

Examples of National One Health
Platform Organizational Structures and
Terms of Reference

Country A

The National One Health Platform in Country A, comprises of the One Health Technical Committee (OHTC) and the National One Health Office (NOHO) as its secretariat.

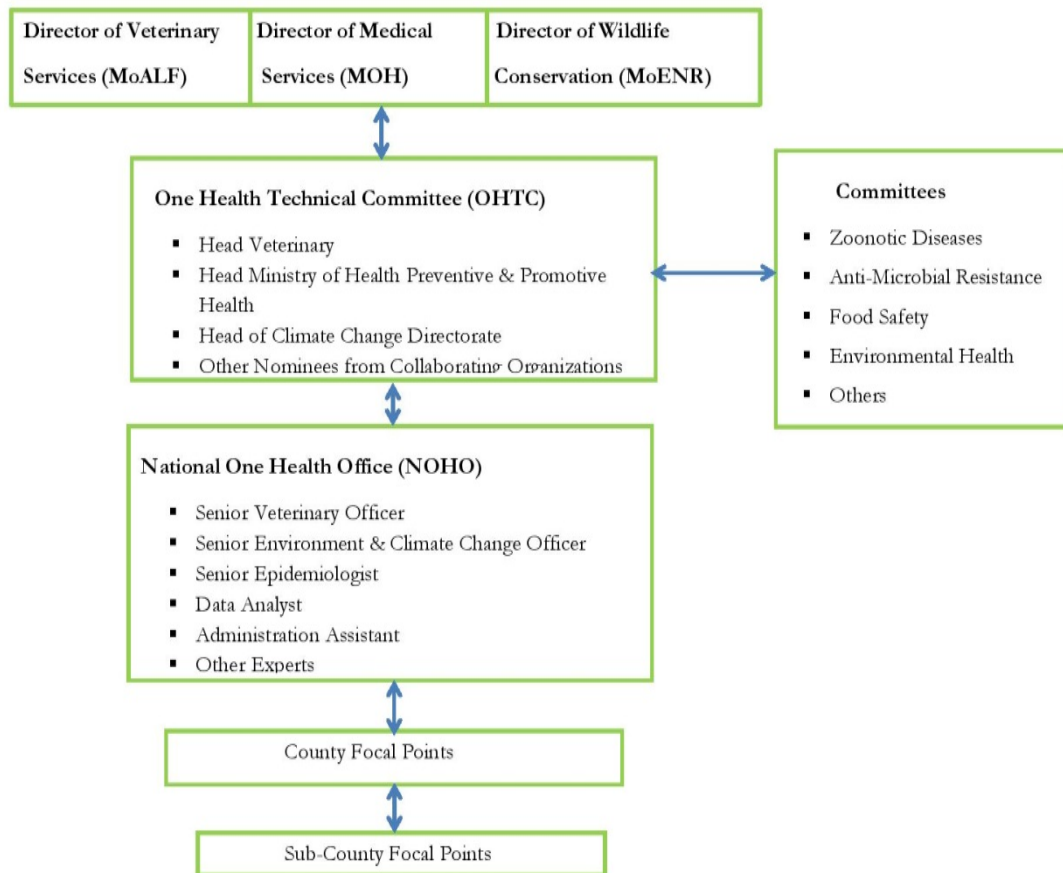
The lead ministries of the platform are the Ministry of Health (MOH), the Ministry of Agriculture, Livestock and Fisheries (MALF), and the Ministry of Environment and Natural Resources (MoENR). The platform has a wide representation of stakeholders, including the private sector, semi-autonomous government authorities, non-governmental organizations, research institutions, academia, development partners and county government representatives among others.

The chair of the OHTC is rotational between the directors of the agencies, within the respective lead ministries, responsible for human health (Directorate of Medical Services (DMS)) and animal health (Directorate of Veterinary Services (DVS) and Director of Policy) and the Ministry of Environment and Natural Resources.

The NOHO has full-time staff seconded from the lead ministries to coordinate activities on One Health thematic areas: zoonotic diseases, antimicrobial resistance, food safety, and environmental health. The key competencies of personnel include medical and veterinary epidemiology, leadership and management, environmental health, data analysis and information management, and monitoring and evaluation.

