



ANNUAL BUDGET

for the fiscal year beginning
January 1, 2016

2016

CITY OF AURORA, ILLINOIS

ANNUAL BUDGET
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2016

Thomas J. Weisner
Mayor

Prepared by the Finance Department

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TABLE OF CONTENTS

SECTION I – INTRODUCTION

Reader's Guide.....	1
City Council Photo.....	3
Principal Officials	4
Budget Message.....	5
Distinguished Budget Presentation Award	25
Map	26
Historical Summary	27
Community Profile.....	28
Organization Chart.....	33
The Budget Process.....	34
Flow of Planning Processes	40
Budget Planning Calendar	41
Long-Term Financial Policies.....	42
Budget Fund Structure	46
Description of Accounting Funds	47
Authorized Staffing.....	53
Authorized Staffing Notes	57
Summary of Revenues, Expenditures, and Changes in Fund Balances by Fund	60
Fund Balance Notes	62
Overview of Revenues, Expenditures, and Changes in Fund Balances by Fund Type	65

SECTION II – STRATEGIC PLAN SUMMARY

Strategic Plan	69
Priority 1	71
Priority 2	75
Priority 3	84

SECTION III – REVENUES

Revenue Sources – All Funds	97
Revenue Sources – General Fund	99
Discussion of Revenue Sources	101

History of Proceeds from Major Revenue Sources.....	109
Matrix of Revenues Allocated Across Multiple Funds.....	115
Revenue Summary by Fund.....	116
Revenue Detail by Fund.....	119

SECTION IV – EXPENDITURES

Expenditures – All Funds.....	159
Expenditures by Fund, Department, and Division.....	161
Matrix of Departmental Functions and Expenditures	169
Expenditure Summary by Fund	170
History of General Fund Expenditures by Class.....	173
Description of Approved Non-Capital Decision Packages.....	176
2015-2019 Non-Capital Decision Packages	180
General Fund	
Executive:	
Mayor’s Office.....	183
Aldermen’s Office	187
Boards & Commissions	190
Law:	
Law	191
Administrative Services:	
Administrative Services Administration.....	195
Human Resources	199
Information Technology	202
Communications	204
Management Information Systems	206
Police Technical Services	209
City Clerk.....	212
Community Services:	
Community Services Administration.....	215
Customer Service	220
Neighborhood Redevelopment	223
Community Relations & Public Information.....	226
Special Events.....	229

Public Art	232
Youth & Senior Services	235
Neighborhood Standards:	
Neighborhood Standards Administration	239
Central Services	243
Alschuler Building Maintenance	246
Customer Service/Fire Station #8 Building Maintenance	248
Elmslie Building Maintenance	250
Police Headquarters Campus Maintenance	252
Public Art Building Maintenance	254
GAR Building Maintenance	255
Fire Museum Building Maintenance	256
Scitech Building Maintenance	257
Property Standards	258
Animal Control	262
Development Services:	
Development Services Administration	265
Building & Permits	270
Economic Development	273
Planning & Zoning	276
Finance:	
Finance Administration	281
Accounting	286
Budgeting	288
Revenue & Collection	290
Mailroom	292
Purchasing	293
Fire:	
Fire	295
Emergency Management	300

Police:	
Police.....	303
E911 Center	308
Public Works:	
Public Works Administration	311
Electrical Maintenance.....	315
Engineering.....	317
Public Properties:	
Public Properties Administration.....	319
Maintenance Services	323
Parks & Recreation	326
Phillips Park Zoo.....	329
Street Maintenance.....	331
Non-Departmental.....	333
Special Revenue Funds:	
Motor Fuel Tax Fund	335
Sanitation Fund	336
Hotel-Motel Tax Fund	336
Wireless 911 Surcharge Fund	337
Municipal Motor Fuel Tax Fund.....	337
HOME Program Fund.....	338
Neighborhood Stabilization Fund	338
Gaming Tax Fund	339
Federal Asset Forfeiture Fund	344
State Asset Forfeiture Fund	344
Foreign Fire Insurance Tax Fund.....	345
Block Grant Income Fund.....	345
Block Grant Fund.....	346
Section 108 Loan Fund	347
TIF District #2 (Farnsworth Area) Fund.....	349
TIF District #3 (RiverCity) Fund.....	350
TIF District #4 (Bell Gale) Fund	351
TIF District #5 (West River Area) Fund.....	351
TIF District #6 (East River Area) Fund	352

TIF District #7 (West Farnsworth Area) Fund	353
TIF District #8 (East Farnsworth Area) Fund	354
Special Service Area Fund (14)	354
Safety, Health, and Public Enhancement Fund	355
Equitable Sharing-Justice Fund	356
Special Service Area Funds (24, 27, 1, 34, 44).....	357
Stormwater Management Fee Fund	360
Long-Term Control Plan Fee Fund	361
Capital Projects:	
Capital Projects Summary	363
2016-2025 Capital Improvement Plan Summary	367
2016-2025 Capital Improvement Plan Projects by Category	369
Operating Impact of Capital Expenditures	376
Ward Projects Funds	382
Capital Improvements Fund A	393
2008A Tax Increment Financing Bond Project Fund	398
Kane/DuPage Fire Impact Fee Fund	398
Kendall/Will Fire Impact Fee Fund	399
Public Works Impact Fee Fund	399
2009 GO Bond Project Fund	400
2015 GO Bond Project Fund	400
Debt Service Fund:	
Discussion of Long-Term Debt	401
Annual Principal Requirements	403
Annual Debt Service Requirements	404
Bond and Interest Fund	405
Proprietary Funds:	
Equipment Services Fund	409
Airport Fund	411
Water & Sewer Fund	413
Motor Vehicle Parking System Fund	425
Transit Centers Fund	431
Golf Operations Fund	435
Property & Casualty Insurance Fund	444

Employee Health Insurance Fund	442
Employee Compensated Benefits Fund	443
Trust Funds:	
Police Pension Fund.....	445
Firefighters' Pension Fund.....	446
Retiree Health Insurance Trust Fund	447
Public Library Funds:	
Library General Fund.....	449
Library Capital Projects & Technology Fund.....	454
2012A GO Bond Project Fund.....	454
Library Bond & Interest Fund.....	455

SECTION V – MISCELLANEOUS

Glossary	457
Budget Ordinance	467

CITY OF AURORA, ILLINOIS

2016 BUDGET

READER'S GUIDE

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are five major sections of the budget:

- 1) The Introductory Section.
- 2) The Strategic Plan Summary Section.
- 3) The Revenues Section.
- 4) The Expenditures Section.
- 5) The Miscellaneous Section.

Introductory Section

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.
- 12) The city's budget planning calendar.

- 13) An enumeration of the city's long-term financial policies.
- 14) A description of the city's accounting funds.
- 15) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 16) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 17) Notes with regard to the city's fund balances.
- 18) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 16 above).

Strategic Plan Summary Section

The Strategic Plan Section articulates the city's priorities. Information on departmental and divisional goals that are linked to the city's priorities is also included. Performance measures are presented where applicable. "Linked" departmental and divisional goals, as well as associated performance measures, are restated in the departmental and divisional subsections within the Expenditures Section.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
READER'S GUIDE**

Revenues Section

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

Expenditures Section

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Fund.
- 5) Proprietary Funds.
- 6) Trust Funds.
- 7) Public Library Funds.

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection presents the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. Detailed line-item (object) expenditure information is separately published in the Annual Budget Supplement.

Miscellaneous Section

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
CITY COUNCIL**



Front row from left to right: Alderman-at-Large Robert J. O'Connor, Mayor Thomas J. Weisner, Alderman-at-Large Richard C. Irvin. Second row from left to right: First Ward Alderman Kristina A. Bohman, Second Ward Alderman Juany Garza, Third Ward Alderman Theodoros C. Mesiacos, Fourth Ward Alderman William M. Donnell, Fifth Ward Alderman Carl Franco, Sixth Ward Alderman Michael B. Saville, Seventh Ward Alderman Scheketa Hart-Burns, Eighth Ward Alderman Richard B. Mervine, Ninth Ward Alderman Edward J. Bugg, and Tenth Ward Alderman Lynne M. Johnson.

**CITY OF AURORA, ILLINOIS
PRINCIPAL OFFICIALS**

MAYOR
Thomas J. Weisner

CITY COUNCIL

Robert J. O'Connor, Alderman at Large

Richard C. Irvin, Alderman at Large

Kristina A. Bohman, First Ward Alderman

Juany Garza, Second Ward Alderman

Theodoros C. Mesiacos, Third Ward Alderman

William M. Donnell, Fourth Ward Alderman

Carl A. Franco, Fifth Ward Alderman

Michael B. Saville, Sixth Ward Alderman

Scheketa Hart-Burns, Seventh Ward Alderman

Richard B. Mervine, Eighth Ward Alderman

Edward J. Bugg, Ninth Ward Alderman

Lynne M. Johnson, Tenth Ward Alderman

PRIMARY ADMINISTRATIVE OFFICIALS

Alex G. Alexandrou, Chief Administrative Services Officer

Daniel Barreiro, Chief Community Services Officer

Brian W. Caputo, Chief Financial Officer/City Treasurer

Rosario DeLeon, Director of Public Properties

Carie Anne Ergo, Chief Management Officer

Gary N. Krienitz, Fire Chief

Daisy C. Porter-Reynolds, Director of Libraries

Charles B. Nelson, Director of Neighborhood Standards

Kenneth D. Schroth, Director of Public Works/City Engineer

Kristen Ziman, Police Chief

Alayne M. Weingartz, Corporation Counsel

William A. Wiet, Chief Development Services Officer



City of Aurora

Mayor's Office • 44 E. Downer Place • Aurora, Illinois 60507-2067 • (630) 256-3010 • FAX (630) 256-3019

Thomas J. Weisner
Mayor

February 29, 2016

Members of the City Council and Aurora Residents and Businesses:

The past few years have presented the City of Aurora and other governments throughout the country with unprecedented budgetary challenges. However, even during the most difficult years of the recession, we successfully balanced our budget and maintained all core city services, while at the same time keeping property taxes for city services at its lowest level in a decade. By maintaining a high quality of life in our city, Aurora has been able to attract new jobs and investment to our community, maintain its AA bond rating and minimize its property tax burden for our residents.

Unfortunately, a new reality threatens the progress we have made. The State of Illinois' failure to pass a balanced budget is jeopardizing our city's fiscal stability and threatens to significantly erode our resident's quality of life. In 2015, the state withheld the municipal portion of all gaming, motor fuel, and E-911 funds for six months before voting to release these funds. The city receives about \$13 million from these sources annually. This funding is used to pave and improve major roadways, operate the city's 911 center, provide support and incentives to attract businesses to Aurora and support local cultural, education and social service programs – many which serve our most vulnerable residents.

As originally proposed, Illinois' 2015-2016 budget would have reduced the municipal portion of income taxes revenues by 50%. In Aurora, a 50% reduction would amount to a nearly \$10 million cut.

When Illinois first imposed a state income tax in 1969, state and local policy makers agreed that it would be more efficient for the state to collect local income taxes and distribute a share of the revenue to municipal governments on a per capita basis rather than continuing to allow cities to collect separate local income taxes. Today, 92% of local residents' hard-earned income tax dollars leave Aurora to fund state services. Despite this fact, Illinois has fallen from second to last to absolute last in the nation in terms of state support of public education. Only 8% of these dollars come back to our community to support basic local services, such as police and fire protection, snow removal, road repair and more. If the state slashes the income tax dollars coming back to our community, Aurora, along with cities across Illinois, will be forced to make up the difference by cutting



front-line services, raising property taxes, delaying needed projects and repairs, and not replacing retiring workers, including police officers and firefighters.

The State of Illinois is facing serious financial issues, but transferring the problem to local governments is not a cure – it is simply spreading the disease to cities. The state needs to do what Aurora and countless other cities are forced to do each year – balance its budget and live within its means. Aurora reduced its workforce by 185 people at the heart of the recession. We became leaner, more focused and more efficient. The state needs to follow our lead, not cripple our progress.

Economic Overview

As a result of the uncertainty created by the State of Illinois, this year's budget has been the most difficult to tackle since the height of the recession. Unlike the state's pension woes where the state has no dedicated revenue source to match its approved expenditures, the state continues to collect motor fuel taxes, E-911 fees and gaming taxes and has these funds on hand. In other words, the state is collecting 100% of the funding that is owed to cities for municipal services, but political wrangling in Springfield placed this funding in jeopardy. Even so, we have enacted a budget based upon the assumption that the state will not tamper with the resources that have been historically provided to municipalities. If this assumption does not hold, we will have no choice but to revisit our budget and reduce services as necessary so as to restore balance.

Over the past few years, Aurora has responsibly reduced its fund balances in order to provide property tax relief during difficult economic times. The state budget director has suggested that cities can afford to spend down their fund balances to solve the state's budget crisis. The reality is that Aurora's remaining reserve amount is essentially a cash-flow reserve. The city's General Fund reserve covers expenses incurred in the months before property taxes are received. While the city has moderate fund balances that will allow our city to continue to operate for a limited period of time without major service cuts, should the state permanently cut revenues or if there is a prolonged delay, Aurora will be forced to postpone infrastructure projects, lay off personnel and cut services to bring its expenses in line with the reduction in revenues.

On a brighter note, there are clear signs that the economic situation in Aurora is improving. The city's aggressive economic development programs are paying off - big time - with building permit issuances in 2015 having broken all break previous records. In addition, the housing market has improved considerably and, for the first time in several years, we expect assessed valuations to increase as property values begin to rise. This is good news for our city.

Property taxes continue to be the city's largest single revenue source. The City of Aurora reports property tax revenue as the net amount available to provide resources for basic municipal services or the amount available after state-controlled pension requirements and long-term debt obligations are satisfied. Over the past few years as the State of Illinois increased public safety pension benefits, the cost of public safety pensions have ballooned from \$12.9 million in 2007 to \$20.8 million in 2014.

During the Great Recession and in the years that followed, property values across the nation dropped considerably. Recognizing this financial hardship, Aurora significantly reduced its levy for general municipal operations from about \$48.5 million in 2008 (taxes payable in 2009) to \$40.9 million in 2014 (taxes payable in 2015) – a decrease of \$7.6 million or more than 15%. Since that time, Aurora’s property tax levy for municipal services has remained essentially flat.

Now that property values are rebounding, the city can begin to capture new property tax revenues that have been created by economic development in our city without increasing the property tax burden on our residents. In 2016, an additional \$1.2 million in property taxes will be applied to the General Fund tax levy to support municipal services. Since 2009, regular inflation has increased the cost of goods and services by 9.0%, however, the General Fund tax levy for 2015 (payable in 2016) will be down -5.7% over that same period.

Unfortunately, not all city revenues are on the rise. Over the past decade, Aurora’s casino gaming revenues have dropped by more than 50% as the State of Illinois expanded gaming through the opening of new casinos and approval of video gaming state-wide, despite an already saturated gaming market. Historically, the city used casino revenues to fund economic development activities; cultural, educational and social service community grants; youth violence prevention programs; neighborhood improvement programs; neighborhood street resurfacing and debt abatement. As casino revenues began dropping, the city was able to continue to fund some of these initiatives through other revenue sources. However, this constrains capital infrastructure improvement and municipal service delivery in other areas.

As Aurora’s gaming revenues declined, the city began programming debt service to be paid from other revenue sources. At the same time, Aurora’s debt service costs have declined significantly, thanks in part to the city’s effort to lower debt payments through bond refunding. As a result for the first time in decades, no gaming tax money will be used to abate general obligation debt service in 2016.

However, in response to significantly lower casino revenues, this budget takes the necessary step of reducing most of the community grants by 15% to 50%. To continue to support the city’s neighborhood density reduction and reconversion efforts, the city is participating in state and federally funded Abandoned Property and Blight Reduction initiatives. Through 2015, the city received grant awards totaling \$530,000 and demolished 19 properties with eight additional properties slated for demolition over the next three years. The city received another \$525,000 in early 2016 providing the capacity to tackle an additional 15 properties through 2019.

In 2010, the city shifted residential roadway resurfacing away from casino funds to its Capital Improvement A fund. This \$5-to-\$7 million annual expenditure has put significant pressure on this fund. In order to continue to improve neighborhood streets, while at the same time maintaining other elements of the city’s aging infrastructure, it is necessary to generate additional revenue for neighborhood street improvements.

In order to keep the city’s property taxes low, the 2016 budget includes a 4¢-per-gallon local motor fuel tax. This tax will ensure that all motor vehicles that drive through our city – not just those of our residents – help fund street improvements. This amount is equal to that of our neighbors on Aurora’s eastern border – Warrenville and Naperville. The Finance Department projects that applying a municipal motor fuel tax will generate approximately \$3.2 million annually to assist in funding street resurfacing. The ability of a City Council to enact a municipal motor fuel tax is

reserved for home rule municipalities. Three of the four home rule municipalities that directly border Aurora currently have a municipal motor fuel tax. Municipal motor fuel taxes in the areas east of Aurora range from \$.01 to \$.07 with \$.04 being the most common tax amount.

Despite the uncertainty caused by the State of Illinois, I remain committed to our core strategy for success. We continue to prioritize resources for programs and capital to upgrade the delivery of city services, enhance public safety, build our economic base, and establish Aurora as a regional technology and environmental leader. We also seize opportunities to invest wisely to improve our ailing infrastructure and pursue a private sector model of metrics to improve government efficiency. We continue to make progress toward reaching these goals. While the economy limits our financial resources, the city budget continues to invest in projects and programs that move the city further down a path of success.

2016 Priorities

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development - Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life - Preserve High Levels of Public Safety and Quality of Life
- 3) Municipal Service Delivery - Provide Efficient, Innovative, Transparent and Accountable Government

Economic Development

There are clear signs that Aurora's efforts to remain competitive in today's global economy continue to pay off. According to the Illinois Department of Employment Security, in 2015, Aurora's unemployment remained the lowest among similarly positioned communities, such as Elgin, Joliet, Rockford, and Waukegan. Aurora's unemployment also trended below or equal to the state and national averages for most month of the year.

Aurora continues to be attractive to successful businesses, both large and small. Business ranging from Goodwill to Panera, Cosmic Montessori to Napleton Hyundai, Swim Labs to The Patio opened or expanded in 2015. Along the city's I-88 corridor, Shorr Packaging, PPG Industries and Victory Packaging all chose to expand their presence in Aurora with new manufacturing and distribution facilities currently under construction.

Our medical campuses have also grown with Dreyer's breaking ground on a new medical building complete with offices and an urgent care clinic. In addition, Rush Copley medical center recently expanded its labor and delivery wing and The Grove, a post-hospital rehabilitation center, underwent a substantial renovation.

During the summer of 2015, I attended the grand opening for Chicago Premium Outlet Mall's 300,000 square-foot, \$110 million expansion. The addition, which is only partially completed with 30 new tenants, will eventually expand the mall's footprint by nearly two thirds and bring an estimated 500 new jobs to Aurora.

Shifting the focus to downtown Aurora, the owner of the historic Leland and Grand buildings continues to upgrade these residential units as they turn over, while at the same time transforming the former Elks Club into a new residential complex complete with a restaurant. Tenants could begin moving in the rehabbed Elks building as early as spring 2016.

Gillerson's Grubbery and U Samba Brazilian Café have recently joined Ballydoyle Irish Pub, Doughball's Pizza Palace and La Quinta de los Reyes Mexican Restaurant, plus Hollywood Casino's Fairbanks Steakhouse, Epic Buffet and Take Two Deli along Aurora's Restaurant Row. This dining and entertainment corridor along New York Street now boasts eight unique dining options in the two-block stretch from Broadway to River Street.

Back in 2011, the city approved a planned, transit-oriented development along the newly built Station Boulevard near the Route 59 train station. The development includes 1,390 approved residential units and caters to career-oriented professionals, who commute to Chicago on Metra. Today, the southern portion of the development is nearly built out with 424 units built and an additional 435 units currently under construction. This is the largest residential construction project in DuPage County. Permits have also been issued for 224 units in the northern portion of the development and construction is underway.

Statistics from our Building and Permits Division provide more evidence that we continue to rebound from the recession. During 2015, Aurora issued 19% more building permits than we issued in 2014. In fact, we set a record for permit issuances. The 2015 permit activity represents \$513 million in construction value – a 59% increase over the prior year – and more than 3.4 million square feet of new construction.

Much of this success would not have been possible without the assistance of Invest Aurora, formerly known as Seize the Future. In 2013, the city fundamentally changed its approach to its economic development, choosing to enter into a public/private partnership with this non-for-profit development corporation to spearhead Aurora's business attraction, retention and expansion efforts. In its first two years of operation, Invest Aurora has paid for itself in the businesses it has brought into the community and retained here.

While our city is still recovering from the national foreclosure crisis that impacted property values across the country, the good news is that median home sales prices are on the rise across the entire City of Aurora. In the parts of the city most heavily impacted by foreclosures, median home sales prices are up by as much as 50% or more from the low points from three years ago. While a rebound in Equalized Assessed Values (EAV) of housing often lags behind a rise in median home sales prices, the successive years of home value recovery is expected to result in a welcomed rise in average EAV across the city.

As we rebound from the recession, the city has focused much of its redevelopment efforts on large, vacant, historic properties that can often be the most difficult to re-purpose. In September 2015, the city entered into an agreement with VeriGreen Development to fully renovate the long-vacant St. Charles Hospital and former Fox River Pavilion Nursing Home on East New York Street into a senior independent living community. The complicated layers of financing and tax credits, which involves over \$16 million in private investment and totals over \$23 million, were assembled in a collaborative effort involving Invest Aurora, the Northern Lights Development Corporation, Verigreen Development and the City of Aurora. The St. Charles Hospital rehabilitation project will beautify a major corridor in the city, restore a historic building to the requirements of the National Register, create 60 construction jobs for local companies and help stabilize an economically distressed neighborhood.

