry H. Miller Group of Companies
RUPERT MURDOCH, 21st Century Fox
MISHI & ROBERT MURLEY, Credissi
ALEXANDER NAVAB, Kohlberg Kravis Roberts and Co.
CHARLENE & PATRICK NEAL, Neal Communities
PETER NOLAN, Leonard Green and Partners LP
HEIDI LEM ONG & RICHARD ONG, Eagle Capital Management LLC
LAURA & TRIP PARK, Triad Foundation Inc.
ALEXANDRA & SEAN PARKER, The Parker Foundation
SARAH & ROSS PERRY JR., Hillwood Development Company
ANNE & CHRIS POLICINSKI, Land O'Lakes Inc.
ANDREW PUZDER, CKE Restaurants Inc.
ANNE & ROB RAYMOND, Crow Holdings
LAURA & GEOFFREY REHNERT, Audax Group
JOE RICKETTS, Hugo Enterprises LLC
DEBORAH & DAVID ROBERTS, Angelo, Gordon and Co.
ALLISON & RICHARD ROEDER, Vance Street Capital LLC
DEBBIE & KEVIN ROLLINS, TPG Capital
MATTHEW ROSE, BNSF Railway Company
ROBERT ROSENKRANZ, Intelligence Squared US
DAVID M. RUBENSTEIN, The Carlyle Group
LEE ANN & PETER RUMMELL, Rummell Company LLC
MUNEER SATTER, Satter Investment Management LLC
ALEXANDRA & DAN SCHULTEJANN, Automation-X Corporation
BETTY & MEL SEMBLER, The Semblier Company
JAMES SENEFF, CNL Financial Group Inc.
DAN SENOR, Elliot Management Corporation
DEBORAH & STEVEN SHAPIRO, GoldenTree Asset Management LP
LYUSHUN SHEN, Taipei Economic and Cultural Representative Office
SABINE & GREGG SHERRILL, Tenneco Inc.
MARY KAY TOUCHY & JEFFREY SILVERMAN, Agman Partners
DIANE & THOMAS SMITH, Prescott Investors Inc.
LINDA & BILL STAVROPOULOS, Bill and Linda Stavropoulos Foundation
MICHAEL SULLIVAN, Point72 Asset Management LP
GABRIELLE & ARTHUR SULZBERGER, The New York Times
LISA & STEVEN TANANBAUM, GoldenTree Asset Management LP
BARBARA & BILL TAYLOR, Cigna Corporation
RYAN TAYLOR, Richmond Hill Investment Co. LP
MARI LYN & CARL THOMA, Thoma Bravo LLC
MERRYLYN & JAMES TISCH, Loews Corporation
JANET & CHRISTOPHER VINCZE, TRC Companies Inc.
ECKART VON KLAENED, Daimler AG
DORI & WILLIAM H. WAITON III, Rockpoint Group LLC
MARILYN WARE, Ware Family Office
HEATHER & RAY WASHBURN, Charter Holdings
GREGORY WENDT, Capital Research and Management Co.
GARY WILSON, Manhattan Pacific Partners
NANCY & EARL WRIGHT, AMG National Trust Bank
LINDA & JEFF WYLER, Jeff Wyler Automotive Family
JAN & SCOTT ZAJAC, Rockwood Asset Management
ROBIN & JOSEPH ZUBRETSKY, Aetna Inc.

