

Family Office Leadership

SUMMIT

5th Annual

20th-21st September 2011, London

Day 1, Tuesday 20 September 2011

08.15	Registration and refreshments
09.00	Chairman's welcome and opening address Ian Morley , Chairman, WENTWORTH HALL
09.15	DAY 1 KEYNOTE ADDRESS: A macro economic overview: The current, the future and the opportunities for families and their advisers <ul style="list-style-type: none"> • An overview of current market conditions and short and long term projections • Managing wealth in real terms • Making sense of macro-economic cycles to meet investment and wealth creation and preservation roles • Geo- politics and risk management Stephen Thomas , Professor of Finance, CASS BUSINESS SCHOOL, CITY UNIVERSITY LONDON
09.45	The leadership debate <i>Prominent CEOs discuss effective management to maintain the optimum family office service for your families</i> <ul style="list-style-type: none"> • Defining the optimum family office structure: Satisfying the stakeholders <ul style="list-style-type: none"> - The MFO vs. SFO debate – where are we now? - How does the mission of a family influence the way a family office is/ was set up? - For the single family office and multi family office, what strengths need to take priority • Managing risk, the big picture: <ul style="list-style-type: none"> - Understanding costs and risks when structuring a family office - How are family offices mitigating their overall business and investment risk? • Identifying the best practices in benchmarking • Effective marketing to HNWI's – creating awareness of the family office Geoffroy Dedieu , CEO, TY DANJUMA FAMILY OFFICE Daniel Shakhani , Principal, GLENDEVON KING ASSET MANAGEMENT Melvin Glapion , Head of Business Intelligence Practice, EMEA, KROLL

	Paul Reynolds , Chief Executive, THAMESIS
10.35	Morning coffee and networking break
11.05	Investment opportunity showcase: Quick fire product pitches followed by Q and A Anders Hallberg , Managing Director, HEALTHINVEST PARTNERS AB Duncan Reid , Director, INGENIOUS INVESTMENTS Oliver Hemsley , CEO, NUMIS SECURITIES LIMITED <i>A representative, CREO SELECT OPPORTUNITIES FUND, L.P</i>
12.05	Tax, non-domiciliaries and residence <ul style="list-style-type: none"> • Residency issues <ul style="list-style-type: none"> - Which countries are most favourable to HNWI's and where should the chose to be resident for tax purposes? - How attractive is London to wealthy families and HNWI's - London vs. Switzerland • The relationships between tax authorities and tax payer – hostile vs. Friendly <p><i>Speaker to be confirmed please visit www.familyofficesummit.com for updates</i></p>
12.35	Lunch
13.35	PANEL DISCUSSION: Creating and maintaining a strong alignment of interests between funds and their investors <ul style="list-style-type: none"> • How to get value for money from your investment managers • From fee structure to key-man clauses – the role of good governance in due diligence and negotiations • Points of best practice to ensure investors are treated fairly • Are the interests of the industry competing with the interests of the investors? <p>Nabil Hamadehm, Chief Executive Officer, CAPITAL GROWTH MANAGEMENT Craig Baker, Global Head of Research, TOWERS WATSON INVESTMENT Matteo Dante Perruccio, Chief Executive and Founding Partner, HERMES BPK PARTNERS Ian Morley, Chairman, WENTWORTH HALL</p>
14.15	Investment opportunity showcase: Quick fire product pitches followed by Q and A with leading asset managers

