# Limetree Inc.

This report evaluates Limetree Inc.'s current incident response processes in light of a recent security breach and proposes a new, structured incident response framework to enhance the company's security posture and resilience.

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Security Breach
Analysis &
Recommendations

## I. Introduction

Limetree Inc. is a leading sustainable e-commerce company specializing in eco-friendly products, including home goods, apparel, and personal care items. Operating in the rapidly growing sustainable retail industry, the company has seen significant expansion due to increasing consumer demand for environmentally conscious products. Limetree Inc. aims to maintain its reputation as a trusted leader by prioritizing a robust information security program to protect customer data and ensure regulatory compliance. According to William Jefferies, the security manager, the company's rapid growth has strained existing security measures, necessitating a comprehensive assessment to address vulnerabilities (Kim, 2014).

# **II. Security Breach**

Limetree Inc. recently experienced a significant security breach that resulted in the theft of sensitive customer information, including personal details and purchase history. The company suspects that weaknesses in its security infrastructure and processes may have caused this breach, highlighting the need for a comprehensive cybersecurity risk assessment (Cobb, 2024).

#### A. Attack Location

The security breach specifically targeted Limetree Inc.'s **SQL database environment**, where sensitive customer information, including personal details and purchase history, was stored and subsequently stolen. This database, a critical organizational unit for managing customer data, was compromised due to weaknesses in its security controls. The company suspects that weaknesses in its security infrastructure and processes may have caused this breach, highlighting the need for a comprehensive cybersecurity risk assessment (Cobb, 2024).

#### B. Attack Method and Type

The breach likely involved a **privilege escalation attack**. The attacker exploited a vulnerability that allowed ordinary database users to escalate their privileges via the SQL Agent. A phishing campaign targeting employees with administrative rights may have served as the initial entry point, a common method for such attacks. Additionally, permissive firewall rules allowing inbound file types (EXE, DOC, XML, VBS) and protocols (Telnet, FTP), combined with low-security settings on MS Edge browsers permitting remote applet installation, likely enabled initial compromise or data exfiltration. Jefferies suggested that a phishing campaign targeting employees with administrative rights may have provided the initial entry point, a common method for such attacks (Kim, 2014; Cobb, 2024).

#### C. Vulnerabilities

#### 1. System Security Vulnerabilities

- SQL Database Weaknesses: Ordinary users can escalate privileges via SQL Agent, enabling unauthorized access. Unencrypted sensitive data at rest in the SQL server allowed attackers to read stolen information easily. Limited disk space for database logs, which are overwritten when full, hindered forensic analysis, as noted by Jefferies (Kim, 2014).
- **Browser Security**: There is no standard browser, and the browser in use (MS Edge) has its security settings set to low. This allows for the remote installation of applets and plugins, significantly increasing the risk of malware infections and unauthorized code execution (Cobb, 2024).
- Antivirus Management: Norton Antivirus is deployed, but monthly signature updates are insufficient against evolving threats, a concern raised by Jefferies (Kim, 2014).
- Administrative Rights: All users have local administrative rights on laptops to support legacy applications, expanding the attack surface. Jefferies highlighted this as a significant risk for malware spread (NIST, 2018).
- Password Policies: User-determined password length and complexity, coupled with an annual mandatory password change, represent weak password policies, making

accounts susceptible to brute-force attacks or credential stuffing. Passwords are also the only authentication method used (Cobb, 2024).

# 2. Network Configuration

- Wireless Network Security: The wireless network has a clearly advertised SSID and is part of the LAN, with no segmentation or authentication between the wireless and wired LAN. This means that anyone gaining access to the wireless network effectively has access to the internal wired network. Visitors are provided with an access code to the wireless network, further increasing the risk of unauthorized access (Kim, 2014).
- Managed Switches: There is no logging of network activities on any of the switches, making it impossible to trace malicious activity or identify the source of an attack (NIST, 2018).
- Web Server Configuration: All public web servers are part of the LAN, directly exposing them to the internal network. These web servers are also running File and Print Services, Telnet, and IIS, increasing the number of potential attack vectors (Cobb, 2024).
- **Firewall Rules**: While firewall configuration is generally secure, specific inbound file types (EXE, DOC, XML, VBS) and protocols (Telnet, FTP) are allowed. These can be exploited for malware delivery, command and control, or data exfiltration (Kim, 2014).

