# PRESENTATION TO INVESTORS

**DECEMBER 2014** 



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- Performance Update / Investment Highlights
- Financial Overview
- Appendix



# **Pure Play Industrial FIBRA**

High quality, geographically diversified portfolio with significant scale

# **Diversified Tenant Base with Stability of Cash Flows**

 96% US dollar denominated leases; 3.6 year remaining weighted average lease term

# **Unique Multifaceted Growth Strategy**

Accretive acquisitions, development of owned land bank and organic growth

# **Superior Management & Governance**

 Dedicated internal management, shareholder friendly governance and full benefit from Prudential's advisor resources

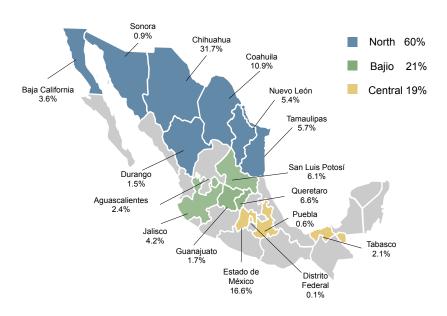
# **COMPANY OVERVIEW**



### **Terrafina Overview**

- Largest owner of industrial real estate in Mexico, with an enterprise value of ~ \$1.8bn¹ and market cap of ~\$1.4bn¹
  - 218 developed properties encompassing ~31mm SF of GLA plus 13 land reserve parcels with ~7.2mm SF of buildable GLA
  - Geographically balanced throughout major industrial markets
  - Diversified tenancy with ~70% manufacturing and ~30% logistics
  - ~96% of leases denominated in US dollars.

### % GLA by State<sup>2</sup>



### **Prudential Real Estate Investors**

- Terrafina is internally managed by a team dedicated to the FIBRA and externally advised by Prudential Real Estate Investors
  - PREI® is the global real estate investment management business of Prudential Financial, Inc. and manages over ~\$59 billion in gross real estate assets and \$43 billion in net assets³

Terrafina leverages PREI's global best practices, deep industry relationships and vertically-integrated real estate platform

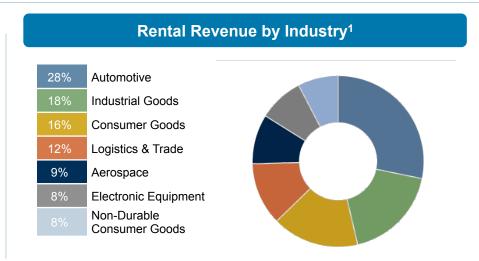




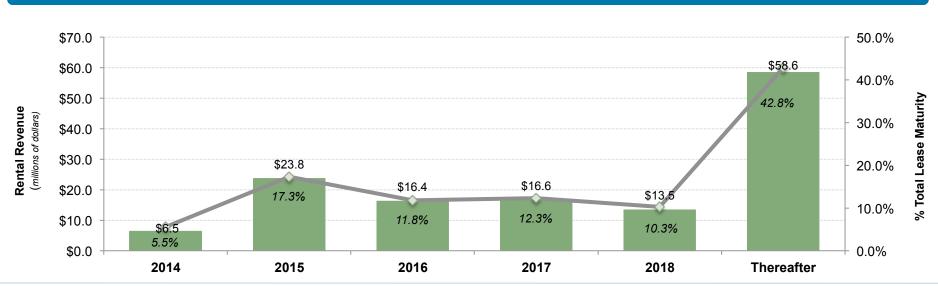


# Top Tenants<sup>1</sup>

- Terrafina's tenants are represented by top-tier multinational companies
- Significant portion of Terrafina's tenants are investment grade
- Top 10 tenants comprise 20% of total occupied GLA
  - Largest tenant, Kuehne & Nagel, represents only 4% of total occupied GLA
- Terrafina's tenant base is split between manufacturing (69%) and logistics (31%) and is broadly diversified by industry

