AGENDA

NATIONAL COLLEGIATE ATHLETIC ASSOCIATION

DIVISION I COMMUNICATIONS AND COORDINATION COMMITTEE

Conference call.
Dial-in Number: 1-800-755-8070
Reservation Number: 11126829

Tuesday, March 3, 2009
2 p.m. Eastern time

1. Welcome and opening remarks.

2. Reports from the February cabinet meetings. [Supplement Nos. 1a - 1f]

   a. Significant actions and discussions of interest.
   b. Legislative positions and comments to be shared with the Legislative Council.
   c. Issues identified that may pertain to more than one cabinet or council.

3. Lessons learned. What worked well during the winter series of meetings and where did you experience challenges? Possible discussion topics include:

   a. Level of preparation by members.
   b. Structure of meetings and agendas.
   c. Role of the SAAC member.
   d. Meeting reports.
   e. Use of technology.

4. Communication efforts.

5. Leadership succession planning.

6. Brief preview of the Leadership Council and Legislative Council meetings.

7. Cabinets and Councils meeting schedule.

8. Other business.

9. Proposed future call dates.

10. Adjournment.

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REPORT OF THE NCAA DIVISION I AMATEURISM CABINET

The NCAA Division I Amateurism Cabinet submits this report from it February 19-20, 2009, in-person meeting in San Antonio, Texas.

***KEY TAKE AWAYS*.**

1. The cabinet continued discussions from its September 2008 in-person meeting and December 2008 teleconference regarding the current definition of a professional team and its impact on the eligibility status of prospective and enrolled student-athletes. As is noted in more detail below, the cabinet unanimously agreed to forward the following interrelated legislative concepts to the NCAA Division I Leadership Council for comment before sponsoring legislation in June:

a. To permit an individual, prior to initial full-time collegiate enrollment, to compete on a professional sports team without jeopardizing his or her amateur status, even if one or more members of the team received more than actual and necessary expenses to compete on the team. However, an individual's amateur status would be jeopardized if he or she receives more than actual and necessary expenses to compete on the team.

b. A prospective student-athlete who does not initially enroll full-time in a collegiate institution within one year following the high school graduation date of the prospective student-athlete's class and participates in organized events after the one-year period shall be charged with a season of intercollegiate competition for each year of participation and shall fulfill an academic year in residence on matriculation at the certifying institution before being eligible to represent the institution in intercollegiate competition.

2. The cabinet reviewed the final report of the Task Force on Commercial Activity in Intercollegiate Athletics. The cabinet was informed that the Division I Board of Directors will charge the Leadership Council with managing consideration of the broad range of issues through the governance structure and the membership. The cabinet, given its unique knowledge and background in issues pertaining to the amateur status of student-athletes was charged with becoming familiar with the Statement of Principles and should anticipate being called upon to make recommendations regarding the necessary implementation details relative to that portion of the principles pertaining to the amateurism rules. The cabinet also reviewed and discussed current legislation pertaining to the use of student-athlete name/picture/likeness in promotional activities.

3. The cabinet agreed to support a 12-month pilot program that designates the U.S. Census Bureau Web site as the source for expense valuation determinations in those cases where the Eligibility Center and the institution cannot reach an agreement when determining the value of actual and necessary expenses under Bylaw 12.02.4.

4. The cabinet did not support Proposal 2008-79 as written; however, noted that they would be supportive of an early to mid-May deadline. The cabinet requested that the staff prepare a white paper outlining alternatives and points of consideration for each alternative.

***INFORMATIONAL ITEMS*.**

1. Legislative - Concepts Supported by Cabinet for 2009-10 Legislative Cycle.

a. Pre-Enrollment Amateur Status. The cabinet continued its discussions of the current definition of a professional team and its impact on the amateur status of prospective student-athletes. The cabinet unanimously supports a legislative concept to specify that prior to initial full-time collegiate enrollment, an individual may compete on a professional sports team without jeopardizing his or her amateur status, provided he or she does not receive more than actual and necessary expenses from the professional sports team. The cabinet agreed that it is more fair and appropriate to determine a prospective student-athlete's eligibility based on the specific circumstances of the prospective student-athlete (as opposed to the prospective student-athlete and any of his or her teammates). Under this approach, a prospective student-athlete would also be permitted to sign a contract with a professional sports team, provided the terms of the contract do not allow for the receipt of more than actual and necessary expenses. The cabinet is asking for feedback from the Leadership Council before sponsoring legislation to address this issue in June.

b. Seasons of Competition and Delayed Enrollment. As part of its discussion regarding pre-enrollment amateur status, the cabinet discussed the issue of prospective student-athletes who delay their enrollment into collegiate institutions after graduating from high school. The cabinet unanimously agreed that with the increased flexibility in pre-enrollment participation opportunities provided by the proposed legislative concept noted above, it is appropriate and necessary to place additional restrictions on current organized competition legislation applicable to prospective student-athletes' athletics activities subsequent to their high school graduation date and prior to initial full-time collegiate enrollment. Specifically, the cabinet supports a legislative concept to specify that a prospective student-athlete who does not initially enroll full-time in a collegiate institution within one year following the high school graduation date of the prospective student-athlete's class and participates in organized events after the one-year period shall be charged with a season of intercollegiate competition for each year of participation and shall fulfill an academic year in residence on matriculation at the certifying institution before being eligible for intercollegiate competition. The cabinet is also asking for feedback from the Leadership Council before sponsoring legislation to address this issue in June.

2. Legislative - Cabinet Sponsored Proposal for the 2009-10 Legislative Cycle.

NCAA Bylaw 12.2 – Involvement with Professional Teams – Tryouts. The cabinet sponsored legislation to permit, in men's ice hockey, prospective and enrolled student-athletes to accept actual and necessary expenses from a professional sports organization to attend the National Hockey League (NHL) Scouting Combine regardless of the length of the combine. Currently, men's basketball prospective and enrolled student-athletes are permitted to receive expenses from a professional sports organization to attend the NBA Predraft Basketball Camp regardless of the length of the camp. Men's ice hockey prospective and enrolled student-athletes, however, must limit their tryout activities to a 48-hour period to avoid jeopardizing their eligibility if they receive expenses for the tryout from a professional sports organization. As a result, individuals taking part in the combine (which does not include any on-ice activities) have attempted to conduct as many interviews as possible during the 48-hour time period, during which medical screenings and a physical fitness evaluation also take place. This over-scheduling results in student-athletes not performing to their utmost abilities. Accordingly, the cabinet agreed that men's ice hockey prospective and enrolled student-athletes should be permitted to receive expenses from a professional sports organization for the combine even if the individual's visit exceeds 48 hours.

3. Legislative - Review of Proposals Scheduled for Final Consideration at the April 2009 Legislative Council Meeting.

a. NCAA Proposal 2008-13-B -- Amateurism -- Exception for Prize Money for Student-Athletes -- Outside the Playing Season During the Summer Vacation Period -- Individual Sports. The cabinet agreed to support Proposal No. 2008-13-B, which would permit student-athletes in individual sports to accept prize money based on place of finish or performance in an open athletics event, provided the competition occurs outside the institution's declared playing season during the institution's summer vacation period and the prize money does not exceed actual and necessary expenses and is provided only by the sponsor of the open event. The cabinet previously supported Proposal No. 2008-13-A, which was defeated, and would have allowed for the receipt of such expenses during any institutional vacation period.

b. NCAA Proposal 2008-25-D – Recruiting – Letter of Intent Programs – Requirements for Offers of Athletically Related Financial Aid – Completion of Amateurism Certification Questionnaire – Delayed Effective Date. The cabinet agreed to support Proposal No. 2008-25-D, which would specify that an institution shall not provide a high school, preparatory school or transfer prospective student-athlete a written offer of athletically related financial aid until he or she has

completed the amateurism certification questionnaire administered by the Eligibility Center. The cabinet noted that Proposal No. 2008-25-A, which was defeated, was co-sponsored by the NCAA Division I Academics/Eligibility/Compliance Cabinet Subcommittees on Agents and Amateurism and Recruiting.

c. **NCAA Proposal No. 2008-79 – Amateurism – Involvement with Professional Teams – Professional Basketball Draft – Four-Year College Student-Athlete – Men's Basketball**. The cabinet reviewed Proposal No. 2008-79, which would specify that in men's basketball, an enrolled student-athlete may enter a professional league's draft one time during his collegiate career without jeopardizing eligibility in the sport, provided the student-athlete requests that his name be removed from the draft list and declares his intent to resume intercollegiate participation by the end of the day prior to the first day of the spring National Letter of Intent signing period for the applicable year; the student-athlete's declaration of intent is submitted in writing to the institution's director of athletics; and the student-athlete is not drafted. The cabinet expressed concern that the timeline provided in the proposal would not provide student-athletes with sufficient time to make an informed decision about their futures. The cabinet discussed whether an early- to mid-May deadline (e.g., May 8) would be more appropriate as it would provide student-athletes more time to gather information about their draft status and would still allow institutions time to sign prospective student-athletes to athletics tenders prior to the conclusion of the National Letter of Intent spring signing period. The cabinet requested that staff prepare a white paper outlining alternatives and points of consideration for each alternative.

4. Nonlegislative - Expense Valuation Methodology for Analyses Involving Bylaw 12.02.4.

The cabinet reviewed the report of the Amateurism Certification Process (ACP) staff of the NCAA Eligibility Center regarding expense valuation issues involving Bylaw 12.02.4. The ACP staff recommended that the U.S. Census Bureau Web site (including hyperlinks to validated country-specific information) should be the resource for obtaining data to establish fair market value calculations when issues arise regarding an expense valuation within a Bylaw 12.02.4 professional team analysis.

The cabinet noted that using a single objective source for this type of data would help bring consistency to the process and agreed to support a 12-month pilot program that designates the U.S. Census Bureau country-specific links as the source for expense valuation determinations in those cases where the ACP staff and member institution (on behalf of the prospective student-athlete) cannot reach an agreement on a reasonable valuation. In the event a range of reasonable valuations is generated from the information available on such links, the ACP staff and member institution will attempt to reach agreement on an

appropriate designated value. If an agreement cannot be reached, the case may proceed to the fact-finding committee to determine which values from the given range should be used.

The cabinet charged the ACP staff to seek to identify other potential objective sources of country-specific expense valuation information in addition to tracking all instances impacted by the adoption of this pilot program. Further, the cabinet asked to receive periodic updates regarding the implementation of the 12-month pilot program.

Cabinet Chair: *Mike Rogers, Baylor University, Big 12 Conference*
Staff Liaison(s): *Rachel Newman Baker, Agent, Gambling and Amateurism Activities*
Angie Cretors, Agent, Gambling and Amateurism Activities
Geoff Silver, Academic and Membership Affairs

REPORT OF THE
NCAA DIVISON I ACADEMIC CABINET
FEBRUARY 2-3, 2009, MEETING

***ACTION ITEMS*.**

1. Legislative Item.

- **Committees – Common Committees – Committees with Governance Administration Responsibilities – Foreign-Student Records Committee -- Composition.**

(1) Recommendation. The NCAA Division I Academic Cabinet recommends the NCAA Division I Legislative Council adopt noncontroversial legislation to specify that the Foreign-Student Records Committee shall consist of eight members, including two Division I representatives, two Division II representatives, two representatives from either Division I or Division II and two ex-officio members, one of whom shall be the NCAA Eligibility Center's primary foreign-student records consultant.

(2) Effective Date. Immediate.

(3) Rationale. The committee's current composition includes three Division I representatives, three Division II representatives and two ex-officio members, one of whom shall be the Eligibility Center's primary foreign-student records consultant. As vacancies become available, it has become increasingly difficult to identify individuals who possess the extensive knowledge of foreign educational systems and credential evaluation required for service. Allowing flexibility in the composition of the committee will alleviate some challenges in finding a qualified member from a particular division and will allow for selection of the best nominee. This proposal does not change the size of the committee or the ex-officio members; it only reallocates specified divisional requirements to permit greater flexibility in the appointment process. As the Foreign-Student Records Committee is a common committee, this recommendation is not effective unless and until the same legislation is supported by Division II.

(4) Estimated Budget Impact. None.

(5) Student-Athlete Impact. None.

2. Nonlegislative Items.

- **None.**

***INFORMATIONAL ITEMS*.**

1. Legislative – NCAA Division I Academic Cabinet Sponsored Amendments-to-Amendments for the 2008-09 Legislative Cycle.

- **NCAA Division I Proposal No. 2008-77-1 – Eligibility – Transfer Regulations – Two-Year College Transfers – Submission of Information Necessary to Determine Academic Initial-Eligibility Status.** The cabinet sponsored an amendment to Proposal No. 2008-77 to provide a waiver opportunity when the required academic information is not available. The amendment-to-amendment specifies that the cabinet shall have the authority to authorize waivers of the submission requirement, will establish the process for granting such waivers, and shall monitor the waivers requested and granted. Providing waivers via a simple process when extenuating circumstances preclude the submission of a prospect's high school academic information allows a reasonable accommodation to institutions without jeopardizing the integrity of the data collection.

