Instructor: Karen R. Johnson, PhD  
Office: UNT Discovery Park, G150  
Email: Karen.Johnson@unt.edu  
Tel: (940) 565-3174  
Virtual Office Hours: By appointment

COURSE INFORMATION
- LTEC 5800/4050 – Entrepreneurship and Performance Improvement (3 credit hours)
- There will be NO face-to-face campus meetings for this course. Communication will consist primarily of asynchronous discussion postings. Some online synchronous meetings might be scheduled at specific times/dates with student input.

Course Pre-requisites, Co-requisites, and/or Other Restrictions
None.

Materials – Text, Readings, and Supplemental Readings

Course Description/Purpose
The role of small business and its relationship to performance improvement in the economy will be discussed along with the advantages and pitfalls of business ownership. Small business planning and operation will be explored through the development and use of technology. Cases will be used for students to identify challenges encountered in the business growth process and potential solutions will be developed while applying their learning.

Format
The course will be offered 100% online in 16-week format using Blackboard Learn accessed through standard web browsers. Each week will be scheduled with a beginning and ending date, with multiple activities assigned and due within each week. All students will participate, collaborate and progress together within each scheduled week.

Learning Expectations
In order to learn the important concepts, theories and people, the students will be asked to be active learners and take initiative to conduct research and share resources. Students will also be asked to examine their readings and resources critically.

Goals and Objectives
At the end of this course students will be able to successfully:
1. Explore the role of small businesses in economies.
2. Plan and organize a small business.
3. Explain marketing strategies for good or service.
4. Manage and operate the business start-up.
5. Manage basic financial planning and control.
6. Explore the regional or state Small Business Administration (SBA) office to find out about the resources offered in your area.
7. Describe the role of technology in small business success.

**ASSESSMENT & GRADING**
In most cases, students will receive feedback on their course projects and assignments within 7 business days of the posted due date. If feedback cannot be provided within this timeframe, the instructor will notify students when they should expect to see feedback. See course schedule on the last page of syllabus for assignment due dates. Grades will be determined as follows:

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Assignments</th>
<th>Grading Scale</th>
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<tbody>
<tr>
<td>34%</td>
<td>Case Study 8 @ 30 pts each</td>
<td>90-100 (648-720 pts)</td>
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<tr>
<td>42%</td>
<td>Business Plan 7 @ 30 pts each</td>
<td>80-89 (647-576 pts)</td>
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<td>And final plan @ 100 pts</td>
<td>70-79 (575-504 pts)</td>
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<tr>
<td>24%</td>
<td>Group Discussions 8 @ 20 pts each</td>
<td>60-69 (503-432 pts)</td>
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<td>Introduction 10 pts</td>
<td>Below 60 (431 pts and below)</td>
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<td>Total = 100%</td>
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*All late assignments will be penalized 10% unless you contact me in advance and we agree to an alternative arrangement.*

**Assignments**

**Case Study**
You are required to complete a total of 8 case study assignments at thirty (30) points each. Case study assignments MUST reflect your course readings to demonstrate knowledge gained from the course as well as application of your new learning. In other words, do not just state your opinion but demonstrate that you have read and apply your knowledge through critical thinking and problem solving skills. You are expected to include citations from the text to support what you write in response to each case. Your response per case should be approximately one (1) page, double spaced, 12-point font, and submitted as a Word document. Case study assignments are due on Mondays. See course schedule.

**Business Plan**
Your business plan assignment will be submitted in seven parts with each part totaling 30 points. A final comprehensive plan, combining all the parts, with revisions as recommended will be submitted at the end of the semester. This final plan is worth 100 points. You will develop a plan around your idea of a business. See the workbook section in the back of your text and use as an example of a business plan as you meet the requirements for each module. You are also expected to contact the regional or state Small Business Administration (SBA) office and request materials for developing a business plan. Your plan should be used as a tool to start, run, and grow your business and therefore should be carefully and thoroughly laid out. Your work must be substantive, well planned, clearly written, detailed enough, and grounded in course materials/readings to be able to earn maximum points. Always state the nature of your business for each part of the plan assignment. There are a number of you in the class and that will help to easily identify you and your business idea. Business plan assignments are due on Mondays. See course schedule.
Discussions
You will form small investment groups. Each business plan assignment is accompanied by a discussion. You are required to share your ideas for each module with your group and provide substantial feedback to each of your group members’ work as well. Your business and your plan for your business should be of such that others will want to invest in it. You should also want to invest in your peers’ business(es) as well. These discussions are intended to be conversational so please do not wait until the last day the discussion is due to become involved in the conversation. Read all your peers’ postings and respond to their ideas. Check in at least 3 times per week to add your comments/feedback. You will lose points for joining the discussion late. Your groups are designed to be small to easily facilitate conversation and sharing with each other. See course schedule.