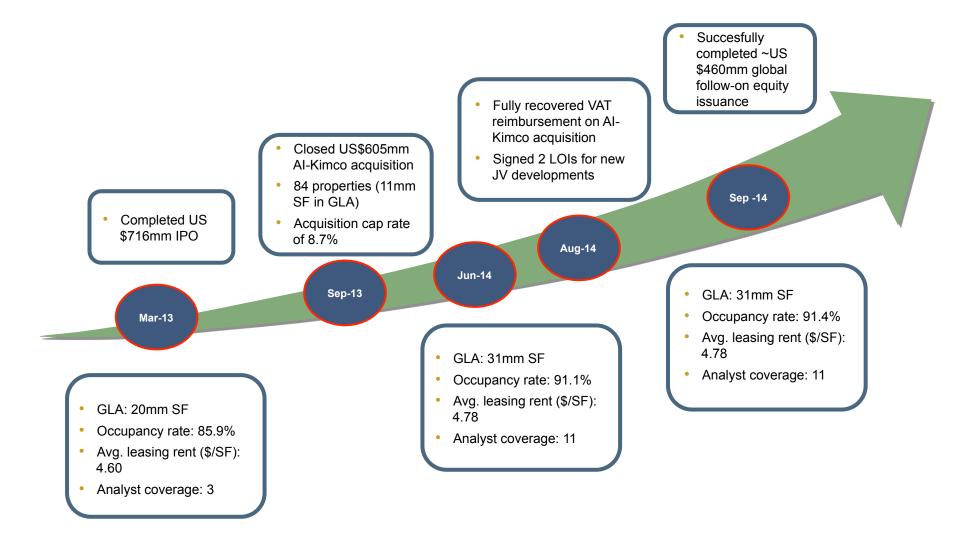


# **Lease Maturity Schedule**



# **KEY MILESTONES SINCE IPO**



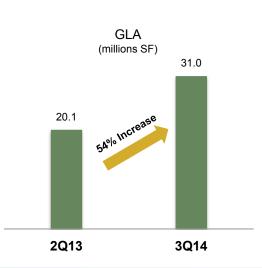


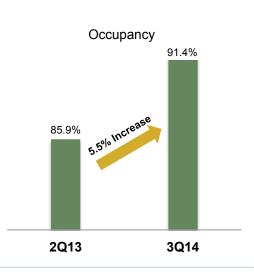
# **RESULTS SINCE IPO**



# Execution of Terrafina's growth strategy has resulted in strong operating and financial performance.

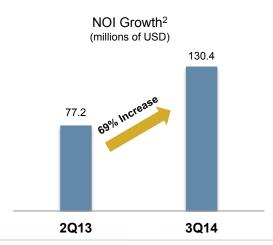
# Operating Statistics Number of Properties 218



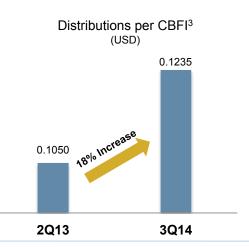


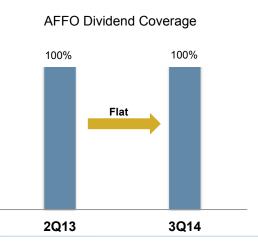
### **Financial Statistics**

2Q13



3Q14





Source: Company filings.

<sup>(1)</sup> Developed facilities only.

<sup>(2)</sup> Calculated as 2Q14 annualized and converted to USD with average exchange rate for the quarter. (3) 2Q13 distribution base was 381,014,635 CBFIs and 3Q14 distribution base is 602,487,069 CBFIs.









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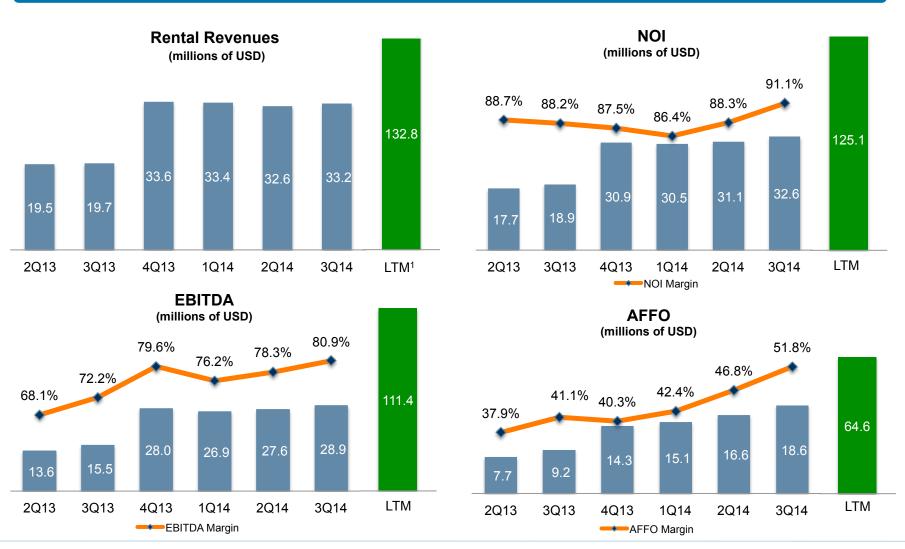