  Further, the cabinet strongly supports Proposal No. 2008-77, which would specify that an institution shall ensure submission of all necessary information (e.g., high school transcripts, test scores, including official or unofficial transcripts and test scores), to the Eligibility Center to determine the academic initial-eligibility status of a two-year or 4-2-4 transfer student-athlete prior to the end of the student-athlete's first regular academic term of full-time enrollment at the institution. The cabinet strongly supports the concept of data collection and analysis in the development of sound academic policy and notes that the collection of this high school academic information for two-year college transfers is vital to support the cabinet's review of the academic performance of two-year college transfers. A number of groups have noted that the performance of two-year college transfers lags behind that of native student-athletes and four-year college transfers and the cabinet prioritized this issue for study and intervention. Currently, only 50 percent of two-year college transfers apply to the Eligibility Center for academic certification, so a significant amount of data is unavailable. The cabinet further noted that this requirement will not place additional financial burden on prospective student-athletes, as they are already required to register with the Eligibility Center in order to have their amateurism status certified.

2. Legislative – Review of Proposals Scheduled for Final Consideration at the April 2009 NCAA Division I Legislative Council Meeting.

a. Proposal No. 2008-32-B – Eligibility – General Eligibility Requirements – Full-Time Enrollment – Requirement for Competition – Nontraditional Courses – Up To 50 Percent of Minimum Requirement. The cabinet unanimously supports Proposal No. 2008-32-B, which would specify that enrollment in a nontraditional course (e.g., distance-learning, correspondence, extension, Internet courses, independent study or any other course or credit that is not earned in a typical face-to-face classroom environment with regular contact hours between the instructor and the student) offered by the certifying institution may be used to satisfy up to 50 percent of the minimum full-time enrollment requirement for competition, provided the specified conditions are met. The cabinet recognizes the increasing prevalence of nontraditional courses within higher education and the need to modernize NCAA legislation related to such course formats. Student-athletes should be permitted to use nontraditional courses to satisfy the full-time enrollment requirement when an institution considers such enrollment as regular course enrollment for all students. The cabinet acknowledges the proposal as a reasonable alternative to Proposal No. 2008-32-A.

b. Proposal No. 2008-34 – Eligibility – Freshman Academic Requirements – Core-Curriculum Time Limitation – Students with Education Impacting Disabilities. The cabinet continues to support Proposal No. 2008-34. The cabinet emphasized that three core courses after high school is a reasonable accommodation for prospective student-athletes who have been diagnosed with an education impacting disability and that the vast majority of such prospects complete only one or two core courses after high school. The cabinet also noted that a specialist in education impacting disabilities was consulted in the development of the concept and the determination of three core courses after high school graduation as a reasonable accommodation. Finally, the cabinet noted the opportunity for all courses taken up to initial full-time enrollment by a prospective student-athlete with an education impacting disability to be considered through the initial-eligibility waiver process.

c. Proposal No. 2008-75 – Freshman Academic Requirements – Eligibility for Financial Aid, Practice and Competition – Qualifier – Exception – Early Academic Certification – Submission of Transcript. The cabinet continues to strongly support the concept of data collection and analysis in the development of sound academic policy. The proposal is intended to fill a large and growing hole in the academic data available to help the division make informed decisions

related to academic legislation and policy in the future. The cabinet believes that the time spent on collecting transcripts and other data would result in better academic policy and requirements, including the ability to validate the early academic certification requirements, to study changes in core-course taking patterns, and to model predictors of long-term academic success.

3. Legislative – Cabinet Sponsored Proposal for the 2009-10 Legislative Cycle.

- **NCAA Bylaw 21.7.6.1 – Committees – Division I Cabinets and Committees – Academic Cabinet.** The cabinet sponsored legislation to eliminate the cabinet's duty to serve as the final appellate body for academic waivers and to specify that the NCAA Division I Initial-Eligibility Waivers Committee shall become the final appellate body for initial-eligibility waivers and that the NCAA Division I Progress-Toward-Degree Waiver Committee shall become the final appellate body for progress-toward-degree waivers. Current legislation allows two appeal opportunities – the waiver committee, then the cabinet subcommittee – after staff decisions for initial-eligibility and progress-toward-degree waivers. However, the second appellate level is rarely used. In the past two years, eight initial-eligibility waivers out of 913 submitted and nine progress-toward-degree waivers out of 1,030 submitted were appealed to the cabinet subcommittees. Of these nearly 2,000 cases, only three resulted in different outcomes by the cabinet subcommittees. Further, most other waiver processes (e.g., student-athlete reinstatement, NCAA Division I Legislative Council Subcommittee for Legislative Relief) include only one appeal opportunity. Eliminating the second appellate opportunity will reduce bureaucracy and streamline the waiver process with virtually no impact on the outcome of waiver decisions.

4. Nonlegislative.

a. Data-Driven Legislation and Policy Development. Throughout its discussions, the cabinet emphasized the importance of data collection and analysis in the development of policy. Accordingly, the importance of research and data-driven decision-making was incorporated into the cabinet's guiding principles. To support this goal, the collection of academic data regarding two-year college transfers and early academic qualifiers is critical. In addition to its strong support for Proposal Nos. 2008-75 and 2008-77, the cabinet will work with the NCAA Division I Committee on Academic Performance to collect additional data regarding two-year college transfers through the NCAA Division I Academic Performance Program (APP). The cabinet reviewed the proposed list of data items to be collected through the APP and provided feedback for consideration by

the Committee on Academic Performance during its ongoing review of the data collection process.

b. Facilitating Learning and Achieving Graduation (FLAG). The cabinet reviewed the final report of the Working Group to Review Issues Pertaining to Academic Risk of Student-Athletes and unanimously endorsed the concept of developing the FLAG program, a new management system designed to assess each student-athlete's level of risk. The working group defined risk as a student-athlete's risk of not graduating from the institution, as determined by both academic and nonacademic factors. The group also noted that every student has some level of risk that he or she will not graduate, and that each student's level of risk may fluctuate throughout the course of his or her collegiate enrollment.

The voluntary Web-based FLAG system proposed by the working group includes a tool that can be implemented at the institutional level to identify student-athletes with various levels of risk of not graduating and to leverage campus resources to provide appropriate support to all student-athletes. The group recommends using an existing data collection platform like the APP to gather data related to each student-athlete's potential barriers to graduation, and to assess the student-athlete's cumulative risk of not graduating.

The proposed system also will include a module to help institutions match appropriate support services to each student-athlete, based on that individual's particular risks. The data and outcomes then could be used to help evaluate the effectiveness of support programs on individual campuses to determine whether institutional resources are adequately supporting student-athlete graduation success.

The cabinet charged the NCAA staff to implement the FLAG program and asked to receive periodic updates and previews as the program is developed.

c. Academic Performance of Two-Year College Transfers. The cabinet continued its review of the academic performance of two-year college transfers by receiving a presentation from the NCAA research staff including data on the frequency and performance of two-year college transfers. The cabinet noted that two-year college transfers accounted for approximately five percent of all Division I student-athletes in the 2006-07 academic year, and that this percentage had declined in each of the previous three years. Baseball and men's basketball have the highest rate of two-year college transfers, with over 17 percent in each sport, while women's sports other than basketball have the lowest rate of two-year transfers, at about 2.5 percent. The data also show that two-year college

transfers tend to have lower high school academic performance than non-transfers and transfers from four-year colleges, and that status as a transfer student-athlete is independently predictive of a student-athlete's likelihood to leave the institution while academically ineligible (i.e., to be 0/2 in the NCAA Division I Academic Progress Rate), even after one controls for high school academic performance.

d. **Nontraditional Courses.** In addition to supporting Proposal No. 2008-32-B, the cabinet reviewed the comments and concerns related to the proposals that were defeated by the Legislative Council at the 2009 NCAA Convention (Proposal Nos. 2008-32-A, 2008-35-A and 2008-35-B). The cabinet also noted that, given the increasing prevalence of nontraditional course delivery within higher education, the use of nontraditional courses remains a priority topic for the cabinet and it will continue its work on the issue. To this end, the cabinet reviewed the report of the National Association for Academic Advisors (N4A) Nontraditional Courses Task Force Report, which includes suggested guidelines and possible strategies for monitoring student-athlete enrollment in nontraditional courses. The report will be posted on the cabinet's page of the NCAA Web site and be distributed to the Division I membership.

e. **Academic Support Services.** Consistent with its efforts to increase communication with relevant constituent groups, the cabinet hosted its annual meeting with representatives from N4A. The association's president and president-elect reported on efforts to provide academic support to student-athletes enrolled in nontraditional courses, as well as the impact of academic reform on academic support professionals. Results from a 2006 survey of the N4A membership regarding the impact of academic reform on the focus and workload of academic support personnel were shared with the cabinet. The N4A representatives agreed to repeat the 2006 survey in order to update the findings. The cabinet also is working with representatives from N4A and the National Academic Advising Association (NACADA) to design a comprehensive study regarding academic support services provided to student-athletes.

f. **Time Demands on Student-Athletes.** The cabinet began its review of time demands on student-athletes by receiving a presentation from the research staff on the results of the GOALS and SCORE surveys. In general, Division I student-athletes report spending 30 to 40 hours per week on athletic activities. Baseball and men's basketball student-athletes reported the least time committed to class work and study, while Football Bowl Subdivision (FBS) players reported the most time dedicated to sports. Student-athletes in baseball, men's basketball, football, men's golf and men's ice hockey reported more hours spent on athletics than academics during the season; all other sports reported more time on academics.

Fifty to 75 percent of student-athletes (varying within that range by sport) report spending about the same or more time on athletics in the off-season as compared to during their sports seasons. Student-athletes in baseball and women's basketball reported missing the most class time during an average week in season. Stress reactions (e.g., physical and mental health issues) were reported at the highest rates among football players in the FBS subdivision and among female student-athletes, which also are the groups with the highest combined athletics and academics time commitments during the season.

The cabinet also reviewed the results of a study on the academic impact of competition during the institution's final-examination period. In general, many of the teams studied continue to compete during final exams. Teams from low resource institutions are more likely to play games and travel further distances during the final-examination period. Overall, more nuanced data are necessary, but are not currently available, to detail the specific effects of competition during final exams, especially among student-athletes at risk for academic difficulties.

The cabinet did, however, review the results of a similar study that compared the academic performance of student-athletes during the season to performance during the out-of-season time period. Contrary to commonly held beliefs, student-athletes consistently earn fewer credit hours and achieve a lower grade-point average during semesters when they are competing. The greatest negative impact was seen among student-athletes in sports with high reported time demands (e.g., football, baseball, softball) and for student-athletes who entered college less academically prepared.

g. **"Good Academic Standing".** The cabinet responded to a request for a review of the NCAA's legislation and interpretations regarding institutional "good academic standing" and reaffirmed that each institution should define and apply academic policies, including good academic standing, on its own campus. The cabinet also referred to the NCAA Division I Legislative Review and Interpretations Committee an August 9, 1995, official interpretation regarding the application of institutional good academic standing policies, with a suggestion that it be archived to permit full institutional autonomy in the interpretation of good academic standing policies and in the application of such policies to student-athletes.

h. **Academic Requirements during the Recruiting Process.** The cabinet began discussions related to academic requirements during the recruiting process, including the appropriate timeline for the exchange of academic information between prospective student-athletes, institutions, and the Eligibility Center. The issue is a joint agenda item with the NCAA Division I Recruiting Cabinet. A review of the current legislative requirements (e.g., registration with the

Eligibility Center and placement on an institution's Institutional Request List before a written offer of athletically related financial aid) was provided, and the cabinet requested that the staff present additional information and concepts at its next meeting.

i. **Academic Waivers.** The cabinet received a report on the number and outcome of initial-eligibility and progress-toward-degree waivers submitted during the 2008-09 academic year. The Eligibility Center staff has processed 547 initial-eligibility waivers thus far, compared to 360 waivers for all of 2007-08 (52 percent increase). It is believed that the increase is largely due to the move from 14 to 16 required core courses and that the number of waiver requests will decrease over time, as has happened with previous changes in core-course requirements. Approximately 79 percent of waiver requests receive some type of relief, which is the same rate as in 2007-08. Regarding progress-toward-degree waivers, the staff has received 485 requests, compared to 386 for the same time period in 2007-08. This represents a 29 percent increase. The 70 percent approval rate for progress-toward-degree waivers is consistent with previous academic years.

