## The Oklahoma District of the Lutheran Church Missouri Synod

**Financial Statements** 

December 31, 2018 and 2017



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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees

The Oklahoma District of the Lutheran Church – Missouri Synod

We have audited the accompanying financial statements of The Oklahoma District of the Lutheran Church – Missouri Synod (a non-profit District) which comprise the statements of financial position as of December 31, 2018 and 2017, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Oklahoma District of the Lutheran Church – Missouri Synod as of December 31, 2018 and 2017, and the changes in its net assets and cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

#### **Emphasis of Matter**

As discussed in Note 2 to the financial statements, the District adopted the Financial Accounting Standards Board's Accounting Standard Update (ASU) No. 2016-14, Not-for-Profit Entities (Topic 958) — Presentation of Financial Statements of Not-for-Profit Entities as of and for the year ended December 31, 2018. The requirements of the ASU have been applied retroactively to all periods presented. Our opinion is not modified with respect to this matter.

Tulsa, Oklahoma December 13, 2019

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## The Oklahoma District of the Lutheran Church – Missouri Synod Statements of Financial Position December 31, 2018 and 2017

Assets	2018	2017
Cash and cash equivalents	\$ 748,102	\$ 1,031,008
Contributions and other accounts receivable	98,912	123,072
Prepaid expenses	-	3,178
Investment in Lutheran Church Extension Fund	133,404	89,438
Land, buildings, and equipment, net	1,574,227	1,405,301
Funds held by third-party trustees	1,277	1,277
Other investments	3,556	 4,406
Total assets	\$ 2,559,478	\$ 2,657,680
Liabilities and Net Assets		
Liabilities		
Accounts and other payables	\$ 24,317	\$ 29,535
Deferred revenue	1,667	6,085
Total liabilities	25,984	35,620
Net Assets		
Net assets without donor restrictions		
Board designated program		
administration reserve	8,450	8,450
Net investment in land, buildings,	4 574 007	4 405 202
and equipment	1,574,227	1,405,302
Available for program expenditures	 489,867	 521,581
Net assets without donor		
restrictions, total	2,072,544	1,935,333
Net assets with donor restrictions		
Purpose restricted	454,673	680,450
Perpetual in nature	6,277	6,277
Net assets with donor		
restrictions, total	460,950	686,727
Total net assets	 2,533,494	 2,622,060
Total liabilities and net assets	\$ 2,559,478	\$ 2,657,680

## The Oklahoma District of the Lutheran Church – Missouri Synod Statement of Activities Year Ended December 31, 2018

	Without Donor Restrictions		h Donor trictions	Total
Revenue and Support				
Revenues Camp Lutherhoma Lutheran Witness Interest and investment income Conventions and workshops Unrealized losses Net assets released from restrictions	2	7,559 3,671 8,433 4,874 (850) 7,558	\$ - - - - - (567,558)	\$ 247,559 33,671 8,433 24,874 (850)
Total revenue	88	1,245	(567,558)	313,687
Support District Camp Lutherhoma Total support	75	3,051	 204,093 137,688 341,781	957,144 137,688 1,094,832
Total revenue and support	1,63	4,296	 (225,777)	 1,408,519
Expenses				
Program activities Camp activities World and national missions Congregational services	49	4,316 8,415 4,072	- - -	514,316 498,415 214,072
Total program expenses	1,22	6,803	 -	 1,226,803
Supporting activities Management and general Synodical budget		0,282 0,000	- -	 70,282 200,000
Total supporting expenses	27	0,282	-	 270,282
Total expenses	1,49	7,085	-	1,497,085
Change in net assets	13	7,211	(225,777)	 (88,566)
Net Assets, Beginning of Year	1,93	5,333	686,727	 2,622,060
Net Assets, End of Year	\$ 2,07	2,544	\$ 460,950	\$ 2,533,494