	1Q13 <sup>1</sup>	2Q13	3Q13	4Q13	1Q14	2Q14	3Q14
	(million of dollars unless otherwise stated)						
Number of Developed Properties	132	132	216	216	217	217	218
Gross Leasable Area (GLA) (msf)	19.9	20.1	30.7	30.8	30.9	30.9	31.0
Occupancy Rate	85.9%	85.7%	88.6%	89.7%	90.6%	91.1%	91.4%
Avg. Leasing Rent / per Square Foot per Year (dollars)	4.60	4.62	4.77	4.76	4.74	4.78	4.78
Net Revenues	3.4	21.2	22.6	37.6	37.5	36.5	38.5
Rental Revenues	2.5	19.5	19.7	33.6	33.4	32.6	33.2
Real Estate Expenses	-1.0	-4.9	-5.4	-7.8	-9.3	-6.3	-6.3
Net Operating Income (NOI)	2.3	17.7	18.9	31.0	30.5	31.2	32.6
EBITDA	2.0	13.6	15.5	28.1	26.9	27.6	28.9
Adjusted Funds from Operations (AFFO)	1.4	7.7	9.2	14.3	15.1	16.6	18.6
Distributions	1.4	7.7	9.2	14.3	15.1	16.6	18.6

3Q14 Highlights by Region	North	Bajio	Central	Total
# Buildings	151	40	27	218
# Tenants	153	40	38	231
GLA (msf)	18.5	6.5	6.0	31.0
New Developments <sup>2</sup> (msf)	0.2	0.0	0.0	0.2
Land Reserves (msf)	3.6	0.1	3.6	7.2
Occupancy Rate	90.6%	92.3%	92.6%	91.4%
Average Leasing Rent / per Square Foot per Year (dollars)	4.64	4.82	5.15	4.78
Annualized Rental Base %	57.5%	21.4%	21.1%	100.0%
Retention Rate	100.0%	93.9%	69.8%	93.0%



# **Delivering Strong Financial Results**



# **OUTSTANDING DEBT**

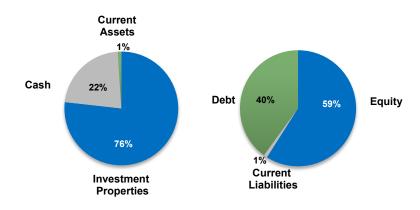


(as of September 30, 2014)	Currency	Millions of pesos	Millions of dollars	Interest Rate	Terms	Maturity	Extension Option
Long Term Debt							
Citibank <sup>1</sup>	Dollars	6,676.5	496.2	Libor + 3.50%	Interest Only	Mar 2016	-
Banorte	Dollars	500.8	37.2	Libor + 3.30%	Interest + Principal	May 2016	-
GEREM <sup>2,3</sup>	Dollars	3,790.9	281.8	Libor + 3.75%	Interest + Principal	Sep 2018	Sep 2020
HSBC <sup>3</sup>	Dollars	633.5	47.1	Libor + 3.75%	Interest + Principal	Sep 2018	Sep 2020
Total Debt		11,601.7	862.3				
Net Cash		6,445.5	479.1				
Net Debt		5,156.2	383.2	_			
				_			

- Credit loans are set at variable interest rates; average cost of debt 3.79%
- USD denominated debt is hedged with interest rate caps and fixed rate options
- Access to cheaper financial cost; USD denominated financing is cheaper than in MXP

# **Terrafina's Capital Structure**

(as of September 30, 2014)

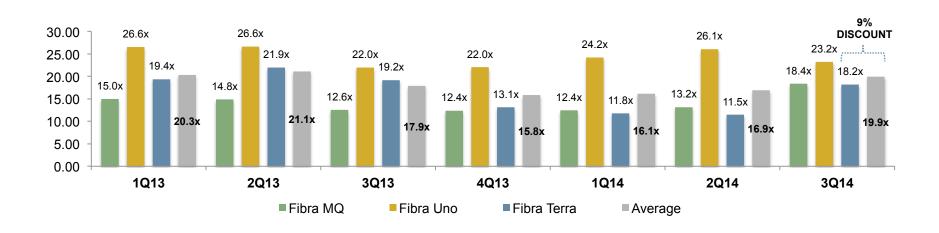


# **DISTRIBUTIONS**



TERRAFINA'S DISTRIBUTIONS							
(million of pesos unless otherwise stated)	1Q13	2Q13	3Q13	4Q13	1Q14	2Q14	3Q14
Total Outstanding CBFIs (million shares) <sup>1</sup>	381	381	381	381	381	381	602
CBFI Price (qtly average)	27.6	28.87	25.35	24.26	25.08	26.48	29.34
Distributions	16.4	125.3	125.9	181.7	199.8	219.8	243.3
Distributions Per CBFI (pesos)	0.0430	0.3289	0.3304	0.4769	0.5244	0.5768	0.4038
FX Rate USD/MXN (closing period)	12.3984	12.4915	12.9199	13.0262	13.2344	12.9986	13.1034
Distributions (million dollars)	1.3	10.0	9.7	13.9	15.1	16.9	18.6
Distributions Per CBFI (dollars)	0.0035	0.0263	0.0256	0.0366	0.0396	0.0444	0.0309
Annualized Distribution Yield <sup>2</sup>	5.2%	4.6%	5.2%	7.9%	8.4%	8.7%	5.5%