The cabinet also reviewed a report on progress-toward-degree waivers filed during the 2008 fall term for baseball student-athletes. Of the 27 waivers submitted, 19 have been conditionally approved contingent on the student-athletes following established, individualized academic-recovery plans for the fall term. Further, conditional approval requires a student-athlete to pass all of his fall courses with grades that would allow the courses to be degree applicable.

After receiving a presentation on the current progress-toward-degree waiver decision criteria and an update on a new electronic case management system under development, the cabinet directed the staff to continue to develop a procedure to consider a student-athlete's high school academic information and previous initial-eligibility waivers in the review of progress-toward-degree waivers, and to report back at the cabinet's next meeting.

Finally, the cabinet charged the staff liaisons to continue to discuss with the staff team supporting the Subcommittee for Legislative Relief the appropriate avenue for appeal of waivers related to the division's transfer legislation, noting that many requests for waivers of the transfer residence requirement contain significant academic considerations (e.g., transferrable credit hours, satisfying progress-toward-degree requirements).

j. **Core-Course Review Appeals.** The cabinet approved revisions to the NCAA High School Review Committee policies and procedures as recommended by the

High School Review Committee to grant the committee the authority to hear appeals of core-course decisions. This will result in the dissolution of the NCAA Core-Course Ad Hoc Committee. The cabinet noted these policies also must be approved by the NCAA Division II Academic Requirements Committee and will be distributed once that action has been taken.

KEY ITEMS.

1. **Data-Driven Legislation and Policy Development.** The cabinet emphasized the importance of data-driven decision-making as the basis for cabinet legislation and policy development. As such, the collection of data regarding the academic performance of 2-4 transfers and student-athletes certified by the early certification process is critical and necessary. Therefore, the cabinet strongly supports Proposal Nos. 2008-75 and 2008-77 (as amended by Proposal No. 2008-77-1).

2. **Nontraditional Coursework.** The cabinet unanimously supports Proposal No. 2008-32-B, which would permit student-athletes to use nontraditional courses to meet up to 50 percent of the full-time enrollment requirement. The cabinet noted the conditions outlined in proposal offer guidance to institutions seeking to ensure student-athletes receive quality instruction through nontraditional course delivery. In addition, the cabinet will distribute a document produced by N4A to assist institutions in the monitoring of nontraditional course enrollment by student-athletes.

3. **Facilitating Learning and Achieving Graduation (FLAG).** The cabinet endorsed the conceptual framework presented by the working group examining issues pertaining to academic risk. FLAG is an optional management system that will enable member institutions to determine each student-athlete's potential barriers to graduation, match support services to address each student-athlete's risk, and evaluate the overall effectiveness of institutional and athletics academic support and life skills programming. The cabinet requested further development of the system within existing NCAA Web-based programs, such as the APP. Progress reports, programming previews, results of pilot studies and training and outreach updates will be reported to the cabinet periodically.

Cabinet Chair: Carolyn Callahan, University of Virginia, Atlantic Coast Conference
Cabinet Liaisons: Matt Burgemeister, Academic and Membership Affairs
Julie Cromer, Academic and Membership Affairs
Diane Dickman, Academic and Membership Affairs

REPORT OF THE NATIONAL COLLEGIATE ATHLETIC ASSOCIATION
DIVISION I ADMINISTRATION CABINET

The NCAA Division I Administration Cabinet submits this report from its February 12–13, 2009, in-person meeting in Savannah, Georgia.

***ACTION ITEM*.**

- **Legislative Items**.

  - **Noncontroversial Legislation - Bylaw 16.11.1.11 - NCAA Research Studies.**

    (1) Recommendation. The Division I Administration Cabinet recommends that the Division I Legislative Council adopt noncontroversial legislation to amend Bylaw 16.11.1.11 (NCAA Research Studies) to permit compensation of participants in institution-based student-athlete only research studies under the following conditions:

    (a) The research study is initiated and conducted by a faculty member(s) at an NCAA member institution, and

    (b) The study and compensation arrangements received approval by the Institutional Review Board for the member institution whose faculty is conducting the study.

    (2) Rationale. It has become commonplace for institutions to use student-athletes in studies specifically related to the conditions under which student-athletes participate in an attempt to gain more knowledge about the characteristics of athletics participation. Current NCAA legislation permits student-athletes to receive standard compensation for NCAA research studies, provided the compensation is consistent with compensation offered in studies involving nonathlete populations. Further, it is permissible for student-athletes to receive compensation for participation in studies that involve both student-athletes and nonathletes, provided they receive the same compensation. With the increase in oversight provided by Institutional Review Boards, which set the compensation independent of the researchers, it is no longer necessary to limit the ability to compensate student-athletes to NCAA studies only.

    (3) Estimated Budget Impact. None. Budgets are set for these studies through the departments that conduct the research.

    (4) Student-Athlete Impact. Minimal and only if they are a participant in a study.

***INFORMATION ITEMS*.**

1. Legislative proposals in the Division I 2008-09 legislative cycle referred to the cabinet.

- The cabinet reviewed the remaining portion of Proposal No. 2008-59 that was forwarded by the Division I Legislative Council to the Division I membership for additional comment. The proposal would add sand volleyball to the list of emerging sports for women. Although there was no formal position taken to oppose the proposal, there were concerns expressed regarding the process for adding the sport of sand volleyball to the list of emerging sports. The group was aware that the proposal simply adds sand volleyball to the list of emerging sports, but many expressed the view that there should be greater specificity regarding the applicable NCAA rules governing the sport (e.g., playing seasons, financial aid) prior to the vote.

  [Note: All other proposals previously referred to the cabinet for comment were either adopted or defeated by the Legislative Council at its January meeting.]

2. Nonlegislative Items.

a. Committee appointment process, principles and issues.

(1) Update on the Leadership Council's ongoing discussions regarding ways to enhance the level of diversity serving in the governance structure. Mindful of the cabinet's guiding principles for the committee selection process, which include seeking to appoint the most qualified individual nominated for a committee based on the committee's legislated requirements and ensuring diversity of gender, ethnicity and position, the cabinet discussed the importance of receiving thorough and pertinent information for committee nominees. Specifically, the cabinet noted that since not all multisport conferences are represented on the cabinet, it is imperative that nomination forms fully set forth both the nominees' qualifications and level of interest in serving on a committee. The cabinet recommended that efforts be made to inform the 31 multisport sport conferences of the importance of providing detailed nomination information that reflects the personal background and interests of the nominee.

(2) Review and discussion regarding the Barriers Study. The cabinet received a presentation from the NCAA research staff on barriers that impact employment decisions for women and ethnic minorities in intercollegiate athletics and how these barriers pertain to the overall demographic information of institutional coaching and administrative staffs. The cabinet discussed the impact of this demographic information relative to the committee selection process and was

invited to assist the Division I Leadership Council in seeking to enhance the level of diversity serving in the Division I governance structure.

(3) **Ongoing examination of the committee appointment process**. The cabinet discussed improving the nomination form to make it more user friendly so that more nominees actually complete the form rather than conference office personnel on the nominees' behalf. The cabinet also discussed avenues to gather more information regarding nominees from conferences not represented on the cabinet and suggested assigning cabinet members to unrepresented conferences to gather additional information or the creation of an ombudsman program. The cabinet is expected to spend more time at its June meeting reviewing the committee selection process.

(4) **Committee appointments**. The cabinet approved appointments to Division I and Association-wide committees. A list of the appointments, reappointments and term extensions is attached. (Attachment)

b. **Conversation with the NCAA research staff regarding current and future initiatives**. Given its jurisdiction in the Division I structure for overseeing the work of the NCAA Research Committee, the cabinet received an overview from the NCAA research staff of current research based initiatives, including information regarding the new iteration of the SCORE/GOALS studies and the graduate student research grant program.

c. **Preliminary development of a governance assessment tool**. The cabinet reviewed the former Division I Governance Subcommittee's objectives in modifying the Division I governance structure and noted that subcommittee's desire to have the governance structure assessed after implementation to help ensure the new structure meets its objectives. The cabinet discussed the need to develop a tool to assess the new governance structure shortly after implementation to ensure any shortcomings are addressed quickly to prevent long term systemic programs. The group noted any effort of this type must involve multiple constituencies and include measureable outcomes. It asked the NCAA research staff to begin working on elements of a possible assessment tool for review by the cabinet during its June 2009 meeting.

3. **Division I membership issues**.

a. The cabinet received an update on the Leadership Council's discussions regarding membership standards. The cabinet also received an educational presentation regarding the status of institutions currently in the Division I reclassification process, including active Division II institutions and new (provisional) members transitioning

to Division I as well as institutions seeking multidivisional membership status. The group engaged in a thorough discussion regarding the process for reviewing annual reports and updated strategic plans of each member reclassifying to Division I and agreed on the following:

(1) Institutions in the reclassification process must provide completed annual reports and updated strategic plans, including all accompanying information, no later than the June 1 legislative deadline. There will be no review of supplemental information submitted after the June 1 deadline, unless such information is specifically requested by the cabinet. The group noted the need to ensure that it has ample time to review all the information in advance of its June 30 meeting. The cabinet directed the staff to notify all institutions of this policy when it sends its annual reminder to all reclassifying institutions in early March regarding the due date for submission of annual reports and updated strategic plans. Institutions making the transition are encouraged to allocate the appropriate resources to provide the most complete information possible by June 1.

(2) The cabinet will organize itself into smaller groups to more effectively and efficiently review all annual reports and updated strategic plans in advance of its June 30 meeting. Each group will be assigned multiple institutions, with one individual designated as a primary for each institution to lead the discussion at the full cabinet related to that institution's advancement to the ensuing year in the reclassification process. Potential conflict of interest issues will be taken into consideration when making the assignments.

(3) An outside consultant will assist the cabinet and the smaller groups by preparing executive summaries of the updated strategic plans and participating in conference calls with each of the smaller groups in advance of the full cabinet meeting.

b. The group approved the use of an outside vendor as required by NCAA Bylaw 20.4.4, to conduct a Division I compliance review for multidivisional institutions that sponsor one men's and/or one women's sport program (other than football and basketball) in Division I. It was agreed that additional requests to use the same vendor should be approved by the staff. Further, requests by multidivisional institutions to use other outside vendors should be handled in the interim by the cabinet's administrative committee. The group noted that a copy of the compliance review report must be kept on file at the institution and a copy must be sent to the cabinet.

c. The group was requested by the Championships/Sport Management Cabinet to provide input regarding waiver opportunities currently set forth in Bylaws 31.3.4.6-(a) (team sports sponsored by less than 30 percent of the Division I membership) and 31.3.4.6-(c) (identified individual sports) for conferences not meeting the general "six-team" requirement to be eligible for automatic qualification to the applicable championship. The group noted the current membership moratorium and the potential for change to the landscape of the Division I membership, particularly as it relates to the role of conferences. In that regard, the cabinet recommended that no changes to the rules or policies related to the current waiver process occur until such time as the moratorium discussion was completed.

4. Discussion of possible work-life balance initiatives. The cabinet heard a presentation on the efforts of the Association's Life and Work Balance Working Group, and at the request of that group, started to engage in a dialogue about possible initiatives and practices that would allow athletics staff to make choices about their life priorities. The cabinet agreed to have further discussion on this issue from a Division I perspective at a future meeting.

***KEY ITEMS/ITEMS OF SIGNIFICANCE*.**

a. Given the cabinet's guiding principles, which include attempting to appoint the most qualified person for a committee based on the committee's stated needs, it is imperative that the cabinet receive complete nomination information that illustrates how the nominee's background is well-suited for the committee along with the nominee's interest in serving on the committee. The cabinet noted the importance the membership places on the committee appointment process and an eagerly expressed interest in identifying ways to further enhance this process. Preliminary ideas the cabinet identified include providing more education regarding the process to the Division I membership, additional outreach to the 31 multisport conferences, especially those conferences that are currently not represented on the cabinet, and modifications to the current nomination form to make it more user friendly. The cabinet will continue its examination of this issue at its June meeting.

b. The cabinet wants to ensure the newly modified Division I governance structure achieves its intended objectives and that the structure helps to establish a more meaningful and coordinated Division I agenda. The cabinet therefore agreed to seek to develop a multi-dimensional tool to assess the Division I governance structure, which includes measurable outcomes. The cabinet believes that by developing this assessment tool shortly after the implementation of the new governance structure, any possible short comings can be addressed early and an impactful governance structure can be sustained. It is anticipated that the cabinet will be able to review some concepts for a possible assessment tool during its June meeting.

c. The cabinet, through education and discussion, has sought to lay the proper foundations with its members regarding the Division I membership reclassification process. The cabinet members are now ready to be assigned to review strategic plans and associated materials for transitional members. The group will review and consider the status of transitional members during the June cabinet meeting.

d. The cabinet received background information and was asked to contemplate initiatives, including possible legislation, regarding life and work balance initiatives for Division I. It is anticipated that the cabinet will continue this examination at either its June or September meetings.