Since my election as Mayor in 2005, I have strategically focused on creating tools and incentives to encourage economic development in and around the downtown area. Ideally positioned along the banks of the Fox River and close to public transportation, downtown Aurora provides a unique urban environment to live, work and play. Although the national recession has slowed our progress, Aurora remains committed to pursuing projects that restore downtown and the riverfront to a vibrant commercial and residential center, which benefits every citizen by creating entertainment and cultural possibilities while strengthening the city's tax base.

The arts and entertainment scene continue to thrive in downtown Aurora. Under the helm of the Aurora Civic Center Authority's (ACCA) leadership, the Paramount Theatre's locally produced Broadway Series was included in Chicago's prestigious Jeff Awards for the first time, earning a record sixteen nominations and bringing home five awards to the City of Aurora. This accomplishment in their first year of eligibility and only fourth year in existence cannot be overstated.

Beyond raking in award nominations for high-caliber performances at affordable ticket prices, the Paramount Theatre is also bringing record numbers of patrons to the downtown. In 2011, attendance was 75,000. In 2013-2014 attendance was 225,500. For the 2015-2016 season, attendance will be well over 300,000 for the Paramount alone. The combination of the award-winning Broadway Series paired with a blend of high-profile performances by Donny & Marie, Jay Leno, Peter & Paul and Josh Turner, to name a few, along with local favorites like Ballet Folklórico, showcases the Paramount's range and commitment to offering something for everyone.

Aurora Civic Center Authority also managed the successful third season of RiverEdge Park. The 2015 schedule included performances by the legendary Earth, Wind and Fire, Hall & Oates, REO Speedwagon and the Bodeans as well as mainstays Blues on the Fox, Downtown Alive and the city's Fourth of July celebration. RiverEdge Park also hosted a number of locally based cultural events, including Fiestas Patrias, Sacred Heart Annual Festival, Puerto Rican Heritage Festival and the Fox Valley Irish Festival. All told, RiverEdge Park brought over 100,000 additional visitors to the downtown.

In addition to these large-scale events, hundreds of visitors come downtown Aurora each month to enjoy numerous community-led arts and cultural events, including First Fridays. Organized by Aurora Downtown on the first Friday of each month, this event showcases the work of local artists and musicians, and gives visitors the opportunity to tour downtown businesses. With Culture Stock and Riverfront Playhouse along Water Street Mall, this area has become a popular destination for various new and established art, music and cultural festivals. Our existing events, like the Farmer's Market, Louche Pouche and gallery and exhibit openings at the David L. Pierce Art and History Center, experienced greater crowds – drawing visitors from Aurora and its surrounding communities. Combined with the Paramount, more than a half million people now visit downtown Aurora annually for arts and culture alone.

An integral part of the city's economic development strategy includes equipping and maintaining a qualified and skilled workforce. In 2016, the city will continue its successful partnership with the Aurora Area Chamber of Commerce providing \$150,000 in funding to facilitate the Pathways to Prosperity (P2P) initiative, which brings together area businesses, Waubesa Community College and the city's four main school districts (Districts 129, 131, 204 and 308) to prepare today's students to be tomorrow's workforce. In 2015, this successful collaboration led to Pathways courses being

identified and offered at each of the partner high schools in all three career Pathways - Health Sciences, Information Technology and Advanced Manufacturing. Additionally, a substantial increase in the number of dual credit courses available to Aurora students has been realized since the Pathways initiative began.

Earlier this year, the goal of developing a Technical Training Center in Aurora took a big step forward when the residents of West Aurora School District 129 passed a capital funding referendum, which identified funding for a Technical Training Center as one its key components. District 129 has been a leader in the Pathways to Prosperity initiative since the original partnership with the Harvard Graduate School of Education and has continued to lead by expressing a willingness to explore partnership options that would make a future Technical Training Center accessible to Aurora students beyond District 129. Making the center accessible to students across school district boundaries will take careful, strategic planning, resource identification and perhaps even legislative changes.

Public Safety and Quality of Life

Crime continues to be on the rise nationally. Despite this trend, Aurora remains committed to keeping crime low within its boundaries. In 2014, the violent crime rate was down 7.1% and the overall crime rate dropped 1.1% from the prior year. In early 2015, Aurora experienced an increase in the number of shots fired within the community. In response, representatives from the Aurora Police Department, Mayor's Office and Community Services Department immediately began a renewed dialog with the community in order to mobilize residents, churches, businesses, health care providers, educational institutions and social service agencies to become more involved in violence prevention efforts. To follow-up on the input received from these conversations, Aurora formed a new Neighborhood Group Support Team in July.

The 2016 budget provides funding for the continuation of the Neighborhood Group Support Team. Initially, the team was tasked with assisting neighborhood groups in hosting National Night Out (NNO) events. The results were impressive with 15 additional NNO events hosted across our community over the previous year with a combined attendance of more than 2,500 people. Since that time, the team has partnered with neighborhood groups, churches and schools to host another nine community outreach events with a combined attendance of over 1,000 people. As a result of these outreach efforts, eight new neighborhood groups have been established to date with an average attendance of 25 people each. Two additional groups are currently in the formation stages.

Thanks to these efforts, in combination with the work of the men and women of the Aurora Police Department, crime in Aurora has slowed. In fact, in 2016 through February, Aurora has only 408 Part One crimes on record – a decrease of 56.5% year-to-date from 2015. While the on-going work with the community is of paramount importance, it is also time intensive. As such, this budget prioritizes the reinstatement of the Deputy Chief position in order to assist in planning, operations and administration. This position will effectively upgrade a Lieutenant position with a total net increase of \$32,100 in 2016.

In 2016, the city will continue its commitment to provide our public safety personnel with the state-of-the-art tools and technology available in order to keep our community safe in the 21st century. In 2014, the city embarked on a multi-year process to evaluate and replace the enterprise resource

platforms (ERP) for the city government. Originally implemented in the early 1990's, the city's administrative and public safety information technology systems have several limitations and cannot be efficiently integrated.

After thorough evaluation and careful consideration, the city will move forward with the implementation of a new Public Safety ERP system in 2016 at a total cost of \$7.7 million over three years, which will be funded through Wireless 911, ETSB, SHAPE, and forfeiture funds. While certain components of the city's current administrative platform will be updated in 2016, the city will defer the implementation of a new administration ERP at this time.

The new Public Safety ERP system will significantly modernize and improve the city's computer-aided dispatch (CAD) and records management functions. The city's current CAD system uses green-screen, text-based technology, while the new system will have a point-and-select windows-based interface. The updated records management function will allow the city to better mine and display data to increase efficiencies in resource allocation and aid in decision-making. The new ERP will also enhance the APD's mobile data computer system and field-based reporting capabilities, so that police officers can spend less time on paperwork and more time interacting with the community.

To lead and support the implementation of the new Public Safety ERP, the city has prioritized the hiring of a civilian Manager of Emergency Communications – 911 at the Aurora Police Department. Oversight of the 911 center is currently provided by sworn personnel that rotate on a regular basis. The position will provide future continuity with a trained, experienced emergency telecommunications professional.

During 2016, we will complete the city's efforts to equip the fire vehicles with computerized information tablets. These tablets have given our paramedics a technological edge in caring for patients. The tablets allow the paramedics to collect detailed medical data on a patient's condition and electronically transmit it directly to the medical treatment facility where the patient will receive more advanced care. This comprehensive and timely information permits the facility to better prepare for the patient's arrival.

The 2016 budget provides additional resourced dedicated to:

- Replacing Fire Department Vehicles. The budget includes \$1,215,000 to replace an ambulance, two fire engines and a utility vehicle whose serviceability have declined significantly.
- Replacing Police Department Vehicles. Our police vehicles are heavily used. Seven vehicles including six squads and one transport vehicle will be replaced in 2016 at a total budgeted cost of \$309,000.

Over the years, the city has expanded its active property standards programs as an integral part of the city's successful crime reduction efforts. Today, the Division of Property Standards licenses and inspects approximately 10,000 properties as part of the city's mandatory Rental Licensing and Crime Free Housing programs. By pursuing property code violations, the city seeks to not only ensure safe living conditions for Aurora citizens, but also to reduce crime and stabilize property values. Up until 2015, the fees and fines associated with this licensing and code enforcement program did not cover the cost of the program, which meant that landlords—who were functionally operating commercial businesses within the city—were

benefiting from a taxpayer subsidy. In July 2015, the city passed a new fee structure to bring program costs more in line with expenses. In addition, the increased fees and fines were structured to provide incentives for property owners to pass the scheduled inspection on the first inspection, thereby freeing up city inspectors to focus on other code enforcement priorities.

The national foreclosure crisis left several older properties in Aurora in legal limbo as former owners walked away leaving properties to lenders. When unoccupied properties fall into a serious state of disrepair, the city's Division of Property Standards works vigorously to bring these properties into compliance or face a court order to repair or demolish a property. Each year dozens of properties receive such notifications. Over the past year, compliance on nearly 40 properties has been reached with the city successfully completing 19 demolitions and property owners completing required renovations on 19 additional properties.

Books, computer labs, study and reading rooms, gardens, art, and the newest creative technology for all ages — the Richard and Gina Santori Public Library of Aurora has all the amenities inquisitive minds could hope for. The new downtown facility of the Aurora Public Library opened June 14 to great cheers from an exuberant crowd of more than 1,500 lifelong learners and library patrons. The new library, twice the size of the old facility at more than 90,000 square feet, houses more than books alone. The new state-of-the-art library features a Maker Space, Teen Media Lab, Business Center, Computer Center, Kiwanis Children's Center and two outdoor nature gardens. Funding for this project came from \$19.2 million of general obligation bonds issued in 2012 and a \$10.8 million grant from the State of Illinois.

Municipal Service Delivery

The provision of a safe and efficient transportation network is essential to city operations. During 2015, we resurfaced a total of 48.4 lane-miles of city streets, including 32.4 lane-miles of residential streets and 16.0 lane-miles of arterial and major streets for a total cost of \$7.2 million. This annual program has had a direct, positive impact upon Aurora's neighborhoods and transportation network.

In 2016, we will dedicate \$5.7 million to resurface 38 lane miles of residential streets. The annual neighborhood street resurfacing program is funded with \$2.05 million from Capital Improvements Fund A, \$450,000 from the Community Development Block Grant Fund and \$3.2 million in a new Municipal Motor Fuel Tax. The 2016 budget also includes a provision for the resurfacing of approximately 18.0 lane-miles of arterial streets at a cost of \$2.8 million, funded through the Motor Fuel Tax (MFT) Fund.

The improvement of the East New York Street corridor between Asbury Drive and Welsh Drive will be completed in the fall of 2015. Improvements included the complete reconstruction of the roadway, concrete pavement, curbs and gutters, a sidewalk, bicycle/pedestrian path, lighting, intersection and signal improvements, stormwater drainage improvements and watermain replacement. The Illinois Department of Transportation (IDOT) contributed \$8.3 million to the estimated \$10.8 million total project cost, bringing the city's estimated cost to \$2.5 million. For 2016, the city has budgeted \$625,000 of MFT funds along with federal funding to advance the engineering for the reconstruction of the next segment of New York Street from Welsh Drive to Farnsworth Avenue.

In the fall of 2014, we celebrated the reopening of the two bridges over the Fox River at Indian Trail. The total cost of the rehabilitation project was \$10.7 million with federal funds paying 80% of the project's costs.

In the spring of 2015, the city began the two-year rehabilitation of the Ohio Street Bridge, which runs over the Burlington Northern Santa Fe Railroad and Indian Creek at Ohio Street on the near-east side of the city. Federal funds will be used for 80% of the estimated \$7.8 million project. During 2016, the city will invest \$700,000 of MFT money towards the project with an estimated fall 2016 completion date.

In 2016, the Sheffer Road Bridge over Indian Creek just east of Farnsworth Avenue will be reconstructed. The concrete slab bridge was constructed in 1933 and will be removed and a wider two-lane bridge will be constructed with box beams and a concrete wearing surface. The construction is estimated to cost \$1.5 million with Federal Highway Bridge Funds paying 80% of the total cost.

The 2016 Budget dedicates \$900,000 to rehabilitate select bridges in order to maintain the integrity of the city's bridges and prevent costly repairs in the future. The rehabilitation efforts will include maintaining the decks, sidewalks, railings and waterways.

To improve traffic circulation and improve economic development along the River Street corridor downtown Aurora, the city converted Lake Street from a one-way street to a two-way roadway. The city's conversion of Lake Street from Downer Place to Gale Street will result in the jurisdictional transfer of River Street from the State of Illinois to the City of Aurora. The city also converted River Street from a one-way street to a two-way roadway from Gale Street to New York Street. Work included traffic signal modifications, restriping, streetscaping, and the installation of bike lanes. The new configuration has diverted semi-truck traffic from River Street to Lake Street, which is expected to have a positive impact on the new Aurora Public Library, River Street Plaza and the surrounding neighborhood.

In 2016, we have also budgeted \$500,000 in Capital Improvement Fund A for the Right-of-Way Improvement Program, which allows the city to replace hazardous sections of sidewalk. Through this program, the city also reimburses residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters. Also in 2016, we have \$375,000 budgeted for street crack sealing and patching to help maintain our roadway network between resurfacing projects.

The city carried over \$400,000 from 2015 to install a roundabout at Highland Ave. and Sullivan Rd. to ease traffic congestion and back-ups during peak travel times. This project was delayed until 2016 pending the acquisition of needed right-of-way and the completion of the Indian Trail Bridge.

Currently, Eola Road narrows to two lanes between Montgomery Road and 87th Street. To eliminate the bottleneck that occurs daily in this area, the city applied for and received a federal Surface Transportation Program allotment of \$1.7 million and a federal Congestion Mitigation and Air Quality Grant of \$4.08 million to construct a five-lane road section. The project is scheduled to begin in 2016 and will also include the installation of stormwater and drainage improvements, curbs, gutters, and sidewalks. The city has budgeted \$2.77 million in local MFT dollars to fund our portion of the project.

The Water & Sewer Fund will furnish significant financial resources in 2016 for improvements to the city's water and sewer systems, including:

- Sanitary Sewer Evaluation and Rehabilitation. In some older neighborhoods of the city, sections of the sanitary sewer are reaching the end of their useful lives. Maintenance costs escalate as the lines reach an advanced age. In 2016, we will apply \$3.6 million to identify and rehabilitate sewer lines that need attention.
- Watermain Evaluation, Repair, and Replacement. Similar to sanitary sewer lines, a program is needed to provide for the systematic replacement of watermain throughout the city that have aged, deteriorated, and weakened. This program contributed to the nearly 9,000 feet of new watermain that was installed in the 2015 construction season. Our commitment to the program in 2016 will be \$2.2 million.

In 2011, based upon a mandate from the U.S. Environmental Protection Agency, we established our long-term control plan fee. The proceeds of this fee will permit us to undertake our mandatory Long-Term Control Plan (LTCP) improvements in 2016. The purpose of this ongoing program is to reduce or eliminate sewer back-ups into homes and reduce combined sewer overflows into the Fox River and Indian Creek. The program involves separating combined sewers and constructing green infrastructure in various areas of the city. In 2015, nearly 15,000 feet of new storm sewers were installed in the combined sewer areas of the city. In 2016, we will seek a low-interest loan through the Illinois Environmental Protection Agency's Revolving Loan Fund to construct \$7.5 million worth of sewer improvements along the East Downer Place Corridor. The loan will be secured using proceeds from the LTCP fee.

Policies Impacting Upon the Development of the 2016 Budget

The 2016 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city's Capital Improvement Plan, will be funded.
- City staff members will generally receive salary increases of 2% to 2.5%, depending upon their employee/collective bargaining group.

- The city was able to negotiate the transition of the last of its employee groups to healthcare plans that require employees to contribute a percentage of the applicable premium, rather than a percentage of their salaries, for group medical insurance. The percentage-of-premium approach ensures that employees, as well as the city government, maintain an interest in containing medical insurance costs.
- The city will, once again, contribute to the Firefighters' Pension Fund and the Police Pension Fund the full amount of the employer contribution determined pursuant to state guidelines. In doing so, we are acting as responsible stewards of the pension plans.
- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2016, the city will contribute to the Retiree Health Insurance Trust Fund 61% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Airport, Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$9.0 million. This is approximately \$900,000 more than we contributed in 2015. We will endeavor to gradually increase our annual contributions to the fund over the course of the next several years. From a long-term financial standpoint, this is the responsible thing to do.

Expenditures Included in the 2016 Budget

The notable individual expenditure items included in the 2016 City Budget are discussed above. However, in total, the proposed budget includes \$410.0 million in expenditures. The following chart summarizes the changes in the budget.

	<u>2015</u>	<u>2016</u>
Gross Total Expenditures	\$421,651,352	\$410,032,931
Less:		
Carryovers	<u>(37,795,810)</u>	<u>(39,789,540)</u>
Net Total Expenditures	<u>\$383,855,542</u>	<u>\$370,243,391</u>
Amount of Change		
Before Prior-Year Carryovers Deducted		(\$11,618,421)
After Prior-Year Carryovers Deducted		(\$13,612,151)
Percentage Change		
Before Prior-Year Carryovers Deducted		-2.8%
After Prior-Year Carryovers Deducted		-3.5%

The decline in the overall budget from 2015 to 2016 is primarily related to four factors: 1) decreased expenditures for capital items overall; 2) lower general obligation debt service cost as a result of debt retirement and refunding; 3) completion of large-scale library system improvements in 2015; and 4) general cost containment efforts.

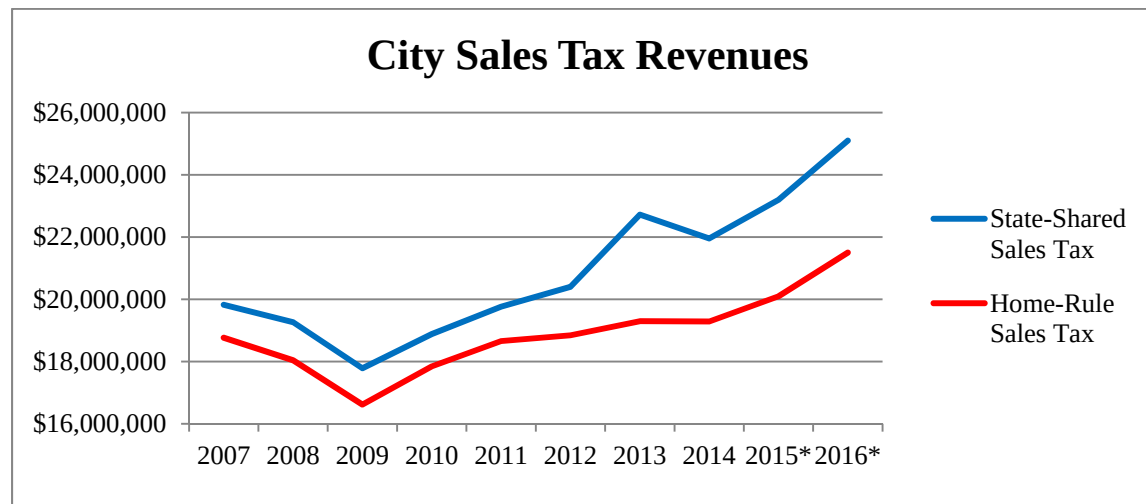
The General Fund budget for 2016 is \$168.4 million – 4.1% more than in 2015. While moderate, the increase is due to the higher costs of employee wages and benefits.

Revenue Projections for 2016

Total revenues projected for 2016 are \$372.6 million. This is \$8.8 million or 2.4% higher than the budgeted 2015 amount. The increase in total revenues is attributable to three items. First, sales tax revenues are expected to rise in 2016 as described below. Second, property tax revenues are expected to be slightly higher because of a \$1.2 million increase in the General Fund levy to support general municipal operations. Finally, a new municipal motor fuel tax will contribute to the city's revenue base.

The primary General Fund revenue sources are sales taxes, income taxes, and property taxes.

The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2016, we project that **state-shared sales tax revenue** will be \$25.1 million. This figure considers additional taxes now being generated by the new portion of the outlet mall near Interstate Route 88 and Farnsworth Avenue, the completion of the Route 59 road improvement project in another of the city's retail corridors, and a general 2.0% increase in the other components of the city's sales tax base. The graph below presents the trend in state-shared and home-rule sales tax since 2007.



*2015 and 2016 amounts are projected.