# **PRICE - DISTRIBUTION RATIO<sup>3</sup>**



<sup>(1)</sup> Total number of outstanding CBFIs: 381,014,635 from March 19, 2013 until September 18, 2014, going forward total number of outstanding CBFIs is 602,487,069. (2) Annualized distribution per share divided by the average CBFI price of the quarter.





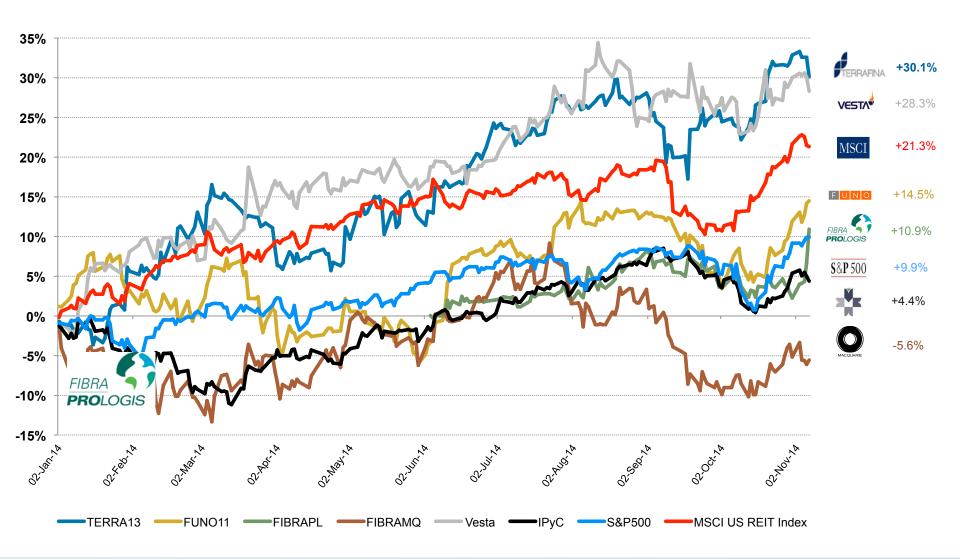




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# YTD PERFORMANCE\*





<sup>\*</sup>Prices as of November 07, 2014. Does not include distributions.

# TERRAFINA ORGANIZATIONAL STRUCTURE



# **Internal Management Subsidiary**

# Alberto Chretin Chief Executive Officer

### Angel Bernal Chief Financial Officer

# Francisco Martinez Investor Relations Officer

- Responsible for driving growth and establishing strategic objectives
- o Ensure appropriate capital structure
- Oversee financial performance with external advisor
- Communications with investors

# **External Advisor - PREI**

### Alfonso Munk

Managing Director & Head of PREI Latin America

# Ezequiel Rodriguez MD of PREI & Head of Mexico

# Fernando Herrera

VP of PREI & Head of Investments Latin America

### **Enrique Lavín**

VP of PREI & Head of Capital Markets
Latin America

### **Rodrigo Meza**

VP of PREI & Senior Portfolio Manager Latin America

# **Maite Igareda**

Principal of PREI & Head of Client Services & Operations Latin America

- o Advisory and investment management services
- Oversee capital markets activities and financing
- Facilities management, system and technology support and human resources services
- Financial reporting, treasury and cash management, tax, legal and compliance activities

# Third Party Property Managers

- o Property operations
- Leasing
- Development
- Maintenance
- o Invoicing & collections
- Identify properties

# TERRAFINA TECHNICAL COMMITTEE



### Alberto Chretin<sup>1</sup>

- Former Minister of Economy for the state of Chihuahua
- 17 years of experience at nationally recognized industrial real estate companies

# Alfonso Munk

- · Managing Director of PREI and Head of PREI Latin America
- · Former Morgan Stanley head of real estate investing activities for Southern Europe and South America

# **Independent Members (71%)**

# Eduardo Solis

- President of the Mexican Association of the Automotive Industry
- Former Head of Promotion of Investment at the Ministry of Economy and Chief Trade Negotiator in Mexico