ORGANOGRAM

NATIONAL ONE HEALTH PLATFORM



Country B

The One Health Steering Committee consists of the permanent secretaries of 11 ministries, including the Prime Minister's Office (PMO) who serves as chair, and those from the ministries responsible for livestock, public health and social welfare, defense and national service, and finance and economy affairs. It also includes representatives of development partners, private, and civil society organizations. The One Health Steering Committee meets twice a year. Other entities of the platform are the One Health Coordinating Unit and the Technical Working Groups (TWGs).

One Health Coordinating Unit

The One Health Coordinating Unit will be housed within the PMO's Disaster Management Department. The unit includes the following five individuals:

- One Health national coordinator
- Senior medical officer
- Senior veterinarian
- Data manager
- Supporting staff (administrative secretary and driver)

Technical Working Groups (TWGs) include:

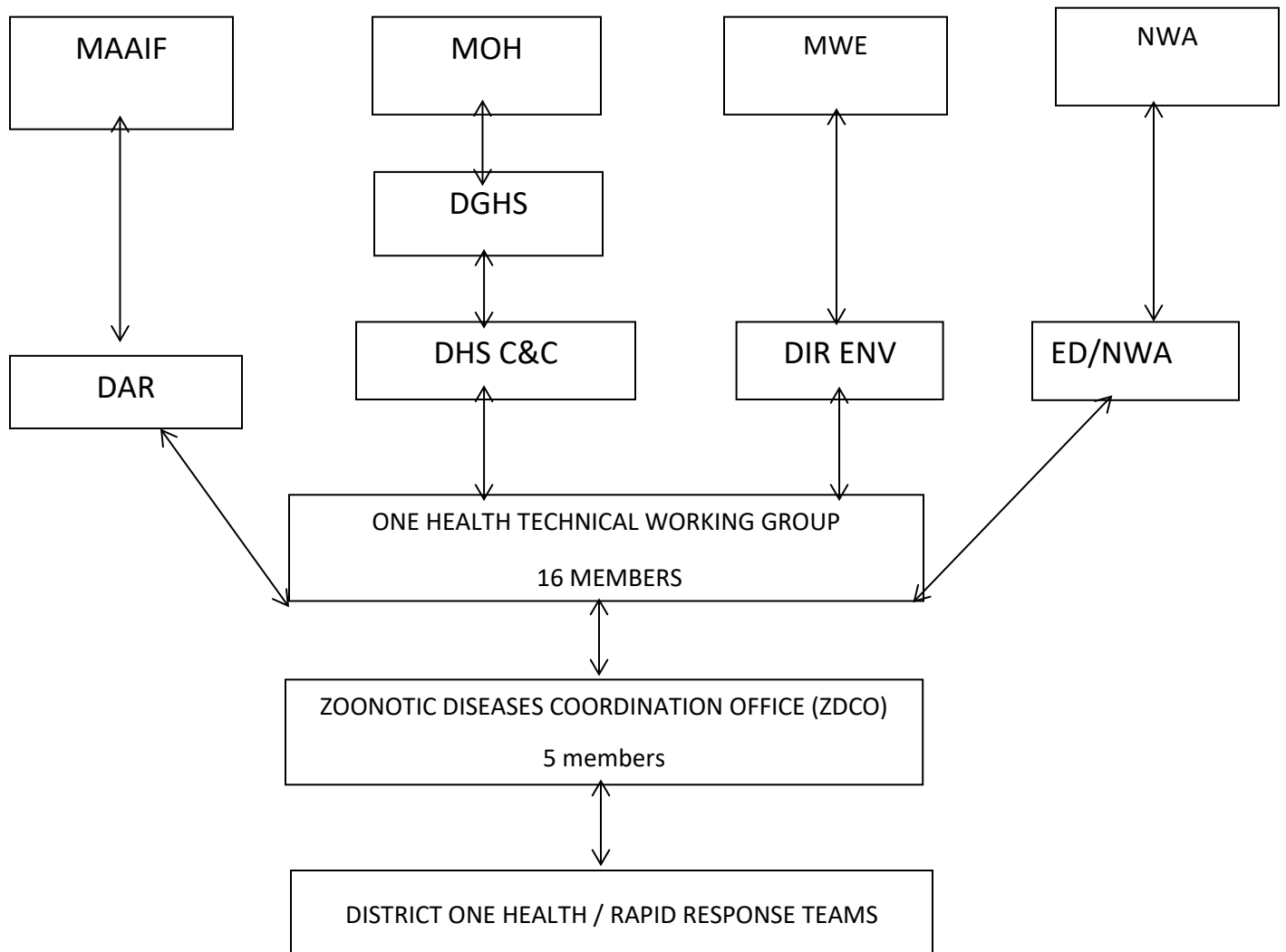
- Training, advocacy and communication TWG
- Research and development TWG
- Surveillance TWG
- Preparedness and response TWG