Cabinet chair:	*Rob Halvaks, Big West Conference*
Cabinet liaisons:	*Beth DeBauche, governance*
	Steve Mallonee, membership services
	Delise O'Meally, membership and governance
	Dave Schnase, membership services
	Sharon Tufano, governance

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NCAA DIVISION ADMINISTRATION CABINET
COMMITTEE APPOINTMENTS
FEBRUARY 12-13, 2009
(All terms begin September 1, 2009, unless otherwise noted.)

Committee on Competitive Safeguards And Medical Aspects Of Sports

- Jeffrey M. Anderson, University of Connecticut, Big East Conference.
- Felix H. Savoie, Tulane University, Conference USA.

Minority Opportunities and Interests Committee

- Alecia Shields-Gadson, Coppin State University, Mid-Eastern Athletic Conference.
- Keri Gaither, University of Detroit Mercy, Horizon League.

Olympic Sports Liaison Committee

- Kellie Elliott, Florida State University, Atlantic Coast Conference.
- Fernando Canales, University of Michigan, Big Ten Conference.

Postgraduate Scholarship Committee

- Jenny Bramer, San Diego State University, Mountain West Conference.

Research Committee

- Janis Ingham, University of California, Santa Barbara, Big West Conference.

Committee on Sportsmanship and Ethical Conduct

- Resolicit for additional nominees due to an error in the original solicitation.

Committee on Academic Performance

- Melvin Johnson, Tennessee State University, Ohio Valley Conference (reappointment).
- Michael Cross, Princeton University, Ivy Group (immediate appointment replacing Jeri Echeverria.
- David Jamison, Robert Morris University, Northeast Conference.
- Lisa Melz, Western Illinois University, The Summit League.

Amateurism Fact-Finding Committee

- Alicia Alford, University of Connecticut, Big East Conference.
- Kelly Widener, Princeton University, Ivy Group.
- Alvin Jackson, Grambling State University, Southwestern Athletic Conference.

Committee on Athletics Certification

- Robert Bernardi, Nichols State University, Southland Conference (reappointment).
- Casey Comoroski, Missouri State University, Missouri Valley Conference (reappointment).
- Thomas Douple, Summit League.
- Judy Van Horn, University of Michigan, Big Ten Conference.
- Anthony Archbald, Western Athletic Conference.

Men's Basketball Issues Committee

- Mitch Barnhart, University of Kentucky, Southeastern Conference (immediate vacancy replacing Mark Gottfried – term end date September 1, 2013).

- Frank Haith, University of Miami (Florida), Atlantic Coast Conference.
- Gary Walters, Princeton University, Ivy Group.
- Sandy Hatfield Clubb, Drake University, Missouri Valley Conference.

Women's Basketball Issues Committee

- Donyale Canada, Mid-American Conference.
- Teresa Kuehn-Gould, University of California, Berkeley, Pacific-10 Conference.
- Amy Champion, University of New Orleans, Sun Belt Conference.
- Brian Giorgis, Marist College, Metro Atlantic Athletic Conference.

Football Issues Committee

- Steve Erber, Cornell University, Ivy Group (reappointment).
- David Heeke, Central Michigan University, Mid-American Conference (reappointment).

Legislative Review/Interpretations Committee

- Beatrice Crane Banford, Marshall University, Conference USA.
- Marcus Brown, Pepperdine University, West Coast Conference.

Progress Toward Degree Waiver Committee.

- Joyce Bell, Northeast Conference.
- Jesse James, Tennessee State University, Ohio Valley Conference.

Committee on Student-Athlete Reinstatement (terms begin July 1, 2009)

- The Administration Cabinet agreed to grant a one year term extension to Carol Iwaoka, Big Ten Conference.
- Tony Hernandez, University of Miami (Florida), Atlantic Coast Conference.
- Lynn Meade, University of Texas at El Paso, Conference USA.

Baseball Committee

- The Administration Cabinet agreed to grant a two-year term extension to Tim Weiser, Big 12 Conference.
- Mark LaBarbera, Valparaiso University, Horizon League.

Men's Basketball Committee

- Ronald Wellman, Wake Forest University, Atlantic Coast Conference.
- Dan Beebe, Big 12 Conference.
- Douglas Fullerton, Big Sky Conference.

Women's Basketball Committee

- Leslie Claybrook, Rice University, Conference USA.
- Carolayne Henry, Mountain West Conference.

Women's Bowling Committee

- Dean Lee, Arkansas State University, Sun Belt Conference.

Men's And Women's Fencing Committee

- Todd Dressell, University of Detroit Mercy, Horizon League.

- Resolicit for Midwest region nominees.

Field Hockey Committee
- Pamela Neiss Stuper, Yale University, Ivy Group.

Football Championship Committee
- Charles Jones Jr., Central Connecticut University, Northeast Conference (reappointment).
- Ron Strollo, Youngstown State University, Missouri Valley Football Conference.

Men's Golf Committee
- Javan Hedlund, Mountain West Conference.

Men's Gymnastics Committee
- Douglas Van Everen, U.S. Military Academy, Patriot League.

Women's Gymnastics Committee
- Kimberly Green, University of Florida, Southeastern Conference.
- Resolicit for West region nominees.

Men's Ice Hockey Committee
- Tom Nevala, University of Notre Dame, Big East Conference (CCHA).
- Guy Gadowsky, Princeton University, Ivy Group (ECAC Hockey League).

Women's Ice Hockey Committee
- Chris Schneider, The Ohio State University, Big Ten Conference (reappointment).

Men's Lacrosse Committee
- Charley Toomey, Loyola University (Maryland), Metro Atlantic Athletic Conference.

Women's Lacrosse Committee
- Lisa Kelly, University of Denver, Sun Belt Conference (reappointment).

Men's And Women's Rifle Committee
- Chris Kingston, U.S. Military Academy, Patriot League.

Women's Rowing Committee
- Thorr Bjorn, University of Rhode Island, Atlantic10 Conference.
- Anne McCoy, Washington State University, Pacific-10 Conference.

Men's And Women's Skiing Committee
- Resolicit for nominees.

Men's Soccer Committee
- John Bluem, The Ohio State University, Big Ten Conference.

Softball Committee
- David "Chris" Burkhalter, University of Houston, Conference USA.
- Jennifer Strawley, Columbia University-Barnard College, Ivy Group.

Men's And Women's Swimming & Diving Committee

- Resolicit for diving coach and hold remaining appointments until June meeting.

Men's And Women's Tennis Committee

- Alex Dorato, Yale University, Ivy Group.
- Resolicit for Midwest region (women's interests) nominees.

Men's And Women's Track And Field Committee

- Gregg Gensel, Utah State University, Western Athletic Conference (reappointment).
- Todd Patulski, Baylor University, Big 12 Conference (immediate vacancy replacing Bubba Thornton – term end date September 1, 2013).
- Monica Love, U.S. Military Academy, Patriot League (women's interests).

Men's Volleyball Committee

- Brian Santiago, Brigham Young University, Mountain West Conference.

Women's Volleyball Committee

- Keith Gill, American University, Patriot League.
- Diane Turnham, Middle Tennessee State University, Sun Belt Conference.
- Crista Troester, University of Tulsa, Conference USA.

Wrestling Committee

- Gary Taylor, Rider University, Metro Atlantic Athletic Conference.

Baseball Rules Committee

- Resolicit for nominees.

Men's Basketball Rules Committee

- Fran McCaffrey, Siena College, Metro Atlantic Athletic Conference.

Women's Basketball Rules Committee

- Curt Miller, Bowling Green State University, Mid-American Conference (reappointment).

Football Rules Committee

- Tony Samuel, Southeast Missouri State University, Ohio Valley Conference (reappointment).
- Barry Alvarez, University of Wisconsin, Madison, Big Ten Conference.

Men's And Women's Ice Hockey Rules Committee

- Resolicit for additional nominees and hold all appointments until June meeting.

Men's Lacrosse Rules Committee

- Sam Johnson, U.S. Military Academy, Patriot League.

Women's Lacrosse Rules Committee

- Keely McDonald, Brown University, Ivy Group.

Softball Rules Committee

- Meaghan Almon, Hofstra University, Colonial Athletic Association.

Women's Volleyball Rules Committee

- Fran Ralston-Flory, Louisiana State University, Southeastern Conference.

REPORT OF THE
NCAA DIVISION I AWARDS, BENEFITS, EXPENSES AND FINANCIAL AID CABINET

The NCAA Division I Awards, Benefits, Expenses and Financial Aid Cabinet submits this report from its February 5-6, 2009, in-person meeting in Los Angeles, California.

ACTION ITEMS.

1. Legislative Items.

- **None.**

2. Nonlegislative Items.

- **None.**

KEY TAKE AWAYS.

1. Review of Current Financial Aid Model. The cabinet prioritized financial aid items to be reviewed over the next several meetings. It is anticipated that this review may be completed by June 2010. Further, the cabinet expressed its appreciation to the NCAA Division I Legislative Council for following its recommendations in September 2008 on legislative proposals related to team limits while it conducts this review. The cabinet has prioritized the following topics for further study: (1) countable aid versus noncountable aid (e.g., government grants, institutional merit aid, state grants); (2) examination of issues related to determining counter status; (3) head-count versus equivalency designations; and (4) team financial aid limits.

2. Best Practices for Conducting Financial Aid Hearing Opportunities. The cabinet revisited the recommendations related to the financial aid hearing opportunity legislation and determined that no legislative changes were necessary at this time. The cabinet requested that the staff develop a comprehensive best practices document related to the application of the financial aid hearing opportunity legislation and renewal/nonrenewal process. This resource will be made available to the Division I membership on the NCAA Web site. The cabinet also requested the staff work with the staff liaisons for the athletics certification and the compliance review processes to determine if there are ways to ensure institutional policies and procedures for conducting financial aid hearings are reviewed on a regular basis.

3. Outreach to Financial Aid Community. The cabinet reviewed the February 2007 Financial Aid Workshop recommendations related to outreach (e.g., communication, education) to the financial aid community and prioritized next steps for the staff. Specifically, the cabinet directed the staff to develop a plan for NCAA staff to serve as a liaison to the financial aid community [e.g., partnership with National Association of Student Financial Aid Administrators (NASFAA)] to discuss the best methods to enhance dialogue between the NCAA and NASFAA on financial aid issues. Potential outreach efforts may include, but will not be limited to, a coordinated effort to develop educational resources for use by NASFAA members and greater interaction during NCAA Regional Rules Seminars. The cabinet will receive an update on the staff's progress with these initiatives during its June 2009 meeting.

***INFORMATIONAL ITEMS*.**

1. Legislative Informational Items.

a. Comments on Proposals Currently in the 2008-09 Legislative Cycle.

(1) NCAA Proposal No. 2008-15-B -- Recruiting -- Definitions and Applications -- Prospective Student-Athlete -- Institutional Orientation Session. The cabinet agreed to support Proposal No. 2008-15-B, which would specify that a recruited prospective student-athlete who has signed a National Letter of Intent (NLI) [or, for an institution that does not use the NLI in a particular sport or for a prospective student-athlete who is not eligible to sign an NLI (e.g., four-year college transfer), the institution's written offer of admission and/or financial aid] and has reported to an institutional orientation session that is open to all incoming students within 14 calendar days prior to the opening day of classes of a regular academic year term shall not be subject to the contact restrictions in NCAA Bylaw 13 and shall be considered a student-athlete for purposes of Bylaw 16 as of the opening day of the orientation session.

(2) Proposal No. 2008-25-D -- Recruiting -- Official Visit and Letter of Intent Programs -- Requirements for Official Visit and Offers of Athletically Related Financial aid -- Completion of Amateurism Certification Questionnaire – Delayed Effective Date. The cabinet agreed to support Proposal No. 2008-25-D, which would specify that an institution shall not provide a high school, preparatory school or transfer (if applicable) prospective student-athlete a written offer of athletically related financial aid until he or she has completed the amateurism certification

questionnaire administered by the NCAA Eligibility Center. The cabinet noted that this amendment mirrors its sponsorship of 2008-25-B but delays the effective date to August 1, 2010.