	<p>David Taft, President, IBS CAPITAL Ernesto Prado, Chief Investment Officer, AYALTIS AG James Kenney, Fund Manager, AVIVA INVESTORS Alia Yousuf, Portfolio Manager - Fixed Income, ACPI INVESTMENTS LTD</p>
15.15	Afternoon coffee and networking break
15.45	<p>PANEL DISCUSSION: Gold as a strategic asset for long-term wealth preservation</p> <ul style="list-style-type: none"> • How is gold part of the commodity super cycle? <ul style="list-style-type: none"> - How will the demand and supply picture for gold unfold in 2011 and beyond? - Will Chinese demand for gold eclipse India? • What are the likely macro scenarios and risks relevant to asset management in 2011 and beyond? <ul style="list-style-type: none"> - How does gold add value in a portfolio context? • How might the role of gold change in the future with regard to a new financial and regulatory architecture? • How is the dynamic within the central bank sector changing with respect to gold? <p>Marcus Grubb, Managing Director, Investment, THE WORLD GOLD COUNCIL Jonathan Fry, Private Wealth Director, JONATHANFRY PLC Kjeld Thygesen, Director, LION RESOURCE ADVISORS</p>
16.25	<p>Chief Investment Officer roundtable: Asset allocation <i>Putting the fund pitches into context – asset allocation, where the funds fit in, where to invest</i></p> <ul style="list-style-type: none"> • Case study examples of different family office's asset allocation strategies; where to invest, which fund? (using an automated audience voting system) • What do family offices think about their current asset allocation? • Which investment class should you be considering? <ul style="list-style-type: none"> - Property, gold, private equity, hedge funds - Emerging vs. developed markets – emerging strategies for dynamic markets?, return/risk of emerging investment strategies • Asset allocation in a low growth, high volatility environment • Different asset classes and justifying high fees in the current low return environment <p>Jonathan Bell, CIO, STANHOPE CAPITAL LLP Tushar Patel, CIO, HFIM Gero M. Bauknecht, President, BAUKNECHT CAPITAL AG</p>

	Christopher Battifarano , Senior Investment Partner, GENSPRING FAMILY OFFICES
17.05	Chairman's closing remarks Ian Morley , Chairman, WENTWORTH HALL
17.10	<p>Champagne Roundtables: A selection of roundtables hosted by experts on a specific topic area</p> <p>Roundtable 1: AYALTIS AG</p> <p>Roundtable 2: IBS CAPITAL</p> <p>Roundtable 3: <u>Healthinvest Value Fund – world's highest returning healthcare fund</u> Host: Anders Hallberg, Managing Director, HEALTHINVEST PARTNERS AB</p> <p>Roundtable 4: AVIVA INVESTORS</p> <p>Roundtable 5: <u>Governance: the foundation for effective investment management for family offices</u> Hosts: Michel Meert, Senior Investment Consultant and Craig Baker, Global Head of Research, TOWERS WATSON INVESTMENT</p> <p>Roundtable 6: <u>Portfolio Film Investment as an Alternative Asset Class</u> Host: Duncan Reid, Director, INGENIOUS INVESTMENTS</p> <p>Roundtable 7: <u>De-Risking an equity portfolio in a zero interest rate environment, without resorting to bonds</u> Host: Mark Barker, Founding Partner & Joint CIO, HERMES BPK PARTNERS</p> <p>Roundtable 8: NUMIS SECURITIES LIMITED</p> <p>Roundtable 9: <u>To have and to hold; Gold's crucial role in risk reduction and wealth preservation</u> Host: Marcus Grubb, Managing Director, Investment, THE WORLD GOLD COUNCIL</p> <p>Roundtable 10: CREO SELECT OPPORTUNITIES FUND, L.P</p> <p>Roundtable 11: <u>Emerging Markets are the new Developed Markets</u> Host: Alia Yousuf, Portfolio Manager - Fixed Income, ACPI INVESTMENTS LTD</p> <p>Roundtable 12: <u>Family Offices and Co-investing: Opportunities and Selection</u> BARCLAYS WEALTH</p>
18.00	Drinks reception
19.30	<p>Family Office Dinner - A private dinner for family offices – only qualified family offices are invited to attend)</p> <p>Dinner Guest Speaker: Sir Gerry Robinson, Founding Partner, ANCALA PARTNERS</p>

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Day 2: Wednesday 21 September