Country C

The One Health Technical Working Group (OHTWG) is one of the two key structures of the One Health framework endorsed by the four lead sectors of government: Ministry of Agriculture, Animal Industry and Fisheries (MAAIF), Ministry of Health (MOH), Ministry of Water and Environment (MWE), and National Wildlife Authority (NWA). The Zoonotic Disease Coordination Office (ZDCO) is the operational secretariat to the OHTWG.

The chair of the One Health Technical Working Group shall rotate every six months among the directors of the directorates that signed the One Health Framework.

STRUCTURE OF ONE HEALTH TECHNICAL WORKING GROUP (OHTWG) AND ZOOBOTIC DISEASES COORDINATION OFFICE (ZDCO)



TERMS OF REFERENCE FOR THE STRUCTURES OF THE ONE HEALTH PLATFORM

A. ONE HEALTH TECHNICAL WORKING GROUP (OHTWG)

I. Introduction

The One Health Technical Working Group (OHTWG) is a multisectoral and multidisciplinary group with members drawn from different government and non-government agencies. The main function of the group is to coordinate, support, and advise government on the implementation of One Health approach for the prevention, control, and response to zoonotic diseases that require close collaboration between human, animal, and environmental health sectors. In addition to zoonotic diseases, OHTWG also advises on the management of environmental and public health events of initially unknown etiology (PHEIUE) when little is known about the disease/event and a One Health approach is therefore recommended.

The OHTWG was created as one of the two key structures of the One Health framework endorsed in March 2016 by the four lead sectors of government: Ministry of Agriculture, Animal Industry and Fisheries (MAAIF), Ministry of Health (MOH), Ministry of Water and Environment (MWE), and the National Wildlife Authority (NWA). The set-up and functions of OHTWG are outlined in the memorandum of understanding (MOU) signed by the four lead sectors.

2. Mandate of the OHTWG

1. Advise the government on One Health policy, strategy development and implementation
2. Oversee the implementation and monitoring and evaluation of the One Health activities as they relate to approved strategies, policies and budgets
3. Advocate for and mobilize resources (monetary and otherwise) from government and development partners to equip and support the ZDCO and implementation of the One Health approach in the country

3. General Objective

To support prediction, detection, prevention, control and response to emerging, re-emerging and endemic zoonotic diseases, other public health events, and environmental challenges that require a One Health approach.

4. Specific Objectives

1. To advise on coordination and support for zoonotic diseases surveillance within the human, animal, and the environment sectors.
2. To guide and support prediction, detection, prevention, control and response to zoonotic disease outbreaks (endemic, emerging, and re-emerging).
3. To identify and advise on operational research on zoonotic diseases.

5. Terms of Reference (TORs)

1. Coordinate all One Health related activities and programs in MAAIF, MOH, MWE, and NWA.

2. Periodically assess the level of multisectoral collaboration within central and district and/ or local government as well as non-government agencies and make recommendations to strengthen the collaboration.
3. Advise the government on prediction, detection, prevention, control, and response to endemic zoonotic disease.
4. Advise the government on prediction, detection, prevention, rapid response and containment of zoonotic disease outbreaks of pandemic nature.
5. Advise the government on compensation measures in case of intentional destruction/culling of livestock and/or birds as a result of a zoonotic disease outbreak.
6. Constitute an ecological studies subcommittee of the National Task Force (NTF) to coordinate and participate in ecological studies.
7. Co-opt membership from other partners/agencies as and when needed for a specific task related to One Health.
8. Guide the process of assessing zoonotic disease outbreak response and participate in evaluation of after action review reports.
9. Review and approve ZDCO budgets and work plans.
10. Conduct monitoring and evaluation of all One Health programs.

