A G E N D A

National Collegiate Athletic Association

Executive Committee

NCAA National Office
Indianapolis, Indiana

April 30, 2009
3 to 6 p.m.

1. Welcome and announcements.

2. Approval of January 17, 2009, meeting minutes. (Action) [Supplement No. 1]

Anticipated Action. Approve the January 17, 2009, meeting minutes.

3. NCAA President's report.

   a. NCAA conflict of interest policy. (Action) [Supplement No. 2]

Anticipated Action. Approve minor policy revision.

   b. Update on new membership initiatives. (Information)

Informational. Receive an update regarding potential membership models for the NCAA.

   c. Report from the NCAA Committee on Competitive Safeguards and Medical Aspects of Sports. (Action) [Supplement No. 3]

Anticipated Action. Approve the NCAA drug-testing results for publication..

4. NCAA Executive Committee Finance Committee report.

Anticipated Actions. Receive budget-to-actual financial report for the second quarter, review projected revenues and expenditures, and review cost savings.

   a. Second quarter FY 2008-09 budget-to-actual. (Information) [Supplement No. 4]

   b. Projected FY 2009-10 revenues and expenditures. (Information) [Supplement No. 5]

   c. FY 2009-10 maintenance budget requests. (Action) [Supplement No. 6]

d. Cost savings. (Information) [Supplement No. 7]

e. Committee meeting policy. (Action) [Supplement No. 8]

6. Litigation update. (Information) [Supplement No. 9 will be available at the meeting.]

Informational. Receive an update from the NCAA general counsel regarding litigation and settlement actions.

7. NCAA Division I Board of Directors and Divisions II and III Presidents Councils reports. (Action may be necessary from the reports.)

Informational. Receive oral reports from the chairs of the Division I Board of Directors and the Divisions II and III Presidents Councils regarding divisional issues that have Association-wide impact.

8. NCAA Executive Committee Subcommittee on Gender and Diversity Issues. (Information) [Supplement No. 10 will be available at the meeting.]

Informational. Receive a written report summarizing the subcommittee's April 29 meeting.

9. NCAA Administrative Subcommittee. (Information) [Supplement No. 11]

Informational. Review report of subcommittee's March 3 call.

10. Future meetings. (Information)

Informational. Review dates of future Executive Committee meetings.

a. August 6, 2009. Indianapolis, Indiana.

b. October 29, 2009. Indianapolis, Indiana.

c. January 16, 2010. Atlanta, Georgia.

11. Adjournment.

SUPPLEMENT NO. 1
Executive Comm. 04/09

MINUTES OF THE

NATIONAL COLLEGIATE ATHLETIC ASSOCIATION

EXECUTIVE COMMITTEE

Gaylord National Resort and Convention Center
National Harbor, Maryland

January 17, 2009

Participants:

Michael Adams, University of Georgia, chair
Charles Bantz, Indiana Univ.-Purdue Univ. at Indianapolis
James Barker, Clemson University
Anthony DiGiorgio, Winthrop University
Damon Evans, University of Georgia
John Fry, Franklin & Marshall College
Bruce Grube, Georgia Southern University
Stephen Jordan, Metropolitan State College of Denver
Robert Kustra, Boise State University
Lynn Oberbilling, Smith College
Harvey Perlman, University of Nebraska, Lincoln
John Peters, Northern Illinois University
Beverley Pitts, University of Indianapolis
Thomas Powell, Mount St. Mary's University
Shirley Raines, University of Memphis
Edward Ray, Oregon State University
Tim Selgo, Grand Valley State University
Paul Trible, Christopher Newport University
Nancy Zimpher, University of Cincinnati
Bernard Franklin, NCAA
Delise O'Meally, NCAA, recording secretary

Myles Brand, NCAA, attended a portion of the meeting by videoconference.

Also in attendance were: Gary Brown, director of NCAA News; Elsa Cole, vice president of legal affairs and general counsel; Joni Comstock, senior vice president of championships; Dennis Cryder, senior vice president of branding and communications; Abe Frank, managing director of government relations; Jim Isch, senior vice president of administration/chief financial officer; Tom Jernstedt, executive vice president; Kevin Lennon, vice president of academic and membership affairs; Keith Martin, managing director of finance and operations; Wallace Renfro, vice president and senior advisor to the NCAA president; Greg Shaheen, senior vice president of basketball and business strategies; Robert Vowels, vice president of educational affairs

Charlotte Westerhaus, vice president of diversity and inclusion; Bob Williams, managing director of public and media relations; David Berst, Daniel Dutcher and Mike Racy, NCAA governance vice presidents; and Beth DeBauche and Leah Nilsson, NCAA governance directors.

[Note: These minutes contain only actions taken (formal votes or stated "sense of the meeting") in accordance with NCAA policy regarding minutes of all Association entities. While certain items on the Committee's agenda were acted on at various times throughout the meeting, all final actions within a given topic are combined in these minutes for convenience of reference.]

The meeting was called to order at 3:45 by the chair, President Adams. All members were present as noted above.

1. Welcome and announcements. Adams welcomed all attendees and thanked departing Division III Presidents Council chair, John Fry, and departing Divisions II and III Management Council chairs Debbie Chin and Del Malloy. He also welcomed incoming Divisions II and III Management Council chairs Tim Selgo and Lynn Oberbillig.

   Adams presented departing Division III Presidents Council chair John Fry with an award for his service to the Executive Committee.

2. Executive session. Adams convened an executive session where the Committee received an update from Brand and other staff members.

3. Approval of October 30, 2008, meeting minutes.

   It was VOTED

   "To approve the Executive Committee minutes of the October 30, 2008, meeting as distributed."