Bonus Points
You will each have $100,000.00 to invest in one or more of your peers’ businesses, hypothetically speaking :-) BUT this should be taken seriously. At the end of the semester you can gain up to 20 bonus points by clearly stating which of your peers’ businesses you plan to invest in and solid reasons for choosing those business(es).

Informal Interview Assignment For Graduate Students ONLY
Imagine that you are a news reporter and you are asked to cover the story of an entrepreneur. The goal of this assignment is to allow graduate students to gain an in depth understanding of the entrepreneurial venture as well as knowledge of how the entrepreneur does business. It is important to probe by asking questions that get beyond the surface to gain insights about the person. For example, you may need to ask ‘why’ to gain the understanding you are seeking. In addition to the questions below, you should formulate 3 questions of your own. These questions must be linked to materials covered in class. Email instructor 3 questions for approval before conducting the interview. If you do not seek instructor approval on the questions you will lose points. When contacting the potential interviewee, introduce yourself by stating you are (student at UNT taking Entrepreneurship course) and say that you would like to find out more about what it is like to be an entrepreneur. Also, say this should not take more than 10 minutes of your time. Be sure to thank the person once the interview is finished. Questions should include but not limited to:

- State details of whom (background – education/training), when, where, why (did you choose this individual), and what (is the business)?
- What motivated you to start this business?
- What are challenges of operating a small business?
- What do you like most about being an entrepreneur?

The interview should be conducted via the telephone or other electronic media. Take careful notes during the interview. You will reflect on the interview and your notes and in a 3-4 page double-spaced paper as you share your findings. In the final paragraph, state what you learned from the interview and how you have been inspired (or not) to start your own business someday. Interviewees name must be kept confidential and must NOT be included in the assignment. This assignment is worth 50 points.

Entrepreneur Business Pitch for Graduate Students ONLY
Graduate students will present their business pitch via Zoom, Thursday, November 12 at 7:00 pm CT. An important part of being an entrepreneur is to be able to make a pitch or make the case for product or service you intend to sell. An entrepreneur should be prepared to pitch the business at any time. It should be short concise, clear, and interesting. With a successful business pitch, you may earn a possible investor. Key elements of a successful pitch include: brief description of products/service, target market for product/service, projected earnings you anticipate from product/service, personal history of qualifications/achievements, value of your product/service and what makes it unique/superior. Your pitch should be a total of 90 seconds. This assignment is worth 30 points and you will be graded for effectiveness of presentation.
Expectations for Appointments or Office Hours
Instructor Contact and Reply Policy
If you need to reach me, please email via the message option in Canvas for the course. If the matter demands communication other than email, I will be happy to meet with you via a convenient and appropriate mode of contact whether phone (940-565-3174 - Office) or Zoom. If I do not respond to you within two-three business days, please resend your message. Your email might have been unintentionally overlooked or was not received at all. I will try my best to respond to any queries/concerns you may have within 2-3 business days.
All assignments are due on a Monday. Assignments will be graded and returned to you within approximately seven business days.
Students are encouraged to develop communication networks with other class members via electronic communication vehicles such as email via Canvas. Students should consider the communication parameters with regard to assignment due dates. Please do not wait until the “last minute” for clarification on assignments. I might not be able to respond to you in such quick turn-around before the assignment becomes due. Also keep in mind that you can encounter unforeseen problems with your Internet provider, software, or hardware. Pace yourself well as you work on assignments.

Late Work Information
All course-related assignments are expected to be submitted on time. Any assignments not turned in by the stated deadline will receive a 15% reduction in the final grade received for the late assignment except in extreme cases and with instructor permission. A grade of zero will be assigned if assignments are not submitted and there is no prior communication and arrangement made with the instructor. If there are questions concerning a late policy, please contact your instructor.