6. OPERATIONAL FRAMEWORK

1. The group shall be referred to as “One Health Technical Working Group” (OHTWG).
2. The chair shall rotate every six months among the directors of the directorates that signed the One Health framework (director of Animal Resources (DAR), director of General Health Services (DGHS), director of Environmental Affairs (DEA), and executive director of the National Wildlife Authority (ED)/ NWA)—those responsible for livestock, human, environment, and wildlife health respectively.
3. The directors of these four sectors or their appointees, who should be senior officials in those directorates and are answerable to the director, shall chair all sessions.
4. The group shall meet at least once quarterly or more often whenever need arises, for instance, when there is occurrence of an event of public health concern.
5. The Zoonotic Disease Coordination Office (ZDCO) will be the operational secretariat to the OHTWG.

7. MEMBERSHIP

The membership of the OHTWG shall comprise of at least **two** members representing each of the following institutions:

1. Ministry of Health (MOH)
2. Ministry of Agriculture, Animal industry and Fisheries (MAAIF)
3. Ministry of Water and Environment (MWE)
4. National Wildlife Authority (NWA)
5. Office of the Prime Minister (OPM)
6. Food and Agriculture Organization of the United Nations (FAO)

7. World Health Organization (WHO)
8. U.S. Centers for Disease Control & Prevention (CDC-)
9. USAID/P&R Project
10. University - One Health Workforce (OHW)
11. Public Health Emergency Operations Center (PHEOC)
12. National Virus Research Institute (UVRI)
13. Central Public Health Laboratory (CPHL)
14. African Field Epidemiology Network (AFENET)
15. Field Epidemiology and Laboratory Training Program (FELTP),
16. Country C Veterinary Association
17. Country C Medical Association
18. Zoonotic Diseases Coordination Office (ZDCO)-Secretariat
19. Any other organization as and when needed by the OHTWG

B. ZOONOTIC DISEASES COORDINATION OFFICE (ZDCO)

I. TOR of the ZDCO

1. Coordinate and support One Health activities including detection, prevention, control, and response to zoonotic diseases across the four lead sectors (MAAIF, MOH, MWE, and NWA) in accordance with framework and the signed MOU.
2. Serve as the operational secretariat of the OHTWG.
3. Prepare ZDCO annual work plans and budgets for approval by the OHTWG, and thereafter, submit these to the respective sectors in line with government budget cycle.
4. Collaborate with the key sectors to ensure that One Health activities and zoonotic diseases prevention and control plans, policies, and strategies are included in the overall sector development plans, policies, and budgets.
5. Coordinate with sectors and jointly prepare annual work plans, project and/or research proposals on One Health and zoonoses for submission to government and other stakeholders and partners for funding and implementation.

2. OPERATIONAL FRAMEWORK

1. The office shall be referred to as “Zoonotic Diseases Coordination Office” (ZDCO).
2. The office coordinator shall rotate in tandem with the respective sector chairing the OHTWG (every six months).
3. Each of the directors of the four sectors shall appoint, in writing, senior technical staff to be seconded to the ZDCO.
4. Staff shall report to the office coordinator and ultimately to their immediate supervisors in their respective sectors and shall perform their duties in accordance with National Public Service Standing Orders.

3. FUNCTIONS

1. Coordinate with the respective ministries, partners, and other agencies on the implementation of the decisions of the OHTWG
2. Coordinate the review and regular updating of the priority zoonotic diseases list.
3. Coordinate the development and implementation of a strategic plan for the implementation of OH and for prevention and control of priority zoonotic diseases in the country.
4. Prepare and submit quarterly and annual reports to the OHTWG and the respective key sector ministries/institutions.
5. Establish means of communication, identify and implement modalities for sharing data amongst the human, domestic animals, wildlife, and environmental health sectors.
6. Collaborate with district One Health/rapid response committees to develop and conduct field and table top simulations/testing of multisectoral preparedness and response plans for zoonotic diseases outbreaks or PHEIUE.
7. Compile after action review reports and lessons learnt from the control of past outbreaks to improve on the skills and response for future outbreaks.
8. Coordinate with district local governments through the district health, veterinary, and environment offices as well as vermin control offices and game wardens to create links and support the district One Health/rapid response teams in implementation of framework activities.

4. MEMBERSHIP

The membership of the ZDCO shall initially comprise of five staff (four technical staff and an administrative assistant) from the following institutions:

1. Ministry of Agriculture, Animal industry and Fisheries (MAAIF) - senior veterinary officer
2. Ministry of Health (MOH) - senior epidemiologist
3. Ministry of Water and Environment (MWE) - senior environment officer
4. National Wildlife Authority (NWA) - wildlife veterinarian/ecologist
5. Administrative assistant (from any of the four sectors).