4. NCAA Executive Committee Finance Committee report.

   a. Fiscal year 2007-08 audited statements. The Finance Committee met in December with the audit firm of KPMG to review fiscal year 2007-08 financial statements and conduct the required audit communications and review. KPMG issued an unqualified opinion for the fiscal year statements ending August 31, 2008. Ray reported the following from the audit:

(1) The Association's total assets increased by approximately $25 million in comparison to the prior year. The increase was primarily in the investments holdings as of year-end. The committee spent considerable time discussing market volatility and the decrease in market value of investments as of the end of November.

(2) Even though the quasi-endowment has decreased in market value by more than 20 percent since August 31, the Association's financial position remains strong.

(3) The Association's net assets increased by more than $23 million this past fiscal year due to the surplus of revenues over expenses. It was noted that the Association does not budget investment earnings since these funds, by Executive Committee policy, are allocated to the quasi-endowment.

(4) All allocations to the respective reserves, per Executive Committee policy, have been made.

(5) It was noted that the Association has approximately $5.5 million in unallocated net assets.

(6) The Association had an increase in revenue this past year despite the losses in its investment earnings. The increase was primarily due to the increases in TV rights fees, ticket revenue from championships and the revenues from the Eligibility Center.

(7) Championships travel increased approximately 25 percent, which is reflected in the Division I championships program increases. The decrease in Association-wide expense is due to a reduction in legal expenses in the prior year, primarily the result of settling the White Case.

(8) Excess revenues over expenses for the year were $23.3 million.

It was VOTED

"To approve the audited financial statements prepared by the audit firm of KPMG."

b. Recommended uses of unallocated net assets. The Executive Committee reviewed the recommended uses of net unallocated assets.

It was VOTED

"To approve the following uses as recommended:

"• The Finance Committee recommends that the surplus of $5.5 million in unrestricted net assets be allocated in the following manner.

"(a) $2.75 million distributed back to the Division I members.

"(b) $2.75 million allocated to the quasi-endowment, per Executive Committee policy that requires one-half of any year-end surplus be allocated to the quasi-endowment."

c. First quarter fiscal year 2008-09 budget to actual. The Finance Committee chair reviewed the financials and there were no significant variations from the budget.

d. Investment subcommittee report. The investment subcommittee of the Finance Committee met in December and reports as follows:

(1) The past year has been difficult in the financial markets. The NCAA investment returns have declined similar to our various campuses. Returns over the past 12-month period ending November 30, 2008, have declined 28.1 percent for the quasi-endowment and 18.7 percent for the operating reserve funds.

(2) Despite the poor relative returns, the investment committee voted to rebalance the two portfolios in accordance with its asset allocation policies. It also voted to explore various opportunistic strategies for the future.

5. Litigation update. The Committee received a report from the NCAA general counsel regarding litigation and settlement actions.

6. NCAA Division I Board of Directors and Divisions II and III Presidents Councils reports.

a. Division I Board of Directors. The Committee received an update on the actions of the Division I Board of Directors that included the following:

(1) Override vote. The override vote on Proposal No. 2007-30-C was unsuccessful. [For 144, against 118, abstain 2.]

(2) Academic reform. Approved the development and implementation of a publically available Web site search mechanism that will provide for each

Division I head coach, the "lifetime APR batting average" accounting for all head coaching years. Additionally, the Board supported initiating efforts to gather additional academic and other information specific to head coaches so that the information is ultimately available to develop a secure Web site that could be available as a tool to institutional presidents. It recommended a deliberative approach, given the complexity of the issues.

(3) Task Force on Commercial Activity. Accepted a statement of guiding principles from the Task Force on Commercial Activity in Division I Intercollegiate Athletics. The statement is intended as a baseline for work by the Division I Leadership Council and the governance substructure, as those bodies seek to develop recommendations regarding implementation details.

(4) Division I Men's Basketball Academic Enhancement Group. Received an update on the ongoing work of the Division I Men's Basketball Academic Enhancement Group, which was charged with identifying ways to enhance the academic progress and graduation rates in men's basketball by the end of the academic year.

(5) Sportsmanship initiative. Received an update on the new sportsmanship initiatives and learned that the first phase is designed to address fan behavior. As part of this campaign, there will be a number of deliverables. In phase two, there will be a focus on the campus culture.

(6) Championships travel. Received information regarding the impact of recent staff-driven and governance-driven changes to championships travel policies, and heard that these changes have resulted in cost savings and help address issues related to capacity challenges.

(7) Legislative Council. Received a report from the Legislative Council reflecting the legislative actions of the Council in adopting legislation and tabled Proposal No. 2008-62 for discussion in April, which addresses how the governance structure addresses Football Championship Subdivision football issues.

b. Division II Presidents Council. The Committee received an update on the actions of the Division II Presidents Council that included the following:

(1) 2009 NCAA Convention. Completed another successful Convention. The membership voted on 13 proposals during the business session – 10 were passed; three were defeated. Significant proposals included:

(a) Proposal No. 2009-5. Division membership – definitions and applications – emerging sports for women – archery, badminton, synchronized swimming, team handball and sand volleyball, which adds sand volleyball as an emerging sports for women; further, to remove archery, badminton, synchronized swimming and team handball as emerging sports for women and to eliminate other specified legislation associated with these sports.

(b) Proposal No. 2009-6. Division II membership and committees – audit of membership requirements, which gives the Membership Committee the authority to conduct an audit of an institution's fulfillment of membership requirements if the institution is placed on probation for failure to fulfill more than one membership requirement during a 10-year period.

(2) CBS College Agreement. Approved a plan to extend the Division II national television initiative for at least two more years. The initiative has provided a broad range of coverage for Division II national championships and has enhanced regular-season coverage in football and men's and women's basketball. Division II is in the final year of a three-year agreement with CBS College Sports (formerly CSTV) that, as of this April, will have provided live regular-season football and basketball exposure for more than 70 Division II schools, representing all 22 conferences. Discussions are taking place with CBS Sports on extending the current agreement.

