



EMPOWERING HEALTHY FUTURES

FYE 2014 + FYE 2015 ANNUAL REPORT

CEO UPDATE

LIZ FORER



Dear Friends,

Every day I'm asked, "How has the Affordable Care Act changed things for Venice Family Clinic?"

On the surface, the numbers are simple. When I came to Venice Family Clinic in 1995, just 10% of our patients were covered by insurance. By 2012, this number had increased to 35%. Now, with the unprecedented reforms of the Affordable Care Act, more than 72% of our patients have public or private coverage – a first in Venice Family Clinic's forty-six year history.

Underneath all of this change, the devil is truly in the details. With full implementation of not only the Affordable Care Act, but also electronic medical records, population health management and our work to become a Patient-Centered Medical Home, the time has come for us to examine every detail of how our business of "providing quality health care" operates. Our team enrolled more than 4,000 people for the first time in their lives this year. While there remains a great deal of work and advocacy to be done, this remarkable progress is truly a cause for celebration!

In this combined Fiscal Year 2014/2015 Annual Report, you'll see how targeted investments in quality improvement, renewed focus on data and metrics, and the use of technology are improving access and outcomes for the families and individuals who rely on Venice Family Clinic for care. We are so proud of our Children First Early Head Start parent who started behavioral health counseling and increased 6 out of 7 family outcome scores that are linked to children having success in school. We are proud of the 23 people in our Provider Diabetes Group Education Class who all decreased their HbA1c percentage in just 12 weeks. And we are proud of our Common Ground participants who have made significant strides in overcoming stigma through our HIV support group, and have grown in their ability to care for themselves and their loved ones.

As we look forward, I am encouraged and excited. For Venice Family Clinic, trusted medical home to tens of thousands of patients, the heart of our Clinic has always been you: our staff, donors, volunteers, community partners and, of course, our patients. Thank you for standing by us through all of this change, and for walking with us as our work continues.

With gratitude,

Elizabeth Benson Forer, MSW/MPH

Chief Executive Officer

"We started as just a few volunteers, juggling our jobs and lives to spend a few hours each evening to meet a huge health care need in Venice. I never imagined that our work would expand to serve thousands of lowincome people across the Westside. As Venice Family Clinic grows, I'm proud that our value of providing compassionate, high-quality medical care steers us forward."

– Mayer Davidson, MD, Venice Family Clinic Co-Founder, Board of Directors, Volunteer Physician



OUR PATIENTS

WHO DID WE SERVE?

OUR PATIENT POPULATION INCREASED FROM 20,233 IN FYE 2014 TO 22,715 IN FYE 2015



live in poverty



29% are children



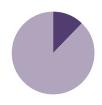
72% are members of a minority group



14% are homeless



41% speak Spanish as their primary language



12% are over the age of 60

"Over the years, Venice Family Clinic has cared for my entire family: my grandmother and my parents, my sister and her daughters, and my husband and children. Now that we have Medi-Cal, we'll still go to the clinic because we trust them and receive such caring service." — Patricia. VFC Patient

BY LOOKING AT THE NUMBERS.

IT'S EASY TO SEE THAT VENICE FAMILY CLINIC IS NEEDED NOW MORE THAN EVER.

CLINIC VISITS WENT UP FROM 92,502 IN FYE 2014
TO 103,235 IN FYE 2015,
AND INCLUDED:



82,804Primary and
Specialty Care Visits



7,653Behavioral Health
Care Visits



5,110Dental Care Visits



1,719 Vision Care Visits



7,668Health Education
Visits

OUR COMMUNITY

In FYE 2014, Venice Family Clinic conducted a Community Needs Assessment, and made some startling discoveries:

Despite rising housing costs, there are just as many low-income families living in poverty on the Westside.

In fact, the homeless population in Venice has increased by 12%.



These greatly abbreviated findings illustrate just a fraction of the issues facing Westside families, adults, children, teens, and seniors. Thankfully, Venice Family Clinic is here to provide quality care.



Almost 14% of the area's children (ages 0-17) live below the poverty line.



HIV/AIDS is more prevalent in our area than California as a whole.



Heart disease became the #1 cause of premature death, moving up from #3 in 2010.



Mar Vista, Ocean Park,
Santa Monica, and Venice are facing
a shortage of behavioral health
professionals; accessing this limited
care is even more difficult for
low-income patients.