08.30	Registration and refreshments
09.00	Chairman's welcome address Ian Morley, Chairman, WENTWORTH HALL
09.15	<p>DAY 2 KEYNOTE ADDRESS: When a family decides it's time for a change</p> <ul style="list-style-type: none"> • The story of Robert Fleming + Co • Why the family decided to sell • Managing the sale process and keeping the family together • Setting up the new business: why the family opted for the MFO model • Lessons from the first ten years <p>Matthew Fleming, Director, FLEMING FAMILY AND PARTNERS</p>
09.45	<p>Resolving family conflict</p> <ul style="list-style-type: none"> • The three reasons why all families experience conflict; delusion, self-righteousness and reactive patterns. • What can be done on a practical level to positively transform family conflict? • Case studies: Father-son, sibling rivalry, estate division conflicts • Educating families to proactively resolve disputes <p>Martin Jenkins, Founder and CEO, OXFORD PLACE</p>
10.15	Coffee and networking break
10.45	<p>The evolution of the private investment office: Managing the investment function for your family</p> <ul style="list-style-type: none"> • In-house or outsourcing? • The pros and cons of in-house and outsourced investment teams

	<ul style="list-style-type: none"> • The evolution of the private investment office • From family office to fund manager <p>Jochen Wermuth, CIO and Founding partner, WERMUTH ASSET MANAGEMENT William Drake, Co-Founder, LORD NORTH STREET Chris Wyllie, CIO, IVEAGH Carol Pepper, CEO and Founder, PEPPER INTERNATIONAL LLC</p>
11.25	<p>Panel Discussion: Family Offices and co-investing: Opportunities and lessons learned</p> <ul style="list-style-type: none"> • Family offices share their own stories and lessons learned from successful and less successful co-investment deals • What asset classes suited to co-investment? <ul style="list-style-type: none"> - Where will the next co-investment opportunities be? • The pitfalls of family offices co-investing alongside each other <p>Edward Collins, CIO and Director, HANSON FAMILY HOLDINGS Solomon Soquar, Head of the Strategic Solutions Group, BARCLAYS WEALTH Simon Foster, CFO, TY DANJUMA FAMILY OFFICE</p>
12.05	<p>Product showcase: Quick fire product pitches followed by Q and A with leading asset managers</p> <p>Speaker TBC, VISIUM ASSET MANAGEMENT Petra Salesny, Partner and COO, ALPHA ASSOCIATES</p>
12.50	<p>Lunch</p> <p>Roundtable 1: VISIUM ASSET MANAGEMENT Roundtable 2: WERMUTH ASSET MANAGEMENT Roundtable 3: ALPHA ASSOCIATES</p>
13.50	<p>One-to-one interview with John Bender, Special Adviser to THE PRINCE'S CHARITIES Led by Ian Morley, Chairman, WENTWORTH HALL</p>
14.20	<p>Managing talent within your family office</p> <ul style="list-style-type: none"> • Finding and retaining talented managers <ul style="list-style-type: none"> - Do you need managers that will fit the family culture? • Recruiting family members into the family office?

	<ul style="list-style-type: none"> - Managing the families involvement in the family office - How involved should family members be in their family office? <p>Dominic Gibbs, Director, CAYZER TRUST</p>
14.50	<p>Panel Discussion: Globalisation and meeting the demands of multi- jurisdictional families</p> <ul style="list-style-type: none"> • The internationalization of the Family office <ul style="list-style-type: none"> - Will family offices move towards internationalization and have international brands as banks do? • International families and fiduciary structures <ul style="list-style-type: none"> - Is splitting of the family and running as separate businesses a viable alternative to having different fiduciary structures that are costly and complex for families? <p>Simon Foster, CFO, TY DANJUMA FAMILY OFFICE Bérangère Hassenforder, Managing Director, ANTHONY AND CO UK Khaled Said, Managing Partner, CAPITAL GENERATION PARTNERS</p>
15.30	<p>Chairman's closing remarks Ian Morley, Chairman, WENTWORTH HALL</p>
15.20	Afternoon coffee and networking break
16.00	Close of conference