(3) Game environment pledge. Noted that every Division II president and chancellor has signed off on the game environment pledge initiated by the Presidents Council in April 2008. The initial phase of this initiative is complete; however, now each chancellor/president must implement this initiative on each respective campus.

(4) 2009-12 Division II Strategic Plan. Unveiled its strategic plan for 2009-12 at the 2009 Division II business session. This plan highlights the division's core values and guiding principles. The 2009-2012 Division II Strategic Plan is outcome-driven and holds various governance structure and membership groups accountable for its success.

c. Division III Presidents Council. The Committee received an update on the actions of the Division III Presidents Council. These included:

(1) 2009 NCAA Convention. The Division III Membership adopted eight proposals, defeated one proposal and referred one proposal to the governance structure. Two conference-sponsored proposals were withdrawn. Proposals of significance included:

(a) Proposal No. 2009-3. Defeat of a proposal that would have established a start date of August 15 for fall sports other than football. This proposal would have replaced the current counting formula to establish a fall sport start date based on an institution's first date of classes and first contest. The proposal was defeated to avoid the addition of days to the preseason, which would have impacted campuses financially, as well as shorten the summer break period for both student-athletes and coaching staff.

(b) Proposal No. 2009-7. Removal of archery, badminton, synchronized swimming and team handball from the list of emerging sports for women. While this proposal originally included the addition of equestrian to the list of emerging sports for women, the Presidents Council did not move the equestrian-related sections of this proposal due to feedback received from that sports community that the proposal may actually result in a decrease in the number of varsity equestrian programs in the division.

(c) Proposal No. 2009-9. Adoption of a proposal to require that all head coaches be certified in first aid, cardiopulmonary resuscitation and automated external defibrillator use.

(d) Proposal No. 2009-12. Referral to the Management Council of a proposal that would have allowed the nontraditional segment and related athletics activity to occur until the day prior to the final examination period in fall sports. While the proposal was initially projected to bring consistency in end dates in the spring and fall nontraditional segments, feedback from the Faculty Athletics Representatives Association and the national Student-Athlete Advisory Committee indicated that the governance structure should seek to develop a proposal that not only created consistency between the fall and spring sports but also removed the nontraditional segment from the period immediately preceding final exams.

(2) Membership growth white paper discussion. The Division III membership engaged in a series of conversations regarding the presidentially authored white papers on membership growth. The Presidents Council established priorities and an implementation timeline for all recommendations included in the white paper series. Papers on presidential leadership and the Division III philosophy and identity are of highest priority. Other papers discuss financial aid standards; Division II as membership destination; sports sponsorship and membership requirements; playing season standards; academic considerations; championships; and budget and dues structure. White paper recommendations and priorities were shared at the presidents' issues forum and luncheon, as well as the Division III business session, and will serve as the basis for the division's agenda for the next several years.

7. Future meetings. The Committee reviewed its future meetings schedule.

8. Adjournment. Adams adjourned the meeting at 6:15 p.m.

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National Collegiate Athletic Association

Executive Committee

CONFLICT OF INTEREST POLICY

Conflict of Interest Statement

The NCAA is a voluntary Association comprised of colleges, universities, conferences and other organizations, and governed through a membership-led committee structure. Within the governance structure, committee members must carefully balance their responsibilities to their respective institutions and/or conferences with the obligation to advance the interests of the Association, the division, or the sport, and ultimately enhance the student-athlete experience. While the fiduciary obligations of committee members to their own institution, their conference, and to the Association ordinarily are not in conflict, it is recognized that as a representative membership organization, committee members' fiduciary obligations are first to their institution, second to their conference, and third to the Association. NCAA committee service involves important ethical and moral obligations. Committee integrity is critical to the decision-making process and includes trust, confidentiality and honesty in all issues and aspects of service and representation. NCAA committee members shall disclose any conflict or potential conflict between their respective personal, professional, institutional, conference, or business interests and the interests of the Association that may affect or otherwise threaten such integrity, in any and all actions taken by them on behalf of the Association, for committee evaluation under this Statement.

In addition to any fiduciary obligation to their institution and conference, committee members also have a fiduciary duty to the Association not to use knowledge or information obtained solely due to service on that committee to the disadvantage of the Association during the term of committee service. Further, a Committee member shall not participate in the committee's discussion or vote on any action that might bring direct or indirect personal financial benefit to the member or any organization (other than the member's institution or conference) in which the member is financially interested. A committee member should also not participate in a discussion or vote for which the member's institution or conference is to be accorded a special benefit beyond benefits shared with other institutions or conferences or is to receive a penalty or disqualification. A violation of either of the above rules by a member of the committee shall not invalidate the action taken by the committee if, following disclosure of the conflict of interest, the committee authorizes, ratifies or approves the action by a vote sufficient for the purpose, without counting the vote of the committee member with the conflict of interest, and the appropriate oversight body approves the action.

A committee member is responsible for advising the chair of any actual or potential conflicts of interest or obligations which he/she may have hereunder, and should recuse him/herself from participating in proceedings, as may be warranted by this policy. Abuse of one's position as a member of a committee may result in dismissal from that position. Where such abuse appears evident, a committee member will be notified by the committee chair and will have the opportunity to present a rebuttal or details of the situation. (August 2008 Executive Committee minutes)

Speaking Agent Policy

The president of the Association and the chair of the Executive Committee are the only individuals authorized to speak on behalf of the Association except as outlined below.

An individual representing a member institution or conference who speaks or opines on an Association issue only has the authority to express the view of that individual or the member institution or conference unless the individual has been designated by the Executive Committee of the Association as a speaking agent of the Association on that issue.