THE AFFORDABLE CARE ACT IMPLEMENTATION IS IN FULL SWING,

AND WE HAVE REASON TO CELEBRATE!

4,500+ patients are newly enrolled in public health insurance in FYE 14.

4,038 more patients enrolled in, or renewed, a public health insurance program in FYE 15.

Many are insured for the first time in their lives.

Greater access to care

better health outcomes and peace of mind

*Includes Medi-Cal and Covered CA







"The people I enroll in health insurance have never been eligible before, so I walk them through everything, step-by-step, to understand their benefits. It's wonderful to see patients not have to worry about lack of insurance and finally be able to put their health first."

- Pattie Lopez, Health Insurance Enrollment

VFC PATIENTS

WHO HAS COVERAGE?



However, Venice Family Clinic's work is not over. Nearly 30% of the people we serve still lack coverage, and we need to raise millions to cover patient care expenses that aren't covered by public funds or insurance reimbursements. That's why your support is so crucial.

HOME SWEET (MEDICAL) HOME

Our bold vision is that by 2020, all low-income people in our community will have access and linkages to health care. As a part of this exciting goal and alongside federal health care reform, Venice Family Clinic is embracing a new care delivery model: the Patient-Centered Medical Home (PCMH). Take a look at what we've accomplished so far in fiscal years 2014 and 2015:

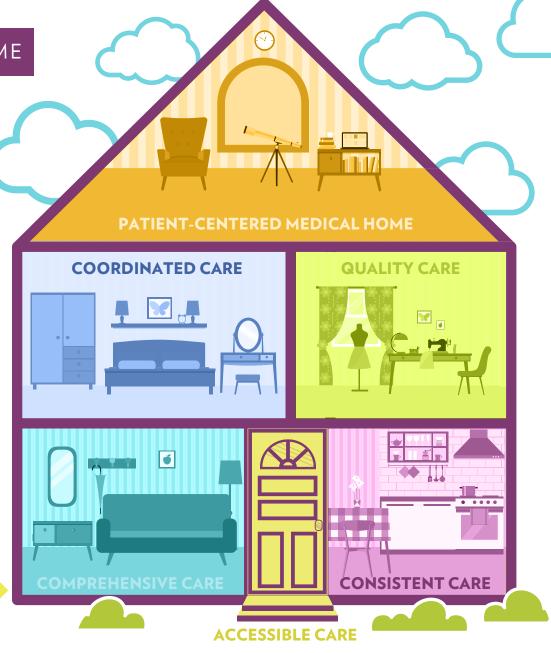
ACCESSIBLE CARE

VFC is expanding access for vulnerable populations in many ways. In April 2014, Bill's Clinic at Safe Place for Youth (SPY), named for Councilmember Bill Rosendahl, opened its doors to bring focused care directly to homeless youth every Thursday afternoon.

"I've been to other doctors' offices before and I've left feeling paranoid...At the clinic at SPY I can expect truth. I can expect correct results. And they are relayed to me in a way where I won't freak out."

- Jamie, 20-year-old Homeless Patient

Outside of the clinic walls, all VFC patients are being empowered to schedule appointments, view labs, and fill prescriptions through a new online patient portal. This key improvement makes care more accessible, especially for those who juggle multiple jobs, school, family needs, and more.



PATIENT-CENTERED MEDICAL HOME

A Patient-Centered Medical Home (PCMH) provides comprehensive, consistent, accessible and coordinated care to enhance patient access and satisfaction. In August 2014, Irma Colen Health Center was officially recognized as a patient-centered medical home – congratulations, Colen Team!

COORDINATED CARE

To make it easier for medical teams to coordinate treatment plans and better educate patients, we are utilizing new technology to enhance our centralized Electronic Health Record (EHR). With full EHR implementation, it is dramatically easier to not only track and educate patients about their own health progress, but to assess our services among the many populations we serve – like women, seniors, children, and people with specific diseases.

"Information technology presents exciting opportunities for VFC to become even more patient-centered. We can offer care in innovative ways that work best for our patients and improve their health, even when they aren't physically there with us."

- Anita Zamora, Chief Operations Officer

QUALITY CARE

To optimize our quality of service in the community, we sought to improve care delivery, efficiency and partnerships. By applying LEAN Quality Assurance Principles, our team reduced the average time VFC patients spend from check-in to check-out: from two hours and fifteen minutes at the beginning of FYE 2014 to one hour and fifty minutes at the close of FYE 2015. Quality improvement measures and informative dashboards are now a part of our expanded toolbox, allowing VFC staff and leadership to collaborate and discuss innovative ways to better serve our community.