#### 3. Personnel and Administrative Security Vulnerabilities

- Lack of Security Awareness Training: Users are not formally trained in security awareness, relying only on monthly emails from the system administrator about emerging threats. This lack of comprehensive training leaves employees vulnerable to social engineering attacks and makes them less likely to identify and report suspicious activities (Cobb, 2024).
- **Bring Your Own Device (BYOD) Policy**: Users are allowed to bring their own laptops and connect them to the corporate system, especially if they have issues with company-provided laptops. This introduces a wide range of unmanaged and potentially insecure devices into the corporate network (NIST, 2018).

- Remote Employee Security: Laptops used by remote employees, who connect via VPN, have unencrypted hard drives. This poses a significant risk if a laptop is lost or stolen, as sensitive data can be easily accessed (Kim, 2014).
- Lack of Documentation: There is no documented security policy or computer use policy, no documented process for system changes, no current network diagram, and no Disaster Recovery Plan or Business Continuity Plan. This absence of documentation indicates a lack of formal processes and makes it difficult to maintain security, respond to incidents, and recover from disasters (NIST, 2018).
- Incident Response: There is no official documented process for reporting incidents, and no previous documented history of incidents, despite Limetree Inc. experiencing several. Corrective measures are taken immediately but are not documented, hindering lessons learned and continuous improvement (Cobb, 2024).

#### 4. Physical Security Vulnerabilities

- **Open Workspace**: The open-plan layout without partitions or cubicles, while promoting collaboration, can make it easier for unauthorized individuals to observe screens or overhear sensitive conversations (Kim, 2014).
- **Visitor Access**: While visitors sign in at the front desk, they are then allowed to enter the open workspace or individual offices. Combined with the easily accessible wireless network for visitors, this could allow for unauthorized physical access to network resources or sensitive areas (NIST, 2018).

# **III. Incident Response**

### A. Purpose

The purpose of an incident response plan (IRP) is to provide a structured approach to prepare for, detect, analyze, contain, eradicate, and recover from security incidents. For Limetree Inc., a robust IRP is essential for protecting sensitive customer data, maintaining business integrity, ensuring regulatory compliance, and upholding its reputation.

## **B.** Examples

Based on the identified vulnerabilities, five examples of potential security incidents are:

- 1. **Unauthorized Access/Data Breach:** An unapproved individual gains access to systems or data. The recent breach at Limetree Inc. is a prime example.
- 2. **Malware Infection:** Malicious software (e.g., ransomware, viruses) infiltrates systems and encrypts or steals data. This is a high risk due to permissive firewall rules and users having local administrative rights.
- 3. **Denial of Service (DoS) Attack:** An attack overwhelms Limetree's web servers, making them unavailable to users. This is a risk because public web servers are part of the internal LAN.
- 4. **Insider Threat/Privilege Abuse:** An authorized user misuses their access to harm the organization or steal data. This is a significant threat because ordinary SQL users can escalate privileges, and all users have local administrative rights on their laptops.
- 5. **Phishing/Social Engineering Attack:** Employees are tricked into revealing sensitive information or executing malicious actions, which could have been the initial entry point for the recent breach.

#### C. Roles and Responsibilities

An effective incident response team (IRT) requires clearly defined roles. Key stakeholders and their responsibilities include:

- **Incident Response Team (IRT):** Primarily composed of Systems Administrators and the IT Manager, this team is responsible for detection, analysis, containment, eradication, recovery, and documentation.
- Security Manager (William Jeffries): Responsible for oversight, coordination, reporting to senior management, and leading post-incident reviews.
- Senior Management/Executive Leadership: Provides strategic guidance, approves policies, authorizes crisis communication, and allocates resources.
- Legal Counsel: Advises on regulatory compliance, data breach notification requirements, and potential legal actions.

- **Human Resources (HR):** Involved in incidents involving insider threats, employee misconduct, or personnel-related investigations.
- Communications/Public Relations: Manages all external and internal communications during a breach.
- Users/Employees: Play a crucial role in the initial detection by reporting suspicious activities.