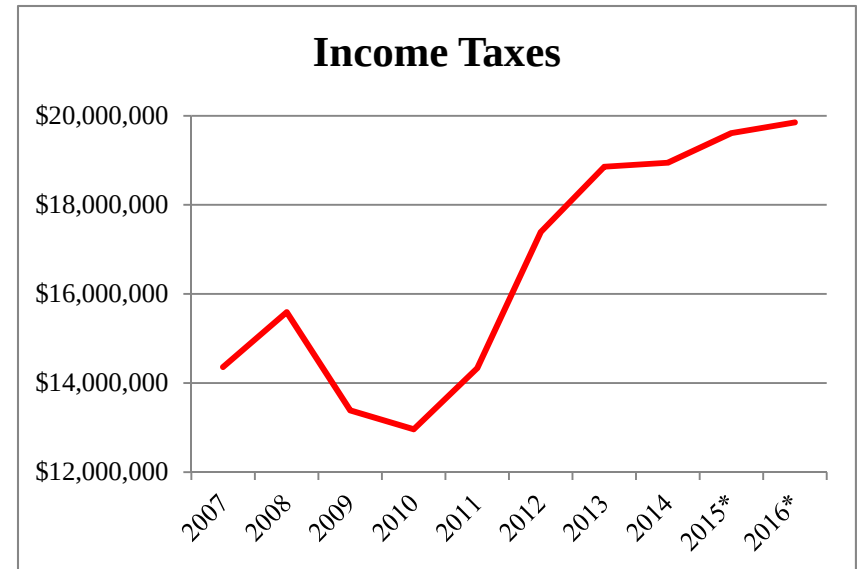
The city also has a ***home-rule sales tax*** in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2016, we have budgeted this revenue source at \$21.5 million. The trend in this revenue source is expected to generally mirror the trend in state-shared sales tax revenues. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2016 will be:

<u>Fund</u>	<u>Amount</u>	<u>Allocation Percentage</u>	<u>Allocation Purpose</u>
General	\$13,450,000	62.6%	General governmental operations
SHAPE	4,300,000	20.0%	Public safety projects
Capital Improvements A	3,300,000	15.3%	Capital projects
Airport Fund	350,000	1.6%	Facility subsidy
Motor Vehicle Parking Systems	100,000	0.5%	System subsidy
Total	<u>\$21,500,000</u>	<u>100.0%</u>	

Income taxes are distributed by the State of Illinois based upon a statewide per capita formula. Thus, the state's economy does affect the income tax revenues of the city. We estimate that those revenues will be \$19.9 million in 2016, a modest increase from \$19.5 million of revenues expected in 2015. Our 2016 estimate is based upon the distribution forecast of the Illinois Municipal League.

In recent months, elected officials of the State of Illinois have discussed certain proposals that would reduce the amount of income tax revenues distributed to Illinois municipalities. The city's 2016 forecast for income tax revenues assumes that the state does not reduce the municipal share of this key revenue source.

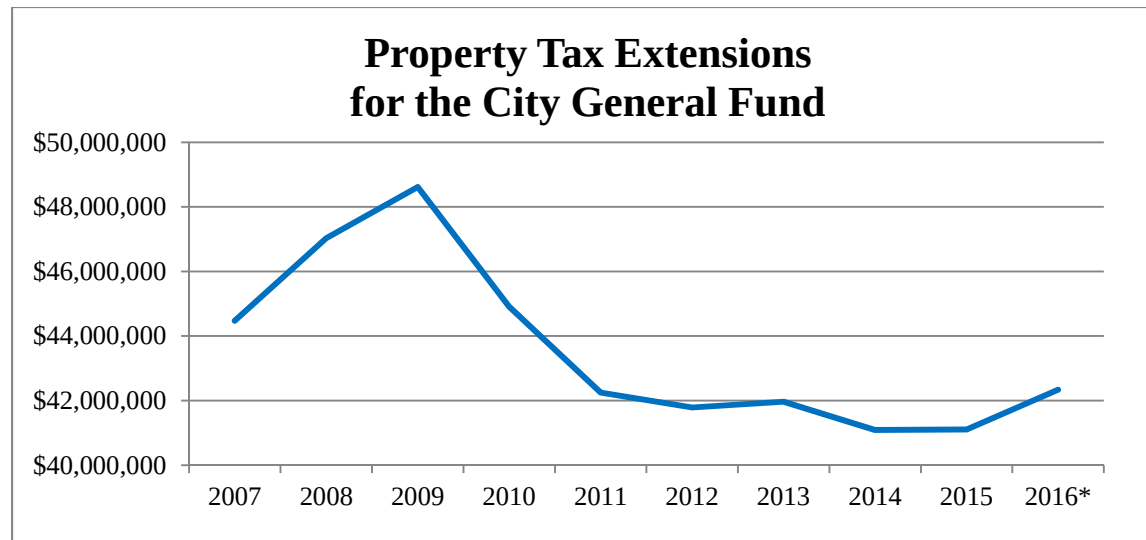
The 2010 census recognized an increase in Aurora's population from 164,681 to 197,899. The impact of the population increase was first seen in income tax revenues beginning in mid-2011.



*The 2015 and 2016 amounts are projected.

Property taxes (from the 2015 tax levy) are expected to generate a total of \$70.4 million in 2016 for the city (excluding the library levy), compared to \$69.5 million in 2015. Recognizing the financial hardship inflicted upon many city residents and businesses by the Great Recession, the city reduced its levy for general municipal operations from about \$48.5 million in 2008 (taxes payable in 2009) to \$40.9 million in 2014 (taxes payable in 2015) – a decrease of \$7.6 million or over 15%. The property tax levy for the General Fund in 2014 (taxes payable in 2015) was actually lower than the levy in 2005. However, the diminished level of the General Fund levy cannot be maintained as the cost of goods and services rise under normal inflationary pressure. Therefore, the 2016 budget includes a \$1.2 million increase in the 2015 levy for the General Fund.

The graph below presents the trend of the city's property tax extensions for General Fund purposes since 2007 (2006 property tax levy).



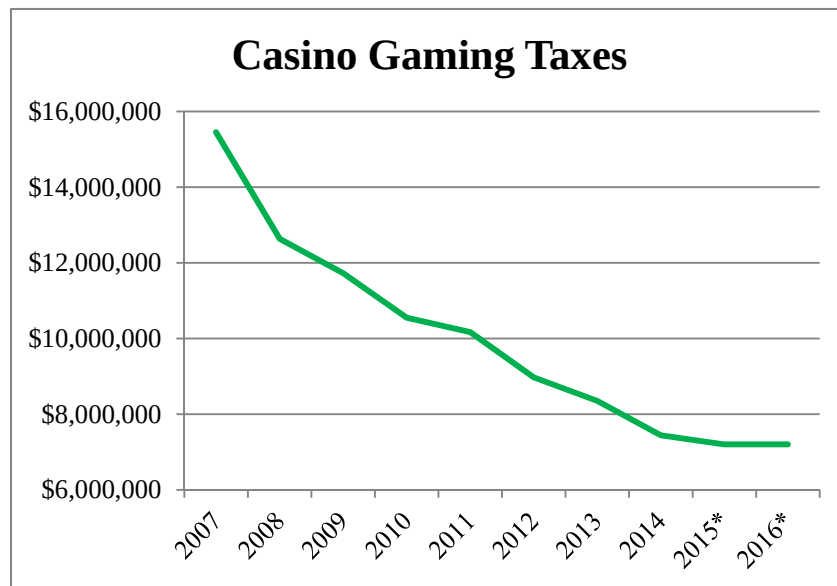
*2016 amount is projected.

Prior to 2011, the city's extension for its contributions to the Illinois Municipal Retirement Fund (IMRF) were actually included in the extension for the General Fund. The estimated IMRF extensions have been subtracted from the pre-2011 amounts included in the graph above to enhance comparability.

Pursuant to state law and actuarial valuations, the levies for the city's pension funds will decrease by a combined total of about \$320,000. As in the prior 10 years, the 2015 property tax levy will include a \$4.0 million component to help pay the debt service on general obligation bonds issued to finance the construction of the new police headquarters. In addition, \$9.6 million will be levied to support the operations of the Aurora Public Library (including library debt service).

Casino gaming taxes, generated from Aurora's riverboat casino are projected to be \$7.2 million in 2016. This is approximately the same amount expected to be received in 2015. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for economic development initiatives and certain non-core services.

Gaming taxes have proven to be a revenue source that can vary significantly from year to year. Over the past ten years, casino gaming taxes have been affected by tax law changes, an indoor smoking ban in public places, economic downturns, the opening of other casinos in Illinois and the approval of video gaming.



*The 2015 and 2016 amounts are projected.

Four rate increases are included in the revenue projections:

- **Property Tax.** The amount to be included in the property tax levy for the General Fund as discussed above will increase the city property tax rate by about \$0.04 per \$100 of equalized assessed valuation (EAV). Disregarding any possible change in the city's EAV from 2014 to 2015, the resultant tax rate will be approximately \$2.31 per \$100 of EAV.
- **Municipal Motor Fuel Tax (MMFT).** To provide a stable source of funding for the city's Neighborhood Street Resurfacing Program, a 4¢-per-gallon MMFT will be imposed. The tax is expected to generate about \$3.2 million for the annual street program.

- **Water and Sewer Service Fee.** An aggregate water and sewer rate increase of approximately 4%, to be effective July 1, 2016, is taken into account. This water and sewer rate increase is in keeping with the city's policy of imposing moderate increases on an annual basis so as to avoid large increases at irregular intervals. The rate change will offset increases in the cost of operating the water and sanitary sewer system and provide continued funding for water/sewer-related capital projects.

- **Golf Fees.** The Golf Fund budget reflects a range of modest increases in various classifications of greens fees. Periodic increases will be necessary so that sufficient revenues are available to pay the debt service on revenue bonds that the city issued in 2000 (and refunded in 2012) to fund the renovation of the Phillips Park Golf Course. The increases will ensure that the renovation project will pay for itself. Even with the increases, golfing at the City of Aurora's courses will remain a bargain compared to the cost of golfing at comparable courses in the area.

Distinguished Budget Presentation Award

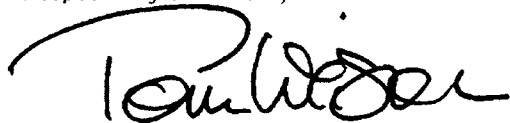
The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

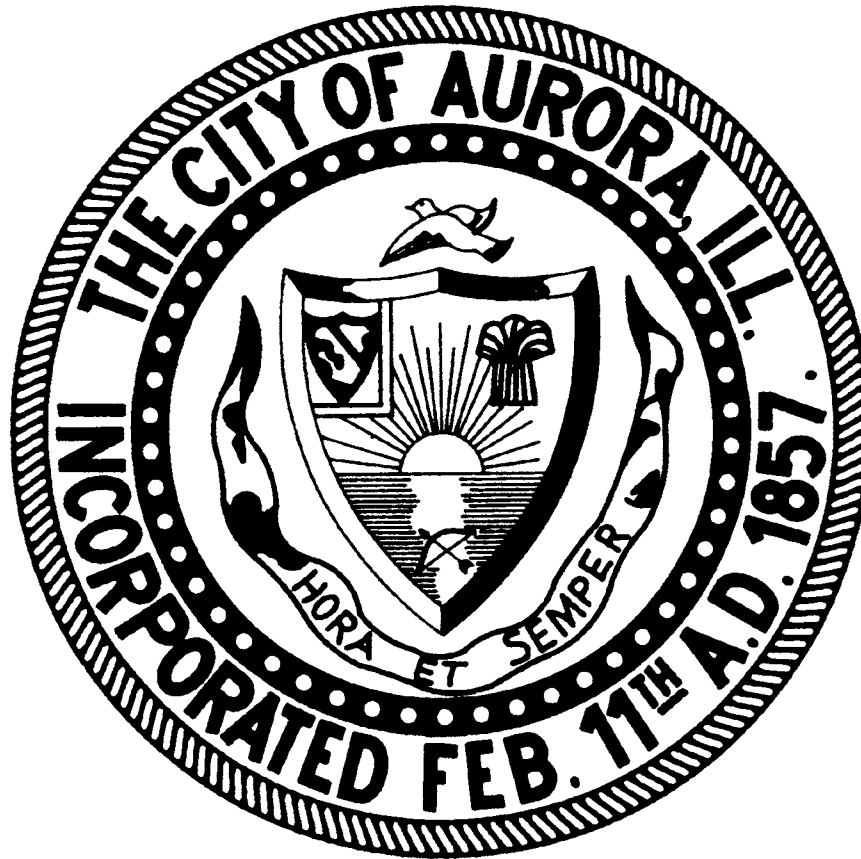
Conclusion

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2016 budget. Special recognition is in order for Chief Financial Officer/City Treasurer Brian Caputo, Chief Management Officer Carie Anne Ergo, Assistant Director of Finance Stacey Hamling, and Budget Analyst Silvia Cisneros who were at the center of the budget development and production process this year.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Tom Weisner", written in a cursive style.

Thomas J. Weisner
Mayor



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Aurora
Illinois**

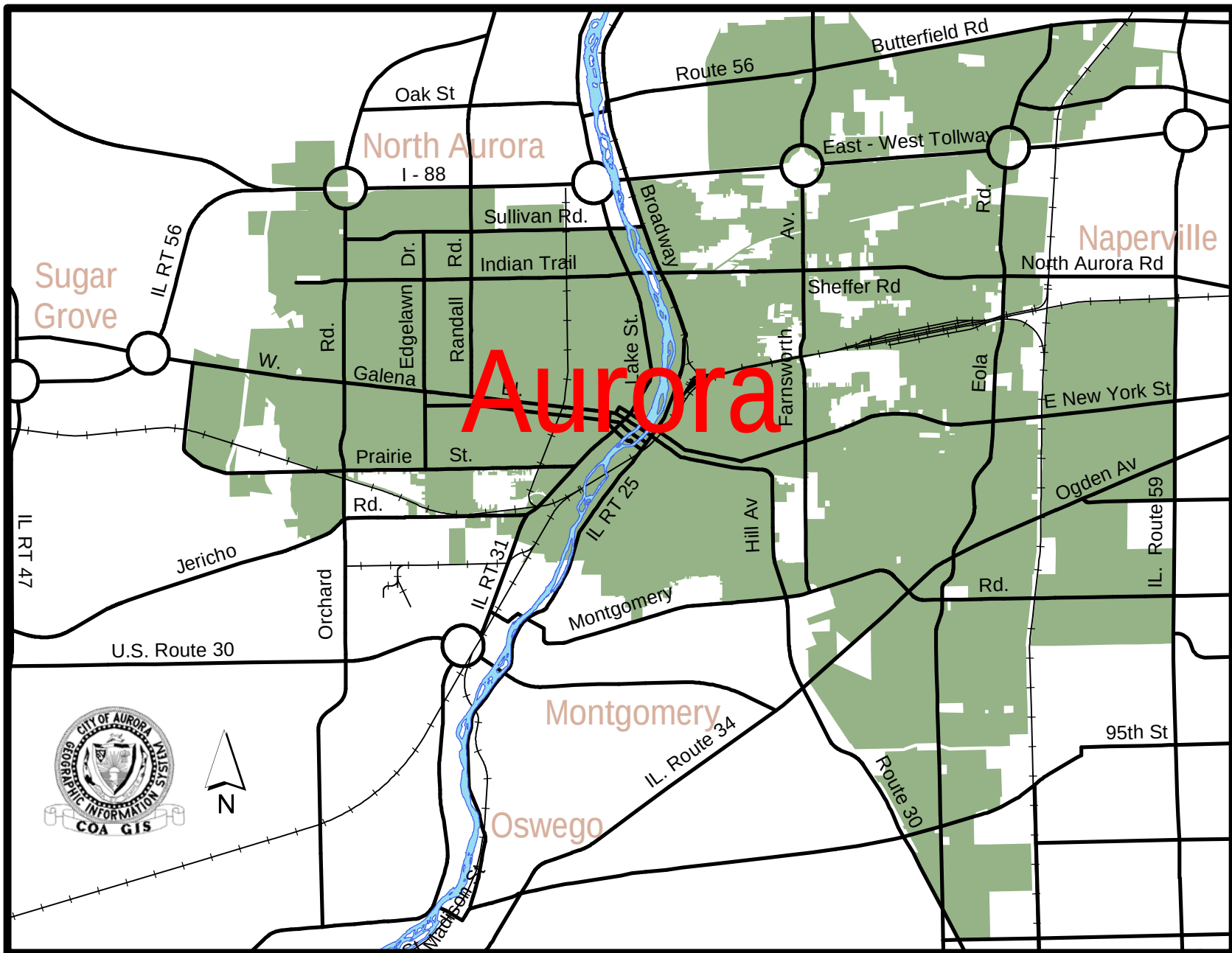
For the Fiscal Year Beginning

January 1, 2015

Executive Director

CITY OF AURORA, ILLINOIS

2016 BUDGET - LOCAL MAP



SOURCE: MIS DIV. CITY OF AURORA, AURORA, IL., 2016

CITY OF AURORA, ILLINOIS 2016 BUDGET HISTORICAL SUMMARY

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was settled by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCartys' arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora, and incorporated in 1845. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall, a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The two formerly separate communities considered the site to be neutral soil.

In 1881, Aurora became the first city in the United States to use electric streetlights to light its streets. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic (GAR) Memorial Hall. The Roundhouse is the oldest limestone roundhouse in the United States and is currently the home of the Two Brothers Roundhouse -- an expansive restaurant, brewery, and banquet facility. The GAR Memorial Hall is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The Latin meaning of the word "Aurora" is the rising light of morning or the dawn, and is the name of the Roman Goddess of Dawn.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
COMMUNITY PROFILE**

Date of Incorporation	February 11, 1857
Form of Government	Mayor-Council
Ten aldermen elected from one of ten wards and two elected at-large. Four-year terms.	
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts	
Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS
2016 BUDGET
COMMUNITY PROFILE**

School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	200,456
Miles of Streets (Center Lane Miles)	573
Miles of Sanitary Sewers	391
Miles of Storm Sewers	480
Miles of Combination Sewers	114
Number of Water and Sewer Service Accounts	48,793
Total Annual Pumpage (Gallons)	5.7 Billion
Daily Pumpage Capacity (Gallons)	40.5 Million
Daily Storage Capacity (Gallons)	23.76 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	45
Middle Schools	17
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College (Branch)	1
College – Private	2
University – Private	1

**CITY OF AURORA, ILLINOIS
2016 BUDGET
COMMUNITY PROFILE**

Library Services

Number of Libraries	4
Number of Books and Audio Visual Materials	559,851
Number of Registered Borrowers	121,076

Police Stations

1

Fire Stations

9

Recreation Facilities (City-Operated)

Number of Parks	18
Number of Playgrounds	13
Park Area in Acres	477

Employment by Industry (b)

	Number	Percent
Educational Services, Health Care, and Social Assistance	16,934	17.78%
Manufacturing	15,366	16.14%
Professional, Scientific, Management, Administrative, and Waste Management Services	14,016	14.72%
Retail Trade	11,587	12.17%
Arts, Entertainment, Recreation, Accommodation, and Food Services	8,611	9.04%
Finance, Insurance, and Real Estate; Rental and Leasing	6,876	7.22%
Transportation, Warehousing, and Utilities	5,096	5.35%
Construction	4,545	4.77%
Wholesale Trade	4,138	4.35%
Other Services, except Public Administration	3,728	3.92%
Public Administration	2,254	2.37%
Information	1,865	1.96%
Agriculture, Forestry, Fishing, Hunting, and Mining	202	0.21%
Total	95,218	100.00%

**CITY OF AURORA, ILLINOIS
2016 BUDGET
COMMUNITY PROFILE**

Employment by Occupation (b)	Number	Percent
Management, Business, Science, and Arts	30,641	32.18%
Sales and Office	23,460	24.64%
Production, Transportation, and Material Moving	18,496	19.42%
Service	16,603	17.44%
Natural Resources, Construction, and Maintenance	6,018	6.32%
Total	<u>95,218</u>	<u>100.00%</u>

Distribution of Family Incomes (b)

Income	Number of Families	Percent	Number of Households	Percent
Under \$10,000	1,669	3.62%	2,720	4.42%
\$10,000 to \$14,999	968	2.10%	1,751	2.85%
\$15,000 to \$24,999	3,466	7.53%	5,241	8.52%
\$25,000 to \$34,999	3,903	8.48%	5,757	9.36%
\$35,000 to \$49,999	5,857	12.72%	8,425	13.70%
\$50,000 to \$74,999	8,213	17.84%	11,462	18.64%
\$75,000 to \$99,999	6,613	14.36%	8,285	13.47%
\$100,000 to \$149,999	8,288	18.00%	10,046	16.33%
\$150,000 to \$199,999	3,894	8.46%	4,348	7.07%
\$200,000 or more	3,178	6.90%	3,471	5.64%
Total	<u>46,049</u>	<u>100.00%</u>	<u>61,506</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET
COMMUNITY PROFILE**

Elections

Number of Registered Voters	85,328
Number of Votes Cast in April 2015 Municipal Election	15,374
Percentage of Registered Voters Voting in Last Municipal Election	17.6%

Top Ten Taxpayers (c)

<u>County</u>	<u>Taxpayer Name</u>	<u>Business Service</u>	<u>2014 EAV</u>
Kane	Simon/Chelsea Chicago Development, LLC	Shopping Center	\$47,144,869
DuPage/Kane	Liberty Illinois LP	Real Estate	\$34,906,876
DuPage	Westfield Shoppingtown	Shopping Center	\$31,709,100
Kane	Toyota Motor Sales, U.S.A., Inc.	Automotive	\$27,476,461
Kane	Aurora Industrial Holding Company LLC	Real Estate	\$17,941,482
DuPage	TGM Chesapeake Inc.	Apartments	\$15,243,041
DuPage	AMRP II Oakhurst North	Residential Property	\$13,410,768
DuPage	TA Associates Realty	Real Estate Advisors	\$9,989,548
DuPage	Fox Valley Villages, LLC	Apartments	\$8,971,800
Kane	MFREVF-Kirkland Crossing, LLC	Real Estate	\$8,499,675
Total			\$215,293,620
Ten Largest Taxpayers as a Percent of the City's 2014 EAV (\$3,058,755,881).			7.04%