"From the moment they pick up the phone to schedule an appointment, to when they leave after their visit, we want patients to feel cared for. This means making sure we are performing efficiently and always finding ways to improve."

- Elvira Linarte, Site Manager

COMPREHENSIVE CARE

We strive to expand the breadth and comprehension of services to ensure that our patients get the care that they need. In 2014, Venice Family Clinic welcomed Common Ground to our family, maintaining critical HIV/AIDS resources for low-income people and linking VFC patients to crucial specialty care. During that same year, the Leonard M. Lipman Diabetes Management Program empowered patients to start improving their health.

In FYE 2015 we opened our first dedicated pediatric facility, the Lou Colen Children's Health and Wellness Center, bringing innovative design and care advancements to thousands of infants, children and teens.

CONSISTENT CARE

When our patients visit us, we want them to feel confident that they will always receive consistent care from a trusted provider. This year, VFC focused on building a team-based model; this way our patients can see the same medical team throughout their lives. By supporting these relationships, we can improve health outcomes and foster trust within our patient community.

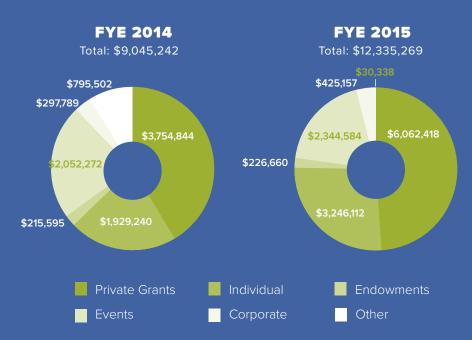
"I have never had a relationship with my doctor like the one I have with Dr. King. I can't get better care anywhere else and couldn't be happier." — Brandon, VFC Patient

POWERING OUR PROGRESS

Thank you to the 2,375 donors who gave in FYE 2014, and the 2,490 who gave in FYE 2015!

We couldn't serve the men, women and children who depend on us for quality primary health care without your generous support.

WHERE DO OUR GIFTS COME FROM?



WE ARE SO GRATEFUL

For the **2,075** volunteers who contributed **52,762** hours in FYE 2014 and the **2,526** who gave **57,245** hours in FYE 2015, thank you!

Take a look at the roles these incredible folks are helping to fill:

FYE 2014 FYE 2015

847 717

Volunteer Providers: Primary and Specialty Care, Residents and Students

B22 649

Clinical Volunteers: Clinic Assistants, Medical Records, Front Desk, Pharmacists

187 84

Behavioral Health Volunteers

137 236

Health Education Volunteers

91

Development and Administrative Volunteers

500 749

Day-Of Event Volunteers: Art Walk, Children's Holiday Movie, Silver Circle and more!

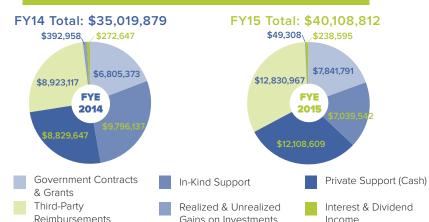
Our donors come from all walks of life. At 6 years old, Ryann Weinstein was Venice Family Clinic's youngest donor, giving proceeds from her "Lemonade Brigade" stand.

"I have a great doctor and I think all kids should have a great doctor too. It makes me sad that some kids don't have enough money to see a doctor, so it made me happy that money from the Lemonade Brigade could help them to stay healthy. I definitely want to do Lemonade Brigade again. It was so much fun!"

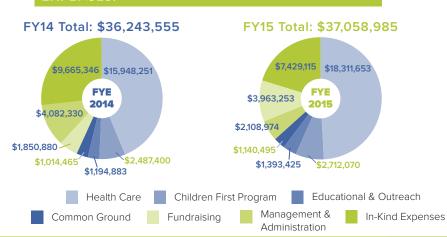
-Ryann Weinstein, VFC Donor

FINANCIAL HIGHLIGHTS

INCOME:



EXPENSES:









Now, I get pleasure from being able to give back some of what I don't need to groups who help people in need – and Venice Family Clinic does just that."

