

Vitality Index Definitions

| | Lever | Description | Metric - Triggers |
|-----|---|--|--|
| 1) | Other Funding Sources | Money raised other than tuition or envelope & plate (Fundraising, Donations, Funding from Outside Sources) | Above 15% of total school cost to educate |
| 2) | Cost to Educate | Total cost to operate school divided by enrollment | More than +/- 15% from average |
| 3) | Tuition (Net Collected) | Average actual money collected per student | Below 50% of the cost to educate |
| 4) | Capital Repair and Replacement Schedule - School | Estimates of substantial building expense next 5 years | >2x parish envelope & plate |
| 5) | Capital Repair and Replacement Schedule - Parish | Estimates of substantial building expense next 5 years | >2x parish envelope & plate |
| 6) | Parish Investment in the School | Parish support of school ministry | Above 30% of envelope & plate |
| 7) | Envelope & Plate | Financial stewardship from parishioners | Down vs. prior year |
| 8) | Problematic Debt | Debt load high or growing | Debt greater than 3x annual envelope & plate |
| 9) | Enrollment (Volume Variance) | Enrollment low or declining | Below 100 students |
| 10) | Tuition (Price Variance) | Net tuition collected per student – assesses market ability to pay | Above 40% free and reduced lunch |