As of February 10, 2015

Subject to change
LEON ARON, Director of Russian Studies; Resident Scholar
MICHAEL AUSLIN, Resident Scholar
MICHAEL BARONE, Resident Fellow
JASON BERTSCH, Senior Vice President of Development and Communications
DAN BLUMENTHAL, Director of Asian Studies; Resident Fellow
JOHN BOLTON, Senior Fellow
KARLYN BOWMAN, Senior Fellow
ARTHUR BROOKS, President; Beth and Ravenel Curry Scholar in Free Enterprise
LYNNE CHENEY, Senior Fellow
ED CONARD, Visiting Scholar
ROBERT DOAR, Mogridge Fellow in Poverty Studies
TOM DONNELLY, Codirector of Marilyn Ware Center for Security Studies; Resident Fellow
MACKENZIE EAGLEN, Resident Fellow
NICK EBERSTADT, Henry Wendt Scholar in Political Economy
JEFF EISENACH, Director of Center for Internet, Communications, and Technology Policy; Visiting Scholar
DAVID GERSON, Executive Vice President
JONAH GOLDBERG, Fellow
SCOTT GOTTLEIB, Resident Fellow
KEVIN HASSELT, Director of Economic Policy Studies; State Farm James Q. Wilson Chair in American Politics and Culture
RICK HESS, Director of Education Policy Studies; Resident Scholar
FRED KAGAN, Director of Critical Threats Project; Christopher DeMuth Chair; Resident Scholar
JOHN MAKIN, Resident Scholar
MICHAEL MAZZA, Research Fellow
CHARLES MURRAY, W. H. Brady Scholar
STEPHEN OLNER, Codirector of International Center on Housing Risk; Resident Scholar
JAMES PETHOKOUKIS, Managing Editor of AEIdeas; DeWitt Wallace Fellow
DANIELLE PLETKA, Senior Vice President of Foreign and Defense Policy Studies
MICHAEL RUBIN, Resident Scholar
GARY SCHMITT, Codirector of Marilyn Ware Center for Security Studies; Director of Program on American Citizenship
DEREK SCISSORS, Resident Scholar
TOBY STOCK, Vice President, Development and Academic Programs
MICHAEL STRAIN, Deputy Director of Economic Policy Studies; Resident Scholar
JIM TALENT, Director of National Security 2020 Project; Senior Fellow
MARC THIESSEN, Fellow
STAN VEUGER, Resident Scholar
PETER WALLISON, Arthur F. Burns Fellow in Financial Policy Studies
PAUL WOLFOWITZ, Visiting Scholar

As of February 10, 2015

Subject to change
Thursday, March 5

Noon – 6:00 p.m.  Registration
5:00 – 6:00 p.m.  Reception
6:00 – 6:15 p.m.  Welcome
Arthur Brooks
6:15 – 7:00 p.m.  Opening Session
A Conversation with Chris Christie
Interviewer: Paul Gigot
7:00 – 8:30 p.m.  Dinner
8:30 – 9:30 p.m.  Starlight Chats
Cheer Up, for the End Is Near
Jonah Goldberg
A Conversation with Rick Perry
Interviewer: Bill Kristol

Friday, March 6

7:30 – 8:30 a.m.  Early Bird Breakfast
A Conversation with Rick Santorum
Interviewer: Marc Thiessen
8:45 – 10:15 a.m.  Breakout Sessions
The Alternative to Obamacare: Mend or End?
Panelists:
Michael Burgess
Reene Ellmers
Cathy McMorris Rodgers
Peter Orszag
Tom Price
Ben Sasse
Steve Scalise
Stan Veuger
Scott Gottlieb (moderator)
Reformers have a new opportunity in both the House and Senate to put
forward their own vision for health care reform. Panelists will discuss
policy alternatives to Obamacare, as well as the political environ-
ment surrounding health care. Can Obamacare be repealed and
replaced, or will it simply be modified? Will anything happen during
the remainder of the president’s term? Will replacing Obamacare still
be a prominent part of the 2016 platform? And if a Republican wins
the presidency in 2016, what are the prospects for fully replacing
Obamacare and what are the likely alternatives?

ISIS: How They Recruit, Why They’re Different, How We’re Losing.
Panelists:
Tulsi Gabbard
Sajid Javid
Rita Katz
Jack Keane
Paul Wolfowitz
Frederick W. Kagan (moderator)
We hear it again and again: ISIS is different, better, scarier. But is the
self-styled “Islamic State” really a new breed of terrorist, or is it just
at Qaeda with better social media? Why do schoolgirls and young
men by the thousands heed its siren call? And is a rivalry between al
Qaeda and the upstart group a good thing for the West? Most
important: what should we do to stop ISIS?

The War on Poverty at 50
Panelists:
Ed Conard
Nick Eberstadt
Charles Murray
Stephen Oliner
Gene Sperling
Michael Strain
Robert Doar (moderator)
Last year marked 50 years since Lyndon B. Johnson declared a
“war on poverty.” How successful has the government been in allevi-
ating poverty? Which programs work, and which don’t? What future
policies should we put in place to provide greater economic opportu-
nity for all?