Notes

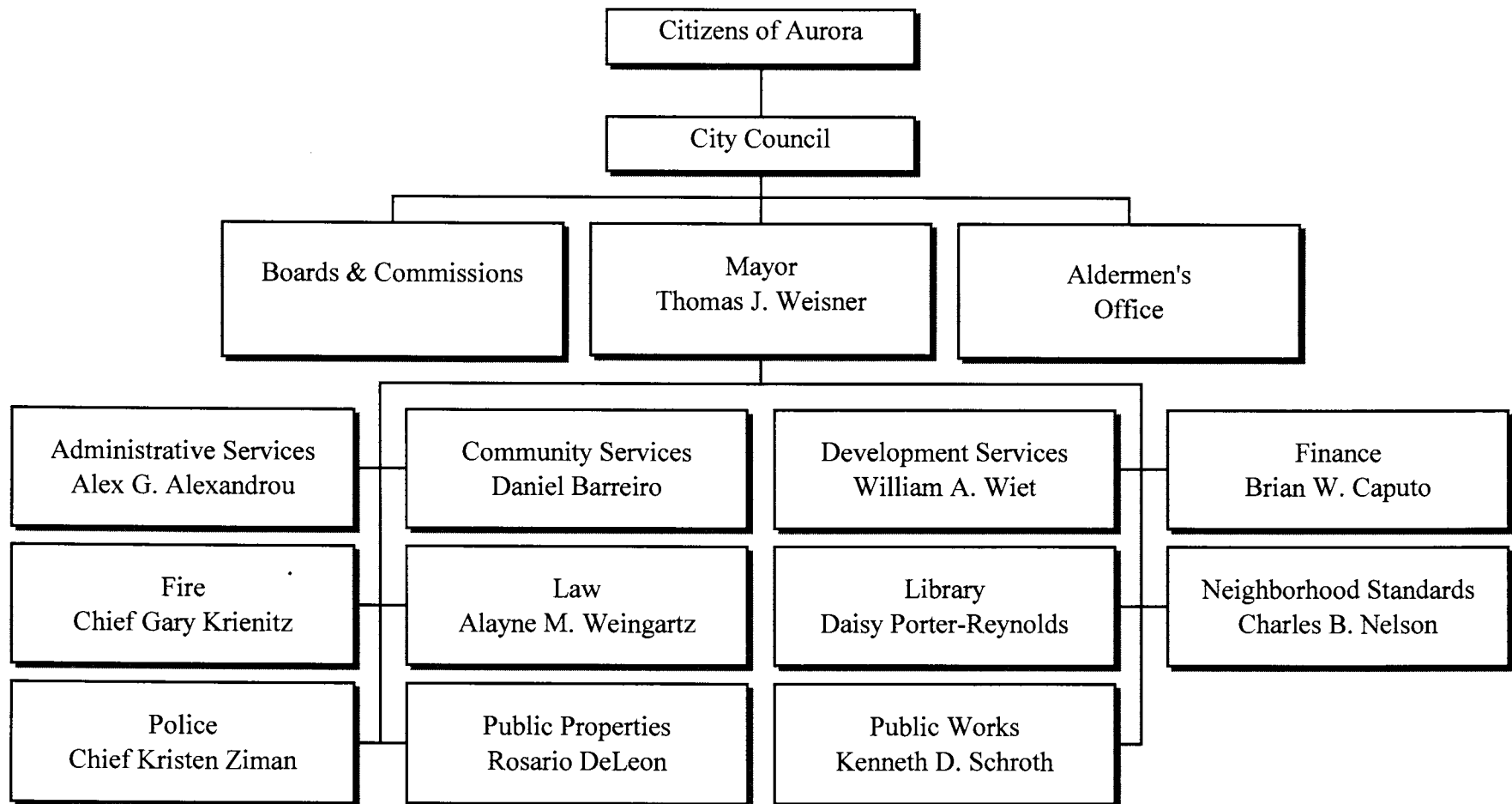
(a) Source: U.S. Census Bureau, 2014 Population Estimate (as of July 1, 2014).

(b) Source: U.S. Census Bureau, 2010-2014 American Community Survey 5-Year Estimates.

(c) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2014 EAV.

All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
ORGANIZATION CHART**



CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

The Annual Budget

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting. The primary authoritative body on the application of GAAP for state and local governments

is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the governmental funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and produces the proposed budget. The Mayor submits his proposed budget to the

City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of three aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

The Capital Improvement Plan

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into nine functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, and Water and Sewer projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and anticipated annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Director of Public Properties, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

Other Planning Processes Impacting Upon City Budgeting

Strategic Plan. The Strategic Plan is a comprehensive program of major goals for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

Housing and Community Development Consolidated Plan. Pursuant to 24 CFR Part 91, every five years the city, as a direct recipient of federal CDBG and HOME funds, must analyze and plan for how these antipoverty monies will benefit the Aurora community, and produce a related Consolidated Plan for Federal Funding. The Plan promotes projects and activities for housing and community development that are designed to benefit low- and moderate-income residents. The Consolidated Plan process mandates an intensive community participation process including Aurora residents and community stakeholders. The results of citizen input, demographic and mapping analysis, as well as staff analysis and discussions form the backbone of five-year funding recommendations to the Consolidated Plan, the goals of which are reinforced annually through CDBG and HOME funding recommendations in the Annual Action Plan Process.

Master Plan for Downtown Aurora. This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000 to 500,000 square feet of new retail space, the construction of 2,500 residential

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan.

Tax Increment Financing District #1 (Downtown) Project Plan. This document outlines a redevelopment program for the city's downtown. The major goals of the plan are to:

- Retain and expand existing businesses.
- Promote redevelopment using permissible incentives.
- Redevelop certain viable, existing building inventory.
- Construct certain public improvements to complement redevelopment.

TIF District #1 expires on December 2, 2021.

The TIF District #1 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #1 Fund (Fund 231) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #3 (RiverCity) Project Plan. This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #5 (West River Area) Project Plan. This document outlines a redevelopment program for a 207-acre area on the west

side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.
- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #6 (East River Area) Project Plan. This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #7 (West Farnsworth) Project Plan. This document outlines a development program for a 158-acre area of the city

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

generally located northwest of Interstate Route 88 and Farnsworth Avenue. The major goals of the project plan are to:

- Encourage mixed-use commercial, retail, and industrial development.
- Foster the replacement, repair, and/or improvement of infrastructure.
- Develop the area's traffic system to improve accessibility.
- Coordinate redevelopment activities.

TIF District #7 expires on November 22, 2034.

The TIF District #7 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #7 Fund (Fund 237) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #8 (East Farnsworth) Project Plan. This document outlines a development program for a 43-acre area of the city generally located east of Farnsworth Avenue between Interstate Route 88 and Bilter Road. The major goals of the project plan are to:

- Reduce or eliminate impediments to redevelopment.
- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance of the area.

TIF District #8 expires on November 22, 2034.

The TIF District #8 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #8 Fund (Fund 238) or an associated bond proceeds (capital projects) fund.

Water Master Plan. This plan anticipates the water needs of the city through 2021. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The

primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant's capabilities.
- Increase the city's water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

Storm & Sanitary Sewer Priority Plan. This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

Long-Term Control Plan. This plan accounts for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency.

The Long-Term Control Plan is an input into the CIP. Approved projects are ultimately budgeted in the Long-Term Control Plan Fund (Fund 281).

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Airport Transportation Improvement Proposals. This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

- Increase the capacity and maintain the safety of the airport.
- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 504).

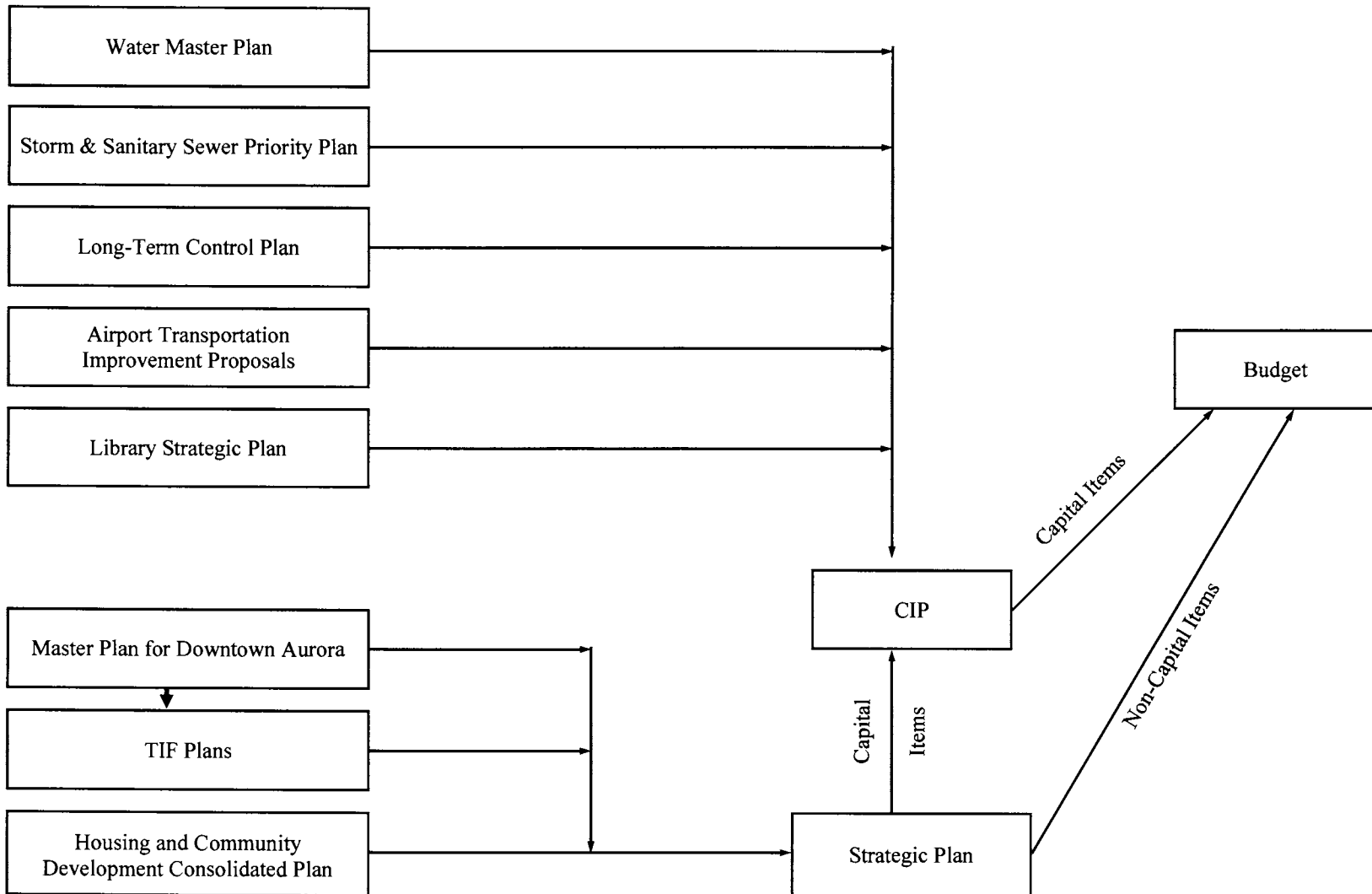
Library Strategic Plan. This plan considers the anticipated demands for library services with respect to programs and facilities. Major goals of the plan are:

- Ensure the library is meeting the needs of Aurora residents.
- Strive for maximum efficiency and fiscal responsibility.
- Replace or update technology-based services regularly.

The Library Strategic Plan is an input to the CIP. Approved projects are ultimately budgeted in the Library Fund (Fund 210), or the Library Capital Projects & Technology Fund (Fund 310).

A schematic of the flow of the city's planning processes follows.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
FLOW OF PLANNING PROCESSES**



**CITY OF AURORA, ILLINOIS
BUDGET PLANNING CALENDAR
2016 AND 2017**

2016 Date	Action	2017 Date
4/10/2015	Budget Kick-Off. (Distribution of budgeting materials to departments.)	3/31/2016
5/15/2015	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	4/21/2016
5/15/2015	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	4/28/2016
5/22/2015	Finance Department completes preliminary revenue projections.	5/15/2016
6/1/2015 to 8/28/2015	Mayor reviews full departmental budgets in separate meetings with department directors.	6/1/2016 to 7/31/2016
6/16/2015 to 9/30/2015	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	6/19/2016 to 7/30/2016
10/28/2015	Mayor's proposed City Budget presented to the City Council.	10/16/2016
10/28/2015 to 11/19/2015	Finance Committee reviews proposed City Budget with department directors.	10/17/2016 to 11/17/2016
12/8/2015	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	12/12/2016
12/22/2015	City Council holds public hearing and adopts real estate tax levy ordinance.	12/26/2016
3/4/2016	City Budget published.	2/28/2017
3/31/2016	Capital Improvement Plan published.	3/31/2017

**CITY OF AURORA, ILLINOIS
2016 BUDGET
LONG-TERM FINANCIAL POLICIES**

Budgeting and Revenue Management

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
 - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
 - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.
5. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
6. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
7. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of 90% or 100%, as statutorily required, for each fund.
8. Gradually increase annual employer contributions to the Retiree Health Insurance Trust Fund so as to ultimately achieve a funded ratio of 80% for the retiree healthcare plan over the course of several years.
9. Consider staff proposals for non-capital expenditures (e.g., programs, services, equipment, and personnel) beyond the scope of the current base budget through decision packages. Proposals for new capital projects will be considered in the form of capital improvement plan requests.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
LONG-TERM FINANCIAL POLICIES**

10. Update the ten-year Capital Improvement Plan on an annual basis.
11. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.
12. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.

Debt Management

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when a net present value savings of at least 4% can be obtained.

Cash Management and Investments

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
LONG-TERM FINANCIAL POLICIES**

6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month Treasury Bill.
7. Place all investment securities with a third-party custodian for safekeeping.

Purchasing

1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$25,000.
3. Obtain City Council approval of all proposed purchases in excess of \$25,000.
4. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$15,000 or more for review by the City Council. The large bill list will also reflect proposed grant payments of any amount.
5. Use purchasing credit cards for small-dollar purchases wherever possible.
6. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.
7. Require the signatures of two responsible, knowledgeable city officials on any request for the issuance of a check for the payment of goods or services provided to the city.

Accounting and Financial Reporting

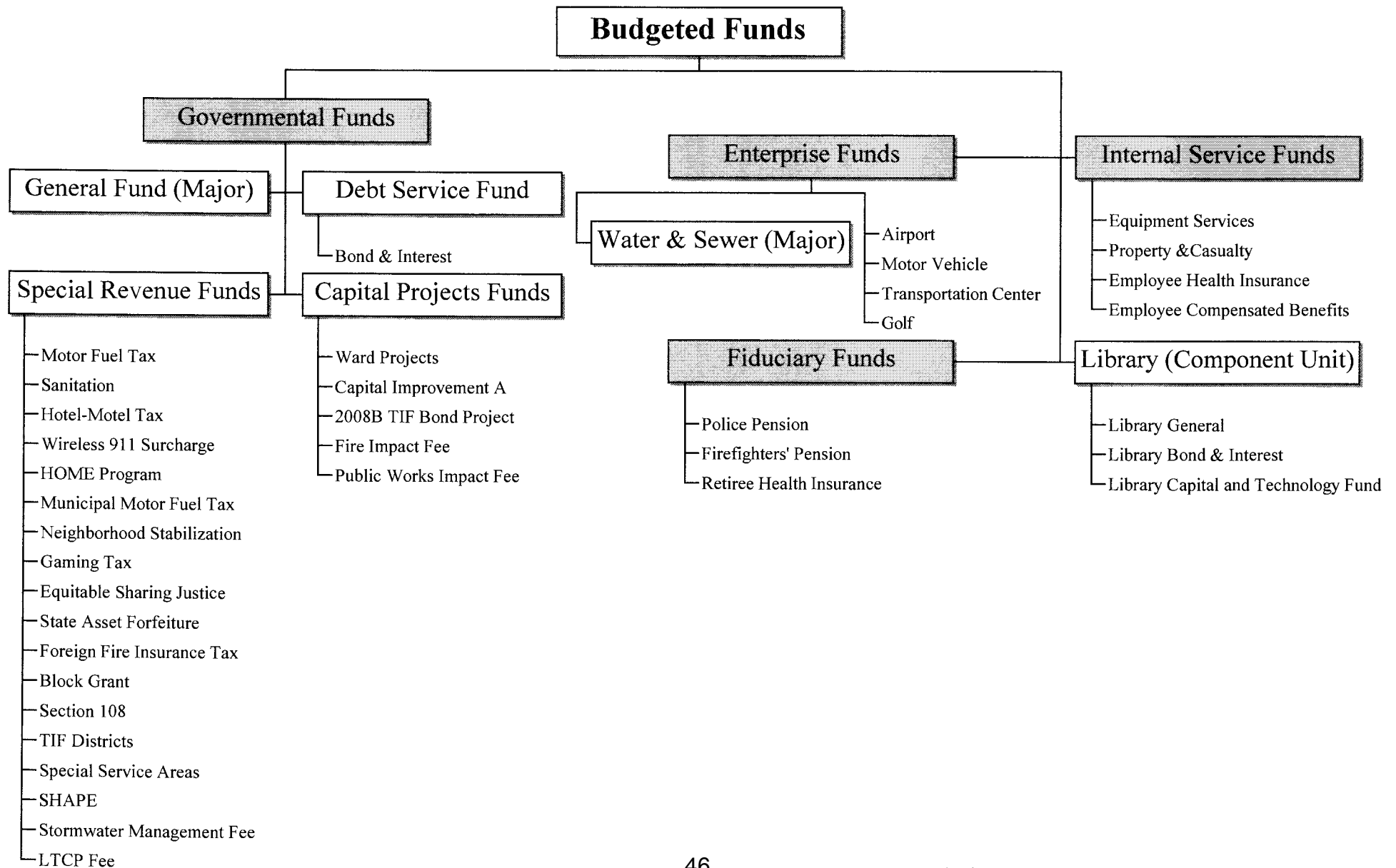
1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Report the city’s Debt Service Fund as a major fund due to its potential interest to financial statement users.
3. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$50,000 or more.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
LONG-TERM FINANCIAL POLICIES**

4. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

CITY OF AURORA, ILLINOIS

2016 BUDGET FUND STRUCTURE



**CITY OF AURORA, ILLINOIS
DESCRIPTION OF ACCOUNTING FUNDS**

GOVERNMENTAL FUND TYPES

GENERAL FUND (101)

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

SPECIAL REVENUE FUNDS

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to pay certain costs pertaining to the disposal of brush, leaves, natural Christmas trees, and recyclables in the community.

Hotel-Motel Tax Fund (209). To account for the expenditure of the city's 3% hotel-motel tax. The proceeds of the tax must be used to promote tourism.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

Municipal Motor Fuel Tax Fund (212). To account for the activities related to street maintenance and construction. Financing is provided by a locally imposed tax on retail gasoline and related fuel sales of 4¢ per gallon.

HOME Program Fund (213). To account for the revenue and expenditures associated with a program designed to expand the supply of decent, affordable housing available to low-income households in the community by fostering partnerships with nonprofit housing agencies and leveraging private sector participation. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account primarily for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

State Asset Forfeiture Fund (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the

U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities, and providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a “seed loan” from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #1 Downtown Fund (231). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #1 in the downtown area.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 West River Area Fund (235). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #6 in the area northeast of the downtown.

TIF #7 West Farnsworth Area Fund (237). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #7, a 158-acre area, generally located in the vicinity of the intersection of Interstate Route 88 and Church Road.

TIF #8 East Farnsworth Area Fund (238). To account for revenue and expenditures associated with the city’s Tax Increment Financing District #8, a 43-acre area, generally located north of Interstate Route 88 and east of the Chicago Premium Outlets Mall.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city’s home-rule sales tax revenues.

Equitable Sharing (Justice) Fund (256). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Drug Enforcement Agency; Bureau of Alcohol, Tobacco and Firearms; or the Federal Bureau of Investigation. Federal law requires that these monies be expended locally in law enforcement efforts.

Equitable Sharing (Treasury) Fund (257). To account for monies acquired through the outcome of federal, drug-related criminal cases initiated by the U.S. Immigration and Customs Enforcement Agency. Federal law requires that these monies be expended locally in law enforcement efforts.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #27 (Concord Valley) Fund (263). To account for the costs of constructing and maintaining certain improvements in the Concord Valley subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #34 (Oswego) Fund (275). To account for the collection of SSA property taxes paid by property owners in certain areas of the city located in Kendall and Will Counties for debt service on debt certificates issued in 2006 and 2012. The proceeds of the obligations were used to construct two elementary schools in the SSA. Oswego School District 308 operates the schools.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those improvements in the Blackberry Trail subdivision in the city.

Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources for stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

Long-Term Control Plan Fee Fund (281). To account for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency. Financing is provided by a bi-monthly \$3.95 charge to each residential and business water and sewer service account.

CAPITAL PROJECTS FUNDS

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund A.

Capital Improvements Fund A (340). To account for resources to accomplish various capital projects in the city, especially street and building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

2008A Tax Increment Revenue Bond Project Fund (344). To account for land acquisition, environmental remediation, public park improvements, and other redevelopment costs in TIF District #6. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008 and the proceeds of grants awarded by the Illinois Department of Commerce and Economic Opportunity, the Fox Valley Park District, and the Dunham Fund.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

DEBT SERVICE FUND

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

PROPRIETARY FUND TYPES

ENTERPRISE FUNDS

Airport Fund (504). To account for activities related to the operation of the Aurora Municipal Airport. All activities necessary to provide services at the airport are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related primarily to vehicle parking facilities in the city's downtown are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of the Phillips Park Golf Course, a course owned and operated by the city.

