

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

EMILY M SHORT

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-242.C:
EFFECTIVE COMMUNICATION**

Issued this 26th Day of August, 2022



0.80 IACET CEU

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
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