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Anita Zamora, RN, MSN, CNS Chief Operations Officer

> Despina Kayichian, MD Chief Medical Officer

Laney Kapgan Chief Development Officer

Andrea Blackbird Chief Financial Officer

Jason Hua
Chief Information Officer

Stacey Scarborough, MPA Director of Children First/Early Head Start



















"Venice Family Clinic is implementing effective fiscal strategies to address current challenges and has put in place sound policies that ensure the Clinic's ability to care for thousands of folks in need."

-Bill Flumenbaum, Immediate Past Chair

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Alfred Benjamin
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Erma D. Darling
Dr. Mayer B. Davidson
& Roseann Herman, Esq.
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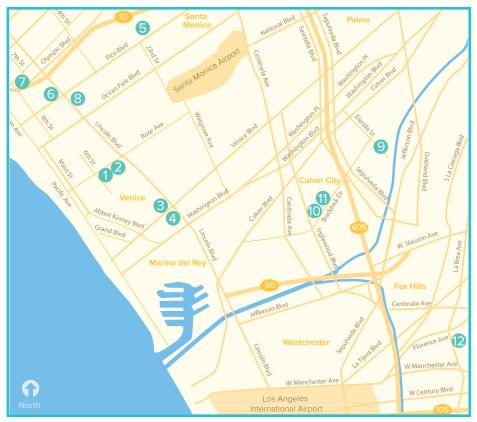
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Cheri L. Schrupp
Erich and Martha Schweiger
Fern & Robert Seizer
Jeff Sinaiko
Shirley & Leonard Stone
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MAKE VENICE FAMILY CLINIC

PART OF YOUR LEGACY

The thoughtful generosity of Legacy Society members ensures the sustainability of Venice Family Clinic's essential services. Planned giving also provides numerous financial benefits to donors, such as reduced taxable income, options for distributing estates to heirs, reduced capital gains, and even income for one's retirement. For more information or to inform Venice Family Clinic of your plans, please contact Jessie Stone, Director of Individual & Corporate Philanthropy, (310) 664-7912 or jstone@mednet.ucla.edu.



This map represents current Venice Family Clinic locations as of August 2015

VENICE

- Milken Family Foundation
 Medical Building
 Fredrick R. Weisman Family Center
 604 Rose Avenue
 Venice. CA 90291
- Irma Colen
 Administrative Building
 622 Rose Avenue
 Venice, CA 90291
- Robert Levine Family Health Center 905 Venice Boulevard Venice, CA 90291
- Bill's Clinic at Safe Place for Youth 2469 Lincoln Boulevard Venice. CA 90291

SANTA MONICA

- Simms/Mann Health and Wellness Center 2509 Pico Boulevard Santa Monica, CA 90405
- 6 Santa Monica High School 601 Pico Boulevard Santa Monica, CA 90405
- OPCC Annenberg Access Center 503 Olympic Boulevard Santa Monica, CA 90401
- Common Ground
 2401 Lincoln Boulevard
 Santa Monica, CA 90405

CULVER CITY, MAR VISTA & INGLEWOOD

- Sandy Segal Youth Health Center 4401 Elenda Street Culver City, CA 90230
- Irma Colen Health Center
 Braddock Square Shopping Center
 4700 Inglewood Boulevard
 Los Angeles, CA 90230
- Lou Colen Children's Health & Wellness Center
 Braddock Square Shopping Center
 4700 Inglewood Boulevard
 Los Angeles, CA 90230
- Children First Early Head Start
 111 N. La Brea Avenue, Suite 410
 Inglewood, CA 90301



General Information: 310.392.8630 Development: 310.664.7910 Patient Appointments: 310.392.8636

vfcinfo@mednet.ucla.edu www.venicefamilyclinic.org

GIFTS FROM JULY 1, 2013 TO JUNE 30, 2014

EXECUTIVE LEADERSHIP CIRCLE \$500,000 +

Anonymous The Ahmanson Foundation Bureau of Primary Health Care First 5 LA University of the Pacific, Arthur A.

Dugoni School of Dentistry
U.S. Department of Health and Human Health Resources and Services

Administration for Children and **Families** Los Angeles County Department of Public Health* Division of HIV and STD Programs

Children's Health Outreach Initiatives Dr. Bill Resnick & Michael J. Stubbs Blue & Jeffery Resnick Ilene Resnick & Daniel Weiss The Resnick Family Foundation* Lynda & Stewart Resnick City of Santa Monica*

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State of California

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\$1,000 - \$1,999

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