## The Oklahoma District of the Lutheran Church – Missouri Synod Statement of Activities Year Ended December 31, 2017

	Without Donor Restrictions		th Donor strictions	Total
Revenue and Support		_	_	
Revenues Camp Lutherhoma Lutheran Witness Interest and investment income Gain on disposal of assets Conventions and workshops Unrealized losses Net assets released from restrictions	\$	233,475 29,002 14,536 251,603 75 (527) 104,051	\$ - - - - 14,956 - (104,051)	\$ 233,475 29,002 14,536 251,603 15,031 (527)
Total revenue		632,215	(89,095)	543,120
Support District Camp Lutherhoma		729,414 -	159,468 149,092	888,882 149,092
Total support		729,414	 308,560	 1,037,974
Total revenue and support		1,361,629	219,465	1,581,094
Expenses				
Program activities Camp activities World and national missions Congregational services		515,873 446,784 213,784	- - -	515,873 446,784 213,784
Total program expenses		1,176,441	-	1,176,441
Support activities  Management and general  Synodical budget		65,377 201,451	- -	 65,377 201,451
Total supporting expenses		266,828		266,828
Total expenses		1,443,269	-	1,443,269
Change in net assets		(81,640)	219,465	137,825
Net Assets, Beginning of Year		2,016,973	467,262	2,484,235
Net Assets, End of Year	\$	1,935,333	\$ 686,727	\$ 2,622,060

## The Oklahoma District of the Lutheran Church – Missouri Synod Statement of Functional Expenses Year Ended December 31, 2018

	Program Activities		Supporting A			
	Camp	-	Congregational	Management	Synodical	
	Activities	Missions	Services	and General	Budget	Total
Salaries and benefits	\$215,532	\$ 20,000	\$ 62,473	\$ 20,824	\$ -	\$ 318,829
World mission support	-	790	-	-	200,000	200,790
Subsidies, grants,						
and other assistance	-	439,727	16,000	-	-	455,727
Supplies	69,013	164	33,921	4,543	-	107,640
Travel	1,778	490	9,544	1,718	-	13,530
Repairs and maintenance	23,888	-	-	-	-	23,888
Other program expense	12,236	-	1,424	22,483	-	36,143
Advertising	7,706	-	-	-	-	7,706
Continuing education	-	3,306	52,828	3,532	-	59,666
Conventions, conferences,						
workshops, and meetings	2,297	33,080	34,006	-	-	69,383
Board expenses	-	858	-	4,627	-	5,485
Insurance	36,885	-	1,979	660	-	39,523
Professional fees	-	-	-	9,176	-	9,176
Postage	6,829	-	581	1,832	-	9,242
Utilities	33,623	-	1,316	679	-	35,618
Bank fees	10,740	-	-	-	-	10,740
Depreciation	93,789			210		93,999
Total expense	\$514,316	\$498,415	\$ 214,072	\$ 70,282	\$200,000	\$1,497,085

## The Oklahoma District of the Lutheran Church – Missouri Synod Statement of Functional Expenses Year Ended December 31, 2017

	Program Activities			Supporting	Activities	
	Camp	1 TOBIGITI TICCIT	Congregational	Management	Synodical	
	Activities	Missions	Services	and General	Budget	Total
Salaries and benefits	\$201,945	\$ -	\$ 61,535	\$ 20,512	\$ -	\$ 283,991
World mission support	-	6,557	-	-	201,451	208,008
Subsidies, grants,		-/			, ,	,
and other assistance	-	429,951	20,000	-	-	449,951
Supplies	59,034	-	34,960	3,284	-	97,277
Travel	1,331	1,375	6,191	1,996	-	10,893
Repairs and maintenance	47,452	-	98	33	-	47,582
Other program expense	7,941	-	5,469	21,128	-	34,538
Advertising	7,987	-	224	-	-	8,211
Continuing education	-	4,857	64,341	1,106	-	70,304
Conventions, conferences,		-	·			
workshops, and meetings	1,327	3,683	15,804	-	-	20,814
Board expenses	-	253	-	4,648	-	4,901
Insurance	38,225	-	2,890	963	-	42,078
Professional fees	-	-	-	9,198	-	9,198
Postage	6,419	108	363	1,424	-	8,314
Utilities	38,791	-	1,910	877	-	41,578
Bank fees	9,733	-	-	-	-	9,733
Depreciation	95,688	-	-	210	-	95,898
Total expense	\$515,873	\$446,784	\$ 213,784	\$ 65,377	\$201,451	\$1,443,269