### **D. Current Incident Response Process**

Limetree Inc.'s current process is rudimentary and lacks formal structure. Systems administrators are notified of incidents, which are then escalated to the IT manager and, if deemed "relevant," to the security manager. Shortcomings include:

- a) Lack of Documentation: "There is no official documented process for reporting incidents. There is also no previous documented history of incidents, even though Limetree Inc. has experienced quite a few". This absence of documentation leads to inconsistent responses, difficulty in learning from past events, and challenges in demonstrating due diligence.
- b) **Informal Escalation:** The escalation path relies on administrators deeming incidents "relevant" for the security manager, which introduces subjectivity and potential delays in critical situations.
- c) No Defined Roles Beyond IT: While administrators, the IT manager, and the security manager are mentioned, there's no indication of involvement from other critical stakeholders like legal, HR, or communications, which are vital for comprehensive incident management (Gibson & Igonor, 2022, Chapter 15).
- d) **Absence of a Formal Lifecycle:** The current process does not follow a structured incident response lifecycle (NIST SP 800-61), which includes distinct phases like preparation, detection & analysis, containment, eradication, recovery, and post-incident activity. The immediate "corrective measures" are reactive rather than part of a planned, holistic response.
- e) **No Post-Incident Analysis:** The scenario explicitly states that "none of the measures was ever documented". This means there are no "lessons-learned reviews" or updates

- to the IRP, preventing continuous improvement and leaving the company vulnerable to similar future incidents.
- f) Lack of Business Continuity/Disaster Recovery Plans: The absence of a Disaster Recovery Plan or Business Continuity Plan means that incident response actions are not integrated into a broader strategy for maintaining critical business functions during and after disruptive events.

#### E. Actions

Although specific actions for the breach are not detailed, likely immediate actions focused on:

- **Detection and Initial Assessment:** Systems administrators would have been notified and would have confirmed the breach.
- Containment: Efforts would have been made to isolate affected systems, revoke compromised credentials, and potentially temporarily disable access to the affected database.
- **Eradication:** Once contained, actions would focus on removing the root cause, such as patching the exploited vulnerability.
- Recovery: Efforts would be made to restore affected systems and data to normal operations. Restoring data from backups (though the scenario notes SQL database logs are small and overwritten, which could complicate recovery of recent data).

## F. Business Continuity

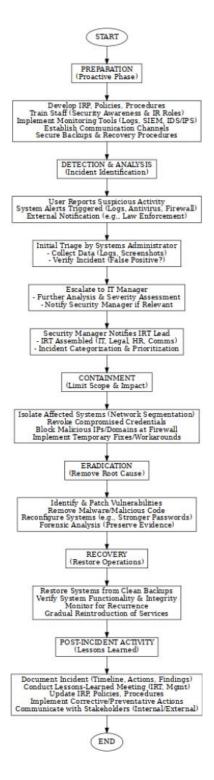
The incident response actions at Limetree Inc. were likely ineffective in ensuring business continuity. The process of taking "immediate corrective measures" is reactive and not part of a planned, holistic strategy. The lack of a formal incident response lifecycle and a documented process means the company cannot effectively learn from the breach to prevent future occurrences, which is vital for long-term business continuity. There are also no documented business continuity or disaster recovery plans, which are crucial for maintaining critical business functions during and after a disruptive event.

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The effectiveness of Limetree Inc.'s incident response actions in allowing the business to resume normal system operations after the breach is severely hampered by several critical deficiencies:

- 1. Lack of a Business Continuity Plan (BCP) and Disaster Recovery Plan (DRP): The scenario explicitly states, "There is no Disaster Recovery Plan or Business Continuity Plan". This is a monumental shortcoming. Without these plans, any "recovery" actions are ad-hoc and reactive, rather than part of a pre-planned strategy to maintain critical business functions during and after a disruption. This significantly increases downtime and the risk of prolonged operational paralysis.
- 2. Undocumented Corrective Measures: The fact that "none of the measures was ever documented" means there is no institutional knowledge gained from past incidents. Each new incident essentially starts from scratch, wasting valuable time and potentially repeating past mistakes. This directly impacts the efficiency and speed of recovery, which are vital for business continuity.
- 3. Limited Scope of Response: The current process appears to be primarily technical, focusing on immediate "corrective measures." A true business continuity approach requires considering the impact on all business functions, not just IT systems. Without involving legal, communications, and senior management in a structured way, the business cannot effectively manage reputational damage, regulatory obligations, or customer trust, all of which are crucial for long-term continuity.
- 4. **Inadequate Data Protection:** The unencrypted hard drives on remote employee laptops and the lack of encryption for sensitive data at rest within the SQL server environment mean that even if systems are restored, the confidentiality of stolen customer data remains compromised. This directly impacts customer trust and could lead to significant legal and financial repercussions, hindering the business's ability to operate normally in the future.
- 5. **Weak Security Posture:** The underlying vulnerabilities (low browser security, administrative rights for all users, unsegmented wireless network, allowed dangerous file types) mean that even after a breach, the environment remains highly susceptible to future attacks. This creates a cycle of reactive "firefighting" rather than proactive resilience, making true business continuity difficult to achieve.