Incomplete Grade Information
The department complies with university policy regarding the assignment of an Incomplete Grade in any course. Please see http://registrar.unt.edu/grades/incompletes for information. Per UNT policy, a grade of Incomplete can only be awarded to a student who is 1) passing the course and 2) has a justifiable and documented reason, beyond the control of the student, for not completing the course work on schedule. Notification and submission of documentation must be provided to the instructor at the time of the emergency.

Turnitin Notice
Students may be required to submit written assignments for this class to Turnitin, a web-based plagiarism detection service. If your instructor requires you to use this service, please remove your title page and other personal information prior to submitting your assignment to Turnitin.

COURSE COMMUNICATIONS
In this class, we will use online discussions to discuss concepts and topics found in the coursework. Remember to use the proper rules of netiquette when on the forum. There is a real person reading your posts on the other end of the Internet connection, so please be respectful in your responses even when you disagree.

Resources regarding netiquette:
- http://online.uwc.edu/technology/etiquette.

COURSE EVALUATION
Students will be asked to complete the SPOT evaluation found at my.unt.edu at the end of the semester.

SCHOLARLY EXPECTATIONS
Student Conduct and Academic Integrity
All works submitted for credit must be original works created by the scholar uniquely for the class. It is considered inappropriate and unethical to make duplicate submissions of a single work for credit in multiple classes, unless specifically requested by the instructor. You are encouraged to become familiar with the
university’s Student Standards of Academic Integrity policy: http://policy.unt.edu/sites/default/files/untpolicy/pdf/7-Student_Affairs-Academic_Integrity.pdf

Of particular interest are the following terms:

- **Cheating** – intentionally using or attempting to use unauthorized materials, information, or study aids in any academic exercise. The term academic exercise includes all forms of work submitted for credit or hours.
- **Plagiarism** – the deliberate adoption or reproduction of ideas, words, or statements of another person as one’s own without acknowledgement.
- **Fabrication** – intentional and unauthorized falsification or invention of any information or citation in an academic exercise.
- **Facilitating academic dishonesty** – intentionally or knowingly helping or attempting to help another to violate a provision of the institutional code of academic integrity.

**Copyright Notice**

Some or all of the materials on this course Web site may be protected by copyright. Federal copyright law prohibits the reproduction, distribution, public performance, or public display of copyrighted materials without the express and written permission of the copyright owner, unless fair use or another exemption under copyright law applies. Additional copyright information may be located at: http://copyright.unt.edu/.

**Information for LTEC Web-based Courses**

**Required Software and Hardware Required:**

Knowledge of personal computer operation is prerequisite to registering for and successfully completing this online course. Students taking the course should be proficient in the following software as well:

- Microsoft Word
- Microsoft Excel
- Microsoft Access

The acquisition of these skills is the responsibility of student and can be obtained through prior coursework and/or personal experience. A student who is not proficient in these programs should not register for this course.

Canvas is fully supported for both computers using Windows and Apple computers. This includes the programs noted above. Purchase and installation of the programs in a current and compatible version is the responsibility of the student. For personally owned computers, the UNT bookstore offers software for both systems with student pricing.

In addition, upon starting this or any LTEC Canvas course, students should review the “Check Browser” link in Canvas and install the appropriate browser and plug-ins and update their browser to the appropriate settings.

**Communication Parameters:**

Students should contact the instructor via the instructor’s preferred communication. Instructors will attempt to respond to student emails within five business days. Business days do not include weekends or holidays. Students should not expect the communication parameters in a web-based class to significantly differ from the parameters in traditional campus-based classes.

Students are encouraged to develop communication networks with other class members via electronic communication vehicles such as Canvas email, bulletin board, and/or chat. Students should consider the communication parameters with regard to assignment due dates.
Please be aware that instructors will not be able to respond to “last minute” requests for assignment clarification, and students may encounter unforeseen problems with their Internet provider, software, or hardware.

**Student Responsibilities for Distributed Learning Courses:**

- Access course web page and initiate contact with instructor within the first week of the semester.
- Be able to work independently on course objectives, given the format for interaction with faculty and students will be non-traditional.
- Verify appropriate hardware and software as described in the course description.
- Provide instructor with access to your UNT email account (EagleConnect).
- Contact instructor or instructor's assistant within two days if any problems develop with regard to accessing the course.
- Adhere to communication parameters of course (i.e., email, discussion, chat)
- Adhere to communication parameters of course (i.e., email, discussion, chat)
- Comply with appropriate electronic etiquette and abbreviations.
- Acquire all necessary software and books.
- Complete all course requirements by posted deadlines.