## The Oklahoma District of the Lutheran Church – Missouri Synod Statements of Cash Flows Year Ended December 31, 2018 and 2017

	2018		2017
Operating activities	 		
Change in net assets	\$ (88,566)	\$	137,825
Adjustment to reconcile change in net assets			
to net cash from operating activities:			
Depreciation	93,999		95,898
Gain on disposal of damaged assets	-		(219,507)
Unrealized (gain) loss on investments	577		527
Changes in operating assets and liabilities			
Contributions and other accounts receivable	24,160		(34,626)
Prepaid expenses	3,178		(3,178)
Accounts and other payables	(5,218)		(5,456)
Deferred revenue	(4,418)		6,085
Net cash provided by (used for) operating activities	 23,985		(22,432)
Investing activities			
Purchase of investments	(100,000)		(496)
Proceeds from the sale of investments	57,537		-
Dividend and interest income	(1,503)		-
Proceeds from insurance for damaged assets	-		293,428
Purchase of buildings and equipment	 (262,925)		(17,358)
Net cash provided by (used for) investing activities	 (306,891)		275,574
Financing activities			
Payments on loan payable	 		(137,225)
Net cash (used for) financing activities	 		(137,225)
Net change in cash and cash equivalents	(282,906)		115,917
Cash and cash equivalents, beginning of year	 1,031,008	_	915,091
Cash and cash equivalents, end of year	\$ 748,102	\$	1,031,008

#### Note 1 – District and Nature of Operations

The Oklahoma District of the Lutheran Church – Missouri Synod (the District) is one of 35 geographic districts of the Lutheran Church – Missouri Synod encompassing approximately 80 congregations in the state of Oklahoma. The District is a nonprofit District which relies on donations from its member congregations and individuals for a significant amount of its support.

The District has several principle activities including: World and National Missions, Camp Lutherhoma and Camp Lutherhaven, Congregational Services, and Mission and Ministry Support Services. World and National Missions includes synodical budget support, mission work, campus ministries, deaf ministries, ethnic ministries, urban ministries, and related conferences and events. Camp Lutherhoma and Camp Lutherhaven both provide a year-round outdoor setting to nurture discipleship in all ages while enjoying camp activities and fellowship. Congregational Services include providing support for churches in the District for programs such as Sunday school activities, ministry, and related conferences and events. Mission and Ministry Support Services provides financial and general service activities, the operations and maintenance of District office buildings, and the District's support of the Lutheran Church Extension Fund (LCEF) efforts. The Oklahoma District of the Lutheran Church – Missouri Synod was incorporated under the laws of the State of Oklahoma on June 19, 1924.

#### **Note 2 – Significant Accounting Policies**

#### Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles (GAAP). Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the District and changes therein are classified and reported as follows:

Net assets without donor restriction — Net assets whose expenditure is not subject to or are no longer subject to donor-imposed stipulations.

*Net assets with donor restriction* – Net assets whose use is limited by donor-imposed time and/or purpose restrictions.

Contributions are recorded when the donor makes a promise to give to the District that is in substance, unconditional. All donor-imposed restricted contributions are reported as increases to net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

## The Oklahoma District of the Lutheran Church – Missouri Synod Notes to Financial Statements December 31, 2018 and 2017

#### **Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

#### Cash Equivalents

The District defines cash equivalents as all highly liquid investments with an initial maturity of three months or less.

#### Investments

Investments consisting of time deposits invested in certificates maturing over three months from issue date with the Lutheran Church Extension Fund are carried at cost. Investments in marketable securities with readily determined fair values are reported at their fair market value. Investment income and gains and losses on investments are reported as increases or decreases in unrestricted net assets.

Advance sites and property held for sale are recorded at the lower of cost or estimated fair value. Advance sites include land purchased for future church sites or missions to be established by the District, as well as improvements, and all holding costs associated with the property. When the property is transferred to a congregation, the District may be reimbursed for these costs.

#### Pledges Receivable

Contributions are recorded in the period that an unconditional pledge is received. The District has elected the fair value option for valuing pledges receivable, as such pledges are recorded at their estimated fair value when received and are revalued annually. All pledges receivable at December 31, 2018 and 2017 are expected to be collected within one year. No allowance for uncollectible pledges has been recorded as management does not foresee any collectability issues based on past experience. Conditional pledges are not included as support until the conditions are substantially met.