## **G.** New Incident Response Process



A new incident response process for Limetree Inc. would follow the NIST SP 800-

- 61 lifecycle, incorporating a structured approach that includes:
  - 1. **Preparation:** Establishing an IRT, creating an IRP, defining roles, and conducting training.
  - Detection & Analysis: Incidents are identified through various means, including user reports, automated system alerts (from antivirus, firewalls, SIEM), and external notifications. Systems administrators perform initial triage to collect data and verify the incident.
  - 3. **Containment:** Implementing steps to isolate affected systems and prevent further damage.
  - 4. **Eradication:** Removing the root cause of the incident.
  - 5. **Recovery:** Restoring systems to a secure, operational state.
  - 6. **Post-Incident Activity:** Conducting a "lessons-learned" review to improve the IRP and prevent future breaches. A formal lessons-learned meeting is conducted with the IRT and relevant management to identify what went well, what could be improved, and any new vulnerabilities discovered.

## IV. Impact

#### A. Application

Because Limetree Inc. is an e-commerce company that experienced a breach of sensitive customer data, several regulations are applicable (HHS.gov, n.d.).

- State Data Breach Notification Laws: These laws apply in all U.S. states where Limetree operates, mandating timely notification to affected individuals (National Association of Attorneys General, n.d.).
- General Data Protection Regulation (GDPR): This regulation applies if Limetree processes personal data of EU residents, requiring breach notification within 72 hours (European Commission, n.d.).
- California Consumer Privacy Act (CCPA)/California Privacy Rights Act (CPRA):
  These acts apply if Limetree collects data from California residents, imposing
  requirements for implementing reasonable security measures and granting consumers
  rights over their data (Usercentrics, n.d.).
- Payment Card Industry Data Security Standard (PCI DSS): An industry standard that applies if the company stores, processes, or transmits credit card data. Given that "purchase history" was breached, compliance with PCI DSS is highly likely to be required (Compliancy Group, n.d.).

#### B. Impact

These regulations have a significant impact on Limetree's operations:

- Mandatory Breach Notification: Limetree is legally obligated to notify affected individuals and regulatory authorities, with failure to do so resulting in substantial fines (National Association of Attorneys General, n.d.).
- Enhanced Security Requirements: Regulations like CCPA and GDPR require businesses to implement "reasonable security procedures and practices" (Usercentrics,

- n.d.; Thoropass, n.d.), directly addressing Limetree's identified vulnerabilities such as unencrypted hard drives.
- Incident Response and Documentation: Limetree must have robust breach detection, investigation, and internal reporting procedures, and must document all personal data breaches (European Commission, n.d.). The lack of a documented process is a critical gap in compliance.

## C. Financial and Legal Implications

The breach carries significant financial and legal ramifications:

- Financial Penalties: Non-compliance can lead to substantial fines, such as GDPR fines up to €20 million or 4% of the company's annual global turnover, and CCPA penalties of \$2,500 to \$7,500 per violation (European Commission, n.d.; Usercentrics, n.d.).
- **Private Right of Action/Lawsuits:** Consumers whose unencrypted personal information is breached can sue for damages under CCPA (Usercentrics, n.d.).
- **Reputational Damage:** The breach can severely damage Limetree's reputation as a "trusted leader," potentially leading to a loss of customer trust, decreased sales, and negative brand perception.
- **Operational Costs:** The company will incur significant costs for forensic investigations, legal counsel, public relations, and implementing new security measures.

# V. Security Test Plan

This Security Test Plan is based on an analysis of the security breach at Limetree Inc. and established cybersecurity standards from NIST (National Institute of Standards and Technology, 2012) and risk management frameworks.