Committee chairs are hereby designated as speaking agents of their committees regarding issues within their committees' jurisdiction on which there is consensus, except that positions of advocacy on behalf of the committee or the Association to be communicated in writing or orally to persons or entities external to the Association must have prior approval by the NCAA Executive Committee or the president of the Association.

The president of the Association is hereby granted authority to designate additional speaking agents of the Association. *(April 2001 Executive Committee minutes)*

REPORT OF THE NCAA COMMITTEE ON COMPETITIVE SAFEGUARDS AND MEDICAL ASPECTS OF SPORTS (CSMAS)

NCAA Drug-Testing Results 2007-08

This report has been submitted for review by the NCAA Executive Committee. The NCAA Committee on Competitive Safeguards and Medical Aspects of Sports, CSMAS, seeks approval to publish the 2007-08 NCAA drug-testing results, as the NCAA has done since drug testing began in 1986. These results are aggregated by sport and do not provide any identifying information by school or individual.

Attached are the final results of 2007-08 NCAA drug testing in championships events for all divisions, and in the year-round testing program in Division I and Division II (Attachment 1). These results are inclusive of summer 2008 drug testing, which began as part of the year-round testing program in the summer of 2006.

NCAA drug-testing is administered by The National Center for Drug Free Sport, and reviewed biannually by CSMAS. It is notable that in addition to the NCAA drug-testing programs, most NCAA institutions and some conferences also conduct drug testing programs, independent of NCAA oversight.

NCAA championship drug testing includes testing for all classes of NCAA banned drugs, including steroids, stimulants, and street drugs (marijuana, THC and heroin). The NCAA does not currently test for human growth hormone, as a commercially viable test is not available. All championships are guaranteed to be tested at least once every five years, and some are tested annually.

NCAA year-round testing includes steroids, diuretics and urine manipulators (masking agents), and ephedrine. Every Division I football and baseball program is tested. All other sports in Division I and Division II are tested in a "weighted random" selection, using data from research (including the NCAA drug use survey) to test more in sports at higher risk of performance-enhancing drug use. Division III is completing a two-year pilot program to determine if the division will institute year-round drug testing.

Also included is a quick view of positive results over 10 years (Attachment 2), to identify trends of numbers of positive drug tests by class of banned drug. Though we had been seeing a trend in fewer positive for anabolic agents – steroids -- likely due to a number of environmental and policy factors (enhanced education, media and congressional focus on testing in sports, and federal regulations which removed many steroid precursors from the over-the-counter dietary supplement market), in the attached results we see an increase in positive tests for anabolic agents. This may be explained by advances in laboratory technologies, with analytical screening more sensitive and better able to detect some anabolic agents; in addition, in the past two years we have seen an increase in the number of student-athletes who

have been inquiring through the REC about supplements available over the internet that contain anabolic agents. The REC is a phone and Web-based hotline service subscribed to by the NCAA and staffed by Drug Free Sport, and provides authoritative information about supplements and NCAA banned drugs.

Future discussions include ongoing review of human growth hormone testing, support for drug-testing research to better detect performance-enhancing substances and to develop more economical drug testing, and new drug education delivery as part of a comprehensive efforts to deter drug use in sport.

Committee Chair: Debra Runkle, University of Dubuque, Iowa.
Staff Liaisons: David Klossner and Mary Wilfert, Educational Affairs

Drug Free Sport
THE NATIONAL CENTER FOR DRUG FREE SPORT, INC.

ATTACHMENT A1
SUPPLEMENT NO. 3
Executive Comm. 04/09

NCAA Drug-Testing Program
Positive Results Summary
August 1, 2007 – December 31, 2007 (Complete)

Number of Tests:

Drug	Class	YER	Champs./Bowl	Appeals
Amphetamine	Stimulant		I FB BCS (Med. Except.) I FB FCS (Med. Except.) III FB (5) (4 Med. Except.) III MSOC (2) (2 Med. Except.)	Appeal Denied (50%) (1)
Androstendione	Anabolic agent	II BA		
Boldenone	Anabolic agent	I WR		
Clenbuterol	Anabolic agent	II FB		
Cocaine	Stimulant		III MSOC	
Finasteride	Diuretic/other urine manipulators	I BCS FB I BCS FB I FCS FB		Appeals Granted (2)
Hydrochlorothiazide	Diuretic		III FB (2) (2 Med. Except.)	
Methamphetamine	Stimulant		III FB	Appeal Granted (1)
Methasterone	Anabolic agent	I BA		
Methenolone	Anabolic agent	I BCS FB		Appeal Denied (1)
Methylandrostandiol	Anabolic agent	I BCS FB		Appeal Denied (1)
Methylandrostanolone	Anabolic agent	I BA		
Methylphenidate	Stimulant		III MSOC (2) (1 Med. Except.)	
Modafinil	Stimulant		III FB	Appeal Granted (1)
Nandrolone	Anabolic agent	I FCS FB II FB I BA (4) II BA (2)	I BCS FB III FB (2)	Appeal Denied (1)
Stanozolol	Anabolic agent	I FCS FB		
THC	Street drug		I FB BCS I FB FCS (4) II FB (4) III MSOC (5) III FB (6)	Appeals Denied (2)
Failed to Show	Protocol violation	I BA II FB II MXC (2)		
Totals		23	39 (11 Med. Except.)	4 Appeals Granted 6 Appeals Denied
Total Number of Samples Collected		4,468	985	

Sports selected for testing are based on a many factors, including survey data, sports participation and committee recommendations.

FBS – Football Bowl Series (Former I-A) FCS – Football Championship Series (Former I-AA)
ME – Medical Exception Granted N/A – No Action Taken

Drug Free Sport
THE NATIONAL CENTER FOR DRUG FREE SPORT, INC.