*Additional Early Bird sessions are still being developed and will become available in the coming weeks.
10:30 a.m. – Noon  General Session

**Security in a Time of Crises: Should the United States Lead the World?**

Panelists:
- John Bolton
- Bob Corker
- Tom Cotton
- Jon Kyl
- Kevin McCarthy
- Radek Sikorski
- Jim Talent
- Danielle Pletka (moderator)

Since 2012, national security crises have proliferated. Hundreds of thousands are dead in Syria, ISIS has taken over parts of Iraq, al Qaeda is once again spreading and growing, Russia has invaded Ukraine, China has begun to dominate parts of the East and South China Seas, France and Australia have seen terrorist attacks on their homeland, and good news is hard to come by. Suddenly, national security has become a topic of political interest, and partisan divisions are growing. Is bipartisanship in foreign policy a thing of the past? Can America afford to lead the world? Do we really want to?

12:15 – 1:30 p.m. Luncheon

**A Conversation with Jeb Bush**

Interviewer: Arthur Brooks

2:00 – 4:00 p.m. Afternoon Activities

**Movie: Most Likely to Succeed: A Film about 21st Century Education**

Panelists:
- Michael Gove
- Tim Scott
- Greg Whiteley
- Rick Hess (moderator)

Director Greg Whiteley’s new film, *Most Likely to Succeed*, which premiered at Sundance in January, takes a critical look at the US education system. The film argues that the US economy has changed dramatically while our education system has not, leaving graduates unprepared for the needs of the 21st century. The documentary focuses on High Tech High in San Diego, a school that has radically altered what and how students learn, and it raises many questions about what kind of education environment will lead to future success for the country and students. Whiteley is the director of the highly regarded documentary *Mitt* (2014). After a screening of the film, the filmmaker and panelists, led by AEI’s Rick Hess, will discuss it.

or

**War Game: A Cold War Goes Hot in East Asia**

Facilitators:
- Michael Auslin
- Dan Blumenthal
- Tom Donnelly
- Mackenzie Eaglen
- Nick Eberstadt
- Michael Mazza
- Danielle Pletka
- Gary Schmitt
- Derek Scissors

In this simulation, Asia’s maritime territorial rows grow increasingly heated. China acts with growing boldness in pursuing expansive claims, while her neighbors draw closer to the United States and expand their own militaries. It is the autumn of 2015, and for the first time, shots are fired in anger. Rival navies come to blows, and Asia’s long peace teeters on the brink. Will the United States step in to preserve the peace and, if necessary, win a war? Or will China shepherd in a new Asian order dominated by Beijing? Participants will decide the answers.

6:00 – 7:00 p.m. Reception

7:00 – 8:30 p.m. Dinner

8:30 – 9:30 p.m. Starlight Chats

**A Conversation with Ted Cruz**

Interviewer: Campbell Brown

**The Spiritual Urge**

David Brooks
Saturday, March 7

7:30 – 8:30 a.m.  Early Bird Breakfast*

**A Conversation with Scott Walker**
Interviewer: David Brooks

8:45 – 10:15 a.m.  Breakout Sessions

**The Collapse of Oil and the Future of Energy**
Panelists:
Leon Aron
Marc Lipschultz
John Makin
Derek Scissors
Fred Upton
Stan Veuger
Daniel Yergin
Glenn Hubbard (moderator)

Since last June, crude oil prices have fallen by more than half. While cheaper gas means more money in US consumers’ pockets, it also means sharply reduced revenues for domestic shale producers and oil-based economies such as Iran’s and Russia’s. Panelists will discuss the implications of lower oil prices for the economy, international politics, and the future of energy.

**Crime, Cops, and Courts**
Panelists:
Cory Booker
John Cornyn
Robert Doar
Nick Eberstadt
Mike Lee
Charles Murray
Karyn Bowron (moderator)

In recent decades, proactive policing and prosecution, combined with tough-on-crime laws, have helped to reduce crime rates. But some say policing has become too draconian. Have we gone too far? Can we reduce high levels of incarceration while continuing to push levels of crime down? This panel will examine the evidence and some surprising areas of bipartisan cooperation in criminal justice reform.

**Lessons in Strategic Philanthropy: Impactful Giving in an Age of Need and Abundance**
Panelists:
Betsy DeVos
Bruce Kovner
David M. Rubenstein
Arthur Brooks (moderator)

Private-sector philanthropy is critical for the provision of services all across the American economy, from religion to poverty relief to environmental protection. Even beyond what charity supports, it is an essential ingredient in our prosperity, health, happiness, and freedom. What are the secrets to America’s uniquely philanthropic culture? How can we all become better, more effective givers? What is the proper role of venture philanthropy in the war of ideas?