INTERNAL SERVICE FUNDS

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through

charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

FIDUCIARY FUNDS

TRUST FUNDS

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through charges to the city's operating divisions and departments, retiree contributions, and investment income.

COMPONENT UNIT

AURORA PUBLIC LIBRARY

Library Fund (210). To account for resources dedicated to operating the Aurora Public Library, including the central facility and three branches. Financing is provided primarily by an earmarked portion of the city's annual property tax levy.

Library Capital Projects and Technology Fund (310). To account for resources to accomplish various capital projects and implement technological advances in the library's central facility and branches.

Library Bond & Interest Fund (410). To accumulate monies for the payment of principal and interest on general obligation bonds issued by the city to finance the construction of capital improvements associated with the municipal library system.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
AUTHORIZED STAFFING**

<u>NO.</u>	<u>DEPARTMENT/DIVISION</u>	2014				2015				2016			
		<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>
10	02 MAYOR'S OFFICE	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
	04 ALDERMEN'S OFFICE	5	12	0	11.00	5	12	0	11.00	5	12	0	11.00
	07 BOARDS & COMMISSIONS	0	41	0	20.50	0	41	0	20.50	0	41	0	20.50
	Subtotal - Executive	<u>12</u>	<u>53</u>	<u>0</u>	<u>38.50</u>	<u>12</u>	<u>53</u>	<u>0</u>	<u>38.50</u>	<u>12</u>	<u>53</u>	<u>0</u>	<u>38.50</u>
11	02 LAW	3	1	0	3.50	4	0	0	4.00	4	0	0	4.00
	Subtotal - Law Department	<u>3</u>	<u>1</u>	<u>0</u>	<u>3.50</u>	<u>4</u>	<u>0</u>	<u>0</u>	<u>4.00</u>	<u>4</u>	<u>0</u>	<u>0</u>	<u>4.00</u>
12	02 ADMINISTRATIVE SERVICES ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	20 HUMAN RESOURCES	5	0	0	5.00	5	0	25	11.25	6	0	25	12.25
	21 CIVIL SERVICE	1	0	0	1.00	1	0	0	1.00	0	0	0	0.00
	30 INFORMATION TECHNOLOGY	2	0	0	2.00	4	0	0	4.00	4	0	0	4.00
	31 COMMUNICATIONS	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	32 MANAGEMENT INFORMATION SYSTEMS	10	1	1	10.75	9	1	1	9.75	9	1	1	9.75
	33 POLICE TECHNICAL SERVICES	8	0	0	8.00	8	0	0	8.00	8	0	0	8.00
	40 CITY CLERK'S OFFICE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	Subtotal - Administrative Services Department	<u>32</u>	<u>1</u>	<u>1</u>	<u>32.75</u>	<u>33</u>	<u>1</u>	<u>26</u>	<u>40.00</u>	<u>33</u>	<u>1</u>	<u>26</u>	<u>40.00</u>
13	02 COMMUNITY SERVICES ADMINISTRATION	3	0	0	3.00	3	0	0	3.00	3	1	0	3.50
	14 CUSTOMER SERVICE	2	4	0	4.00	2	4	0	4.00	2	4	0	4.00
	30 NEIGHBORHOOD REDEVELOPMENT	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	40 COMMUNITY RELATIONS & PUBLIC INFORMATION	5	1	0	5.50	5	1	0	5.50	5	1	0	5.50
	41 SPECIAL EVENTS	1	0	0	1.00	1	1	0	1.50	1	1	0	1.50
	60 PUBLIC ART	0	1	0	0.50	0	1	0	0.50	0	1	0	0.50
	70 YOUTH & SENIOR SERVICES	1	0	2	1.50	1	0	2	1.50	1	0	2	1.50
	71 YOUTH & SENIOR GRANT SERVICES	0	0	1	0.25	0	0	1	0.25	0	0	1	0.25
	Subtotal - Community Services Department	<u>15</u>	<u>7</u>	<u>3</u>	<u>19.25</u>	<u>15</u>	<u>8</u>	<u>3</u>	<u>19.75</u>	<u>15</u>	<u>9</u>	<u>3</u>	<u>20.25</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET
AUTHORIZED STAFFING**

<u>NO.</u>	<u>DEPARTMENT/DIVISION</u>	2014				2015				2016			
		<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>
17	02 NEIGHBORHOOD STANDARDS	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	10 CENTRAL SERVICES	5	0	0	5.00	5	0	0	5.00	5	0	0	5.00
	15 ELMSLIE BUILDING MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	16 POLICE HQ CAMPUS MAINTENANCE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	27 PROPERTY STANDARDS	24	1	8	26.50	25	0	8	27.00	25	0	8	27.00
	45 ANIMAL CONTROL	7	3	0	8.50	7	3	0	8.50	7	3	0	8.50
	Subtotal - Neighborhood Standards	<u>41</u>	<u>4</u>	<u>8</u>	<u>43.00</u>	<u>42</u>	<u>3</u>	<u>8</u>	<u>43.50</u>	<u>42</u>	<u>3</u>	<u>8</u>	<u>43.50</u>
18	02 DEVELOPMENT SERVICES ADMINISTRATION	4	0	0	4.00	4	0	0	4.00	4	0	0	4.00
	20 BUILDING & PERMITS	16	1	0	16.50	17	1	0	17.50	17	1	0	17.50
	40 PLANNING & ZONING	7	0	0	7.00	7	0	0	7.00	7	0	1	7.25
	Subtotal - Development Services Department	<u>27</u>	<u>1</u>	<u>0</u>	<u>27.50</u>	<u>28</u>	<u>1</u>	<u>0</u>	<u>28.50</u>	<u>28</u>	<u>1</u>	<u>1</u>	<u>28.75</u>
25	02 FINANCE ADMINISTRATION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
	21 ACCOUNTING	12	0	0	12.00	12	0	0	12.00	12	0	0	12.00
	22 BUDGETING	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	23 REVENUE & COLLECTION	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
	26 PURCHASING	4	0	0	4.00	4	0	0	4.00	4	0	0	4.00
	Subtotal - Finance Department	<u>27</u>	<u>1</u>	<u>0</u>	<u>27.50</u>	<u>27</u>	<u>1</u>	<u>0</u>	<u>27.50</u>	<u>27</u>	<u>1</u>	<u>0</u>	<u>27.50</u>
30	33 FIRE	200	0	0	200.00	200	0	0	200.00	200	0	0	200.00
	38 EMERGENCY MANAGEMENT SERVICES	1	0	0	1.00	1	1	0	1.50	1	1	0	1.50
	Subtotal - Fire Department	<u>201</u>	<u>0</u>	<u>0</u>	<u>201</u>	<u>201</u>	<u>1</u>	<u>0</u>	<u>201.5</u>	<u>201</u>	<u>1</u>	<u>0</u>	<u>201.5</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2014				2015				2016			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
35	36 POLICE SERVICES	325	14	35	340.75	325	14	35	340.75	325	14	35	340.75
	37 E911 CENTER	36	0	0	36.00	36	0	0	36.00	37	0	0	37.00
	Subtotal - Police Department	361	14	35	376.75	361	14	35	376.75	362	14	35	377.75
40	02 PUBLIC WORKS ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	20 ELECTRICAL MAINTENANCE	6	0	0	6.00	5	0	0	5.00	4	0	0	4.00
	40 ENGINEERING	20	0	2	20.50	21	0	2	21.50	21	0	2	21.50
	Subtotal - Public Works	28	0	2	28.50	28	0	2	28.50	27	0	2	27.50
44	02 PUBLIC PROPERTIES ADMINISTRATION	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
	30 MAINTENANCE SERVICES	7	1	5	8.75	7	1	5	8.75	7	1	4	8.50
	40 PARKS & RECREATION	11	0	12	14.00	12	0	12	15.00	13	0	12	16.00
	41 PHILLIPS PARK ZOO	5	0	9	7.25	5	0	9	7.25	5	0	9	7.25
	60 STREET MAINTENANCE	38	0	6	39.50	38	0	6	39.50	38	0	6	39.50
	Subtotal - Public Properties	64	1	32	72.50	65	1	32	73.50	66	1	31	74.25
	GENERAL FUND	811	83	81	870.75	816	83	106	882.00	817	84	106	883.50

**CITY OF AURORA, ILLINOIS
2016 BUDGET
AUTHORIZED STAFFING**

<u>NO. DEPARTMENT/DIVISION</u>	<u>2014</u>				<u>2015</u>				<u>2016</u>			
	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>
120 4431 EQUIPMENT SERVICES	16	1	0	16.50	16	1	0	16.50	15	1	0	15.50
504 1810 AIRPORT	1	0	0	1.00	2	0	0	2.00	2	0	0	2.00
510 2560 WATER BILLING	11	0	0	11.00	12	0	0	12.00	12	0	0	12.00
510 4058 WATER PRODUCTION	31	0	0	31.00	31	0	0	31.00	31	0	0	31.00
510 4062 WATER METER MAINTENANCE	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
510 4063 WATER & SEWER MAINTENANCE	38	0	6	39.50	38	0	6	39.50	39	0	6	40.50
520 1765 MVPS ENFORCEMENT	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
520 2533 MVPS REVENUE & COLLECTION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
520 4432 MVPS MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
530 4433 TRANSIT CENTER - ROUTE 25	3	3	0	4.50	3	3	0	4.50	3	3	3	5.25
530 4434 TRANSIT CENTER - ROUTE 59	2	1	0	2.50	2	1	3	3.25	2	1	0	2.50
550 4442 PHILLIPS PARK GOLF COURSE	3	0	32	11.00	3	0	32	11.00	3	0	36	12.00
550 4443 FOX VALLEY GOLF CLUB	1	0	27	7.75	1	0	27	7.75	0	0	0	0.00
OTHER CITY FUNDS	113	6	65	132.25	115	6	68	135.00	114	6	45	128.25
ALL FUNDS EXCLUDING LIBRARY	924	89	146	1,003.00	931	89	174	1,017.00	931	90	151	1,011.75
10 94 LIBRARY	89	47	37	121.75	90	45	38	122.00	94	53	35	129.25
ALL FUNDS	1,013	136	183	1,124.75	1,021	134	212	1,139.00	1,025	143	186	1,141.00

Note: A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
AUTHORIZED STAFFING NOTES**

- Human Resources (Department/Division 1220). The staffing will be increased by one full-time HR Generalist position. This position is part of the consolidation of the Civil Service Division with the Human Resources Division for 2016. This position will have the opportunity to work with a team to accomplish the increased projects and roles of the position.
- Civil Service (Department/Division 1221). The full-time staffing will decrease by one Civil Service Assistant. This position will be transferred to the Human Resources Division and upgraded to an HR Generalist.
- Communications (Department/Division 1231). Although there is no increase or decrease in total positions, the 2016 budget reflects a reclassification of the Assistant Radio Specialist to a Radio Communications Specialist. This reclassification allows the different job duties to be delegated in a more equitable manner.
- Community Services Administration (Department/Division 1302). The staffing will be increased by one part-time Neighborhood Resource Coordinator. This position will provide support and staff services for neighborhood groups.
- Property Standards (Department/Division 1727). The Account Clerk I position will be upgraded to a Customer Service Representative. This upgrade will allow for improved customer service availability and efficiency for assisting inspectors with licensing renewals.
- Building and Permits (Department/ Division 1820). Even though there was no change to the total full-time positions, the Plan Examiner position will be upgraded to a Senior Plan Examiner. The Senior Plan Examiner position will create an additional tier of plan review.
- Planning and Zoning (Department/Division 1840). The part-time staffing will increase with the addition of a part-time College Intern. The college intern will add additional capacity and efficiency in planning and zoning functions allowing existing staff to take on new tasks.
- Fire (Department/Division 3033). There is no change in the full-time positions. The Administrative Aide will be upgraded to an Office Coordinator. This upgrade considers the actual responsibilities of the position.
- Police Services (Department/Division 3536). The 2016 budget authorized the replacement of a Lieutenant's position with a Deputy Police Chief position. The creation of the position will greatly increase the overall efficiency and effectiveness of the Police Department. The Deputy Police Chief will assist the Chief with planning, operations, administration, and other activities.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
AUTHORIZED STAFFING NOTES**

- E911 Services (Department/Division 3537). The staffing will be increased by one Manager of Emergency Communications position. This newly created position will provide continuity with a trained, experienced emergency telecommunication professional.
- Electrical Maintenance (Department/Division 4020). The full-time staffing will decrease by one with the elimination of an Electrician. The city will be utilizing a vendor to assist with the division's needs.
- Maintenance Services (Department/Division 4430). The full-time staffing will increase by one addition of a Horticulturist. This position will provide assistance with the rain gardens and downtown plants. The full-time staffing will also be decreased by one Maintenance Worker I. This decrease will offset the hiring of the Horticulturist.
- Parks and Recreation (Department/Division 4440). The staffing will be increased by one Maintenance Worker III, with the transfer of a position from the Fox Valley Golf Course. The division also added one full-time Maintenance Worker I and eliminated a Maintenance Service Worker position. These changes will assist the division with maintaining the same level of service as in prior years.
- Equipment Services (Department/Division 4431). The full-time staffing will decrease by one with the elimination of a Custodian.
- Water and Sewer Maintenance (Department/Division 4063). The full-time staffing will be increased by adding one new full-time Computer Technician II (GIS) position. This position will greatly increase the productivity of city staff by acquiring the ability to provide map information in the field.
- Transit Center Route 25 (Department/Division 4433). The seasonal staffing will increase by adding three Seasonal Worker IIs. These seasonals will assist with parking at city events downtown during the summer.
- Transit Center Route 59 (Department/Division 4434). The seasonal staffing will decrease by three Seasonal Worker IIs. These seasonals will be moved to the Transit Center Route 25.
- Phillips Park Golf Course (Department/Division 4442). The seasonal staffing will increase by four Seasonal Worker I positions. These positions will provide additional workers for the golf course.
- Fox Valley Golf Club (Department/Division 4443). The staffing will be reduced to zero for all full-time and seasonal positions. The golf course will not be operational in 2016. Some of the staffing will be moved to other divisions within the Public Properties Department.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
AUTHORIZED STAFFING NOTES**

- Library (Department/Division 1094). With the opening of the new central library, there will be several changes to the staffing to provide the proper level of service. The full-time staffing will increase with the addition of one Deputy Director, two Assistant Managers, one Human Resources Manager, one Librarian IV, one Librarian II, one Circulation Service Manager, one Administrative Assistant, one Paraprofessional II, and two Clerk IIs. The full-time staffing will also be decreased by one Main Library Coordinator, one Librarian III, three Department Assistants, and two Clerks. The part-time staffing will increase by three Paraprofessional Is, one Network Assistant, four Computer Assistants, and two Custodians. Also the part-time staffing will decrease with the elimination of one Clerk II. The seasonal staffing will be increased by one Administrative Assistant and decreased by four Pages.

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2016 BUDGET

FUND	ESTIMATED FUND BALANCE 1/1/2016	2016 BUDGETED REVENUES	2016 BUDGETED EXPENDITURES	2016 BUDGETED EXCESS/ (DEFICIENCY)	PROJECTED FUND BALANCE 12/31/2016
101 GENERAL	20,000,000	167,535,185	168,370,554	(835,369)	19,164,631
SPECIAL REVENUE FUNDS					
203 MOTOR FUEL TAX	11,000,000	8,777,000	15,425,600	(6,648,600)	4,351,400
208 SANITATION	300,000	2,050,500	2,050,000	500	300,500
209 HOTEL-MOTEL TAX	250,000	525,000	425,000	100,000	350,000
211 WIRELESS 911 SURCHARGE FEE	9,700,000	1,841,000	5,652,000	(3,811,000)	5,889,000
212 MUNICIPAL MOTOR FUEL TAX	-	3,200,000	3,200,000	-	-
213 HOME PROGRAM	-	445,000	445,000	-	-
215 GAMING TAX	1,000,000	7,575,000	7,828,000	(253,000)	747,000
217 STATE ASSET FORFEITURE	735,000	-	600,000	(600,000)	135,000
218 ASSET SEIZURE FUND	400,000	-	-	-	400,000
219 FOREIGN FIRE INSURANCE TAX	500,000	170,500	170,000	500	500,500
221 BLOCK GRANT	50,000	1,315,800	1,365,800	(50,000)	-
222 SECTION 108 LOAN	(110,000)	26,300	200	26,100	(83,900)
231 TIF # 1 - DOWNTOWN	3,000,000	2,267,000	4,562,900	(2,295,900)	704,100
233 TIF # 3 - RIVERCITY	1,700,000	1,341,500	1,268,400	73,100	1,773,100
234 TIF # 4 - BELL GALE	-	50,000	50,000	-	-
235 TIF # 5 - WEST RIVER AREA	500,000	1,811,000	1,849,350	(38,350)	461,650
236 TIF # 6 - EAST RIVER AREA	770,000	2,557,100	2,494,250	62,850	832,850
237 TIF # 7 - W FARNSWORTH AREA	8,800,000	155,000	4,063,850	(3,908,850)	4,891,150
238 TIF # 8 - E FARNSWORTH AREA	3,600,000	905,000	2,673,250	(1,768,250)	1,831,750
251 SSA # 14 - SULLIVAN ROAD	55,000	20,000	30,000	(10,000)	45,000
255 SHAPE	1,000,000	4,302,000	4,951,800	(649,800)	350,200
256 EQUITABLE SHARING-JUSTICE	3,500,000	-	2,157,800	(2,157,800)	1,342,200
257 EQUITABLE SHARING-TREASURY	100,000	-	-	-	100,000
262 SSA # 24 - EAGLE POINT	-	40,000	40,000	-	-
263 SSA # 27 - CONCORD	-	16,000	16,000	-	-
266 SSA # ONE - DOWNTOWN	-	245,000	245,000	-	-
275 SSA # 34 - OSWEGO	90,000	1,145,700	1,165,700	(20,000)	70,000
276 SSA # 44 - BLACKBERRY TRAIL	-	33,600	33,600	-	-
280 STORMWATER MGMT FEE	6,000,000	2,615,000	5,424,300	(2,809,300)	3,190,700
281 LONG-TERM CONTROL PLAN FEE	(265,000)	8,730,000	8,465,000	265,000	-
SPECIAL REVENUE FUNDS	52,675,000	52,160,000	76,652,800	(24,492,800)	28,182,200
CAPITAL PROJECT FUNDS					
311 WARD #1 PROJECTS	315,000	87,900	215,300	(127,400)	187,600
312 WARD #2 PROJECTS	260,000	91,800	134,500	(42,700)	217,300
313 WARD #3 PROJECTS	315,000	75,000	144,800	(69,800)	245,200
314 WARD #4 PROJECTS	270,000	93,300	217,500	(124,200)	145,800
315 WARD #5 PROJECTS	490,000	75,000	221,400	(146,400)	343,600
316 WARD #6 PROJECTS	340,000	98,950	358,700	(259,750)	80,250
317 WARD #7 PROJECTS	135,000	76,125	160,850	(84,725)	50,275
318 WARD #8 PROJECTS	515,000	75,000	223,600	(148,600)	366,400
319 WARD #9 PROJECTS	705,000	75,000	290,400	(215,400)	489,600
320 WARD #10 PROJECTS	120,000	75,000	157,300	(82,300)	37,700

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2016 BUDGET

FUND	ESTIMATED FUND BALANCE 1/1/2016	2016 BUDGETED REVENUES	2016 BUDGETED EXPENDITURES	2016 BUDGETED EXCESS/ (DEFICIENCY)	PROJECTED FUND BALANCE 12/31/2016
340 CAPITAL IMPROVEMENTS A	10,000,000	3,765,700	12,513,900	(8,748,200)	1,251,800
342 2008B TIF BOND PROJECT (TIF 3)	1,500,000	1,000	-	1,000	1,501,000
345 KANE/DUPAGE FIRE IMPACT FEE	2,200,000	62,000	-	62,000	2,262,000
346 KENDALL/WILL FIRE IMPACT FEE	700,000	2,000	-	2,000	702,000
347 PUBLIC WORKS IMPACT FEE	160,000	1,000	-	1,000	161,000
CAPITAL PROJECTS FUNDS	18,025,000	4,654,775	14,638,250	(9,983,475)	8,041,525
 401 DEBT SERVICE	 460,000	 12,078,900	 11,569,500	 509,400	 969,400
 PROPRIETARY FUNDS					
120 EQUIPMENT SERVICES	100,000	5,200,155	5,200,155	-	100,000
504 AIRPORT	300,000	1,143,700	1,076,295	67,405	367,405
510 WATER & SEWER	17,000,000	32,969,590	49,152,538	(16,182,948)	817,052
520 MOTOR VEHICLE PARKING SYSTEM	1,000,000	939,600	1,342,058	(402,458)	597,542
530 TRANSIT CENTERS	800,000	2,266,000	2,998,373	(732,373)	67,627
550 GOLF OPERATIONS	200,000	1,770,900	1,770,710	190	200,190
601 PROPERTY & CASUALTY INSURANCE	2,000,000	5,775,500	6,755,500	(980,000)	1,020,000
602 EMPLOYEE HEALTH INSURANCE	3,400,000	18,976,824	19,967,292	(990,468)	2,409,532
603 EMPLOYEE COMPENSATED BENEFITS	100,000	1,275,000	1,275,000	-	100,000
PROPRIETARY FUNDS	24,900,000	70,317,269	89,537,921	(19,220,652)	5,679,348
 TRUST FUNDS					
701 POLICE PENSION	175,000,000	23,676,200	14,464,400	9,211,800	184,211,800
702 FIREFIGHTERS' PENSION	140,000,000	18,951,200	12,279,400	6,671,800	146,671,800
704 RETIREE HEALTH INSURANCE TRUST	34,000,000	12,475,746	9,506,131	2,969,615	36,969,615
TRUST FUNDS	349,000,000	55,103,146	36,249,931	18,853,215	367,853,215
 LIBRARY FUNDS					
210 LIBRARY GENERAL	5,000,000	9,469,975	11,735,575	(2,265,600)	2,734,400
310 LIBRARY C.P. & TECHNOLOGY	75,000	32,000	30,000	2,000	77,000
410 LIBRARY BOND & INTEREST	75,000	1,248,400	1,248,400	-	75,000
LIBRARY FUNDS	5,150,000	10,750,375	13,013,975	(2,263,600)	2,886,400
 COMBINED TOTAL	 470,210,000	 372,599,650	 410,032,931	 (37,433,281)	 432,776,719

**CITY OF AURORA, ILLINOIS
2016 BUDGET
FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2016.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$6.6 million to provide resources for planned road and bridge improvement projects.
- Hotel-Motel Tax Fund (Fund 209). The cost of initiatives identified for undertaking during 2016 are not expected to require the application of all revenues projected for the year. Therefore, the fund balance will likely increase by \$100,000.
- Wireless 911 Surcharge Fee Fund (Fund 211). The application of resources to the procurement of a new enterprise resource platform will result in a decrease in fund balance of \$3.8 million.
- Section 108 Loan Fund (Fund 222). The fund balance will rise by about \$25,000 as loans made by the city for business development purposes are repaid. The U.S. Department of Housing and Urban Development (HUD) originally provided the resources for the business loans. However, to reduce the costs associated with administering the "seed" loans from HUD, the city opted to advance money from the Gaming Tax Fund to the Section 108 Loan Fund to permit the repayment of the seed loans. As the business loans are repaid, the fund balance in the Section 108 Loan Fund will move into a positive position and the interfund loan will be repaid.
- Gaming Tax Fund (Fund 215). The fund balance will decrease by about \$250,000 because of the planned payment of downtown redevelopment costs including those involving debt service.
- State Asset Forfeiture Fund (Fund 217). The fund balance will decrease by \$600,000 to pay for special drug-related law enforcement programs.
- TIF District #1 Fund (Fund 231). The fund balance will be drawn down by \$2.3 million to provide resources for planned downtown redevelopment projects.
- TIF District #7 Fund (Fund 237). The fund balance will decrease by \$3.9 million because of expenditures for planned redevelopment costs.
- TIF District #8 Fund (Fund 238). The fund balance will be drawn down by \$1.8 million to provide resources for planned redevelopment projects.

