Shaping the Future of HR.

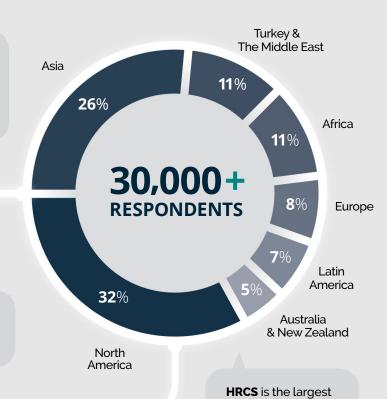
The RBL Group can help you increase the impact of HR in your organization. Visit **rbl.net** or call us at **+1.801.919.8718**

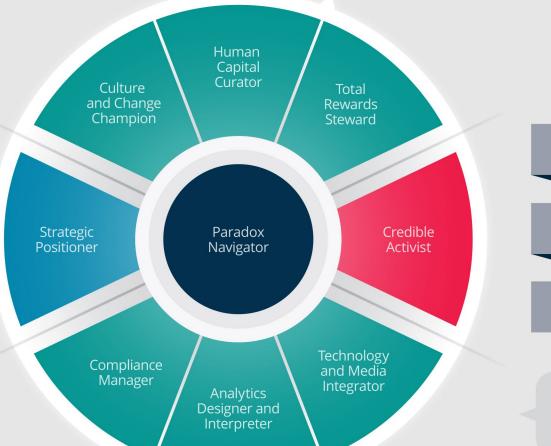


The **RBL** Group

The HR Competency Study identifies what HR professionals must know, be, do, and deliver to contribute more fully to their organizations.

HR professionals at all levels asked their colleagues inside and outside of HR for feedback.





Introducing The new HR

Competency

global study of HR professionals.

Model

Based on the findings of the study, we've developed a model that defines the different ways HR contributes to the business.

FOR HR **INDIVIDUALS**



50% of the value you deliver comes from your competencies.



100

FOR

MEAN

SIHL

WHAT DOES

Creating value for external stakeholders requires being a strategic positioner.

Creating value for internal stakeholders requires being a credible activist.

FOR HR **DEPARTMENTS**

Its time to turn great HR professionals into great HR teams. Why?

Your department's activities are **3x** more important to external stakeholders and **10x** more important to internal stakeholders than your individual activities.



67%

89% of HR's value to internal stakeholders comes from offering integrated solutions.

67% of HR's value to external stakeholders comes from mastering the flow of information.

Here's the bottom line.

HR Professionals need to...

- 1. Learn to manage inherent tensions.
- 2. Understand the business context and influence through relationships of trust.
- 3. Master strategic & foundational HR enablers.

HR Departments need to...

- 1. Learn to work as a team.
- 2. Focus on managing the flow of information and providing integrated solutions.



Equipped with these competencies, HR can have a huge impact on the organization's success.



To learn more, download the full report.

GET THE REPORT