



CANDIDATES FOR THE BOARD OF TRUSTEES

Patricia Bauman

President, Bauman Foundation;
Chair, NRDC Action Fund; Co-Chair
of the Brennan Center for Justice

Wendy K. Neu

Chairman and CEO, Hugo Neu
Corporation; grassroots community
organizer and activist

David F. Welch, Ph.D.

Founder, Chief Innovation Officer,
Infinera Corporation

Leonardo DiCaprio

Founder and Chairman of LDF

William H. Schlesinger

President Emeritus, the Cary Institute
of Ecosystem Studies

Kathleen Welch

Founder & Principal, Corridor Partners

John E. Echohawk

Executive Director, Native American
Rights Fund

Gerald Torres

Jane M.G. Foster Professor, Cornell
University Law School; Faculty Fellow,
Atkinson Center for a Sustainable
Future, Cornell University

George M. Woodwell, Ph.D.

NRDC Distinguished Scientist; Founder,
Director Emeritus, Woods Hole
Research Center

NATURAL RESOURCES DEFENSE COUNCIL, INC. PROXY

The undersigned hereby appoints ALAN F. HORN, RHEA SUH, and MITCHELL S. BERNARD, or each or any of them, with full power of substitution, as attorneys and proxies to appear and vote in the name and on behalf of the undersigned on all matters that may properly come before the Annual Meeting of Members of the Natural Resources Defense Council, Inc. to be held at the offices of Simpson Thacher and Bartlett LLP, 425 Lexington Avenue, New York, NY, on Thursday, December 6, 2018 at 9:30 a.m., and at any and all adjournments thereof.

When properly executed, this proxy shall be voted in the manner specified. If no specification is made, it shall be voted FOR the proposal.

Proposal: Election of Trustees

- FOR** all nominees listed below (except as marked to the contrary below)
- WITHHOLD** authority to vote for all nominees listed below

To withhold authority to vote for any nominees, strike a line through the nominee's name.

To serve a three-year term in the Class of 2021: Patricia Bauman, Leonardo DiCaprio, John E. Echohawk, Wendy K. Neu, William H. Schlesinger, Gerald Torres, David F. Welch, Ph.D., Kathleen Welch, George M. Woodwell, Ph.D.

Signature

Date

Please print name

Please print address

Please print and return this proxy by December 6, 2018 to:
NRDC, 40 West 20th Street, New York, NY 10011, Attn: Membership Department
phone: 646-448-3804 • fax: 212-727-1773 • email: membership@nrdc.org