Funds held by third-party trustees consist of an irrevocable trust from which the District is to receive the income in perpetuity. The principle is held in trust by the LCMS Foundation. The perpetual stream of income is viewed by the District as a promise to give by the individual who established the trust and has been recorded at the fair value of the trust. Given the nature of the promise, the District has recorded these contributions as net assets with perpetual donor restrictions. Increases or decreases in the fair value of the trust assets are recorded in the statements of activities as changes in net assets with perpetual donor restrictions.

## The Oklahoma District of the Lutheran Church – Missouri Synod Notes to Financial Statements December 31, 2018 and 2017

#### Land, Buildings, and Equipment

Land, buildings, and equipment are recorded at cost, except for property received by gift which is recorded at fair value on the date of receipt. The District reports gifts of land, buildings, and equipment as unrestricted support unless explicit donor restrictions specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor restrictions about how long those long-lived assets must be maintained, the District reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Buildings, improvements, equipment, and vehicles are depreciated using the straight-line method over 15 to 25 years for buildings and improvements and over 3 to 10 years for equipment and vehicles. Generally, the District capitalizes land, building, and equipment purchases in excess of \$500 with an estimated useful life of more than one year.

#### Concentration of Credit Risk

Occasionally, the District's cash deposits may exceed the amounts insured by the F.D.I.C. Amounts on deposit with the Lutheran Church Extension Fund (LCEF) are secured by assets of the LCEF, which consist primarily of loans receivable from various other Missouri Synod entities throughout the nation. Although the deposits are not insured by any federal agency, or by private insurance, they are collateralized by real property; therefore, it is not possible to determine the amounts, if any, at risk on December 31, 2018 and 2017. However, the amounts on deposit are adequately diversified and do not represent significant concentrations of market risk.

#### Income Taxes

The District is included in a blanket tax determination letter received by the Lutheran Church – Missouri Synod; as such under Section 501(c)(3) it is exempt from both federal income taxes and filing requirements. Accordingly, no provision for income tax is included in the accompanying financial statements.

#### Subsequent Events

The District has evaluated subsequent events through December 13, 2019, the date the financial statements were available to be issued.

#### Advertising and Promotions

The District expenses advertising and promotion costs as incurred. Advertising costs totaled approximately \$8,211 for 2018 and \$7,706 for 2017.

#### Functional Expenses

The cost of providing certain activities of the District have been summarized on a functional basis in the Statements of Functional Expenses. Certain categories of expenses are attributable to district programs and administrative support. These expenses include depreciation, salaries, payroll taxes and other benefits, and supplies. Depreciation is allocated based on nature and location of assets in service. Other expenses are allocated based on estimates of time and effort.

#### New Accounting Pronouncement

In 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-14, *Presentation of Financial Statements for Not-for-Profit Entities*. In addition to changes in terminology used to describe categories of net assets throughout the financial statements, new disclosures were added regarding liquidity and availability of resources and related to functional allocation of expenses. This ASU became effective for entities with financial reporting periods beginning after December 15, 2017.

The accompanying information from the 2017 financial statements has been restated to conform to the 2018 presentation and disclosure requirements of ASU 2016-14. Net assets with donor restrictions were presented separately on the 2017 audited financial statements as temporarily restricted net assets of \$680,450 and permanently restricted net assets of \$6,277. The reclassifications have no effect on total net assets or total changes in net assets as previously reported.