ATTACHMENT A2
SUPPLEMENT NO. 3
Executive Comm. 04/09

NCAA Drug-Testing Program
Positive Results Summary
January 1, 2008 – August 31, 2008

Drug	Class	YER	Champs./Bowl	Appeals
Amphetamine	Stimulant		I WR (3 - 2 ME) I MBB (ME) I WIH (2 - 2 ME) I BA (12 - 12 ME) II MSW (ME) II BA (2 - 2 ME) III MIH (ME) III WR (2 - 2 ME) III WTO (ME)	Appeal Denied (1)
Boldenone	Anabolic agent	I BCS FB I FCS FB (2) II FB (2) DI BA		Appeal Denied (1)
Caffeine	Stimulant		I WIH	Appeal Denied (50%) (1)
Danazol	Anabolic agent		I BA	Appeal Granted
Dehydronandrolone	Anabolic agent	I FCS FB II FB		Appeal Denied (2)
Torsemide	Diuretic		DIII WR	Appeal Denied (1)
Finasteride	Diuretics/urine manipulators	I FCS FB III MIH		Prev. Appeal Granted
Hydrochlorothiazide	Diuretic	II FB (ME) II MSOC (ME)		
Hydroxyandrostenedione	Anabolic agent	DI BA		Appeal Denied (1)
Madol	Anabolic agent	II FB		Appeal Granted (1)
Methandienone	Anabolic agent	II FB		
Methylandrostandiol	Anabolic agent	I FCS FB II FB		Appeal Denied (1)
Nandrolone	Anabolic agent	I FBS FB (2) I FCS FB (2) I BA II FB	DI BA	Appeal Denied (1)
Stanozolol	Anabolic agent	I FBS FB I FCS FB (2) II FB (3) DII BA (4) (2 Summer)	DII BA (2)	Appeal Denied (2) Appeal Denied (50%) (1)
Testosterone	Anabolic agent	I FBS FB (7 - 1 ME; 4 N/A) I FCS FB (N/A) I BA (2 - 1 N/A) DII FB (N/A) DII MIH		Appeal Granted (1) Appeal Denied (1)
THC	Street drug	III FB (Exit Test)	I MBB (3) I BA (2) II BA	
Failed to Show	Protocol violation	I FBS FB (1) I FCS FB (7) II FB (6)		
Totals		60 (11 ME; 7 N/A)	37 (24 ME)	3 Appeals Granted 13 Appeals Denied
Total Number of Samples Collected		6,379 YER + 227 Summer	1,527	3 Appeals Granted 13 Appeals Denied

Sports selected for testing are based on a many factors, including survey data, sports participation and committee recommendations.

FBS – Football Bowl Series (Former I-A) FCS – Football Championship Series (Former I-AA)

ME – Medical Exception Granted N/A – No Action Taken

NCAA Drug Testing

Post-Season Results (medical exception granted)

	98 99	99 00	2000 01	2001 02	2002 03	2003 04	2004 05	2005 06	2006 07	2007-08
Total No. of Tests	1128	1488	1474	1657	1513	1561	1516	2565	2581	2512
Stimulants	5	10	5	7	10	13	14	27(23)	30(27)	38(33)
Steroids	1	3	2	4	5	-	2	6	3	7
Beta blockers							0	0	0	0
Diuretics or Manipulators						1	3	4(2)	2	7(2)
Street Drugs	5	20	7	10	8	10	17	37	21	26
Protocol issues	1	2	-	-	1	-	2	0	1	0
Peptide Hormones									1(1)	0
Total positives										78(35)

Year-Round Results (medical exception granted)

	98 99	99 00	2000 01	2001 02	2002 03	2003 04	2004 05	2005 06	2006 07	2007-08
Total No. of Tests	9078	9206	9206	9042	9256	8980	10,094	10,106	10,468	11,074
Ephedrine	x	x	x	0	0	0	1	0	0	0
Steroids	90	92	93	71	80	46	49	46	27	57
Diuretics or Manipulators		3	2	2	1	2	0	2(2)	1	7(2)
Street Drugs (Exit Test)										1
Protocol issues	25	6	2	4	-	-	18	18	17	18
Total Positives										83(2)

THE NATIONAL COLLEGIATE ATHLETIC ASSOCIATION
COMPARISON OF BUDGET TO ACTUAL REVENUE AND EXPENSE
FOR THE 3-MONTH PERIOD ENDED FEBRUARY 28, 2009

REVENUE:	APPROVED 2007-08 BUDGET	ACTUAL THROUGH 2/29/2008	PERCENT OF ACTUAL TO BUDGET	APPROVED 2008-09 BUDGET	ACTUAL THROUGH 2/28/2009	PERCENT OF ACTUAL TO BUDGET
Television and Marketing Rights Fees	548,250,000	179,876,206	33%	591,250,000	180,677,938	31%
Championships Revenue:						
Division I men's basketball	39,570,000	25,808,230	65%	42,070,000	25,758,137	61%
Other Division I championships	14,635,000	2,529,136	17%	16,135,000	3,180,011	20%
Division II championships	440,000	294,114	67%	440,000	206,508	47%
Division III championships	265,000	86,561	33%	265,000	76,710	29%
Total Championships Revenue	54,910,000	28,718,041	52%	58,910,000	29,221,366	50%
Investments, Fees and Services	9,830,000	13,589,121	138%	9,830,000	13,735,545	140%
Membership Dues	1,010,000	1,418,864	140%	1,010,000	1,049,711	104%
TOTAL NCAA OPERATING REVENUE	614,000,000	223,602,232	36%	661,000,000	224,684,560	34%

