

Daybreak Governing Board Meeting Minutes

Sunday, November 22, 2020

Orrs Bridge Road Campus

Attendees: Ric Jacobs, Shawn Andrews, John Chopka, Scott Shirley, Jason Dadey,
Pam French, Victoria Lindstrom, Alan Starner, Adam Herman, Jeff Logue

Meeting began at 1:06pm.

A. Opening (John)

a. Devotional/Prayer (Victoria)

b. 2020 Pastoral Housing Allowance Approval for Pastor Ned. All members of the Governing Board individually consented in writing via email in early November to the allowance as submitted. The allowance is for the remainder of 2020 as Pastor Ned has recently joined our pastoral team.

c. Update on Governing Board Teams. Reviewed teams; acknowledged that everyone is on a team and all teams have continuity.

- Communications Team: Victoria, Jason D., John (Leslie from staff)
- Nominating Team: Shawn, Sue, Pam, (member of Ministry Board)
- Wide Open Logistics Team: Ric, Scott, (Jason F. and Dan from staff)
- Lead Pastor Support & Accountability Team: John, Jeff, Adam, Alan, (Mark from Ministry Board)

B. Wide Open Financial Update (Scott)

a. November Dashboard - Scott reviewed dashboard; we've been staying consistent month to month.

b. Expected gifts update

- A Group (made generosity commitments) – we are assuming they will fulfill their commitment; some have already met their two year commitment; it's possible some may give beyond
- B Group (previous regular givers, but did not commit) – began giving or only gave for a month; this group was a little lower than projected
- C Group (brand new givers) – we began by deleting all projected group giving, then added back in what C Group actually gave; some moved to B Group based on giving (so their year 1 giving that was in C has been moved to B; after the commitment “dust settles” we expect to be able to firm up the figures
- The bottom line is that we are on track

C. Wide Open Refresh / Orrs Bridge Road Relaunch / Christmas Season (Shawn)

a. Orrs Bridge Road launch will be on Sunday, January 3, 2021; it may be a soft launch or big launch. For now, we may describe it as a January launch and not refer to a specific date.

b. Sunday, December 27, 2021 will be a pre-recorded program via livestream.

E. Forwarding God's Mission and Vision at Daybreak (Shawn & Ric)

Refer to separate document under the same title

F. Scope of work for Gettysburg Pike Campus, Wide Open Year 2 (Ric)

- a. Wide Open Year 1 (December 2019 - December 2020) update
 - Mission - Projection of \$1,603,223.52 will be allocated from giving
 - Vision Projects - Projection of \$876,122.48 will be allocated from giving
 - Financing - Projection of \$1,195,000 will be financed towards vision projects

- b. Wide Open Year 2 (January 2021 - December 2021) Vision Projects Update
 - Mission - Projection of \$1,609,755 to be allocated from giving
 - Vision Projects - Projection of \$559,673 to be allocated from giving
 - Financing - Possibility of \$1,045,000 (\$205k from our current line to finish paying off OBR, \$840k of additional financing we COULD take advantage of by pushing out the terms on our GP Mortgage but keeping the same monthly payment) that could be financed towards vision projects
 - What does that allow us to do at GP in WO Year 2?
 - Pre-Wide Open Refresh - If that additional financing is approved, we currently expect to have about \$1.2M available for GP vision projects for Wide Open Year 2.
 - Focus on Worship Center Building, KidMin Lobby, Student Ministry Gymnasium Stage, Parking Lot/Sidewalk, "Lipstick" in heavy use areas
 - Working with Centurion on engaging the church family in workdays to reduce costs
 - Work to be done May - August 2021
 - A discussion period with questions, answers and debate took place. This included:
 - Weighing pros and cons, and examining risks and benefits of this season.
 - Having faith, trust; proceed with opportunities.
 - Asking, "What are the principles we can implement and use?"
 - We have \$1.2M now and we need another \$550K or so to fill the gap. The parking lot is only \$75K
 - Not doing roof on Student Ministry Building; work on entrances; nearly every window and door needs replaced, but we would be scaling back and only doing main/ground level
 - Approximately \$500k of the work are things people will feel but not see (HVAC work, roof, etc.)
 - \$550K is essentially the threshold for visible changes and results

G. Decisions you will be asked to make at January Retreat (John)

- a. How to allocate projected giving for year 2
- b. How much money we should finance for year 2

- c. Proposal to congregation at February 2021 meeting
- d. Other factors in answering the question, "What's best for Daybreak?"

H. What do you need to know in order to make these decisions (WO logistics team)?

- a. Wide Open Year 2 Commitment total
- b. Refinance Cash available to us (What keeps us cash neutral, cost to refinance, percentage of debt service in expanded budget?)
- c. 2021-2022 Mission funding

Meeting adjourned at 3:07pm.

John closed the meeting in prayer.