CITY OF AURORA, ILLINOIS
2016 BUDGET
FUND BALANCE NOTES

- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will be drawn down by approximately \$650,000 to provide resources for the replacement of public safety vehicles and the purchase of public safety-related capital items.
- Equitable Sharing – Justice Fund (Fund 256). The fund balance will decrease by \$2.2 million to pay for information technology initiatives to enhance local law enforcement programs.
- Stormwater Management Fee Fund (Fund 280). The fund balance will decrease by \$2.8 million to provide resources for stormwater management capital projects to be undertaken in the city.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects in the city's neighborhoods.
- Capital Improvements Fund A (Fund 340). The fund balance will be drawn down by \$8.7 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include roadway projects.
- Debt Service Fund (Fund 401). The fund balance will rise by about \$500,000 as the city seeks to establish a \$1.0 million contingency for potential unfavorable variances in the fund's revenue streams.
- Water & Sewer Fund (Fund 510). The fund balance will decline by \$16.2 million as the city accomplishes various water and sewer system improvement projects.
- Motor Vehicle Parking System Fund (Fund 520). The fund balance will be drawn down by about \$400,000 to accomplish downtown parking improvements.
- Transit Centers Fund (Fund 530). The fund balance will decline by approximately \$730,000 as resources are used for commuter parking lot improvement projects.
- Property and Casualty Insurance Fund (Fund 601). The fund balance will decrease by \$980,000 due to a reduction in chargebacks to operating departments. Given the claims history of the past several years and the fact that all claims are fully reserved, a smaller balance in the fund is expected to be adequate.

CITY OF AURORA, ILLINOIS
2016 BUDGET
FUND BALANCE NOTES

- Employee Health Insurance Fund (Fund 602). A reduction in chargebacks to the operating departments will cause the fund balance to decline by about \$990,000. The beginning-year balance in the fund is larger than is necessary to provide a sufficient contingency for extraordinary claims.
- Library General Fund (Fund 210). The fund balance will be drawn down by \$2.3 million as library operations transition to a new main library facility.

CITY OF AURORA, ILLINOIS
2016 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2014-2016

	General Fund			Special Revenue Funds		
	2014 Actual	2015 Original Budget	2016 Budget	2014 Actual	2015 Original Budget	2016 Budget
Estimated Fund Balance, January 1	22,444,303	22,818,539	20,000,000	45,423,402	42,947,271	52,675,000
Revenues:						
General Property Taxes	62,264,654	65,902,900	67,012,900	3,019,384	3,256,100	4,329,600
Other Taxes	73,935,058	80,227,600	81,951,000	19,339,397	18,693,800	21,692,700
Intergovernmental Revenues	523,944	375,500	365,000	5,073,416	7,572,300	8,587,800
Licenses & Permits	4,679,420	4,789,650	4,720,650	-	-	-
Charges for Services	7,368,545	7,079,400	7,282,884	8,093,647	7,151,300	7,271,300
Fines	2,518,339	2,380,050	2,534,250	-	-	-
Investment Income	5,700	30,000	6,200	144,473	248,200	137,000
Bond Proceeds	-	-	-	-	-	7,200,000
Other Revenues	173,576	135,001	162,301	35,585	-	-
Transfers In	-	-	3,500,000	1,759,500	1,747,900	2,941,600
Total Revenues	<u>151,469,236</u>	<u>160,920,101</u>	<u>167,535,185</u>	<u>37,465,402</u>	<u>38,669,600</u>	<u>52,160,000</u>
Expenditures:						
Salaries & Benefits	132,181,580	138,936,014	144,794,193	-	-	-
Other Non-Capital	18,913,420	22,676,742	23,576,361	14,122,651	16,668,361	15,607,500
Capital	-	-	-	12,717,064	44,746,390	48,542,000
Debt Service	-	-	-	4,656,118	3,196,400	3,125,600
Transfers Out	-	-	-	8,445,700	8,339,300	9,377,700
Total Expenditures	<u>151,095,000</u>	<u>161,612,756</u>	<u>168,370,554</u>	<u>39,941,533</u>	<u>72,950,451</u>	<u>76,652,800</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>374,236</u>	<u>(692,655)</u>	<u>(835,369)</u>	<u>(2,476,131)</u>	<u>(34,280,851)</u>	<u>(24,492,800)</u>
Projected Fund Balance, December 31	<u>22,818,539</u>	<u>22,125,884</u>	<u>19,164,631</u>	<u>42,947,271</u>	<u>8,666,420</u>	<u>28,182,200</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2014-2016

	Capital Projects Funds			Debt Service Fund		
	2014 Actual	2015 Original Budget	2016 Budget	2014 Actual	2015 Original Budget	2016 Budget
Estimated Fund Balance, January 1	30,147,934	27,696,495	18,025,000	1,892,986	1,137,883	460,000
Revenues:						
General Property Taxes	-	-	-	4,017,456	4,000,000	4,000,000
Other Taxes	5,566,488	1,837,575	3,397,575	2,032,012	2,100,000	2,100,000
Intergovernmental Revenues	88,231	1,536,600	366,500	200,000	200,000	200,000
Licenses & Permits	51,012	46,000	49,000	-	-	-
Charges for Services	274,029	31,700	60,700	218,377	217,100	204,900
Fines	-	-	-	-	-	-
Investment Income	15,962	36,000	31,000	6,458	5,000	5,000
Bond Proceeds	-	6,800,000	-	9,290,871	-	-
Other Revenues	100	-	-	-	-	-
Transfers In	1,495,000	750,000	750,000	7,324,900	7,222,300	5,569,000
Total Revenues	<u>7,490,822</u>	<u>11,037,875</u>	<u>4,654,775</u>	<u>23,090,074</u>	<u>13,744,400</u>	<u>12,078,900</u>
Expenditures:						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	1,571,057	5,827,000	4,239,650	-	-	-
Capital	7,532,504	18,975,000	9,565,700	-	-	-
Debt Service	-	-	-	23,845,177	14,433,200	11,569,500
Transfers Out	838,700	833,400	832,900	-	-	-
Total Expenditures	<u>9,942,261</u>	<u>25,635,400</u>	<u>14,638,250</u>	<u>23,845,177</u>	<u>14,433,200</u>	<u>11,569,500</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>(2,451,439)</u>	<u>(14,597,525)</u>	<u>(9,983,475)</u>	<u>(755,103)</u>	<u>(688,800)</u>	<u>509,400</u>
Projected Fund Balance, December 31	<u>27,696,495</u>	<u>13,098,970</u>	<u>8,041,525</u>	<u>1,137,883</u>	<u>449,083</u>	<u>969,400</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2014-2016

	Proprietary Funds			Trust Funds		
	2014 Actual	2015 Original Budget	2016 Budget	2014 Actual	2015 Original Budget	2016 Budget
Estimated Fund Balance, January 1	31,283,217	24,701,300	24,900,000	326,775,071	346,959,445	349,000,000
Revenues:						
General Property Taxes	-	-	-	-	-	-
Other Taxes	454,328	720,000	503,000	-	-	-
Intergovernmental Revenues	158,312	2,074,350	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	65,328,484	66,869,217	67,444,719	14,598,165	15,483,310	16,650,746
Fines	816,529	574,500	709,500	-	-	-
Investment Income	102,663	392,500	243,500	19,131,730	13,000,000	17,000,000
Bond Proceeds	-	-	-	-	-	-
Other Revenues	42,289,488	980,350	966,550	18,107,160	21,464,400	21,452,400
Transfers In	1,950,000	450,000	450,000	-	-	-
Total Revenues	<u>111,099,804</u>	<u>72,060,917</u>	<u>70,317,269</u>	<u>51,837,055</u>	<u>49,947,710</u>	<u>55,103,146</u>
Expenditures:						
Salaries & Benefits	33,106,495	34,366,567	35,779,571	30,615,579	34,994,493	34,929,031
Other Non-Capital	25,474,458	27,482,818	28,652,680	1,037,102	1,429,600	1,320,900
Capital	11,122,199	23,732,900	18,929,670	-	-	-
Debt Service	1,524,137	4,119,500	3,176,000	-	-	-
Transfers Out	3,245,000	1,000,000	3,000,000	-	-	-
Total Expenditures	<u>74,472,289</u>	<u>90,701,785</u>	<u>89,537,921</u>	<u>31,652,681</u>	<u>36,424,093</u>	<u>36,249,931</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>36,627,515</u>	<u>(18,640,868)</u>	<u>(19,220,652)</u>	<u>20,184,374</u>	<u>13,523,617</u>	<u>18,853,215</u>
Projected Fund Balance, December 31	<u>24,701,300</u>	<u>6,060,432</u>	<u>5,679,348</u>	<u>346,959,445</u>	<u>360,483,062</u>	<u>367,853,215</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2014-2016

	Library Funds			Total		
	2014 Actual	2015 Original Budget	2016 Budget	2014 Actual	2015 Original Budget	2016 Budget
Estimated Fund Balance, January 1	25,938,485	17,235,601	5,150,000	483,905,398	483,496,534	470,210,000
Revenues:						
General Property Taxes	8,750,808	9,253,700	9,551,900	78,052,302	82,412,700	84,894,400
Other Taxes	495,405	500,000	500,000	101,822,688	104,078,975	110,144,275
Intergovernmental Revenues	7,055,562	6,970,750	275,000	13,099,465	18,729,500	9,794,300
Licenses, Fees, & Permits		-	-	4,730,432	4,835,650	4,769,650
Charges for Services	229,516	231,500	235,100	96,110,763	97,063,527	99,150,349
Fines	121,152	120,000	120,000	3,456,020	3,074,550	3,363,750
Investment Income	48,653	47,500	29,500	19,455,639	13,759,200	17,452,200
Bond Proceeds	-	-	-	9,290,871	6,800,000	7,200,000
Other Revenues	28,370	328,000	38,875	60,634,279	22,907,751	22,620,126
Transfers In	-	-	-	12,529,400	10,170,200	13,210,600
Total Revenues	<u>16,729,466</u>	<u>17,451,450</u>	<u>10,750,375</u>	<u>399,181,859</u>	<u>363,832,053</u>	<u>372,599,650</u>
Expenditures:						
Salaries & Benefits	7,140,631	7,963,817	8,524,350	203,044,285	216,260,891	224,027,145
Other Non-Capital	2,283,724	3,209,250	3,241,225	63,402,412	77,293,771	76,638,316
Capital	14,743,481	7,465,400	-	46,115,248	94,919,690	77,037,370
Debt Service	1,264,514	1,255,200	1,248,400	31,289,946	23,004,300	19,119,500
Transfers Out	-	-	-	12,529,400	10,172,700	13,210,600
Total Expenditures	<u>25,432,350</u>	<u>19,893,667</u>	<u>13,013,975</u>	<u>356,381,291</u>	<u>421,651,352</u>	<u>410,032,931</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>(8,702,884)</u>	<u>(2,442,217)</u>	<u>(2,263,600)</u>	<u>42,800,568</u>	<u>(57,819,299)</u>	<u>(37,433,281)</u>
Projected Fund Balance, December 31	<u>17,235,601</u>	<u>14,793,384</u>	<u>2,886,400</u>	<u>526,705,966</u>	<u>425,677,235</u>	<u>432,776,719</u>

CITY OF AURORA STRATEGIC PLAN

The City of Aurora exists to provide municipal services through efficient, and progressive governance allowing individuals, families, and businesses the opportunity to thrive in a friendly, safe, and dynamic environment. By maintaining trust, respect, and accountability in its day-to-day operations, the city will build on its strengths and creativity.

Over the next one to three years, the City of Aurora will:

- advance the safety and security of all segments of our community,
- measurably improve the delivery of public services and make a strong commitment to increasing levels of customer service,
- retain and attract quality businesses and commerce segments to support our local economy,
- upgrade our public facilities to better serve the needs of the community,
- focus on revitalizing our established neighborhoods while continuing downtown development,
- build our community image and engender a fuller public appreciation of the city's value, and
- increase the overall satisfaction of our residents, consistent with our vision of the future.

The Strategic Plan is a comprehensive program of major priorities for the city as a whole. The achievement of the priorities requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the priorities outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his/her functional area. Through the Mayor's review of departmental budget requests, the city ensures that all priorities are addressed.

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development – Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life – Preserve High Levels of Public Safety and Quality of Life
- 3) Municipal Service Delivery – Provide Efficient, Innovative, Transparent and Accountable Government

The following section summarizes the departmental and divisional goals that are linked to the city's three priorities.



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CITY OF AURORA STRATEGIC PLAN

Priority 1: Attract and retain business and jobs

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
<u>Executive</u>			
Mayor's Office	Improve the city's financial position.	Ongoing	
<u>Community Services</u>			
Neighborhood Redevelopment	Host small business support events.	12/31/2016	
	Implement a micro-lending loan pool to support small businesses.	12/31/2016	\$15,000
	Implement a Section 108 loan program for businesses in target areas.	12/31/2016	
	Coordinate Pop-Up Shop events.	12/31/2016	4
	Implement a Neighborhood Revitalization Strategy Area (NRSA) commercial façade improvement program.	12/31/2016	\$27,900
	Implement a partnership for capacity building initiatives with Aurora's non-profit service partners.	12/31/2017	
	Implement the recommendations of the city's NRSA.	Ongoing	

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
	Implement programs and projects in support of economic development for low-to-moderate income businesses.	Ongoing	
Community Relations & Public Information	Reinforce the re-branding and marketing campaign throughout the city through sustainable marketing initiatives.	12/31/2016	\$159,000
	Increase public awareness of Aurora as a premier community in which to live, work, and visit through the development of positive messages and images for all city-related public communications.	Ongoing	
MVPS Enforcement	Continue to work with the Aurora Downtown Parking Committee and frontline staff to identify means to maximize parking availability.	Ongoing	
<u>Development Services</u>			
Development Services Admin.	Update the Seize the Future master plan for downtown.	12/31/2016	\$637,000
	Assist in the development process resulting in the re-use of several key downtown buildings.	12/31/2016	
	Develop a revitalization plan for the Route 59 retail corridor.	12/31/2016	
	Complete the revitalization plan for the Lake Street corridor.	12/31/2016	

Department/Division	Goal	Target	Budget 2016
Economic Development	Complete the redevelopment of the North Farnsworth Avenue commercial corridor.	12/31/2018	
	Facilitate the opening of a new multi-family residential building in the downtown.	12/31/2018	
	Facilitate the redevelopment of two large-scale downtown projects.	12/31/2016	
	Complete the Lake Street beautification pilot project.	12/31/2016	
	Work with Seize the Future in processing development agreements for properties along the Lake Street corridor.	12/31/2016	
	Work with Seize the Future in developing and implementing an economic vision plan for West Plaza.	12/31/2016	
	Update the Seize the Future master plan.	12/31/2016	
	Work toward the establishment of additional residential units in the downtown area.	Ongoing	
	Continue to market and assist in the development of significant downtown buildings.	Ongoing	
	Support riverfront development that recognizes sensitivity to the surrounding environment.	Ongoing	

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
	Maintain a high level of customer satisfaction in the development process.	Ongoing	
<u>Public Works</u>			
Engineering	Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas.	Ongoing	

CITY OF AURORA STRATEGIC PLAN

Priority 2: Preserve high levels of public safety and quality of life

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
<u>Executive</u>			
Mayor's Office	Maintain collaboration with local educational institutions, businesses, and not-for-profit organizations for educational incentives that will continue to grow cradle to career options for Aurora students.	12/31/2016	
	Reduce violent crimes by providing adequate funding and support for initiatives related to enforcement, prevention, and education.	Ongoing	
	Promote partnerships with local businesses, labor unions, governments, community organizations, and public and private schools to improve the quality of life in the city.	Ongoing	
Aldermen's Office	Increase the number of neighborhoods hosting block parties by distributing block party applications at ward meetings and posting information in the Aurora Borealis newsletter and at other community events.	12/31/2016	50%

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
<u>Community Services</u>			
Community Services Admin.	Plan, coordinate, and execute a mass care shelter exercise to improve the city's emergency preparedness.	12/31/2016	400
	Assist the Aurora Healthy Living Council's efforts to make Aurora one of the healthiest communities in the state.	Ongoing	\$500
Neighborhood Redevelopment	Host the third annual Experience Aurora Homeownership Exposition.	12/31/2016	\$3,500
	Continue to partner with area agencies to coordinate rapid re-housing and permanent supportive housing initiatives.	12/31/2016	\$16,500
	Continue to develop and seek new community development opportunities through homebuyer assistance, blight reduction, and micro-enterprise activities.	12/31/2016	
	Implement a permanent supportive housing plan.	12/31/2017	
	Develop programs and projects that build new workforce housing and stabilize the existing housing stock.	Ongoing	

Department/Division	Goal	Target	Budget 2016
	Maintain an efficient and comprehensive neighborhood and social service base in an era of declining resources.	Ongoing	
Special Events	Continue to enhance and expand city events.	Ongoing	\$3,000
	Work with the Fox Valley Music Foundation to bring more events to Aurora.	Ongoing	
Public Art	Re-open the Grand Army of the Republic (GAR) Museum.	12/31/2016	\$435,000
	Continue to sponsor at least four to seven high-quality exhibits per year in the APAC Gallery and at City Hall.	Ongoing	\$8,500
	Work with the Winter Lights Committee to expand the Winter Lights Festival and tree lighting ceremony.	Ongoing	
	Continue to expand the GAR virtual museum with images and documents.	Ongoing	\$7,000
	Work with the veterans group to reach out to veterans of Iraq and Afghanistan by offering the GAR Memorial Hall as a meeting space for local groups when the museum re-opens.	Ongoing	
Youth & Senior Services	Research and establish a collaborative partnership program for senior citizen snow removal.	12/31/2016	

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
	Participate in the planning, preparation, and facilitation of the Southeast Kane County TRIAD Group activities for the safety of senior citizens.	12/31/2016	
	Research the potential inclusion of an aviation component in the summer science camp.	12/31/2016	
	Seek funding to increase services, activities, and programs for community seniors.	Ongoing	
	Organize the City of Aurora Youth Court.	Ongoing	2000
	Maintain a third-party administrator for youth programs.	Ongoing	
	Continue to foster new collaborations for activities involving partnerships serving youth and seniors.	Ongoing	
<u>Neighborhood Standards</u>			
Property Standards	Continue to monitor participation in the new trash and recycling cart program in an ongoing effort to improve the quality of life in residential neighborhoods.	Ongoing	
	Educate and communicate with residents and business owners on property maintenance standards.	Ongoing	\$8,000
	Continue the crime free multi-housing landlord training program in conjunction with the Police Department.	Ongoing	600 attendees