(3) Proposal No. 2008-43 -- Awards, Benefits and Expenses -- Housing and Meals -- Fruit, Nuts and Bagels. The cabinet agreed to oppose Proposal No. 2008-43, which would specify that an institution may provide fruit, nuts and bagels to student-athletes at any time. The cabinet supported the concept of access to nutritional foods to provide the caloric and fluid replacement permitted at present through supplements. However, the cabinet was not convinced that the current proposal is the best way to address the identified problem, and noted the likely interpretive issues related to the proposal. The cabinet agreed to engage in a broader review of nutritional supplements and whole foods with the NCAA Division I Championships/Sports Management Cabinet and the NCAA Committee on Competitive Safeguards and Medical Aspects of Sports to determine if the current legislation warrants change. [See Informational Item No. 2-a below.]

b. Other Legislative Comments.

- **Review of Noncontroversial Legislative Recommendation from the NCAA Research Committee**. The cabinet reviewed a noncontroversial legislative recommendation from the NCAA Research Committee to the NCAA Division I Administration Cabinet that would amend Bylaw 16.11.1.11 (NCAA research studies) to permit compensation of participants in institution-based student-athlete only research studies under the specified conditions. The cabinet supported the legislative concept and, in particular, noted that institutional review boards are the appropriate authority to approve such research studies and related compensation.

2. Nonlegislative Informational Items.

a. Review of Information Provided by the Committee on Competitive Safeguards and Medical Aspects of Sports Related To Nutritional Supplements. The cabinet reviewed and discussed information provided by Committee on Competitive Safeguards and Medical Aspects of Sports related to student-athletes' use of nutritional supplements. Specifically, the cabinet was provided with: (1) the committee's December 2008 executive summary related to nutritional supplements and nutrition; (2) 2007 Student-Athlete Nutrition Survey

results; and (3) 1989-2008 historical timeline of policy actions related to feeding student-athletes versus nutritional supplements. The cabinet believes that this issue has student-athlete well-being ramifications and agreed to engage in a broader review of nutritional supplements and whole foods with the Championships/Sports Management Cabinet and the committee to determine if the current legislation warrants change. Specifically, the cabinet would like to explore legislative options that would provide flexibility for institutions to provide nutritional whole-food options to their student-athletes immediately following participation in countable athletically related activities to replace calories and fluids lost during that participation.

b. **Review of Issues Related to Midyear Enrollees and the NLI.** The cabinet reviewed an issue related to prospective student-athletes who have signed an NLI during the early signing period, yet enroll in the academic year prior to the period of the award that accompanied the NLI (e.g., midyear of the current academic year). The cabinet agreed to take no action at this time, noting there is currently a permissible way to provide athletics aid to these student-athletes during the academic year prior to the year noted in the NLI (i.e., not sign the prospect to an NLI). Further, when truly extenuating circumstances are presented, institutions may consider submitting an NCAA Division I Legislative Council Subcommittee for Legislative Relief waiver on the student's behalf. Finally, the cabinet directed the staff to provide education to the membership on this issue so institutions can better educate student-athletes and prospective student-athletes on the applicable financial aid regulations.

c. **Update on Staff Initiatives Identified by Cabinet in September 2008**. Based on the cabinet's requests in September, the staff provided updates on additional financial aid information to be added to the NCAA Guide for the College-Bound Student-Athlete and enhancements to the Compliance Assistant Software Program and resources.

Committee Chair: M. Grace Calhoun, Indiana University, Bloomington, Big Ten Conference
Staff Liaisons: Vanessa Fuchs, Academic and Membership Affairs
Brad Hostetter, Academic and Membership Affairs
Kris Richardson, Academic and Membership Affairs

REPORT OF THE
NATIONAL COLLEGIATE ATHLETIC ASSOCIATION
DIVISION I CHAMPIONSHIPS/SPORTS MANAGEMENT CABINET

Hyatt Regency San Antonio
San Antonio, Texas
February 17-18, 2009

REPORT OF THE
NATIONAL COLLEGIATE ATHLETIC ASSOCIATION
DIVISION I CHAMPIONSHIPS/SPORTS MANAGEMENT CABINET

Hyatt Regency San Antonio
San Antonio, Texas

February 17-18, 2009

Participants:

David Blank, Elon University
Sherri Booker, Atlantic Sun Conference
Greg Burke, Northwestern State University
Joan Cronan, University of Tennessee, Knoxville
Dwight Datcher, Howard University
Susan Delaney-Scheetz, Pennsylvania State University
Connie Dillon, University of Oklahoma
Jim Fallis, Northern Arizona University
Tom Hickman, Winthrop University
Monique Holland, Alabama State University
Christine Hoyles, Pacific-10 Conference
Patrick Lyons, Iona College
Erin McDermott, Princeton University
Jane Miller, University of Virginia
Marilyn Moniz-Kaho'ohanohano, University of Hawaii, Manoa
Daniel Neault, student-athlete from the University of the Pacific
Bruce Rasmussen, Creighton University
Nance Reed, Towson University
Judy Rose, University of North Carolina, Charlotte
Jeff Schemmel, San Diego State University
Jim Schmidt, University of Illinois, Chicago
Rosemary A. Shea, College of Holy Cross
Paula Smith, University of California, Irvine
Jeffrey Stapleton, Monmouth University
Mike Thomas, University of Cincinnati
Keith Tribble, University of Central Florida
Rick Villarreal, University of North Texas
Bradley K. Walker, Ohio Valley Conference
Larry Williams, University of Portland
Steve Brown, NCAA
Joni Comstock, NCAA
Beth DeBauche, NCAA
Brad Hostetter, NCAA
Carol Reep, NCAA
Dave Schnase, NCAA

Jim Fiore, Stony Brook University; Myndee Larsen, The Summit League; and Mack Rhoades, University of Akron, were not able to attend. Tom Douple, The Summit League, attended as an alternate for Myndee Larsen; Tom Collins, Ball State University, attended as an alternate for Mack Rhoades; and no alternate attended for Jim Fiore.

REPORT OF THE
NCAA DIVISION I CHAMPIONSHIPS/SPORTS MANAGEMENT CABINET

The NCAA Division I Championships/Sports Management Cabinet submits this report from its February 17-18, 2009, in-person meeting in San Antonio, Texas.

***ACTION ITEMS*.**

- **None.**

***KEY ISSUES/ISSUES OF SIGNIFICANCE*.**

1. **Bid/site selection process.** NCAA staff presented an overview of the enhanced Championships Bid/Site Selection process. A better managed bid process is expected to yield greater uniformity of the criteria presented to the sport committees and ultimately to the cabinet. In addition, coordination of the timing of the bid process will allow for more effective synchronization of the championships calendar. Once the calendar of championships is synchronized as anticipated in 2009, the bid process is expected to be conducted on a biannual basis beginning in January 2010, and will seek to attract and award bids in two-year cycles (e.g., January 2010 posting will seek bids for academic years 2011-12 and 2012-13).

It is believed that this will position the championship events to be of the highest quality and be responsive to issues of mutual importance to the NCAA and its corporate champions, partners, fans and media interests. [Additionally, the staff summarized information with respect to a structure for better documentation of business terms and details required for those championships that bring a greater economic impact on host communities. This compendium will consist of women's volleyball, softball, wrestling, men's lacrosse and men's ice hockey.] Finally, it is anticipated that the uniformity of the new bid cycle will lead to better awareness by prospective hosts of opportunities to bid and, therefore, an increased number of bids for the cabinet's consideration.

2. **NCAA controlling goal number two – Facilitating the business interests of the Association.** The cabinet heard a presentation from Greg Shaheen, NCAA Senior Vice President for Division I Men's Basketball and Business Strategies. The presentation focused on the NCAA's current bundled-rights agreement and the importance of the various media platforms to the NCAA mission and ties to higher education. The cabinet will consider and discuss ways to facilitate the following priorities:

(1) Continue efforts to thoughtfully build NCAA championships;

(2) Actively participate in the creation of a platform that will allow the NCAA to ensure that its championships benefit from the transition to new forms of media and be a resource for its member institutions and conferences as they forge their own new media strategies;

(3) Continue to develop new asset strategies that can diversify revenue streams for the Association;

(4) Continuously review policies with an eye toward challenges likely to be created in a new media environment; and

(5) Increase the convergence of principled support between the NCAA and its corporate champions and partners.

3. Performance standards related to the administration of NCAA championships. The NCAA staff presented information concerning an internal initiative undertaken by the championships group with respect to its methods and procedures for the planning and execution of championships. Included in this work ("Celebrating Champions") was the adoption of four over-arching goals: (1) effective management; (2) deliver the best student-athlete experience; (3) value to partners and hosts; and (4) efficient use of resources. A number of significant accomplishments have followed in support of these four goals, and the cabinet received information with respect to many, including the realignment of championships staff, a project management approach to planning championships, enhanced information reporting to the cabinet, enhancement of the bid/site selection process and the Championships Performance Standards Survey ("Survey").

The Survey was then highlighted as a "targeted tool" for monitoring the quality and measuring the improvement of championships execution. Using a web-based protocol, key participants in 29 of the 31 Division I (or NC) championships (including student-athletes) will have the opportunity to provide ratings and commentary with regard to seven major categories common to all championships. This information will then be reviewed for strengths and weaknesses with the championships manager and senior staff, providing a method for sharing best practices and opportunities for improvement where needed. These results are then intended to be shared with the respective sport committees, and with the cabinet on an annual basis. By design, written input will also be received from student athletes participating in preliminary rounds (generally at the regional level).

4. Championships travel update. The championships staff presented an update on the continued monitoring and management of championships travel through the completion of the fall championships season, including the communication steps that were taken throughout the process. Through the fall season, championships travel costs have increased 3.6 percent over the previous year, a modest rate of increase compared to increases during the last three years. It appears that raising the fly/drive mileage threshold approved for the 2008-09 academic year, as well as a greater awareness by all concerned, has mitigated the anticipated increase in travel costs.

The championships staff reported a generally positive experience with respect to the capacity/availability of air travel options and that all travel parties have been timely delivered to and from championship destinations through the fall. Mindful of the possible incremental effect of the additional 50-mile drive threshold on missed class time, experience to date indicates that in practical application of the travel options, the impact on additional missed class time by student-athletes appears to have been negligible given the greater flexibility for departure times that ground transportation and per diem calculation have contributed to this issue. It was noted that this issue as well as all matters related to the travel cost management efforts will continue to receive attention by the staff. The cabinet will evaluate previous actions taken when it convenes for its next meeting.

***INFORMATIONAL ITEMS*.**

1. Legislative Informational Items.

a. Comments on Proposals Currently in the 2009-10 Legislative Cycle.

(1) Proposal No. 2008-57 – Playing and Practice Seasons – Track and Field – Safety Exception – Hurdles and Steeplechase. To specify that a coach may be present during voluntary individual workouts in the institution's regular practice facility (without the workouts being considered as countable athletically related activities) when the student-athlete is engaged in jumping hurdles or the jumping element of the steeplechase.

Championships/Sports Management Cabinet Comment: The cabinet did not take a position on the proposal at its September 2008 meeting but, after additional discussion, agreed to support the proposal as drafted.

(2) Proposal No. 2008-59 – Division Membership – Definitions and Applications – Emerging Sports for Women –Sand Volleyball. To add sand volleyball as an emerging sport for women.

Championships/Sports Management Cabinet Comment: The cabinet heard a report from NCAA staff describing ongoing discussions with the American Volleyball Coaches Association regarding the proposed status of sand volleyball as an emerging sport. The cabinet remains concerned about the practical and logistical implications of adding sand volleyball to the list. Specifically, the cabinet maintained its opposition to the proposal, in large part, due to the uncertainty surrounding proposed regulations for playing and practice seasons and financial aid. In addition to the uncertainty regarding playing and practice seasons and financial aid, some members of the cabinet expressed concern surrounding staffing issues and facility logistics when indoor and sand volleyball were practicing and/or competing at the same time.

(3) Proposal No. 2008-43 – Awards, Benefits and Expenses – Housing and Meals – Fruit, Nuts and Bagels. The Championships/Sports Management Cabinet discussed Proposal No. 2008-43 and was provided an update on similar discussions at the recent NCAA Division I Student-athlete Awards, Benefits, Expenses and Financial Aid Cabinet meeting. While the Championships/Sports Management Cabinet did not formally take a position on the proposal, it expressed support for the Student-athlete Awards, Benefits, Expenses and Financial Aid Cabinet's desire to review other options for providing whole food options to student-athletes and requested that Connie Dillon, the Championships/Sports Management Cabinet liaison to the NCAA Committee on Competitive Safeguards and Medical Aspects of Sports, participate in those discussions and report back to the Championships/Sports Management Cabinet. The Championships/Sports Management Cabinet encouraged the Student-Athlete Awards, Benefits, Expenses and Financial Aid Cabinet to include a review of the logistics and cost of any recommendation.