10:30 a.m. – Noon  General Session

**Is High Growth a Thing of the Past?**
Panelists:
Martin Feldstein
Jason Furman
Larry Lindsey
Stephen Oliner
Larry Summers
Mark Zandi
Kevin Hassett (moderator)

After years of lackluster growth following the Great Recession, the American economy finally looks to be growing at a robust pace. However, some economists believe that structural changes in the economy imply permanently lower rates of growth than what we have been used to. Is 2 percent growth the new normal, or can we enjoy growth levels of years past?

12:15 – 1:45 p.m.  Luncheon

**Building a Stronger, Happier Nation**
Arthur Brooks

*Additional Early Bird sessions are still being developed and will become available in the coming weeks.*
2:00 – 3:15 p.m. Breakout Sessions

**Bipartisan Agreement in Economic Policy**

Panelists:
- John Delaney
- Jason Furman
- Kevin Hassett
- Jeb Hensarling
- Aaron Schock
- Michael Strain
- Peter Wallison
- Larry Lindsey (moderator)

There is a common perception that America’s two major political parties have moved farther away from each other. However, some believe that compromise on certain issues—such as expanding the earned income tax credit and reforming the corporate tax code—remains possible. Should we be optimistic that Republicans and Democrats can work together on areas of agreement during President Obama’s last two years?

**Fighting a Cyberwar: Is Defense the Only Option?**

Panelists:
- Keith Alexander
- Jeff Eisenach
- Deb Fischer
- Michael Hayden
- Frederick Kagan
- Mike S. Rogers
- Mike J. Rogers (moderator)

Much talk about the insecurities of the cyber sphere has focused on well-publicized breaches at stores like Target and Home Depot. Even the national security community looks with resignation at reports that the People’s Republic of China stole plans for the new F-35 fighter. But the reality of the cyber threat is far broader and more devastating than most assume. Is our only choice to bar the doors, or has the time come to take it to the enemy? And what will that really mean?

**The New Old Russia and Its Implications**

Panelists:
- Bob Corker
- Toomas Ilves
- Radek Sikorski
- Angela Stent
- Leon Aron (moderator)

Few still speak about the vaunted “Russia reset.” But even those most cynical about Vladimir Putin have watched in horror as his forces have invaded Ukraine, annexed Crimea, armed Syria, and cracked down on post-Soviet freedoms. But is Russia really a geostrategic threat? Can Putin reconstitute the empire without a fight? And just whose problem is this, anyway?

**The Shape of Education Reform in the Post-Obama Era**

Panelists:
- Campbell Brown
- Howard Fuller
- Bobby Jindal
- Joel Klein
- Rick Hess (moderator)

Today there are more than 6,000 charter schools across the country, including roaring successes like the KIPP Schools and Success Academies. Online learning is exploding. Indiana and Louisiana have statewide voucher programs, and teacher tenure is coming under increased scrutiny. On the other hand, the Obama administration’s reform efforts have led to concerns about the development of a “national school board,” causing a backlash against reform efforts broadly. In this new landscape, what happens next for reformers?

6:00 – 7:00 p.m. Reception

7:00 – 8:00 p.m. Saturday Dinner Conversation

**A Conversation with Bobby Jindal and Mike Pence, Moderated by Paul Ryan**

---

**Sunday, March 8**

8:00 – 9:00 a.m. Early Bird Breakfast*

**A Conversation with Larry Summers and Glenn Hubbard**

9:15 – 10:30 a.m. General Session

**Campaign 2016: What to Expect**

Panelists:
- Michael Barone
- Michael Gove
- Karl Rove
- Paul Ryan
- Bill Kristol (moderator)

The 2016 election is 20 months away but already polling, fundraising, microtargeting, and the search for supporters are well underway. In this plenary session, leading political analysts, strategists, and potential candidates will discuss what makes this contest unique, the requirements for victory, and the issues that will dominate the campaign. These political insiders will reveal the most important things they are watching as the campaign unfolds and make predictions.

10:30 a.m. Adjournment

*Additional Early Bird sessions are still being developed and will become available in the coming weeks.

Subject to change