Department/Division	Goal	Target	Budget 2016
Animal Control	Continue to identify and investigate unregistered vacant properties to enforce the required registration.	Ongoing	400
	Seek grants for implementation of a low-cost spay/neuter program.	12/31/2016	\$20,000
	Develop animal training programs with various civic groups.	12/31/2016	\$500
MVPS Enforcement	Increase education on proper pet care to pet owners.	Ongoing	\$500
	Increase parking enforcement in residential neighborhoods.	12/31/2016	
	Develop a plan to assist schools with parking enforcement in areas with traffic issues.	12/31/2016	
	Develop a plan for enforcement of city-owned parking lots outside of the Central Business District.	12/31/2016	
	Evaluate the parking ordinances to determine their effectiveness in regulating parking.	Ongoing	
	Research and update the code of ordinances with regard to commercial vehicles parked in residential neighborhoods.	Ongoing	

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
<u>Development Services</u>			
Building & Permits	Improve the ISO Building Code Effectiveness Grading Score from 4 to 3 to reduce the insurance rates for new Aurora structures.	12/31/2016	ISO Grading Score of 3
Planning & Zoning	Develop ordinances and policies that focus on quality-of-life issues.	Ongoing	
<u>Fire Department</u>			
Fire	Contract for the design and engineering of Fire Station #7.	12/31/2016	\$199,500
	Construct, equip, and staff Station #13.	12/31/2018	
	Secure a location and design for Station #14 in the vicinity of Liberty Street and Eola Road.	12/31/2019	
Emergency Management	Maintain accreditation of Aurora's emergency management program.	Ongoing	
	Replace two of the oldest outdoor warning sirens.	12/31/2016	\$266,000
	Develop an outdoor warning siren replacement program to replace two warning sirens per year.	12/31/2016	
	Continue public disaster preparedness education and outreach efforts.	Ongoing	\$5,000

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
	Maintain the City of Aurora's Storm Ready Community Certification with the National Weather Service.	Ongoing	
	Maintain the city's emergency operations plan in accordance with the IEMA.	Ongoing	
<u>Police Department</u>			
Police Services	Reduce violent crimes.	12/31/2016	
E911 Center	Update the standard operating procedures for call taking and dispatching.	12/31/2016	
	Receive the National Incident Management System certification from FEMA for the telecommunications operators.	12/31/2017	
Water & Sewer Maintenance	Eliminate older-model fire hydrants from the water system.	12/31/2025	15 hydrants replaced
	Eliminate combined sewer backups in cooperation with the Engineering Division and other agencies.	12/31/2025	
<u>Public Properties</u>			
Maintenance Services	Install covered bike parking in the Central Business District.	12/31/2018	

Department/Division	Goal	Target	Budget 2016
Equipment Services	Decrease total vehicle emissions.	12/31/2020	25%
Route 25 Transit Center	Install high-resolution surveillance cameras at the ATC.	12/31/2016	\$25,000
	Reconfigure the parking lots to better serve the commuters.	12/31/2018	
Route 59 Transit Center	Upgrade the security camera system.	12/31/2016	See Rt. 25
Parks & Recreation	Install shelving units in the greenhouse to increase the plant growing area and provide more plants in the downtown.	12/31/2016	\$500
Phillips Park Golf Course	Install tee dividers on the grass practice tee to provide better spacing and increased safety.	12/31/2016	18 tee dividers
	Continue with bunker renovations on the golf course to improve playability and customer satisfaction.	12/31/2016	5000 sq. ft.
	Upgrade the practice facility through the addition of amenities and improved aesthetics.	Ongoing	
Street Maintenance	Complete the removal of dead trees infested by the emerald ash borer in the city parkways.	12/31/2016	4,000 trees

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
<u>Library</u>	Expand the virtual desktop initiative to ensure computer access to at-risk students.	12/31/2016	
	Develop a strategic plan that includes a technology plan.	12/31/2016	
	Evaluate potential sites for library services in the community.	Ongoing	

CITY OF AURORA STRATEGIC PLAN

Priority 3: Provide efficient, innovative, transparent and accountable city government

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
<u>Executive</u>			
Mayor's Office	Implement a new citywide goal reporting tool.	12/31/2016	
	Implement a citywide recognition program for all employees to energize staff and increase innovation throughout the city.	12/31/2016	
	Conduct quarterly strategic planning performance reviews.	Ongoing	
	Increase citizen involvement in the city's decision-making processes.	Ongoing	
	Promote policies, procedures, and initiatives to increase the efficiency and effectiveness of government operations.	Ongoing	
Aldermen's Office	Review and discuss bi-monthly three city ordinances pertaining to peddlers, solicitation, snow plowing, animal control, mowing, parking, crime-free housing, noise, and garbage.	12/31/2016	36 ordinances reviewed

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
	Improve community outreach by inviting Community Service Officers, aldermen, and department and division staff members to block parties and neighborhood group meetings.	12/31/2016	
	Review and update ward-specific databases on a regular basis to remove or correct invalid addresses to reduce postage costs.	12/31/2016	
	Seek out new and innovative ways to serve the community.	12/31/2017	
	Reduce postage costs by combining mailings and utilizing postcards.	12/31/2017	
<u>Law</u>	Draft and post standardized legal forms on the city's intranet site.	12/31/2016	
<u>Administrative Services</u>			
Administrative Services Admin.	Significantly reduce the number of workplace accidents by offering more safety training seminars through the workers' compensation carrier.	12/31/2016	10
	Increase intra-departmental communication and project management through the use of the electronic dashboard.	12/31/2016	
	Develop a strategy for enhanced organizational learning to encourage employee innovation.	Ongoing	

Department/Division	Goal	Target	Budget 2016
Human Resources	Implement best practices in performance management to improve accountability, employee morale, and organizational efficiencies.	Ongoing	
Information Technology	Converge all city surveillance camera systems, including video and still cameras, onto a common platform.	12/31/2016	\$75,000
	Begin implementation of the public safety enterprise resource platform (ERP).	12/31/2016	\$4,871,000
	Continue with the work flow and business process review in preparation for replacing the public administration ERP.	12/31/2017	
Management Information Systems	Complete Phase I of the core network optical switch refresh.	12/31/2016	
	Complete Phase III of the GIS Online project.	12/31/2016	
	Complete Phase II of the core network optical switch refresh.	12/31/2017	
	Complete the implementation of the public administration ERP.	12/31/2017	
	Complete Phase III of the core network optical switch refresh.	12/31/2018	

Department/Division	Goal	Target	Budget 2016
Police Technical Services	Evaluate the remaining Police and Fire Departments' legacy enterprise systems, secondary applications, and data stores to identify which systems need to be replaced, upgraded, discontinued, or carried forward in preparation for the new CAD/RMS replacement project.	12/31/2016	
	Migrate the Police and Fire Departments to the new CAD/RMS, including the integration of any third party systems.	12/31/2017	
City Clerk's Office	Continue with citywide improvement of compliance with the Local Records Act.	12/31/2016	
	Create a new policy for training city staff on records retention in accordance with the Local Records Act.	12/31/2016	
	Improve the application and permit process for all permits issued by the City Clerk's Office.	12/31/2016	
	Digitize the microfilmed records that are maintained by the City Clerk's Office.	Ongoing	\$35,000
	Continue to work with the MIS Division to implement a process that integrates departmental involvement in licenses issued by the City Clerk's Office.	12/31/2017	

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
<u>Community Services</u>			
Customer Service	Migrate to a new customer relationship management software program.	12/31/2016	
	Provide a mobile application that allows citizens to quickly submit a service request for certain issues such as tall weeds and grass, graffiti, and potholes.	12/31/2016	
	Disseminate a newly revised resident guide to every home in the City of Aurora.	12/31/2016	\$26,000
	Disseminate a resident guide monthly to every new home owner that moves into the City of Aurora and establishes a water service account.	12/31/2016	\$4,000
	Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand.	Ongoing	
Neighborhood Redevelopment	Host CDBG/HOME subrecipient training events.	12/31/2016	
Community Relations & Public Information	Install digital communication stations in various city facilities to display current city events, news, local weather, and other announcements.	12/31/2016	
	Increase communication effectiveness by coordinating communication initiatives throughout the city.	Ongoing	

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
Youth & Senior Services	Review and update the youth programs' third party administrator agreement.	12/31/2016	
	Explore grant opportunities to assist in offsetting program costs.	Ongoing	
	Collaborate with the middle schools to preview possible new competitions for the Sports Festival.	Ongoing	
<u>Neighborhood Standards</u>			
Neighborhood Standards Admin.	Update the leases pertaining to city-owned properties and disposition of surplus property as appropriate.	12/31/2016	
	Research changes to property maintenance, zoning codes, and ordinances.	Ongoing	
	Continue the use of technology for the most productive and efficient delivery of services.	Ongoing	
	Continue to develop, establish, and administer performance measures for each division for the accountability of productive services.	Ongoing	
	Continue to update the performance measures for each division.	Ongoing	
	Continue to manage the city's property portfolio to be consistent with city goals.	Ongoing	

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
Central Services	Develop building automation systems for sustainable and efficient energy use in city facilities.	Ongoing	
Property Standards	Evaluate the code of ordinances to ensure that the most effective approaches are being utilized.	Ongoing	
	Continue the use of innovative technology, such as field-based reporting, for improved delivery of service.	Ongoing	
Animal Control	Collaborate with the county animal control agencies to alleviate duplication of services.	12/31/2016	
MVPS Enforcement	Maximize the efficiency of the parking enforcement officer patrol routes while taking into consideration the changes in the downtown.	12/31/2016	
	Improve upon the effectiveness and efficiency in enforcement during the winter evenings when daylight is shorter.	12/31/2016	
<u>Development Services</u>			
Airport	Work with the Aurora Airport Advisory Board to identify options to enhance the fiscal health and success of the airport.	12/31/2016	
Building & Permits	Fully implement the contractor discount licensing and inspection reporting program using passing percentage data.	12/31/2016	

Department/Division	Goal	Target	Budget 2016
	Implement online contractor licensing tools for customer convenience, transparency, and municipal efficiency.	12/31/2016	
	Fully implement the contractor online transparency tools to empower constituents with contractor licensing and inspection passing percentage data.	12/31/2017	
Planning & Zoning	Develop an interactive website to expedite the zoning process.	Ongoing	
<u>Finance</u>			
Finance Administration	Install a financial transparency portal on the city's website.	12/31/2017	
Accounting	Issue payroll direct deposit notices to employees electronically.	12/31/2016	
	Publish a popular annual financial report associated with the city's 2015 Comprehensive Annual Financial Report.	12/31/2016	
	Improve the efficiencies of journal entry processing through electronic import functions.	12/31/2018	
Budgeting	Publish a budget-in-brief document.	12/31/2016	
	Provide additional reports on the intranet site to assist city staff with current year budget inquiries.	12/31/2016	

Department/Division	Goal	Target	Budget 2016
Revenue & Collection	Develop a streamlined process for budget transfer form submission.	12/31/2018	
	Review the Revenue & Collection licensing module to improve the issuance of licenses, collection of fees, and renewal process.	12/31/2016	
	Install a payment kiosk outside City Hall.	12/31/2016	\$4,400
	Install an interactive voice response phone system to assist with incoming phone calls and improve customer service.	12/31/2016	\$34,600
Purchasing	Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes.	Ongoing	
	Evaluate the use of an electronic system to allow agencies to submit bids and requests for proposals.	12/31/2016	
	Increase the number of vendors participating in the Electronic Funds Transfer (EFT) program.	12/31/2016	10%
	Implement a standardized janitorial supply program in cooperation with the Central Services Division.	12/31/2016	
MVPS Revenue & Collection	Work with vendors to increase participation in the EFT program.	Ongoing	
	Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes.	Ongoing	

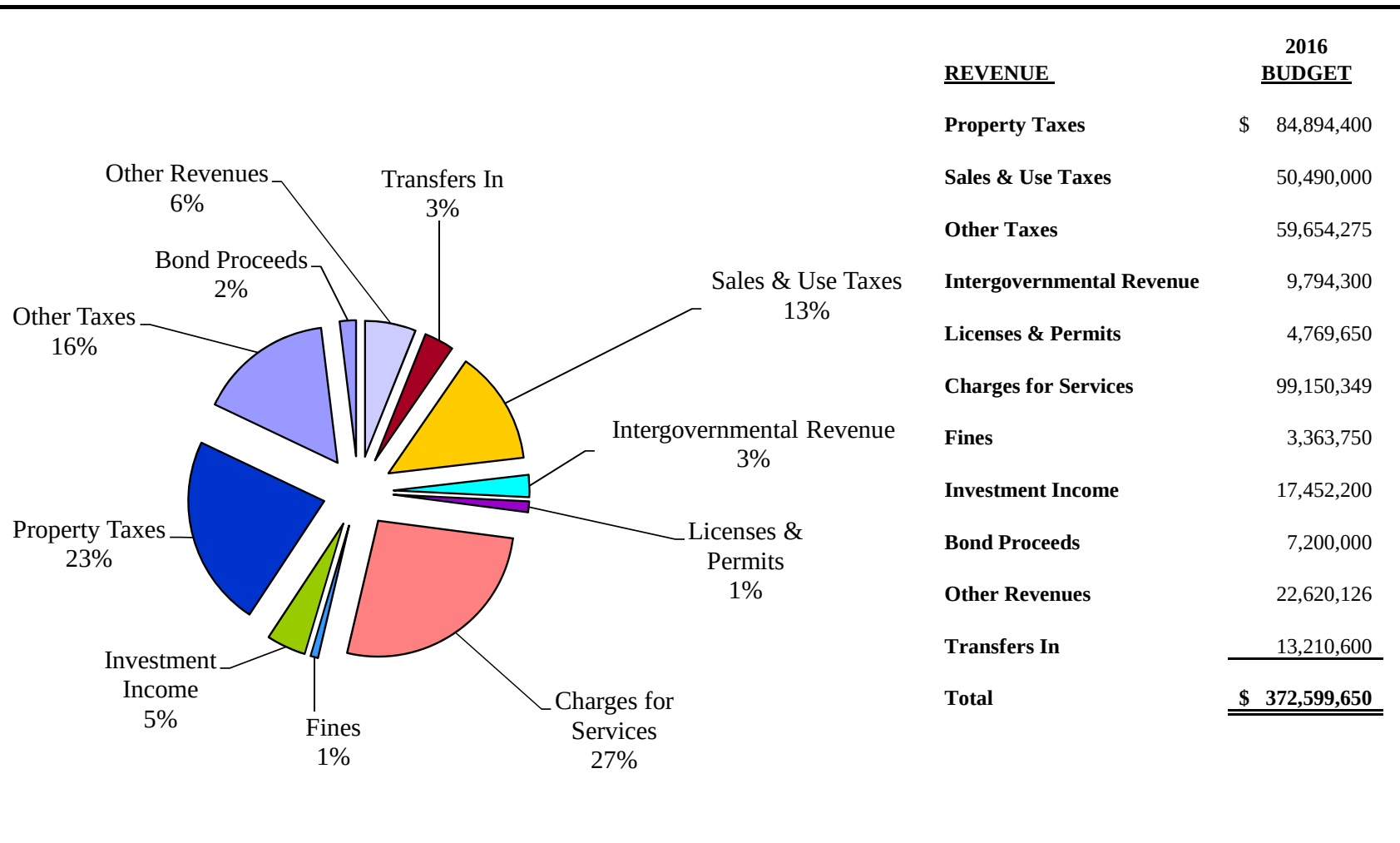
<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
Water Billing	Continuously review the parking policy to see that it provides the needs for parking in the future.	Ongoing	
	In cooperation with the Public Works Department, assess the feasibility of a fixed-based antenna reading system.	12/31/2016	
	Develop the capacity to permit customers to review and print their water bills electronically.	12/31/2017	
	Continue to collaborate with the Water & Sewer Maintenance Division to complete the meter and transceiver unit change-out program.	12/31/2018	
<u>Police Department</u>			
Police Services	Improve customer service.	12/31/2016	
	Install in-car printers in all squad cars.	12/31/2017	
	Implement the new Computer-Aided Dispatch (CAD)/ Records Management System.	12/31/2017	
E911 Center	Build the new CAD system.	12/31/2016	
	Draft and implement a formal quality and assurance procedure.	12/31/2016	
	Train staff and transition to the new CAD system.	12/31/2017	

<u>Department/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2016</u>
<u>Public Works</u>			
Public Works Admin.	Improve the GIS utility mapping to implement mobile work orders for field personnel.	12/31/2017	
	Implement preventative maintenance programs for watermain distribution and sewer collection systems.	Ongoing	
Water Production	Implement the initial recommendations of the Water Loss Reduction Strategic Plan.	12/31/2016	\$821,800
	Implement a computerized maintenance management system.	12/31/2017	
Water & Sewer Maintenance	Conduct a comprehensive leak survey of the entire water distribution and transmission system.	Ongoing	
	Initiate a televising program for the entire combined sewer system.	Ongoing	
Water Meter Maintenance	Replace all radio-read batteries on a cyclical basis before they run out of power with new 20-year batteries.	Ongoing	
	Upgrade commercial meters through the meter exchange program.	Ongoing	

Department/Division	Goal	Target	Budget 2016
<u>Public Properties</u>			
Public Properties Admin.	Continue to review in-house procedures to implement best practices and improve public services.	Ongoing	
	Increase the use of technology to improve delivery of services.	Ongoing	
	Continue to evaluate operations to lower operating costs.	Ongoing	
Equipment Services	Decrease total vehicle emissions.	12/31/2020	
	Recycle used materials to achieve zero waste.	Ongoing	
Route 25 Transit Center	Install a back-up generator.	12/31/2019	
Route 59 Transit Center	Install electric vehicle charging stations.	12/31/2016	
	Install a back-up generator.	12/31/2020	
Parks & Recreation	Replace all permanent and regular seasonal portable toilets in Phillips Park with vaulted/waterless bathrooms.	12/31/2019	
Phillips Park Golf Course	Purchase computer tablets to assist with the management of Tee #1.	12/31/2016	\$1,000
	Continue with the native tree replacement program to reduce maintenance and irrigation costs.	12/31/2016	\$2,500

Department/Division	Goal	Target	Budget 2016
Street Maintenance	Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program.	Ongoing	
	Empower employees to assume greater responsibility and accountability of the division's success and needs for improvement.	Ongoing	
	Improve the division's operations by better use of new technologies.	Ongoing	
	Improve the effectiveness of the snowplowing operations.	Ongoing	

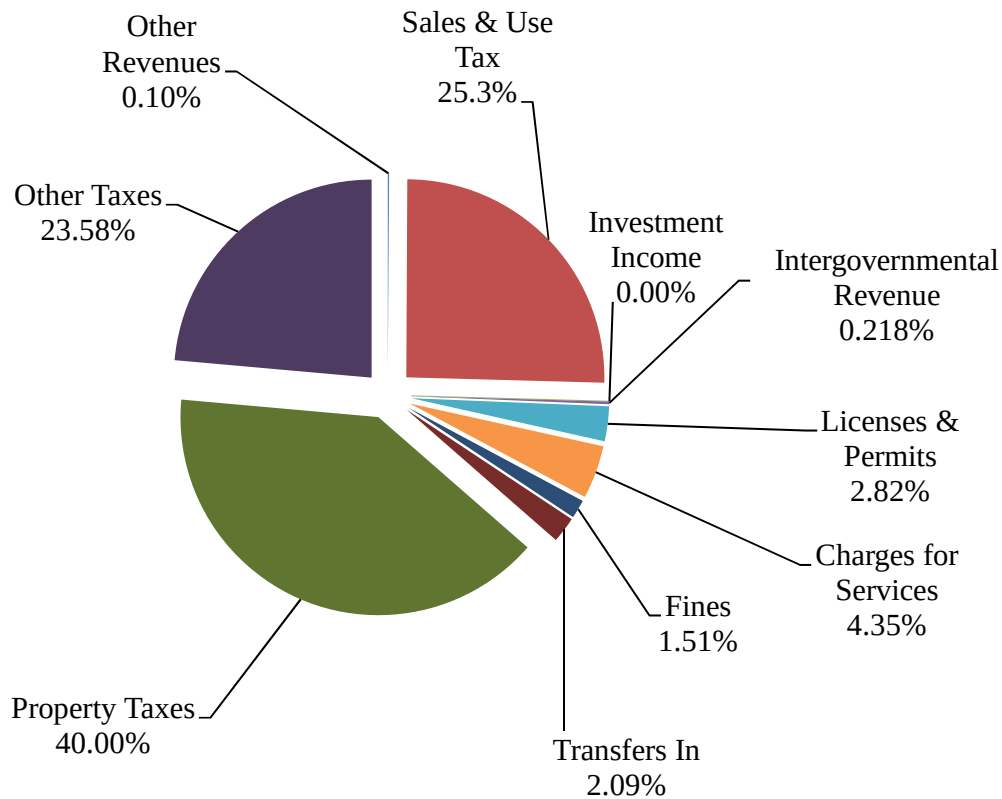
**CITY OF AURORA, ILLINOIS
2016 BUDGET
REVENUE SOURCES - ALL FUNDS**



**CITY OF AURORA, ILLINOIS
2016 BUDGET
REVENUE SOURCES - ALL FUNDS**

<u>REVENUE</u>	<u>2014 ACTUAL</u>	<u>2015 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2016 BUDGET</u>
Property Taxes	78,052,303	82,412,700	2,481,700	3.01%	84,894,400
Sales & Uses Taxes	45,104,612	47,070,000	3,420,000	7.27%	50,490,000
Other Taxes	56,718,076	57,008,975	2,645,300	4.64%	59,654,275
Intergovernmental Revenue	13,099,465	18,729,500	(8,935,200)	-47.71%	9,794,300
Licenses & Permits	4,730,432	4,835,650	(66,000)	-1.36%	4,769,650
Charges for Services	96,110,764	97,063,527	2,086,822	2.15%	99,150,349
Fines	3,456,020	3,074,550	289,200	9.41%	3,363,750
Investment Income	19,455,636	13,759,200	3,693,000	26.84%	17,452,200
Bond Proceeds	920,073	6,800,000	400,000	5.88%	7,200,000
Other Revenues	60,634,279	22,907,751	(287,625)	-1.26%	22,620,126
Transfers In	12,529,400	10,170,200	3,040,400	29.90%	13,210,600
Total	<u>390,811,060</u>	<u>363,832,053</u>	<u>8,767,597</u>	2.41%	<u>372,599,650</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET
REVENUE SOURCES - GENERAL FUND**



<u>REVENUE</u>	<u>2016 BUDGET</u>
Property Taxes	\$ 67,012,900
Sales & Use Taxes	42,440,000
Other Taxes	39,511,000
Intergovernmental Revenue	365,000
Licenses & Permits	4,720,650
Charges for Services	7,282,884
Fines	2,534,250
Investment Income	6,200
Other Revenues	162,301
Transfers In	3,500,000
Total	<u>\$ 167,535,185</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET
REVENUE SOURCES - GENERAL FUND**

<u>REVENUE</u>	<u>2014 ACTUAL</u>	<u>2015 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2016 BUDGET</u>
Property Taxes	62,264,654	65,902,900	1,110,000	1.68%	67,012,900
Sales & Use Taxes	35,377,923	40,770,000	1,670,000	4.10%	42,440,000
Other Taxes	39,557,135	39,457,600	53,400	0.14%	39,511,000
Intergovernmental Revenue	523,944	375,500	(10,500)	-2.80%	365,000
Licenses & Permits	4,679,420	4,789,650	(69,000)	-1.44%	4,720,650
Charges for Services	7,368,545	7,079,400	203,484	2.87%	7,282,884
Fines	2,518,339	2,380,050	154,200	6.48%	2,534,250
Investment Income	5,700	30,000	(23,800)	-79.33%	6,200
Other Revenues	173,576	135,001	27,300	20.22%	162,301
Transfers In	-	-	3,500,000	100.00%	3,500,000
Total	<u>152,469,236</u>	<u>160,920,101</u>	<u>6,615,084</u>	4.11%	<u>167,535,185</u>

CITY OF AURORA, ILLINOIS 2016 BUDGET

DISCUSSION OF REVENUE SOURCES

ALL FUNDS

The 2016 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2016.