**A- Scope** The scope of the risk assessment will be comprehensive, focusing on all systems and processes identified as contributing to or being impacted by the security breach, as well as potential vulnerabilities. It includes:

- **Information Systems:** All systems that store, process, or transmit sensitive customer information, including the e-commerce platform, customer databases, internal servers, and networked devices.
- **Network Infrastructure:** Internal and external network connections, including ports, Wi-Fi networks, and VPNs.
- **Endpoint Devices:** All company-provided desktops and laptops, including the unencrypted hard drives.
- **Bring Your Own Device (BYOD):** User-owned laptops connecting to the corporate system.
- **Remote Access:** The Virtual Private Network (VPN) used by employees working remotely.
- Email Systems: Any internal or external email systems used for communication and data transfer.
- Third-Party Integrations: Any third-party services or platforms connected to Limetree Inc.'s systems (e.g., payment gateways, shipping partners).
- **Personnel Security:** Employee access controls, security awareness training, and incident reporting procedures.
- Administrative Security: Policies, procedures, and documentation related to information security, including incident response, data handling, and access management.
- **Physical Security:** The open-plan office environment, physical access controls to offices and server rooms, and storage of physical.

The assessment will develop a detailed systems architecture diagram and a list of all hardware and software within this scope to clarify the assessment boundary.

#### **B.** Resources

The resources required for the risk assessment include:

#### Personnel:

- Lead Cybersecurity Professional (external consultant/assessor)
- Internal IT Staff (system administrators, network engineers) for system access and information.

- Security Manager (William Jefferies) for interviews and insights into current practices.
- Relevant Department Heads (Sales, Marketing, HR) to understand data flow and business processes.
- o Legal Counsel for advice on regulatory compliance and legal implications.
- Management for executive support and resource allocation.

## • Technological Resources:

- Vulnerability scanning tools.
- Penetration testing frameworks and tools.
- Network mapping and diagramming tools.
- o Log analysis and Security Information and Event Management (SIEM) systems.
- o Configuration management tools.
- o Documentation software/platforms.
- o Forensic analysis tools (if further breach investigation is required).

#### • Documentation:

- o Existing network diagrams, system configurations, and data flow diagrams.
- o Software inventory and license information.
- o Hardware inventory.
- o Existing security policies and procedures (if any).
- o Incident response plans (if any).

#### C. Hardware and Software

Category	Hardware	Software
Endpoints	Employee Desktops (in-office)	Operating Systems (on
	Employee Laptops (company-provided,	desktops and laptops)
	with unencrypted hard drives)	Antivirus/Anti-malware
	BYOD Personal Laptops	Software
		Firewall Software (on
		endpoints)
		Other Business Applications
Servers	Servers (hosting e-commerce platform,	Operating Systems (on
	databases, internal applications)	servers)
	Storage Devices (including those with	E-commerce Platform
	sensitive customer information)	Software
		Customer Database

		Management Systems Internal Business Applications
Network	Network Devices (routers, switches, firewalls, wireless access points)	Virtual Private Network (VPN) software Firewall Software (on network devices)
Communication		Email System

# D. Tools

The necessary tools for the risk assessment will include:

<b>Tool Category</b>	Examples/Purpose	
Vulnerability	Nessus, OpenVAS: Automated identification of known	
Scanners	vulnerabilities in operating systems, applications, and network	
	devices.	
<b>Penetration Testing</b>	Kali Linux distribution tools (e.g., Metasploit, Nmap, Wireshark):	
Tools	For simulating real-world attacks to identify exploitable	
	vulnerabilities and assess control effectiveness.	
Network Analysis	Network scanners (e.g., Nmap): For mapping network topology,	
Tools	identifying open ports, and discovering active devices.	
Log Management and	To collect, analyze, and correlate security logs from various systems	
<b>SIEM Solutions</b>	to detect suspicious activities and aid in forensic analysis.	
<b>Configuration Review</b>	Automated scripts or dedicated software: To assess adherence to	
Tools	secure configuration baselines across hardware and software.	
Physical Security	Checklists, questionnaires, and interviews: To evaluate physical	
<b>Assessment Tools</b>	access controls, environmental security, and asset protection.	
<b>Policy and Procedure</b>	Manual review and interviews with personnel: To assess the	
Review	effectiveness and adherence to security policies, incident response	
	plans, and data handling procedures.	