Students should maintain electronic copies in chronological order of ALL journal entries, bulletin board responses, lesson plans, and other assignments listed within the “Sequence of Tests, Papers, and Activities” section of this syllabus. It is the responsibility of the student to verify that all messages AND attachments are sent to the course instructor. See “Course Attendance and Participation” section for more information.

"All students should activate and regularly check their Eagle Mail (e-mail) account. Eagle Mail is used for official communication from the University to students. Many important announcements for the University and College are sent to students via Eagle Mail. For information about Eagle Mail, including how to activate an account and how to have Eagle Mail forwarded to another e-mail address, visit https://eaglemail.unt.edu”

**MEDICAL EMERGENCIES**

NOTE ABOUT MEDICAL EMERGENCIES: If you have a medical emergency that will prevent you from completing the course as scheduled, you MUST notify your instructor at the time of your medical problem. Requests for an INC or to drop the course must come at the time of the medical emergency and must be supported by a letter from your physician indicating that your medical situation will NOT permit you to work at your computer in order to submit your assignments as scheduled. Requests for an INC or to DROP this course based on a medical emergency CAN NOT be granted after the medical emergency. Of course, all requests must meet standard university policy.

**Information for ALL LTEC Courses Attendance and Participation**

The instructor reserves the right to request of the Registrar that a student be dropped from the course (W or WF) due to unsatisfactory progress. All students are expected to fully participate in all class activities. Full participation includes web-based activities.

**University Policy of Absence for Religious Holidays**

In accordance with state law, students absent due to the observance of a religious holiday may take examinations or complete assignments scheduled for the day missed within a reasonable time after the absence if the student has notified the instructor of each class of the date of the absence within the first 15
days of the semester. Notification must be in writing, either personally delivered with receipt of the notification acknowledged and dated by the instructor, or by certified mail, return receipt requested.

Only holidays or holy days observed by a religion whose place of worship is exempt from property taxation under Section 11.20 of the Tax Code may be included. A student who is excused under this provision may not be penalized for the absence, but the instructor may appropriately respond if the student fails to satisfactorily complete the assignment or examination.

**Professionalism**

*At all times, students are expected to conduct themselves in a professional manner. This includes being prepared for all class assignments, and being flexible to unforeseen changes in schedules and assignments.*

**Honesty and Integrity**

The UNT Code of Student Conduct and Discipline provides penalties for misconduct by students, including academic dishonesty. Academic dishonesty includes cheating and plagiarism. The term “cheating” includes, but is not limited to, (1) use of any unauthorized assistance in taking quizzes, tests, or examinations; (2) dependence upon the aid of sources beyond those authorized by the instructor in writing papers, preparing reports, solving problems, or carrying out other assignments; and (3) the acquisition, without permission, of tests or academic material belonging to a faculty or staff member of the university. The term “plagiarism” includes, but is not limited to, the use of the published or unpublished work of another person, by paraphrase or direct quotation, without full and clear acknowledgement. It also includes the unacknowledged use of materials prepared by another person or agency engaged in the selling of term papers or other academic materials. If a student engages in academic dishonesty related to this class, the student will receive a failing grade on the test or assignment and a failing grade in the course. In addition, the case will be referred to the Dean of Students for appropriate disciplinary action.

**University Policy of Disability Accommodations**

In accordance with Section 504 of the federal Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, the University of North Texas endeavors to make reasonable adjustments in its policies, practices, services and facilities to ensure equal opportunity for qualified persons with disabilities to participate in all educational programs and activities.

Whenever a special accommodation or auxiliary aid is necessary in order to ensure access to and full participation by students with disabilities in University programs or services, the department or agency responsible for the program or service to which the individual requires access will work with the Office of Disability Accommodation and appropriate federal and state agencies to ensure that reasonable accommodations are made.

The student requiring special accommodation or auxiliary aids must make application for such assistance through the Office of Disability Accommodation. Proof of disability from a competent authority will be required, as well as information regarding specific limitations for which accommodation is requested.