(4) The cabinet received an update on the status of the following proposals but did not change its original position on the proposals: 2008-45; 2008-46; 2008-48; 2008-51; 2008-52; 2008-54; and 2008-55-A.

b. Accountability for knowledge of banned substances. The cabinet declined to support a recommendation from the Committee on Competitive Safeguards and Medical Aspects of Sport that would have all athletics staff be held to the same level of accountability to which student-athletes are held regarding the knowledge of NCAA banned substances. Further, the recommendation would have required each institution to educate its athletics staff about NCAA drug policies, banned substances and the products that may contain them. The cabinet expressed concern that the recommendation was too broad in its inclusion of all athletics staff and encouraged the Committee on Competitive Safeguards and Medical Aspects of Sport to discuss limiting the scope of the recommendation to include only athletics staff that interact daily with student-athletes on such issues (e.g., coaches, sports medicine staff). The cabinet would be interested in further discussion if the scope of the recommendation is narrowed.

c. Administrative regulations – banned drugs. The cabinet was notified that the recommendation of the Committee on Competitive Safeguards and Medical Aspects of Sport to amend Bylaw 31.2.3.4 to further clarify the classes of banned drugs as specified in the committee's report would be accomplished through an editorial revision, as opposed to a legislative proposal, since the recommendation does not change the application of the rule.

2. Nonlegislative Informational Items.

a. Report from the NCAA Division I Championships/Sports Management Cabinet Administrative Committee February 16, 2009, meeting.

(1) Georgia State University waiver request pursuant to NCAA Bylaw 31.2.1.3. The NCAA Division I Championships/Sports Management Cabinet Administrative Committee approved a waiver to allow Georgia State University to add men's indoor track and field to its sports sponsorship form. It was noted that similar future requests by the institution would be viewed with a higher level of scrutiny.

(2) Increase in the number of competitors at the Division I Men's and Women's Swimming and Diving Championships. Based on a recommendation from the Men's and Women's Swimming and Diving Committee, the Administrative Committee agreed to increase the number of swimmers in the women's and men's championships by 33 and 34 respectively. The decision to increase the caps was based on potential ramifications stemming from a December 12, 2008, interpretation of the

definition of a swimming suit. The Men's and Women's Swimming and Diving Committee and Administrative Committee ultimately felt that the best way to minimize any disadvantage resulting from the interpretation would be to increase the caps by the number of "A" qualifiers achieving automatic qualification times prior to the December 12 interpretation. It was noted that the additional costs resulting from the increase would be assumed within the championships budget.

(3) Track and field championships format. The Administrative Committee reviewed a letter from Shannon Wright of the United States Track and Field and Cross Country Coaches Association (USTFCCA). Ms. Wright noted in the letter that the coaches, who voted on a preference between the two-site format and the three-site format, preferred the three-site format.

The Administrative Committee noted that the cabinet considered a variety of factors, including feedback from the USTFCCA, prior to approving the two-site format in September 2008. Of the factors considered, the cabinet felt that competitive equity should be facilitated to the greatest extent possible and that the two-site model is a better facilitator of competitive equity than the three-site model. Although the opinions of coaches are valued by the cabinet, the Administrative Committee determined that the issue was sufficiently vetted and that it would not revisit the issue at this time.

(4) The Administrative Committee reversed a decision by the NCAA Division I Track and Field Committee that determined that marks achieved at the 2009 Reebok Boston Indoor Games would not be considered for purposes of qualifying for the 2009 Division I Men's and Women's Indoor Championships. The Administrative Committee did not believe that the relevant rule was clear on its face and that at least one participating institution attempted to do its due diligence in determining whether the meet would count. As a result, the Administrative Committee felt it would be more appropriate to err on the side of the student-athlete (s) and permit qualifying marks at the meet to be considered. The Administrative Committee recommended that the Track and Field Committee clarify the relevant rules in the track and field rules book.

b. Authority of Administrative Committee.

(1) Eligibility issues. The cabinet delegated authority to the Administrative Committee to act on behalf of the cabinet on issues in which a student-

athlete's eligibility has been jeopardized and championships competition is pending.

(2) The cabinet discussed ways to ensure that it responds to NCAA media partners in a nimble and efficient manner. The cabinet agreed that for media issues that normally fall under its purview and require immediate attention, the Administrative Committee would act on behalf of the cabinet. It was noted that the sport committees would remain subject matter experts and, therefore, continue to be key players in relevant discussions. In addition, the cabinet would be fully informed of the Administrative Committee's actions and the full cabinet would be consulted whenever feasible.

c. Championships/Sports Management Cabinet mission statement and guiding principles. The cabinet engaged in preliminary discussions related to the development of a new mission statement and guiding principles for the cabinet. The cabinet members provided feedback on drafts prepared by NCAA staff and charged a smaller group of cabinet members with revising the drafts based on cabinet input. The group will provide the full cabinet with revised working documents for the cabinet to consider during its next meeting.

d. 2010-2011 and 2011-2012 budget cycle. In preparation for the next budget cycle, the cabinet requested that staff forward a list of budget recommendations that previously received cabinet support but were not approved for funding. [Attachment]

e. Presentations from NCAA sports managers. The cabinet viewed presentations from NCAA sports managers.

The sports managers introduced themselves and provided profiles of the sports they oversee. The profiles provided the cabinet with a solid foundation of the sports and included information on variables ranging from budgets, attendance, NCAA Division I Academic Progress Rate and major issues that will be confronting the relevant sports.

f. Reports of groups reporting to the Championships/Sports Management Cabinet.

(a) Division I Women's Golf Committee. Based on a recommendation from the Women's Golf Committee, the cabinet approved a recommendation that three additional teams be added to each of the three regional

championships which would add a total of nine teams to the field, effective 2009-10. It was noted that there would be no impact to the championships budget since expenses are not reimbursed for regional competition; however, institutions would incur the costs if they have student-athletes selected.

(b) Division I Women's Basketball Committee. The cabinet appointed Jane Meyer, senior associate director of athletics at the University of Iowa, as chair effective September 1, 2009.

g. Site selections. On behalf of the cabinet, the Administrative Committee approved the following championships sites:

(a) Women's Gymnastics. The Administrative Committee approved a recommendation that Tuscaloosa, Alabama; Denver, Colorado; Athens, Georgia; Ann Arbor, Michigan; Oklahoma City, Oklahoma; and Corvallis, Oregon, be designated as sites for the 2011 women's gymnastics preliminary round. The University of Alabama, Tuscaloosa, will serve as host for competition to be held at the Coleman Coliseum; the University of Denver will serve as host for competition to be held at Magness Arena; the University of Georgia will serve as host for competition to be conducted at Stegeman Coliseum; the University of Michigan will serve as host for competition to be conducted at Crisler Arena; the University of Oklahoma will serve as host for competition to be conducted at the Lloyd Noble Center; and the Oregon State University will serve as host for competition to be conducted at Gill Coliseum.

(b) Men's and Women's Cross Country. The Administrative Committee approved a recommendation that the following be designated as regional sites for the 2009 and 2010 NCAA Division I Men's and Women's Cross Country Championships:

Regional Sites for 2009		
Region	**Location**	**Host**
Mid-Atlantic Region	Princess Anne, Maryland	University of Maryland, Eastern Shore
Northeast Region	Boston, Massachusetts	Boston University
South Region	Tuscaloosa, Alabama	University of Alabama

Regional Sites for 2010		
Region	**Location**	**Host**
Great Lakes Region	Rochester, Michigan	Oakland University
Mid-Atlantic Region	University Park, Pennsylvania	Pennsylvania State University
Midwest Region	Peoria, Illinois	Bradley University
Mountain Region	Salt Lake City, Utah	University of Utah
South Central Region	Waco, Texas	Baylor University
West Region	Springfield, Oregon	University of Oregon

(c) Women's Ice Hockey. The Administrative Committee approved a recommendation that Minneapolis be designated as the site for the 2010 National Collegiate Women's Ice Hockey Championship and that Erie, Pennsylvania, be designated as the site for the 2011 National Collegiate Women's Ice Hockey Championship. The University of Minnesota, Twin Cities, and Mercyhurst College, will serve as the hosts for the competitions to be conducted at Ridder Arena and Tullio Arena respectively.

(d) Men's Volleyball. The Administrative Committee approved a recommendation that Stanford, California, be designated as the site for the 2010 National Collegiate Men's Volleyball Championship and University Park, Pennsylvania, be designated as a site for the 2011 National Collegiate Men's Volleyball Championship. Stanford University and Pennsylvania State University will serve as hosts at Maples Pavilion and Rec Hall in the respective years.

Committee Chair: Jeff Schemmel, Mountain West
Staff Liaisons: Joni Comstock, Championships
Carol Reep, Championships
David W. Schnase, Academic and Membership Affairs

REPORT OF THE
NCAA DIVISION I RECRUITING AND ATHLETICS
PERSONNEL ISSUES CABINET
FEBRUARY 9-10, 2009, MEETING

ACTION ITEMS.

1. Legislative Items.

a. Administrative Regulations - Recruiting Calendars - Exception to National Letter of Intent Signing Dates Dead Period - Fencing.

(1) Recommendation. The NCAA Division I Recruiting and Athletics Personnel Issues Cabinet recommends the NCAA Division I Legislative Council sponsor and adopt emergency and noncontroversial legislation to provide an exception to the dead period surrounding the fall National Letter of Intent (NLI) signing date in fencing when the dead period occurs during the North American Cup Fencing Championship.

(2) Effective Date. Immediate.

(3) Rationale. This proposal will provide an opportunity for fencing coaches to attend this elite tournament sponsored by the United States Fencing Association (USFA) that, in certain years, coincides with the dead period surrounding the fall NLI signing period in November. In those years, the final day of the four-day event is a dead period. In addition to attending the event for recruiting purposes, many college coaches also serve as officials during the event, due to the limited number of qualified fencing officials for USFA events. In 2007 and 2008, NCAA Division I Legislative Council Subcommittee for Legislative Relief waivers were granted to permit college coaches to attend the final day of the event which fell during a dead period. In order to avoid the need for future waivers, this change would provide a permanent exception. Additionally, the cabinet noted this exception is similar to the exception that exists in diving for the U.S. Diving National Championships. Finally, the cabinet noted that a conflict will exist again in November 2009 without a change to the current legislation. Therefore, the cabinet requests this be considered as emergency legislation by the Legislative Council during its April meeting.

(4) Estimated Budget Impact. Limited, some costs will be associated with coaches staying an additional day to observe the contests.

(5) Student-Athlete Impact. None.

b. Recruiting - Contacts - Women's Ice Hockey

(1) Recommendation. The cabinet recommends the Legislative Council sponsor and adopt emergency and noncontroversial legislation to prohibit telephone calls and off-campus recruiting contacts until July 7 following a prospective student-athlete's junior year in high school; further, to prohibit the one permissible telephone call to a prospective student-athlete who is a resident of a foreign country until July 7 following the prospective student-athlete's sophomore year in high school.

(2) Effective Date. Immediate.

(3) Rationale. This proposal would allow prospective student-athletes and coaches to enjoy the Independence Day and Canada Day holidays without the pressure of recruiting. The cabinet noted this is consistent with the cabinet's guiding principle of promoting work-life balance for coaches along with reducing intrusion to prospective student-athletes surrounding a holiday. Finally, the cabinet noted that the American Women's Hockey Coaches Association supports the proposed change. The cabinet believes this is noncontroversial and requests the Legislative Council adopt this proposal at its April meeting in order for the legislation to apply this summer.

(4) Estimated Budget Impact. None.

(5) Student-Athlete Impact. Will provide prospective student-athletes the opportunity to spend time with their families during the early July holidays without intrusions related to recruiting.

2. Nonlegislative Items.

- **None.**

INFORMATIONAL ITEMS.