NCAA Comparison of Budget to Actual
As of February 28, 2009
Page Number 2

DIVISION SPECIFIC EXPENSES	APPROVED 2007-08 BUDGET	ACTUAL THROUGH 2/29/2008	PERCENT OF ACTUAL TO BUDGET	APPROVED 2008-09 BUDGET	ACTUAL THROUGH 2/28/2009	PERCENT OF ACTUAL TO BUDGET
DIVISION I EXPENSE AND ALLOCATION						
Distribution to Division I members:						
Distribution to institutions' athletic and conference programs (Note 1)	293,681,000	1,001,946	0%	316,906,000	2,746,811	1%
Distribution to student-athlete programs (Note 2)	64,825,000	65,673	0%	71,321,000	150,224	0%
Total Distribution to Division I members	358,506,000	1,067,619	0%	388,227,000	2,897,035	1%
Championships:						
Men's basketball:						
Game Expense	4,716,400	2,946,936	62%	4,706,700	2,356,474	50%
Travel	10,331,100	494,326	5%	10,793,900	57,108	1%
Other Division I championships:						
Game Expense	10,039,775	1,537,026	15%	9,127,155	2,143,814	23%
Travel	33,053,500	7,333,755	22%	33,871,120	6,964,900	21%
Division I Basketball - Other	1,000,000	841,722	84%	3,000,000	360,236	12%
Total Division I championships	59,140,775	13,153,765	22%	61,498,875	11,882,532	19%
Total Other Division I Programs	2,732,900	701,015	26%	2,448,500	652,136	27%
TOTAL DIVISION I EXPENSE AND ALLOCATION	420,379,675	14,922,399	4%	452,174,375	15,431,703	3%

NCAA Comparison of Budget to Actual
As of February 28, 2009
Page Number 3

DIVISION SPECIFIC EXPENSES (CONT.)	APPROVED 2007-08 BUDGET	ACTUAL THROUGH 2/29/2008	PERCENT OF ACTUAL TO BUDGET	APPROVED 2008-09 BUDGET	ACTUAL THROUGH 2/28/2009	PERCENT OF ACTUAL TO BUDGET
TOTAL DIVISION II EXPENSE AND ALLOCATION (Note 3)	26,832,000	12,238,958	46%	28,886,000	10,506,431	36%
TOTAL DIVISION III EXPENSE AND ALLOCATION (Note 3)	19,525,000	9,433,433	48%	21,020,000	9,449,364	45%
TOTAL DIVISION SPECIFIC EXPENSES AND ALLOCATIONS	466,736,675	36,594,790	8%	502,080,375	35,387,497	7%
ASSOCIATION-WIDE EXPENSE - PROGRAM AND SERVICES						
Student-Athlete Welfare Programs and Services (Note 4):						
Insurance	12,030,000	7,845,868	65%	12,030,000	7,953,515	66%
Sports sciences	5,428,000	2,843,825	52%	5,649,800	2,945,843	52%
Scholarships and Education Programs	4,684,000	1,481,208	32%	4,504,500	1,710,136	38%
Youth programs	1,303,000	127,248	10%	601,500	156,197	26%
Total Student-Athlete Welfare & Youth Programs and Services	23,445,000	12,298,149	52%	22,785,800	12,765,690	56%
Membership Programs and Services:						
Branding and Communications (Note 6)	14,022,650	7,066,646	50%	13,824,250	8,556,028	62%
Membership Education and Outreach (Note 6)	6,539,763	3,377,221	52%	7,043,650	3,341,121	47%
Legal Services and Insurance	15,385,000	12,655,551	82%	16,260,000	11,557,735	71%
Other Program Services-Staffing						
Governance and Membership services (Note 6)	19,762,977	8,357,975	42%	19,217,430	8,650,930	45%
Enforcement Services (Note 6)	5,543,180	2,508,444	45%	5,717,800	2,606,345	46%
Championships (Note 6)	20,655,490	7,199,064	35%	21,746,710	9,520,535	44%
Total Membership Programs and Services	81,909,060	41,164,901	50%	83,809,840	44,232,693	53%
TOTAL PROGRAM AND SERVICES EXPENSE	105,354,060	53,463,050	51%	106,595,640	56,998,383	53%

NCAA Comparison of Budget to Actual
As of February 28, 2009
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ASSOCIATION-WIDE EXPENSES (CONT.)	APPROVED 2007-08 BUDGET	ACTUAL THROUGH 2/29/2008	PERCENT OF ACTUAL TO BUDGET	APPROVED 2008-09 BUDGET	ACTUAL THROUGH 2/28/2009	PERCENT OF ACTUAL TO BUDGET
ADMINISTRATIVE SERVICES						
General and Administrative expenses (Note 5)	15,075,655	6,827,223	45%	16,149,965	7,924,456	49%
General and Administrative Support (Note 6)	11,260,640	5,493,278	49%	11,637,660	5,697,526	49%
TOTAL ADMINISTRATIVE SERVICES	26,336,295	12,320,501	47%	27,787,625	13,621,983	49%
Division II and III Championships and Program Support	(1,580,900)	(790,450)	50%	(2,014,571)	(1,007,286)	50%
TOTAL ASSOCIATION-WIDE EXPENSES	130,109,455	64,993,101	50%	132,368,694	69,613,080	53%
TOTAL NCAA OPERATING EXPENSES	596,846,130	101,587,891	17%	634,449,069	105,000,577	17%
Legal contingencies and reserves	7,362,870		0%	12,540,591		0%
President's Reserve	3,000,000	97,295	3%	4,723,840	273,502	6%
Centennial Celebration						
Championships Anniversaries					34,494	
NIT LLC	(375,000)	(2,342,379)	625%	-	(1,562,523)	#DIV/0!
Eligibility Center, LLC	(800,000)	(1,572,680)	197%	(1,719,000)	(916,532)	53%
Eligibility Center Transition	250,000	-	0%	250,000		0%
College Football Officiating, LLC	200,000	16,816	8%	199,500	35,746	18%
Amortization of NIT, LLC Assets	3,336,000			3,336,000		
Arbiter, LLC				-	100,363	#DIV/0!
Quasi-Endowment Reserve (Unrestricted)	5,100,000		0%	8,140,000		0%
Quasi-Endowment Reserve (Restricted)	(920,000)	-	0%	(920,000)		0%
TOTAL CONTINGENCIES AND RESERVES	17,153,870	(3,800,948)	-22%	26,550,931	(2,034,951)	-8%
TOTAL	614,000,000	97,786,943	16%	661,000,000	102,965,626	16%