The University assumes no responsibility for personal assistance necessary for independent living nor for specialized medical care. Students requiring personal attendants or mobility assistants must employ such persons at their own expense before completion of registration. Students requiring specialized medical care above and beyond that ordinarily offered through the Student Health Center should be prepared to bear the expense of this care through a general hospital or a private physician/clinic of their choice.
Changes may be made as long as it does not compromise the quality of education. Cooperation of faculty, staff, and students is needed to help with physical access and to meet academic requirements. For example, giving extra time on tests or assignments, substituting courses, or adapting classroom presentations (like allowing tape recorders, note takers, or asking a professor to face the class when speaking to allow students to lip read) may be done.

Questions or concerns about discrimination on the basis of disability or about equal educational opportunities for persons with disabilities should be directed to Equal Opportunity Office, Room 203, Administration Building, 940.565.2456. Information concerning specific accommodations to provide equal opportunities is available through the Office of Disability Accommodation, Suite 324, Union, 940.565.4323.

**Bureau of Citizenship and Immigration Services Regulations for F1 Visa Holders**

To read INS regulations for F-1 students taking online courses, please go to this website http://www.immigration.gov/graphics/services/visas.htm and select the link to "8 CFR 214.2(f)" in the table next to "F-1." Paragraph (f)(6)(i)(G)

A Final Rule with clarifications on the restriction can be found in a pdf file located at http://www.immigration.gov/graphics/lawsregs/fr121102.pdf

Within this document, refer to Section IX on page 9 with the subject header "Online and Distance Education Courses."

To comply with immigration regulations, an F-1 visa holder within the United States may need to engage in an on-campus experiential component for this course. This component (which must be approved in advance by the instructor) can include activities such as taking an on-campus exam, participating in an on-campus lecture or lab activity, or other on-campus experience integral to the completion of this course. If such an on-campus activity is required, it is the student's responsibility to do the following:

(1) Submit a written request to the instructor for an on-campus experiential component within one week of the start of the course.

(2) Ensure that the activity on campus takes place and the instructor documents it in writing with a notice sent to the International Advising Office. The UNT International Advising Office has a form available that you may use for this purpose.

Because the decision may have serious immigration consequences, if an F-1 student is unsure about his or her need to participate in an on-campus experiential component for this course, s/he should contact the UNT International Advising Office (telephone 940-565-2195 or email international@unt.edu) to get clarification before the one-week deadline.
Late assignments will not be accepted, except in extreme cases and in consultation with the instructor. You will lose 15% on grade earned for late assignment.

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<tr>
<th>Module</th>
<th>Assignment</th>
<th>Possible Points</th>
<th>Due Date</th>
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<tbody>
<tr>
<td>1</td>
<td>Case Study Group Discussion (Introduction and business idea) Business Plan</td>
<td>30 20 30</td>
<td>Aug 31 Aug 31 Aug 31</td>
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<tr>
<td>2</td>
<td>Case Study Group Discussion Business Plan</td>
<td>30 20 30</td>
<td>Sept 7 Sept 7 Sept 7</td>
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<td>3</td>
<td>Case Study Group Discussion Business Plan</td>
<td>30 20 30</td>
<td>Sept 14 Sept 14 Sept 21</td>
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<td>4</td>
<td>Case Study Group Discussion Business Plan</td>
<td>30 20 30</td>
<td>Sept 28 Sept 28 Oct 5</td>
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<td>5</td>
<td>Case Study Group Discussion Business Plan</td>
<td>30 20 30</td>
<td>Oct 12 Oct 12 Oct 19</td>
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<td>6</td>
<td>Case Study Group Discussion Business Plan</td>
<td>30 20 30</td>
<td>Oct 26 Oct 26 Nov 2</td>
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<td>7</td>
<td>Case Study Group Discussion Business Plan Elevator Pitch Assignment for Graduate Students (30 pts)</td>
<td>30 20 30</td>
<td>Nov 9 Nov 9 Nov 16</td>
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<td>8</td>
<td>Case Study Group Discussion Business Plan</td>
<td>30 20 100</td>
<td>Nov 23 Nov 23 Nov 23</td>
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<td></td>
<td>Informal Interview Assignment for Graduate Students (50 points)</td>
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<td>Extra Credit Activity</td>
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<td><strong>Total Possible Points</strong></td>
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- Total possible points for graduate students: 790
- Assignments are always due on a Monday.
- Failure to meet assignment due dates will result in loss of points.
- More details to follow on informal Interview Assignment for Graduate Students ONLY
- This schedule is tentative to change. In case of changes, you will be notified in a timely manner