# E. Timeline and Benchmarks

The timeline for the risk assessment should be broken down into phases, with benchmarks for each phase. A possible timeline could include:

Phase	Duration	Activities	Benchmarks
1. Planning and	1-2	Define detailed objectives and scope of	Approved scope
Scoping	weeks	the assessment. Gather existing	document and
		documentation (network diagrams,	project plan.

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2. Information	3-4	asset inventories). Conduct initial interviews with key personnel, including William Jefferies. Establish communication channels and reporting procedures.  Perform asset identification and create	Comprehensive
Gathering and Vulnerability Identification	weeks	detailed hardware/software inventories. Conduct automated vulnerability scans across all in-scope systems. Perform network mapping and port scanning. Review existing security configurations and policies. Conduct interviews with employees regarding security practices and incident awareness.	vulnerability scan reports, detailed asset inventory, initial vulnerability findings.
3. Risk Analysis and Penetration Testing	4-6 weeks	Analyze identified vulnerabilities and threats, determining their likelihood and potential impact on business operations, assets, and individuals. Prioritize risks based on a risk matrix (e.g., Risk Level = Threat × Vulnerability × Impact) (Conducting Risk Assessment and Identifying Threats, n.d.). Conduct targeted penetration tests on critical systems. Evaluate physical security controls.	Risk assessment report with identified risks, likelihood, and impact; penetration test findings.
4. Reporting and Remediation Planning	1-2 weeks	Develop a comprehensive security assessment report detailing findings, risks, and recommended remediation actions. Present findings to Limetree Inc. management and stakeholders. Collaborate with Limetree Inc. to develop a prioritized remediation plan with actionable steps and timelines.	Final Security Assessment Report, Prioritized Remediation Plan.
5. Continuous Monitoring and Update	Ongoing	Implement continuous monitoring of risk factors and security controls. Schedule regular vulnerability scans and periodic penetration tests. Update the risk assessment periodically based on changes in the environment or new threat intelligence.	Regular security reports, updated risk assessments, continuous improvement in security posture.

#### F. Approach

- **B- Approach** The approach to this security assessment will be based on the principles outlined in NIST Special Publication 800-30, Revision 1, "Guide for Conducting Risk Assessments" (National Institute of Standards and Technology, 2012), and the concepts from "Conducting Risk Assessment and Identifying Threats". It will be a systematic, iterative, and comprehensive approach comprising four steps:
  - 1. **Prepare for Risk Assessment (NIST Step 1):** This involves identifying the purpose of the assessment (identifying root cause, discovering additional vulnerabilities), scope, assumptions, and constraints.
  - 2. Conduct Risk Assessment (NIST Step 2): This is the core of the assessment and includes several tasks:
    - Identify Threat Sources and Events: Identify potential threat sources (e.g., cybercriminals, disgruntled employees) and the types of threat events they could initiate (data exfiltration, malware attacks).
    - Identify Vulnerabilities: Conduct thorough technical and non-technical
      assessments to uncover system, personnel, administrative, and physical
      security vulnerabilities. This includes analyzing the unencrypted hard drives,
      BYOD policy, and lack of documented incident response.
    - Determine Likelihood of Occurrence: Assess the probability of threat events exploiting identified vulnerabilities.
    - Determine Impact: Analyze the adverse effects of successful threat events on Limetree Inc.'s operations, assets, and reputation, considering the theft of sensitive customer information.
    - Determine Risk: Integrate the likelihood and impact to determine the overall risk level for each identified threat event, often by calculating a risk score (Conducting Risk Assessment and Identifying Threats).
  - 3. Communicate and Share Risk Assessment Results (NIST Step 3): Clearly communicate findings and recommendations to Limetree Inc.'s decision-makers to support risk response strategies. This includes providing actionable insights and a prioritized remediation plan.

4. **Maintain Risk Assessment (NIST Step 4):** Emphasize that risk assessment is not a one-time event. Implement ongoing monitoring of risk factors and regularly update the risk assessment to reflect changes in the environment, threats, or vulnerabilities.