Note 1: Amount sent to institutions and conferences to subsidize student-athlete's grants-in-aid and sports programs.
Note 2: Distribution to student-athlete programs includes the academic enhancement fund, the special assistance fund and the student-athlete opportunity fund..
Note 3: Division II and III allocations are calculated at 4.37% and 3.18%, respectively, of NCAA operating revenue less CBS advance rights fees and interest income.
Note 4: 'Student-Athlete Welfare Programs and Services' does not include distributions to student-athlete programs.
Note 5: General and administrative expenses include rent, computer services, furniture and equipment, depreciation and other general office expenses.
Note 6: Includes salaries, payroll taxes, pension contributions, insurance, travel expenses and entertainment expenses for each functional area.

The National Collegiate Athletic Association
March 24, 2009 BAB

SUPPLEMENT NO. 5
Executive Comm. 04/09

FY 2008-09 and 2009-10
REVENUE AND EXPENSE BUDGET

REVENUE	2007-08 Actual Budget	2008-09 Projected Budget	2009-10 Projected Budget
Projected Total Revenue	614,000,000	661,000,000	710,000,000
Current Division I Distribution	358,506,000	358,506,000	387,227,000
Projected Division I Distribution Increase		28,721,000	31,159,000
Total Projected Division I Distribution		387,227,000	418,386,000
Projected Division I Championships & Programs	62,306,000	64,335,000	68,568,000
Division I New Initiatives:	-	1,397,000	1,456,000
Total Projected Division I Distribution and Champs	420,812,000	452,959,000	488,410,000
Projected Division II Allocation Guarantee	26,832,000	28,886,000	31,027,000
Projected Division III Allocation Guarantee	19,525,000	21,020,000	22,578,000
Association-wide Expenses & Reserves	146,831,000	147,938,000	157,355,000
Maintenance	-	7,839,000	**8,172,000**
EC & Presidential Initiatives		2,358,000	2,458,000
Projected Total Expenses & Unallocated Revenue	614,000,000	661,000,000	710,000,000

FY 2009-10
Finance Commitee Maintenance Budget Allocations

	Available Maintenance Dollars for 2009-10	$	8,172,000

	Description of Maintenance Requests	Amount Requested	Recommendations
1	Contract expense increase (Including research/library)	$ 442,000	$ 442,000
2	Division I championship travel	$ 900,000	$ 900,000
3	Insurance	$ 1,000,000	$ 1,000,000
4	Salary merit & equity adjustments (2.5%) (Each additional $100,000 = 0.25%)	$ 1,330,000	$ 1,330,000
5	Television and Marketing Rights Transition	$ 500,000	$ 500,000
6	Suspended membership dues 2009-10	$ 1,635,000	$ 1,635,000
7	Supplemental Distribution/Reserves	$ 2,365,000	$ 2,365,000
	Total Maintenance Budget Requests	$ 8,172,000	$ 8,172,000

Finance Committee
Maintenance Budget Allocation
2009-10

Line Item	Category Title	Description of Request	Amount of Request	Amount Recommended	Approved Amount
1	Contract Expense Increase	Consulting Services. The amount of this request represents 7.5% of the total spend for IT consulting services during the most recent fiscal year (2008). Work on several major membership-focused initiatives launched during FY 2008 and 2009 will continue thru FY 2010, driving the need to maintain current levels of spending for consulting services.	$ 200,000	$ 200,000	
		Building Management Overhead and Utilities - 3% increase divided over main Building, CC, HOC, DC and EC	$ 65,000	$ 65,000	
		Postage Increase - 5% Effective 5/11/2009	$ 4,000	$ 4,000	
		Shipping Increase - Average increase of 6% effective 1-1-09	$ 3,000	$ 3,000	
		Increase funds due to rising subscription and document delivery costs. In the past year alone, the library's document delivery expenditures have tripled. Also, journal subscription prices continue to rise. The library currently subscribes to 39 different periodicals, varying from newspapers to scholarly journals. This past year, subscription prices rose approximately six percent. This, in concert with the increase in our SPORTDiscus subscription and the addition of Lexis-Nexis, necessitates additional funds to accommodate the needs of the staff and membership.	$ 7,000	$ 7,000	
		Increase funds committed to maintain electronic collections of championship records and Convention Proceedings. These are cornerstones of the virtula library. The research department has reallocated $20,000 to this effort, but those funds are insufficient to conduct annual updates to these databases. To keep the virtual library a vital source for up-to-date information we need funds that allow us to ensure that these collections are updated on an annual basis.	$ 15,000	$ 15,000	
		Contractual increase for services provided by National Center for Drug Free Sport	$ 148,000	$ 148,000	