1. Legislative. A list of the cabinet's legislative comments are included in Attachment A.

2. Nonlegislative.

a. **Discussion of Communication Strategies Within Conferences.** The cabinet discussed communication strategies used within their respective conferences and agreed to develop best practices to ensure that all constituent groups are well informed regarding the work of the cabinet, including conferences that are not currently represented on the cabinet. Specifically, the cabinet identified the following strategies for communication within conferences and on individual campuses: conference calls with conference office personnel and other cabinet representatives before and after each cycle of cabinet meetings; cabinet reports at conference meetings of various groups (e.g., directors of athletics, faculty athletics representatives, senior woman administrators, compliance administrators, coaches, student-athlete advisory committees); and meetings and reports to campus personnel (e.g., senior staff, compliance, coaches, student-athletes). Finally, the group discussed the importance of involving external constituent groups (e.g., National Association of Collegiate Directors of Athletics, National Association of Collegiate Women Athletic Administrators, Collegiate Commissioners Association of Compliance Administrators, National Association for Athletics Compliance) for feedback on relevant issues.

b. **Priority Item - Early Recruitment.** The cabinet engaged in an initial discussion of early recruitment, specifically early offers of athletics aid (e.g., verbal offers). However, the cabinet noted early offers of athletics aid may not be the only issue of concern under the broad topic of early recruitment and is generally one outcome of other activities that occur during the recruiting process. During its next meeting, the cabinet will begin a comprehensive examination of the current recruiting model to better understand what the issues and concerns are regarding early recruitment, which may include, but is not limited to, camps and clinics, verbal offers and timelines for communication. The cabinet believes a more detailed review is necessary to first understand how current recruiting practices align with the current recruiting model. As a result of this examination, the cabinet and membership may be in a better position to identify specific issues or concerns that need to be addressed.

c. **Priority Item - Coaching Limits and Athletics Personnel.** The cabinet discussed issues related to limitations on the number and duties of coaches and athletics department personnel. In its discussion, the cabinet identified the following key issues: (1) proliferation of noncoaching staff members with sport specific responsibilities; (2) lack of uniformity in the duties performed by noncoaching staff members with sport-specific responsibilities and managers; (3) difficulty in monitoring and enforcing the activities performed by noncoaching

staff members with sport-specific responsibilities and managers; and (4) the use of noncoaching positions with sport-specific responsibilities as a foundation for future coaching careers. The cabinet also discussed the role of managers, graduate assistant coaches and volunteer coaches relative to this area. The cabinet will develop a discussion document with potential concepts to address these issues and seek feedback for review during its June meeting.

d. **Priority Item - Impact of Technology on Recruiting and Printed Materials.** The cabinet received a presentation of how technology is used by various constituents in the recruiting process and discussed how current legislation applies to the different methods of communication and services (e.g., social networking Web sites, blogs, institutional team Web sites, sport-specific and targeted high school and youth sports social networking and share Web sites). Additionally, the cabinet discussed the impact of printed recruiting materials on prospective student-athletes and their parents, the cost of printed recruiting materials relative to their impact in decision making and the increased use and accessibility of video and institutional Web sites as a method of communicating information to the general public. The cabinet also noted the importance of minimizing intrusion with advances in technology while understanding the rise in user-defined preferences for receiving information. The cabinet will solicit feedback from various constituencies about potential areas of deregulation in the areas of printed recruiting materials and video/audio materials by using alternate methods of delivering the same information.

e. **Recreational Activities Legislation.** Based on a request from the Legislative Council, the cabinet reviewed the history and intent of the recreational activities legislation in NCAA Bylaw 13.11.2.2 and compared it to current practice during prospective student-athletes' visits to campus. The cabinet noted the intent of the legislation was to provide opportunities for prospective student-athletes to continue their regular workouts and participate in recreational activities while on campus. The cabinet discussed recent instances in which numerous individuals, including students, boosters and fans, attend and observe prospective student-athletes participating in these activities and noted these public activities are contrary to the legislation's original intent and potentially subject the institution to violations with the publicity legislation. During its discussion, the cabinet reviewed the September 4, 2008, staff interpretation and also noted concerns may only exist in select sports (e.g., basketball). The cabinet will consider sponsoring legislation in June that addresses these issues, including whether regulations should be added for all or select sports and whether facility regulations should be established or activities be prohibited.

KEY ITEMS.

1. **Early Recruitment**. The cabinet will engage in an extensive examination of the current recruiting model in hopes of generating a thorough discussion to identify and understand the specific concerns within the broad topic of early recruitment.

2. **Coaching Limits and Athletics Personnel**. The cabinet identified several issues within this area and will distribute a discussion document with potential concepts for feedback from the membership on how to appropriately address issues related to coaching limits, including noncoaching staff with sport-specific responsibilities.

3. **Impact of Technology on Recruiting**. The cabinet discussed how advances in technology can be helpful in the recruiting process while being mindful of intrusive activities. The cabinet will solicit feedback from various constituencies about potential areas of deregulation in the areas of printed recruiting materials and video/audio materials by using alternate methods of delivering the same information.

Cabinet Chair: ***Petrina Long, University of California, Los Angeles, Pacific-10 Conference***
Staff Liaison(s): ***Jeremiah Carter, Academic and Membership Affairs***
Amy Huchthausen, Academic and Membership Affairs
Charnele Kemper, Academic and Membership Affairs
Jackie Thurnes, Enforcement Services

ATTACHMENT A

NCAA Division I Recruiting and Personnel Issues Cabinet February 2009 Legislative Actions
Comments Related to 2008-09 Legislative Cycle Proposals.

Proposal Number	Title	Source	Effective Date	Intent	Position and Comments
2008-15-B	RECRUITING -- DEFINITIONS AND APPLICATIONS -- PROSPECTIVE STUDENT-ATHLETE -- INSTITUTIONAL ORIENTATION SESSION	Big Ten Conference.	Immediate	To specify that a recruited prospective student-athlete who has signed a National Letter of Intent (NLI) [or, for an institution that does not use the NLI in a particular sport or for a prospective student-athlete who is not eligible to sign an NLI (e.g., four-year college transfer), the institution's written offer of admission and/or financial aid] and has reported to an institutional orientation session that is open to all incoming students within 14 calendar days prior to the opening day of classes of a regular academic year term shall not be subject to the contact restrictions in NCAA Bylaw 13 and shall be considered a student-athlete for purposes of Bylaw 16 as of the opening day of the orientation session.	Support. Noted this provides greater flexibility for all institutions to apply the legislation regardless of whether orientation sessions are required.

Proposal Number	Title	Source	Effective Date	Intent	Position and Comments
2008-20-A	RECRUITING -- FOOTBALL EVALUATIONS -- SCHOLASTIC AND NONSCHOLASTIC ACTIVITIES -- EVENTS ORGANIZED AND CONDUCTED BY SCHOLASTIC ATHLETICS GOVERNANCE BODIES -- OTHER EVALUATION EVENTS	Southeastern Conference.	Immediate	In football, to specify that live athletics evaluations are permissible at events organized and conducted solely by a scholastic athletics governing body (e.g., state high school athletics association, junior college athletics association); further, to specify that institutional staff members shall not attend a recruiting event in which information (e.g., athletics or academic credentials, highlight video) related to prospective student-athletes is presented or otherwise made available.	Support. Prefers 2008-20-B over 2008-20-A. Noted concern about the potential influence of nonscholastic entities on high school and junior college governing bodies and a desire to help control these issues. Further noted that there is no compelling reason to add these events to the list of permissible activities.
2008-20-B	RECRUITING -- FOOTBALL EVALUATIONS -- SCHOLASTIC AND NONSCHOLASTIC ACTIVITIES -- OTHER EVALUATION EVENTS	NCAA Division I Legislative Council.	Immediate	In football, to specify that institutional staff members shall not attend a recruiting event in which information (e.g., athletics or academic credentials, highlight video) related to prospective student-athletes is presented or otherwise made available.	Support. Prefers 2008-20-B over 2008-20-A, which minimizes the influence of nonscholastic entities. See also 2008-20-A.

Proposal Number	Title	Source	Effective Date	Intent	Position and Comments
2008-25-D	RECRUITING -- LETTER OF INTENT PROGRAMS -- REQUIREMENTS FOR OFFERS OF ATHLETICALLY RELATED FINANCIAL AID -- COMPLETION OF AMATEURISM CERTIFICATION QUESTIONNAIRE -- DELAYED EFFECTIVE DATE	Big Ten Conference.	August 1, 2010	To specify that an institution shall not provide a high school, preparatory school or transfer (if applicable) prospective student-athlete a written offer of athletically related financial aid until he or she has completed the amateurism certification questionnaire administered by the NCAA Eligibility Center.	Support. Recognized a need to require timely completion of the amateurism certification questionnaire and believes this is accomplished without placing a hardship on prospective student-athletes, institutions or the Eligibility Center.

2008-29	RECRUITING -- TRYOUTS -- EXCEPTIONS -- VOLUNTARY SUMMER CONDITIONING -- SPORTS OTHER THAN FOOTBALL AND BASKETBALL	Southeastern Conference.	Immediate	In sports other than football and basketball, to specify that a prospective student-athlete may engage in voluntary summer workouts conducted by an institution's strength and conditioning coach with department-wide duties and may receive workout apparel (on an issuance and retrieval basis), provided he or she is enrolled in the institution's summer term prior to the student's initial full-time enrollment at the certifying institution; further, to specify that an institution may finance medical expenses for a prospective student-athlete who sustains an injury while participating in such workouts.	Oppose. Maintained original position and rationale for opposition. Further, noted the increased financial pressures to provide athletics aid for summer school for additional prospective student-athletes, especially in the current economy. Also noted the expanded pressure on prospective student-athletes to participate in voluntary activities. Discussed in concept making this opportunity available to only fall championship segment sports (e.g., volleyball, soccer, field hockey and cross country), but took no action.
2008-68-B	**ADMINISTRATIVE REGULATIONS -- RECRUITING CALENDARS -- WOMEN'S LACROSSE -- FALL EVALUATIONS -- LIMITATION ON EVALUATIONS OF LACROSSE ACTIVITIES**	Ivy Group.	August 1, 2009	In women's lacrosse, to specify that during the fall contact period, evaluations of prospective student-athletes participating in lacrosse activities are limited to the three weekends prior to Thanksgiving.	Support. Noted this is similar to a recent change made to the recruiting calendar for men's lacrosse which was adopted last year and minimizes the pressure for prospective student-athletes to participate in nonscholastic activities during this time period.

REPORT OF

THE NATIONAL COLLEGIATE ATHLETIC ASSOCIATION

DIVISION I COMMUNICATIONS AND COORDINATION COMMITTEE

CONFERENCE CALL

Participants: March 3, 2009

Matt Baysinger, Big Twelve Conference – (SAAC)
Grace Calhoun, Indiana University – (Awards, Benefits and Financial Aid Cabinet)
Carolyn Callahan, University of Virginia – (Academics Cabinet)
Joseph D'Antonio, Big East Conference – (Legislative Council)
Damon Evans, University of Georgia – (Leadership Council)
Rob Halvaks, Big West Conference – (Administration Cabinet)
Petrina Long, UCLA – (Recruiting Cabinet)
Mike Rogers, Baylor University – (Amateurism Cabinet)
Jeff Schemmel, San Diego State University – (Championships/Sports Management Cabinet)
Beth DeBauche, NCAA – recording secretary

NCAA staff: Rachel Newman Baker, Matt Burgemeister, Angie Cretors, Kelly Groddy, Lynn Holzman, Amy Huchthausen, Steve Mallonee, Tim Nevius, Carol Reep, Abby Renaker, Kris Richardson Dave Schnase, Maricela Shukie, Geoff Silver, Sharon Tufano, and Leeland Zeller also participated on the call.

The conference call was called to order by the chair, Damon Evans, at 2:05 p.m.

INFORMATIONAL ITEMS.

1. Reports from the February cabinet meetings. The chairs of each cabinet were provided an opportunity to share meeting highlights as follows:

   a. Academic Cabinet.

      (1) Data-Driven Legislation and Policy Development. The Academic Cabinet emphasized the importance of data-driven decision-making as the basis for cabinet legislation and policy development. As such, the cabinet views the collection of data regarding the academic performance of 2-4 transfers and student-athletes certified by the early certification process as critical and necessary. Therefore, the cabinet recommended the Legislative Council adopt Proposal Nos. 2008-75 and 2008-77 (as amended by Proposal No. 2008-77-1).

(2) Nontraditional Coursework. The cabinet supported Proposal No. 2008-32-B, which would permit student-athletes to use nontraditional courses to meet up to 50 percent of the full-time enrollment requirement. The chair noted the conditions outlined in the proposal offers guidance to institutions seeking to ensure student-athletes receive quality instruction through nontraditional course delivery. [Note: To highlight the point made by the chair, the Communications and Coordination Committee discussed the importance of governance groups reviewing the actual legislative proposals and not just the intent statements.]

(3) Facilitating Learning and Achieving Graduation (FLAG). The cabinet endorsed the conceptual framework presented by the working group examining issues pertaining to academic risk. The chair explained that the FLAG is an optional management system that will enable member institutions to determine each student-athlete's potential barriers to graduation, match support services to address each student-athlete's risk, and evaluate the overall effectiveness of institutional and athletics academic support and life skills programming. [The Communications and Coordination Committee was informed that information regarding FLAG is being shared with other governance bodies and working groups.]

b. Awards, Benefits, Expenses and Financial Aid Cabinet.