#### Note 3 - Cash and Cash Equivalents

As of December 31, 2018 and 2017, cash and cash equivalents consisted of the following:

	 2018	2017
Bank of Oklahoma, N.A.		
Interest bearing checking account	\$ 212,109	\$ 457,923
First State Bank, Tahlequah, Oklahoma		
Interest bearing checking account	129,884	96,137
Lutheran Church Extension Fund		
Interest bearing account	403,161	474,040
Temporary investments	2,748	2,708
Petty cash funds	200	200
	\$ 748,102	\$ 1,031,008

#### Note 4 - Investment in Lutheran Church Extension Fund - Missouri Synod

Funds invested in certificates maturing over three months from issue date are not considered cash equivalents. As of December 31, 2018 and 2017, the investment included the following deposits:

	2018	2017
Funds without restrictions:		
Variable rate Sixty Month Certificates	\$ 100,000	\$ 56,480
Funds with purpose restrictions:		
.6250% Rate, Fifteen Month certificate	28,388	27,942
Funds with perpetual restrictions:		
Variable rate Sixty Month Certificate	5,016	5,016
	\$ 133,404	\$ 89,438

#### Note 5- Fair Value Measurements

Certain assets on the accompanying financial statements are measured at fair value. Generally accepted accounting principles defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy is utilized which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

**Level 1** Quoted prices in active markets for identical assets or liabilities.

**Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in active markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

**Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

#### Note 5 – Fair Value Measurements (continued)

Assets measured at fair value on a recurring basis at December 31, 2018 and 2017 are as follows:

December 31, 2018	Level 1		Le	evel 2		evel 3
Assets						
Pledges receivable	\$	-	\$	-	\$	98,912
Investment in LCEF		133,404		-		-
Other investments		3,556		-		-
Funds held by third-party trustees				1,277		
	\$	136,960	\$	1,277	\$	98,912
December 31, 2017	L	evel 1	Le	evel 2	L	evel 3
Assets						
Pledges receivable	\$	-	\$	-	\$	123,072
Investment in LCEF		89,438		-		-
Other investments		4,406		-		-
Funds held by third-party trustees		_		1,277		-
	\$	93,844	\$	1,277	\$	123,072
Liabilities						
Loans payable to LCEF	\$	-	\$		\$	

Reconciliation of activity for assets measured at fair value based on significant unobserved (level 3) information:

Balance, beginning of year	\$ 123,072
Pledges collected	(123,072)
New pledges	98,912
	\$ 98,912

Pledges receivable are reported at net realizable value if, at the time the promise is made, payment is expected to be received in one year or less. All pledges at December 31, 2018 and 2017 were expected to be collected within one year, thus face value approximates fair value.

#### Note 6 - Land, Buildings, and Equipment

At December 31, 2018 and 2017 land, buildings, and equipment consisted of the following:

	2018	2017
Camp Lutherhoma land	\$ 100,000	\$ 100,000
Camp Lutherhaven land	55,338	55,338
Buildings, improvements		
and equipment:		
Camp Lutherhoma	1,883,604	1,851,248
Camp Lutherhaven	237,120	245,610
Office equipment	25,554	25,554
Total	2,301,616	2,277,750
Accumulated depreciation	(966,448)	(872,449)
Construction in progress-		
Camp Lutherhaven	239,059	
	\$ 1,574,227	\$ 1,405,301

Depreciation charged to income for 2018 was \$93,999 and for 2017 was \$95,898.

#### Note 7 - Loans Payable to Lutheran Church Extension Fund

#### Line of Credit

The District has a \$388,946 unsecured line of credit with the Lutheran Church Extension Fund. On December 31, 2018 and 2017, the District did not have any outstanding advances from the line. The line matures in 2045.

#### Camp Lutherhaven

In connection with the purchase of the Camp Lutherhaven property, the District borrowed \$265,000 from the Lutheran Church Extension Fund using the land as collateral. Under the terms of the letter agreement, the initial interest rate was 5.625% and maturity date was January 3, 2025.

The balance of the note was paid in full by the District in February 2017.

#### Note 8 – Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes as of December 31, 2018 and 2017:

	2018	2017
Subject to expenditure for specified purpose:		
Oklahoma disaster relief	216,477	217,380
Mission and ministry support	38,723	40,759
Gayle Ross Memorial camp scholarship fund	31,764	41,181
Camp Lutherhaven	90,995	313,464
Camp Lutherhoma	76,714	67,666
Subject to permanent restriction		
Wieman Student Aid endowment	5,000	5,000
Schroeder endowment	1,277	1,277
	\$ 460,950	\$ 686,727

The District believes it has adequate liquidity to comply with donor restrictions.