# Victor D. Almeida

- Chairman and CEO of Interceramic, a leading tile manufacturer in Mexico
- Over 30 years of corporate experience in Latin America

### Arturo D' Acosta Ruiz

- Former Executive Director of Alvarez & Marsal, Mexico
- Broad experience in financial consulting, and specializing in M&A, restructurings and financing

# José Luis Barraza

- · Former President of Grupo Aeromexico, S.A.B. de C.V.
- Over 30 years of experience in international trading and industrial promotion and development

# Edmundo M. Vallejo

- Professor of Corporate Politics at IPADE Business School in Mexico
- Former President & CEO of GE Capital Mexico / Latin America

# TERRAFINA ACQUISITION TRACK RECORD

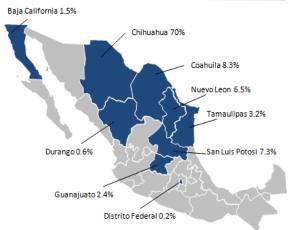


# **Description**

- The largest industrial transaction in Mexico providing accretive value financially and operationally
- Completion: September 2013, six months after IPO date
- 84-industrial property (11mm SF in GLA)
- Increased GLA by 53% and rental income by more than 71%
- Highly accretive: increased EPS by ~75%
- Strong exposure to key manufacturing sectors and top markets
- US\$605mm reflecting a cap rate of 8.7%

# **Geographic Presence**





# Al-Kimco was the largest and most diversified acquisition opportunity at the time of investment

	Al-Kimco	Portfolio A	Portfolio B	Portfolio C	Portfolio D	Portfolio E
# Properties	84	21	15	29	35	34
Size (SF mm)	11.2	2.6	1.4	3.7	2.8	5.6
Occupancy	92.3%	90.1%	93.4%	91.3%	70.0%	98.2%
Acquisition cap rate (net)	8.7%	N/A	7.3%	7.3%	N/A	7.2%
Estimated rent (\$mm)	53.8	13.1	6.6	17.8	12.3	29.2
Estimated rent (\$/SF)	5.21	5.66	4.84	5.25	6.35	5.31
# Property markets	16	5	5	5	8	11

# TERRAFINA DEVELOPMENT TRACK RECORD



Build-to-Suit: Alcoa Fastening Systems		Build-to-Sui	t: Merkle-Korff Industries	Expa	nsion: Flextronics	Build-to-Suit: Molded Fiber Glass		
Initiated / Completion	• Late 2013 / mid 2014	Initiated / Completion	• 1Q14 / late 2014	Initiated / Completion	• 2Q13	Initiated / Completion	• 3Q14 / early 2015	
Tenant	Alcoa Fastening     Systems	Tenant	Merkle-Korff Industries	Tenant	Flextronics     Manufacturing	Tenant	Molded Fiber Glass	
Tenant Industry	Aerospace	Tenant Industry	Electrical and     Electronic Equipment	Tenant Industry	Electrical and     Electronic Equipment	Tenant Industry	Industrial goods	
Location	Ciudad Acuña,     Coahuila	Location	San Luis, Bajio	Location	Aguascalientes, Bajio	Location	Monterrey, North	
Investment	• \$7.3mm excluding VAT	Investment	• \$5.0mm excluding VAT	Investment	\$6.7mm excluding     VAT	Investment	• \$4.6mm excluding VAT	
Size	85,500 SF facility     Additional tenant improvements in place for existing 240,000 SF class A property	Size	131,458 SF Class "A" industrial building	Size	Expansion of     ~155,000 SF of an     existing property of     528,093	Size	85,035 SF Class "A" industrial building	
Rent / Term	Rent above average local market rates	Rent / Term	10-year lease contract	Rent / Term	7 year lease contract	Rent / Term	10-year lease contract	
Yield	• Above 10.0%	Yield	• Above 11.3%	Yield	• Above 10.0%	Yield	• 14.0%	
Commentary	High quality investment locked in above average market rent	Commentary	Project based off long term relationship with client providing high yield	Commentary	Expansion provided     Terrafina ability to lock     in long-term contract	Commentary	BTS project sourced by Terrafina Property Manager	





Implied Cap Rate	
Average Share Price (USD\$)¹	2.26
(x) CBFIs (million shares)	602.5
(=) Market Cap	1,359.7
(+) Total Debt	890.8
(-) Cash	479.1
(=) Enterprise Value	1,771.4
(-) Landbank	78.6
(=) Implied Operating Real Estate Value	1,692.8
2014e NOI	125.0
Implied Cap Rate	7.4%