#### VI. Risk Remediation

## A. Security Controls

To ensure the breach does not reoccur, the following security controls should be implemented:

- 1. **Technical Control (Encryption):** Implement encryption for all sensitive data at rest within the SQL server environment. This would prevent attackers from reading stolen data even if they gain access.
- 2. **Administrative Control (Least Privilege):** Implement the principle of least privilege, revoking local administrative rights for all users and ensuring that ordinary SQL database users cannot escalate privileges via SQL Agent.
- 3. **Network Control (Segmentation):** Segment the network to isolate the public web servers from the internal LAN. This would prevent an attacker from moving laterally from a compromised public-facing server to the internal network.
- 4. **Personnel Security Control (Security Awareness Training):** Develop and implement a formal, ongoing security awareness training program for all employees. This would reduce the risk of phishing and social engineering attacks, which may have been the initial entry point.
- 5. **Technical Control (Centralized Log Management):** Implement a centralized logging and Security Information and Event Management (SIEM) system to collect, correlate, and analyze logs from all devices. This would enable real-time detection of suspicious activity and aid in forensic analysis after an incident.

#### **B.** Vulnerabilities

The security controls created above mitigate risks by directly addressing the vulnerabilities identified in the breach:

- Encryption mitigates the risk of data theft by making stolen data unreadable.
- Least privilege directly addresses the privilege escalation vulnerability in the SQL database and reduces the risk of malware spreading from an infected user laptop.
- **Network segmentation** reduces the risk of lateral movement from a public-facing server into the internal network and from the wireless network to the wired network.
- Security awareness training reduces the risk of employees falling victim to phishing attacks, which was a likely initial entry point.
- Centralized log management mitigates the risk of delayed detection and hindered
  forensic analysis caused by limited disk space on the SQL database log and the lack of
  network logging on switches.

#### C. Evaluation

The effectiveness of these controls will be measured and evaluated through a combination of methods:

- Vulnerability Scanning and Penetration Testing: The new controls will be evaluated using the security test plan developed in Section V to confirm they are properly implemented and effectively mitigate risks (National Institute of Standards and Technology, 2012).
- Audits and Compliance Checks: Regular audits of system configurations, network
  rules, and user accounts will ensure that the controls remain in place and adhere to
  relevant regulations like CCPA and GDPR (Usercentrics, n.d.; European Commission,
  n.d.).
- **Employee Training Metrics:** The effectiveness of the security awareness training will be measured by tracking user completion rates and conducting simulated phishing tests to gauge employee susceptibility.
- **Incident Response Reviews:** Post-incident reviews will assess whether the new controls effectively contained and mitigated the impact of any subsequent security incidents.

#### VII. Conclusion

#### A. Communication

The risk assessment team would likely encounter interpersonal communication issues due to the lack of formal documentation and clear processes at Limetree Inc.. For example, getting accurate information about system configurations and network diagrams would be challenging due to their non-existence. These issues would be resolved through persistent engagement with key personnel, such as the Security Manager and IT staff, to reconstruct the necessary information through interviews and on-site observations.

## **B.** Organizational Culture

The security breach would likely create significant challenges to the organizational culture. The company's focus on "collaboration and efficiency" in an open-plan layout, along with a lack of formal security policies and training, has created a culture where security is not a priority. The user-determined password policies and local administrative rights for all users highlight a culture of convenience over security. The breach would likely foster a culture of blame and mistrust, where employees might be hesitant to report security incidents due to fear of repercussions.

#### C. Reputation

The security breach would severely damage the reputation of Limetree Inc.. The company's brand is built on being a "trusted leader in the sustainable retail space", and a breach involving the theft of sensitive customer information directly contradicts this image. This could lead to a significant loss of customer trust and loyalty, and a decrease in sales.

#### D. Recommendations

To reduce the impact of these communication and cultural issues in future risk assessments, I recommend the following methods:

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- Formalize Communication Channels: Establish clear, documented channels for reporting security incidents and communicating security-related information. This removes subjectivity and ensures all relevant stakeholders are informed promptly.
- Foster a "Speak Up" Culture: Senior management and the security team should actively promote a non-punitive environment where employees are encouraged to report suspicious activity without fear of blame. This can be achieved through regular, positive reinforcement and recognition for reporting.
- Integrate Security into Company Values: Security should be positioned not as a barrier to productivity but as a core value that protects both the company and its customers. This can be accomplished through ongoing security awareness campaigns that tie security practices to the company's mission and brand.
- Implement a Cross-Functional Incident Response Team: The incident response plan should officially include members from various departments beyond IT, such as legal, HR, and communications. This ensures a holistic and coordinated response, which also helps to break down silos and improve communication during a crisis.

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