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of the passage of time or other events specified by donors as follows:

	2018			2017	
Purpose restrictions accomplished:			_	_	
Mission and ministry support	\$	294,154		\$	6,148
Gayle Ross Memorial camp scholarships		9,417			21,990
Camp Lutherhaven		230,569			75,913
Camp Lutherhoma		33,418			-
	\$	567,558		\$	104,051

The Board designated \$8,450 for 2018 and 2017 for program administration reserves.

#### Note 9 - Endowment

The District has two endowment funds consisting of an irrevocable trust and a restricted donation to the District with balances on December 31, 2018 and 2017 of \$6,277.

The first, in the amount of \$1,277, is held by the LCMS Foundation for the benefit of the District. The LCMS Foundation is subject to the Uniform Prudent Management of Institutional Funds Act. The Foundation may distribute up to five percent of the fair market value of the investment to the District annually.

#### Note 9 – Endowment (continued)

The second, in the amount of \$5,000, is invested by the District in a certificate of deposit at the Lutheran Church Extension Fund. The District is to receive the income generated by the investment and the principle is to be invested in perpetuity.

The income from the investments are available for expenditure on mission and ministry support.

The District is subject to the Oklahoma State Prudent Management of Institutional Funds Act (OSPMIFA). The Board of Directors of the District has interpreted OSPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. The District has interpreted OSPMIFA to permit spending from deficient funds in accordance with the prudent measures required under the law.

Endowment funds are invested assuming a moderate level of investment risk in cash based and blended investment funds to provide an average rate of return of approximately 1-2 percent annually.

Endowment activity during 2018 and 2017 consisted of the following:

	2018		2017	
Endowments for mission & ministry support				
Endowment net assets, beginning of year				
Wieman Student Aid endowment	\$	5,000	\$ 5,000	
Schroeder endowment		1,277	 1,277	
Endowment income, net		102	109	
LESS: Income moved to unrestricted income		(102)	(109)	
Other changes in endowment funds			 	
Endowment net assets, end of year	\$	6,277	\$ 6,277	

From time to time the fair value of assets associated with the endowment funds may fall below the level that the District's policies require to retain as a fund of perpetual duration. Deficiencies of this nature would be reported in unrestricted net assets. The District did not have any deficiencies as of December 31, 2018 and 2017.

#### Note 10 – Concordia Retirement Plan

The District participates in the worker benefit plan of the Lutheran Church – Missouri Synod. Substantially all full-time employees of the District are covered by these retirement and survivor programs. The District contributes a fixed percentage of each participant's salary to the plan. Retirement and survivor program expenses for the years ended December 31, 2018 and 2017 were approximately \$22,000.

#### Note 11 – Contingencies

The District is contingently liable as a guarantor on certain loans made by the Lutheran Church Extension Fund to congregations under District subsidy. The outstanding indebtedness of these congregations was approximately \$19,000 on December 31, 2017. The loan was paid in full during 2018 and had no balance outstanding at December 31, 2018.

#### Note 12 - Liquidity and Availability of Financial Assets

The District's primary sources of income are individual and regional member congregation contributions, both cash and in-kind. The District's working capital and cash flows are subject to annual variations attributable to fluctuations in member congregation tithing, annual programming and convention schedules, and timing of contribution receipts. The District strives to maintain adequate liquidity to fund near-term operations and provide reasonable assurance that long-term operations will continue and obligations will be discharged.

The District is substantially supported by restricted contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the District must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for general expenditure within one year. As part of the District's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations become due. In addition, the District has a \$388,946 line of credit, all of which was available for the District to draw from in the event of an unanticipated liquidity need.

The following table reflects the District's financial assets (cash, cash equivalents, restricted cash pledges, investments, and accounts receivable due within one year) as of December 31, 2018 and 2017, reduced by amounts not available for general expenditures within one year, reduced by amounts unavailable for general use because of donor or board imposed restrictions.

	2018		 2017	
Total financial assets	\$	983,974	\$ 1,247,924	
Less those unavailabe for general expenditure within one year due to:				
Purpose restrictions		454,673	680,450	
Perpetual restrictions		6,277	6,277	
Board designated operating reserve		8,450	 8,450	
Financial assets available to meet cash needs for general expenditure within one year	\$	514,574	\$ 552,747	