(1) Review of Current Financial Aid Model. The cabinet has prioritized financial aid items to be reviewed over the next several meetings. The issues prioritized for further study are: (a) countable aid versus noncountable aid (e.g., government grants, institutional merit aid, state grants); (b) examination of issues related to determining counter status; (c) head-count versus equivalency designations; and (d) team financial aid limits. It is anticipated that this review may be completed by June 2010.

(2) Best Practices for Conducting Financial Aid Hearing Opportunities. The cabinet determined that no legislative changes were necessary at this time regarding financial aid hearing opportunities. The cabinet requested that the staff develop a comprehensive best practices document related to the application of the financial aid hearing opportunity legislation and renewal/nonrenewal process. This resource will be made available to the Division I membership on the NCAA Web site. The cabinet also requested the staff work with the staff liaisons for the athletics certification and the compliance review processes to determine if there are ways to ensure institutional policies and procedures for conducting financial aid hearings are reviewed on a regular basis.

(3) Outreach to Financial Aid Community**.** The cabinet directed the staff to develop a plan for NCAA staff to serve as a liaison to the financial aid community to discuss the best methods to enhance dialogue between the NCAA and NASFAA on financial aid issues. Potential outreach efforts may include, but will not be limited to, a coordinated effort to develop educational resources for use by NASFAA members and greater interaction during NCAA Regional Rules Seminars.

c. Recruiting and Athletics Personnel Cabinet.

(1) Early Recruitment. The cabinet will engage in an extensive examination of the current recruiting model in hopes of generating a thorough discussion to identify and understand the specific concerns within the broad topic of early recruitment. [Note: The chair asked for the Division I SAAC to provide assistance regarding this issue.]

(2) Coaching Limits and Athletics Personnel. The cabinet identified several issues within this area and will distribute a discussion document with potential concepts for feedback from the membership on how to appropriately address issues related to coaching limits, including noncoaching staff with sport-specific responsibilities.

(3) Impact of Technology on Recruiting. The cabinet discussed how advances in technology can be helpful in the recruiting process while being mindful of intrusive activities. The cabinet will solicit feedback from various constituencies about potential areas of deregulation in the areas of printed recruiting materials and video/audio materials by using alternate methods of delivering the same information. [Note: The chair asked for the Division I SAAC to provide assistance regarding this issue.]

d. Administration Cabinet.

(1) Committee Appointments. In the process of making appointments to 49 committees, the cabinet noted the importance of receiving complete nomination information that illustrates how the nominee's background is well-suited for the committee along with the nominee's interest in serving on the committee. The cabinet plans to identify ways to enhance the appointment process, which may include providing more education regarding the process to the Division I membership, additional outreach to the 31 multisport conferences, and modifications to the current nomination form to make it more user friendly.

(2) Governance Assessment Tool. The cabinet wants to ensure the newly modified Division I governance structure achieves its intended objectives and that the structure helps to establish a more coordinated Division I agenda. The cabinet therefore agreed to seek to develop a multi-dimensional tool to assess the Division I governance structure, which includes measurable outcomes. The cabinet believes that by developing this assessment tool shortly after the implementation of the new governance structure, any possible short comings can be addressed early and an impactful governance structure can be sustained.

(3) Membership Process. The cabinet, through education and discussion, has sought to lay the proper foundation with its members regarding the Division I membership reclassification process. The cabinet members have been assigned to review strategic plans and associated materials for transitional members. The cabinet will review and consider the status of transitional members during the June meeting.

e. Championships/Sport Management Cabinet.

(1) Bid/site selection process. The cabinet received an overview of the enhanced Championships Bid/Site Selection process, which is expected to not only yield greater uniformity of the criteria presented to the sports committees and ultimately to the cabinet but to allow for more effective synchronization of the championships calendar. The cabinet learned that this process should better position the championship events to be of the highest quality and be responsive to issues of mutual importance to the NCAA and its corporate champions, partners, fans and media interests. Finally, it is anticipated that the uniformity of the new bid cycle will lead to better awareness by prospective hosts of opportunities to bid and, therefore, an increased number of bids.

(2) NCAA controlling goal number two – Facilitating the business interests of the Association. The cabinet heard a presentation from Greg Shaheen, NCAA Senior Vice President for Division I Men's Basketball and Business Strategies. The presentation focused on the NCAA's current bundled-rights agreement and the importance of the various media platforms to the NCAA mission and ties to higher education. The cabinet will consider and discuss ways to facilitate the following priorities:

(a) Continue efforts to thoughtfully build NCAA championships;

(b) Actively participate in the creation of a platform that will allow the NCAA to ensure that its championships benefit from the transition to new forms

of media and be a resource for its member institutions and conferences as they forge their own new media strategies;

(c) Continue to develop new asset strategies that can diversify revenue streams for the Association;

(d) Continuously review policies with an eye toward challenges likely to be created in a new media environment; and

(e) Increase the convergence of principled support between the NCAA and its corporate champions and partners.

(3) Performance standards related to the administration of NCAA championships. The cabinet received information concerning an internal championships group initiative with respect to its methods and procedures for the planning and execution of championships. Included in this work ("Celebrating Champions") was the adoption of four over-arching goals: (a) effective management; (b) deliver the best student-athlete experience; (c) value to partners and hosts; and (d) efficient use of resources. A number of significant accomplishments have followed in support of these four goals, and the cabinet received information with respect to many of these accomplishments.

(4) Championships travel update. The cabinet received an update from staff on the continued monitoring and management of championships travel through the completion of the fall championships season and learned that through the fall season, championships travel costs have increased 3.6 percent over the previous year, which is a modest rate of increase compared to increases during the last three years. It appears that raising the fly/drive mileage threshold approved for the 2008-09 academic year, as well as a greater awareness by all concerned, has mitigated the anticipated increase in travel costs. It was noted that all matters related to the travel cost management efforts will continue to receive attention by the staff. The cabinet will evaluate previous actions taken when it convenes for its next meeting.

f. Amateurism.

(1) The cabinet continued to discuss the current definition of a professional team and its impact on the eligibility status of prospective and enrolled student-athletes. The cabinet agreed to forward the following interrelated legislative concepts to the NCAA Division I Leadership Council for comment before sponsoring legislation in June:

(a) To permit an individual, prior to initial full-time collegiate enrollment, to compete on a professional sports team without jeopardizing his or her amateur status, even if one or more members of the team received more than actual and necessary expenses to compete on the team. However, an individual's amateur status would be jeopardized if he or she receives more than actual and necessary expenses to compete on the team.

(b) A prospective student-athlete who does not initially enroll full-time in a collegiate institution within one year following the high school graduation date of the prospective student-athlete's class and participates in organized events after the one-year period shall be charged with a season of intercollegiate competition for each year of participation and shall fulfill an academic year in residence on matriculation at the certifying institution before being eligible to represent the institution in intercollegiate competition.

(2) The cabinet reviewed the final report of the Task Force on Commercial Activity in Intercollegiate Athletics and learned that the Division I Board of Directors has charged the Leadership Council with managing consideration of the broad range of issues through the governance structure. The cabinet anticipates being called upon to make recommendations regarding the necessary implementation details relative to that portion of the principles pertaining to the amateurism rules.

(3) The cabinet agreed to support a 12-month pilot program that designates the U.S. Census Bureau Web site as the source for expense valuation determinations in those cases where the Eligibility Center and the institution cannot reach an agreement when determining the value of actual and necessary expenses under Bylaw 12.02.4.

(4) The cabinet did not support Proposal No. 2008-79 as written; however, noted that it would be supportive of an early to mid-May deadline. The cabinet requested that the staff prepare a white paper outlining alternatives and points of consideration for each alternative.

2. Lessons learned. What worked well during the winter series of meetings and where did you experience challenges? Possible discussion topics include:

a. Level of preparation by members. The committee members reported that their members appeared to be very well prepared for meetings and discussed the fact that,

as chairs, it is incumbent on them that they set high expectations for cabinet and council members. They agreed that agendas should be built on the assumption that cabinet/council members will read materials prior to meetings and that the meetings should be focused on group examination of issues, rather than receipt of governance reports. The members suggested that necessary presentations should be limited in scope and materials supporting any presentation should be provided in advance of meetings.

b. Structure of meetings and agendas. The Communications and Coordination Committee chair reminded the committee that the new Division I governance structure was developed in part on the premise that the cabinets and councils would focus their meetings on a few items important to the overall Division I agenda. The committee members shared successful practices from their recently concluded meetings, which included the following:

(1) Requesting that cabinet and council members put personal electronic devises away during the meeting with the understanding there would be a set schedule of meeting breaks to allow members time to return phone calls.

(2) Scheduling a conference call in advance of the cabinet meeting to review preliminary matters and necessary governance reports.

(3) Establishing small discussion groups during the course of the meetings to allow members to not only get to know one another better but to benefit from small group discussions. It was mentioned that the composition of these groups was purposefully changed during the course of the meeting and the discussions appeared to be more productive when more structure was provided for the discussion on the front end.

c. Role of the SAAC member. The committee members reported that the SAAC members assigned to the cabinets and councils appear to be making important contributions to the meetings. It was suggested that a SAAC report be included as a standing agenda item for all councils and cabinets. Committee members noted they are planning to rely on SAAC members to provide feedback and input on the key issues on the Division I agenda. Issues being discussed at the cabinet level where the SAAC can be helpful include the examination of issues surrounding early recruitment, the use of technology in recruitment and student-athlete nutritional needs. Cabinet members also noted it may be helpful to assign SAAC members to cabinets based on their background, interest and sport affiliation.

d. Meeting reports. The staff reported that they are trying to ensure the meeting reports are "user friendly" to the membership so that people can stay informed about governance issues. The staff is attentive to ensuring an increased level of uniformity in the reports so they are easy for the membership to read and is trying to ensure that the proper balance is struck between providing an informative report and ensuring reports are not too lengthy. The committee discussed the importance of finding this balance point mindful that not all conferences have representatives on the cabinets. The staff agreed to keep the committee informed regarding developments in this area.

e. Use of technology. Amateurism Cabinet chair Mike Rogers shared his interest in having electronic chat rooms established so that cabinet and council members can share ideas on issues in between meetings. Members indicated general interest in learning more about the possibility of such technology, although it was noted that this tool should not be used to raise the level of expectation for representatives serving in the structure. The staff agreed to explore the available options and to report back to the committee.

3. Communication efforts. The committee members noted they have tried to stress the importance of cabinet and council representatives reporting back to their conferences and to affiliate groups to which they belong. Committee members were asked to share with staff any feedback they receive regarding communication with the broader Division I membership. The staff shared with the committee that outreach to the Division I membership regarding governance issues and communication would be a priority in the months ahead.

4. Leadership succession planning. The committee discussed as the new Division I governance structure was being established, the staff purposefully presenting the Division I Board of Directors with a slate of chairs that not only provided for experienced leadership but represented the diversity of the division in terms of gender, ethnic, positional and subdivision diversity. As the cabinets and the councils look to appoint vice chairs or develop succession plans, there needs to be a high level of coordination between all the cabinets and the councils to ensure that, at a minimum, this current level of diversity is maintained. The committee noted the complexity of the situation and suggested time be reserved on a future conference call to discuss this issue. The staff also agreed to try to suggest some possible approaches to address this situation.

5. Brief preview of the Leadership Council and Legislative Council meetings.

   a. Leadership Council. The Leadership Council chair reported that the council is next expected to meet on March 24. The focus of that group's meeting will be the on-going discussion regarding possible Division I standards and on the report of the Task Force on Commercial Activities in Division I Intercollegiate Athletics. He noted that the important discussion of membership standards may require input from a number of the cabinets as well.

   b. Legislative Council. The Legislative Council chair reported that at its next meeting on April 20, 2009, the council would formally consider the proposals still remaining in the 2009-10 legislative cycle plus any amendments or requests for non controversial or emergency legislation. He mentioned that the comments from the cabinets are helpful to the broader review of legislation.

6. Cabinets and Councils meeting schedule. The committee was informed that the staff is exploring the idea of trying to schedule cabinet meetings immediately one after the other in the same locale to determine if it allows for enhanced cost and planning efficiencies. The staff agreed to share its findings with both the committee members and the staff liaisons. Cabinet members noted such a schedule may have the added benefit of allowing for more coordination between the cabinets.

7. Proposed future call dates. The group determined that a conference call was not needed in advance of the April 20, 2009, Legislative Council meeting and requested that the next call be conducted in early May so that it is in advance of both the June cabinet meetings and conference spring meetings.

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