Finance Committee
Maintenance Budget Allocation
2009-10

Line Item	Category Title	Description of Request	Amount of Request	Amount Recommended	Approved Amount
2	Division I Championship Travel	3% inflationary increase for Division I championship travel including basketball, baseball and football	$ 900,000	$ 900,000	
3	Insurance	Catastrophic insurance	$ 150,000	$ 150,000	
		D&O insurance	$ 225,000	$ 225,000	
		Liability insurance	$ 200,000	$ 200,000	
		Property insurance	$ 125,000	$ 125,000	
		Risk Management	$ 300,000	$ 300,000	
4	Salary Merit & Equity Adjustments	Salary merit & equity adjustments (2.5%) (For each additional $100,000: 0.25%)	$ 1,330,000	$ 1,330,000	
5	TV/Marketing	Television and Marketing Rights Transition	$ 500,000	$ 500,000	
6	Membership Dues	Reduction of membership dues for active members.	$ 1,635,000	$ 1,635,000	
7	Supplemental Distribution	Supplement Distribution/Reserves	$ 2,365,000	$ 2,365,000	
		Grand Total	$ 8,172,000	$ 8,172,000	

FY 2008-09
Cost Savings Summary

SUPPLEMENT NO. 7
NCAA Executive Comm. 04/09

Description	Budget Reductions	Action
Committee and Staff Travel	500,000	Implement new process for committee and staff travel
Championships Travel	1,000,000	Implementation of new Championships' Travel Practices and Policies
Overnight Shipping	100,000	Implementation of best practices
Printing and Printers	100,000	Reduction in printers/review of print jobs and best practices
Central Services	100,000	Reductions in selected financial services budget
Insurance and Risk Management	1,000,000	Reductions from Policy Renewal Negotiations
Human Resources	100,000	Life, accident, and disability policy renewal/Reductions from H/R budget
Technology deferral	300,000	Delay in selected hardware purchases
Education Services/Misc. Programs	750,000	Reduction in program budget (i.e. youth clinics)
Research	250,000	Reduction in Research budget
Membership Services	225,000	Reduction in program budget membership services
Basketball & Corporate Alliances Programs	300,000	Reductions in selected basketball and corporate alliances budget
Miscellaneous National Office Activities	35,000	
Total	$4,760,000	

Meeting Policy Change
Holding NCAA Committee Meetings in Indianapolis

Request: The Executive Committee Finance Committee recommends that, as a first option, all NCAA meetings will be held in Indianapolis. The change in policy will help enhance the efficiency and effectiveness of NCAA operations. Furthermore, the adoption of the policy will save the Association approximately $500,000 annually when fully implemented.

Rationale:

Indianapolis is centrally located and has less expensive airline and hotel costs compared to other meeting locations. Moreover, the opportunity for meeting participants to access the full array of NCAA staff and services makes Indianapolis an attractive location for an efficient and effective meeting. The table below provides a summary of the estimated cost saving.

Committee and Staff Hotel	$ 230,000
Committee and Staff Airfare	$ 235,000
Staff Meals	$ 50,000

TOTAL **$ 515,000**

Estimated savings for committee lodging are based on Indianapolis hotel expenses averaging 12 percent less per night than hotels in other cities. Estimated savings for committee air travel are based on flights to or from Indianapolis being 10 percent less than flights versus other meeting locations. Estimated savings for staff expenses are based on actual staff costs for the 2008 fiscal year that could be eliminated as a result of meetings being local. In addition, the national office can leverage their meeting space and other services, such as technology, that are more cost efficient if meetings are held in the national office.

Policy:

As a first option, all NCAA meetings will be held in Indianapolis. The change in policy will enhance the efficiency and effectiveness of Association operations.

There will be a limited number of exceptions to the policy. For instance, all meetings that have a signed contract for a property outside of Indianapolis will be honored. Moreover, a request for an exception may be submitted when lodging rooms and meeting space are not available in Indianapolis or when meeting specifications indicate that a meeting can be conducted more efficiently and cost effective at a location other than Indianapolis.

Request for exceptions to the policy should be submitted to the senior or executive vice president with budget responsibility for the committee. If approved by the senior or executive vice president, the approval shall be forwarded to the travel staff, along with the request rationale and the estimated meeting cost. Should the meeting outside of Indianapolis be approved, the committee liaison will provide Short's Travel with at least three options to determine the property and city that best meets cost-savings goals and the requirements of the meeting. Short's Travel will work with the liaison to determine the ultimate meeting location.

SUPPLEMENT NO. 11
Executive Comm. 04/09

MINUTES OF THE

NATIONAL COLLEGIATE ATHLETIC ASSOCIATION

EXECUTIVE COMMITTEE ADMINISTRATIVE SUBCOMMITTEE

Teleconference March 3, 2009

Participants:

Michael Adams, University of Georgia
James Barker, Clemson University
Stephen Jordan, Metropolitan State College of Denver
Paul Trible, Christopher Newport University
Myles Brand, NCAA
Bernard Franklin, NCAA
Delise O'Meally, NCAA recording secretary

Michael Adams recused himself from participation in the proceedings.

Extension of the Term of Service of the Executive Committee Chair.

The subcommittee reviewed a resolution to extend the term of President Michael Adams as chair of the NCAA Executive Committee through April 2010.

It was VOTED

"That the following resolution shall be adopted.

> "*Whereas*, the NCAA Executive Committee is the highest ranking committee within the governance structure and has authority to address matters of an Association-wide nature.
>
> "*Whereas*, Division I members of the Executive Committee are appointed by the Division I Board of Directors. Divisions II and III members of the Executive Committee are appointed by the Divisions II and III Presidents Councils, respectively.
>
> "*Whereas*, President Michael Adams has served as a member of the Division I Board of Directors since April 2005, and as chair of the NCAA Executive Committee since April 2007.
>
> "*Whereas*, the Division I Board of Directors has extended President Adams' term as a member of the Board and has approved his continued service on the Executive Committee.

"*Now, Therefore Be It Resolved*, that:

"The Executive Committee Administrative Subcommittee hereby confirms the reappointment of President Michael Adams as chair of the Committee through April 2010."

# # # # #