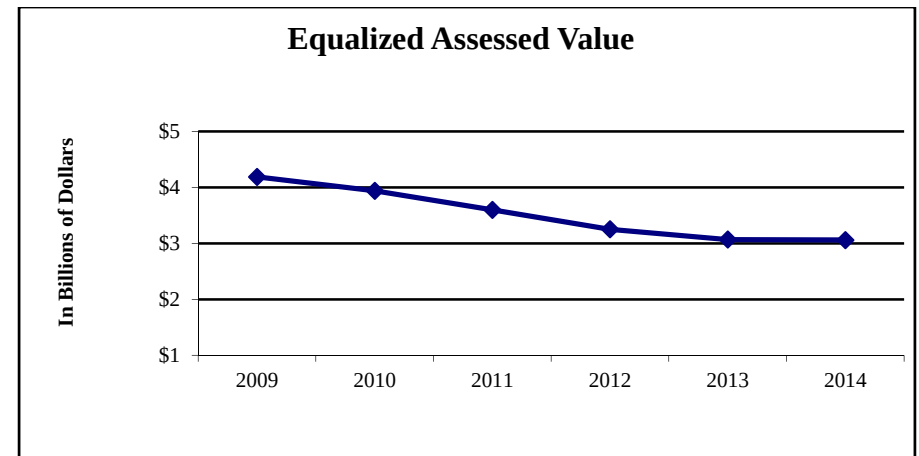
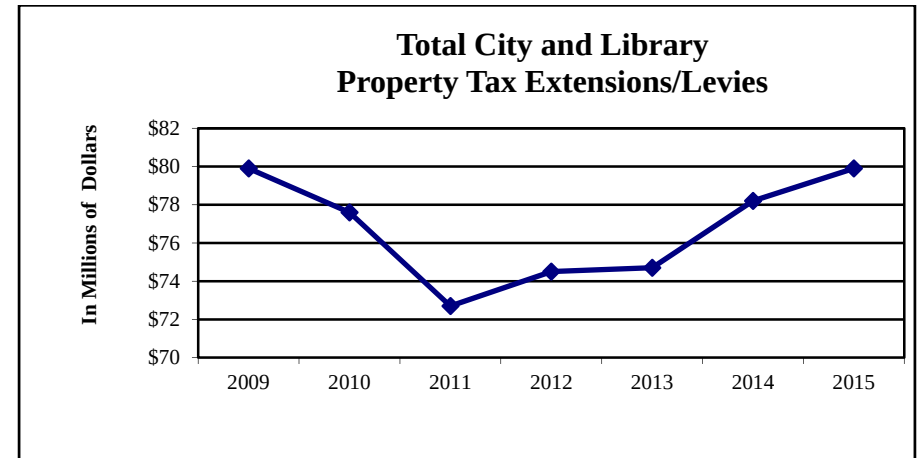
1. GENERAL PROPERTY TAXES

\$79,970,719

The total 2015 levy (payable in 2016) was \$79,970,719. The 2015 real estate tax levy for the city (excluding the library) includes an increase of \$878,833 or 1.26%. The modest increase is required to support higher operational cost. Property taxes are collected to support the General Fund (including the city's contribution to the Illinois Municipal Retirement Fund), the Aurora Public Library Fund, and Police and Firefighters' Pension Funds. (The city imposes a separate levy to support the Aurora Public Library General Fund at a rate of \$0.245 per \$100 of equalized assessed value [EAV].) Included in the 2015 property tax levy are provisions of \$4,000,000 and \$1,246,819 for city and library debt service, respectively.

Information on the city's 2015 EAV (the basis for property taxes payable in 2016) is not yet available. However, due to the depression of the real estate market over the past few years, the city's EAV has declined. The high point of the city's EAV--\$4.2 billion--came in 2008. In 2014, Aurora's EAV was about \$3.1 billion (a reduction of 26%). The property tax rate is determined by dividing the tax levy extension

by the EAV. The following charts show the trends in the city's property tax levies/extensions and assessed valuation since 2009.

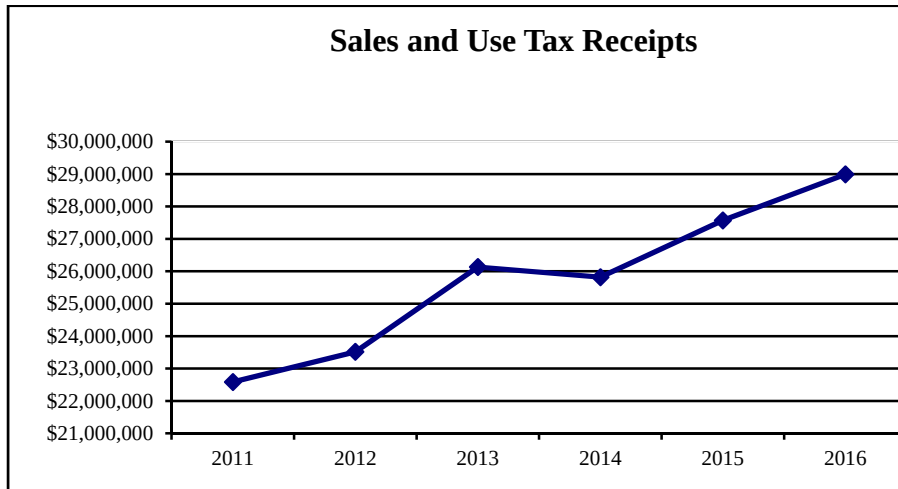


CITY OF AURORA, ILLINOIS 2016 BUDGET

2. GENERAL SALES AND USE TAXES

\$28,990,000

The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2016 estimates of \$25,100,000 assumes a 2% increase from the 2015 estimated actual amount, after considering additional taxes generated by the expansion of the outlet mall in the city and commercial recovery following the completion of roadway construction on Illinois Route 59.

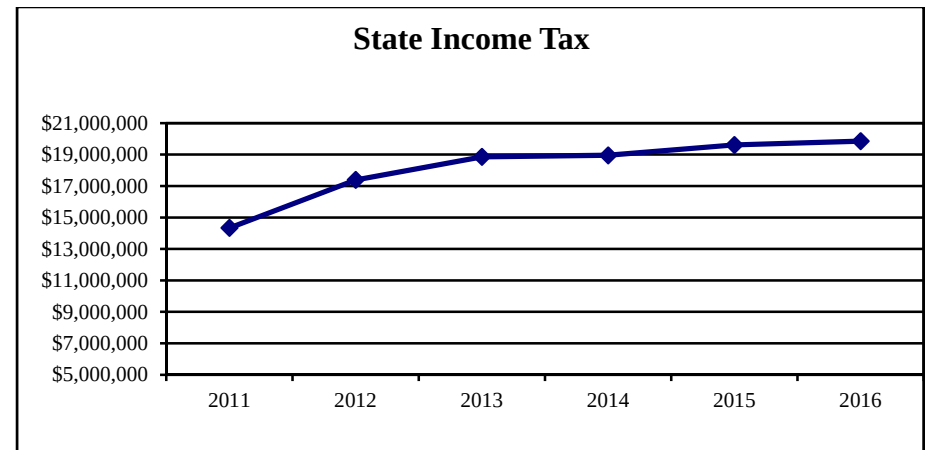


Local use sales taxes of \$3,890,000 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2016 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML). The IML forecast predicted an increase from \$17.80 per capita in 2015 to \$18.50 per capita for 2016. This was an increase of 3.9% for use tax.

3. STATE INCOME TAX

\$19,850,000

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax revenue (SIT). In the 2010 census, the city's population was found to be 197,899. SIT projections for 2016 are based on an economic analysis released by the IML in January 2015. The 2015 per capita amount was \$97.80 and decreased to \$97.00 per capita for the 2016 estimate.



4. PERSONAL PROPERTY REPLACEMENT TAX \$4,548,000

The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora's share of revenue lost due to the abolition of the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal

CITY OF AURORA, ILLINOIS 2016 BUDGET

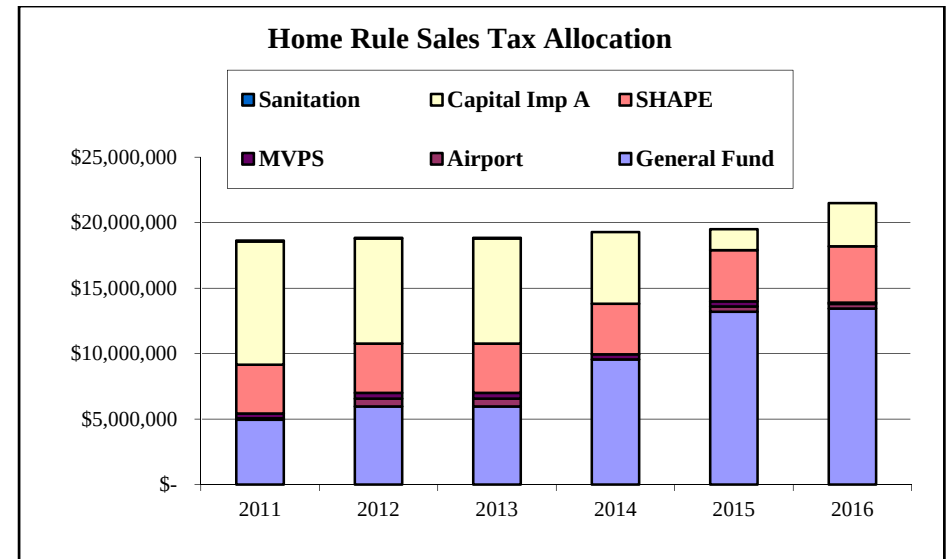
property tax that was lost. The city's projections for fiscal year 2016 are based on estimates provide by the IDOR.

5. HOME-RULE SALES TAX \$21,500,000

The city's home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers' occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city's estimated revenues of \$21,500,000 for FY 2016 reflect the same assumption of a 2% increase over the 2015 estimated actual amount as with state-shared sales taxes. In 2016, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Capital Improvements A Fund, Airport Fund, and MVPS Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements A Fund, and certain other funds. The allocation of home-rule sales taxes since 2011 is shown on the right.



6. FOOD & BEVERAGE TAX \$4,400,000

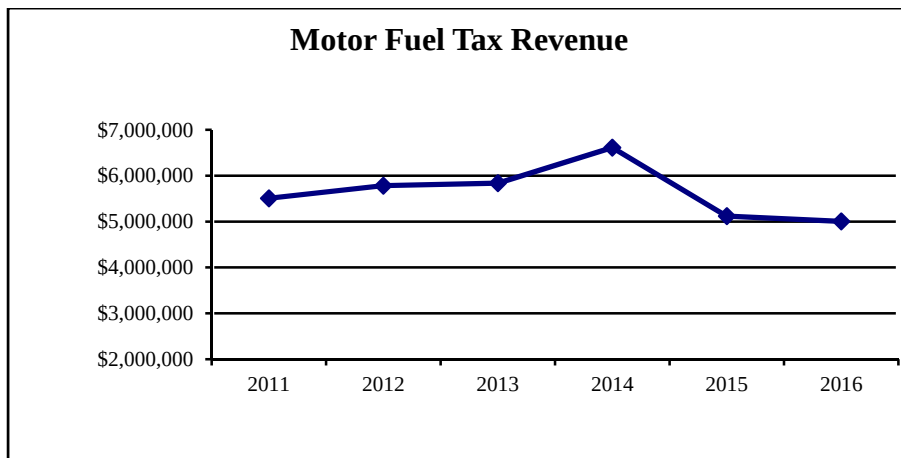
Since July 1, 2005, the city's food and beverage tax rate has been 1.75%. The food and beverage tax is imposed on the sale of food and beverages consumed on the premises where sold. It is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected to be \$4,400,000 in fiscal year 2016. This projection assumes that 2016 food and beverage tax revenues will be approximately 3% higher than the 2015 estimated actual amount.

CITY OF AURORA, ILLINOIS 2016 BUDGET

7. MOTOR FUEL TAX

\$5,002,000

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city's projection for fiscal year 2016 is based upon the IML economic analysis estimates as of January 2015.



Estimated revenue for fiscal year 2016 is \$4,770,000. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois' high-growth municipalities. The 2016 supplement has been estimated to be \$232,000.

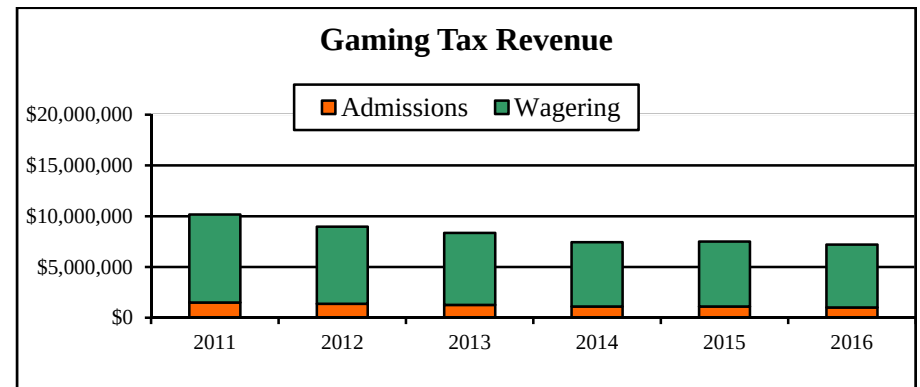
8. GAMING TAXES

\$7,475,000

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora's riverboat casino, began operations on June

17, 1993. The city receives a \$1.00 admission fee per patron and a 5% wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$1,000,000 and wagering tax revenues are estimated at \$6,200,000 in fiscal year 2016. These estimates assume no change from the 2015 actual amount. Casino gaming revenues have not been growing in recent years.

Gaming tax revenue includes the proceeds of video gaming (\$200,000) and off-track betting (\$75,000) taxes.



No gaming tax revenue has been allocated to the General Fund for 2016.

9. SIMPLIFIED TELECOMMUNICATIONS TAX **\$5,900,000**

Effective January 1, 2003, pursuant to a change in state law, the city's 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The resultant "simplified telecommunications tax" rate for Aurora is 6%. The city's 2016 projected revenue for the tax assumes no change from the 2015

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

estimated actual amount. Telecommunications tax revenues have not been growing in recent years.

10. UTILITY TAX – ELECTRIC \$3,500,000

Effective April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Fiscal year 2016 projected revenues of \$3,500,000 assume no increase in the consumption of the city's residents and businesses.

11. UTILITY TAX – NATURAL GAS \$800,000

Effective April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. This revenue source will generate an estimated \$800,000 in fiscal year 2016. Fiscal year 2016 projection assumes no increase in the consumption of the city's residents and businesses.

12. REAL ESTATE TRANSFER TAX \$2,100,000

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2014 actual revenue was \$2,038,240 and 2015 estimated actual revenue was \$2,420,000. The city saw an increase in the proceeds of this tax in 2015 due to the sale of foreclosed properties. However, the city is not

projecting this revenue source to increase significantly in 2016 because property values have not yet fully rebounded to pre-recession levels.



13. LICENSES & PERMITS \$4,769,650

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2016 building permit fees are projected at \$2,900,000. Revenue from oversize/weight permits for trucks are estimated at \$65,000. In addition, contractor licensing fees are estimated at \$195,700 and liquor license fees are estimated at \$330,000.

With respect to the building permit fee revenue projections, the city is conservatively estimating that revenues will be approximately the same in 2016 as the 2015 budgeted amount.

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

14. GRANTS **\$9,840,300**

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 42 years. CDBG grant revenue is estimated to be \$1,315,800 for 2016.

Other significant grants that the city expects to receive in 2016 include a federal grant for the HOME Program (\$445,000). In addition, a state grant in the amount of \$300,000 will support improvements made to Phillips Park. Furthermore, the city is expecting to receive the amount of \$821,000 from the Emergency Telephone System Board for the new enterprise resource platform.

15. ENTERPRISE FUND REVENUES **\$38,436,790**

The City of Aurora has five enterprise funds: the Airport Fund, the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Airport Fund operating revenues (excluding investment income) are projected at \$1,142,700 for fiscal year 2016. This revenue is primarily from rents and fuel flowage fees.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$32,769,590 for fiscal year 2016. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. Effective July 1, 2015, the city's water and sewer service rate was \$4.80 per 100 cubic feet of water consumed. This rate is expected to increase by approximately 4% on July 1, 2016 to provide resources primarily for capital projects.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$938,600 in fiscal year 2016. The operating revenues will be derived from parking permit fees and parking fines. The projection considers a 2012 downtown parking plan that led to the removal of downtown parking meters.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$2,265,000 for fiscal year 2016. Most of this will come from parking fees paid by commuters who park at two railroad stations located in the city.

Golf Operations Fund revenues (excluding a subsidy from the Gaming Tax Fund) are estimated at \$1,320,900 in fiscal year 2016 and assumes modest increases in the various types of greens fees.

16. INTERFUND TRANSFERS **\$13,210,600**

Interfund transfers will amount to \$13,210,600 in 2016. Of this amount, \$5,569,000 is accounted for by transfers from the Water & Sewer Fund, Stormwater Management Fee Fund, SHAPE Fund, and Capital Improvements Fund A to the Bond & Interest Fund to permit the abatement of a large portion of the debt service component of the city's property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund A to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

17. INVESTMENT INCOME **\$17,452,200**

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Firefighters' Pension Fund investments, and is estimated at \$16,000,000 for 2016 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$5,000. Water and Sewer Fund investment income is also estimated at \$200,000.

18. INTERNAL SERVICE FUND CHARGES **\$27,966,155**

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city's vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the Equipment Services Fund will be \$5,195,655 in 2016. The Property and Casualty Insurance Fund is used to account for the city's property, general liability, and workers' compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$5,755,500 in 2016. The Employee Health Insurance Fund is used to account for the costs associated with providing health care to employees. The operating departments and funds will contribute \$15,750,000 to the fund for healthcare during 2016. Employees also contribute to the Employee Health Insurance Fund. Finally, the Employee Compensated Benefits Fund accounts for the accrued sick leave and severance pay of certain classes of city employees. To support these costs, operating departments and funds will be charged a total of \$1,265,000 in 2016.

**19. POLICE AND FIREFIGHTERS' PENSION FUND
CONTRIBUTIONS** **\$21,452,400**

The city makes annual contributions to both the Police and Firefighters' Pension Funds based upon valuations developed by an actuary. For 2016, the city will make the full actuarially recommended contributions of \$11,651,200 and \$9,801,200 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city's property tax levy and an allocation of personal property replacement taxes.

**20. RETIREE HEALTH INSURANCE TRUST FUND
CONTRIBUTIONS** **\$8,959,041**

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2016, the city will make contributions of \$8,959,041. These contributions are comprised of 61% of the amount recommended by the city's actuary for governmental fund and Golf Fund employees and 100% of the amount for other proprietary fund employees. Retirees also make contributions to the fund.

21. OTHER REVENUES **\$46,476,795**

This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and sewer accounts

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

projected for 2015, stormwater management fee revenues are estimated at \$2,600,000.

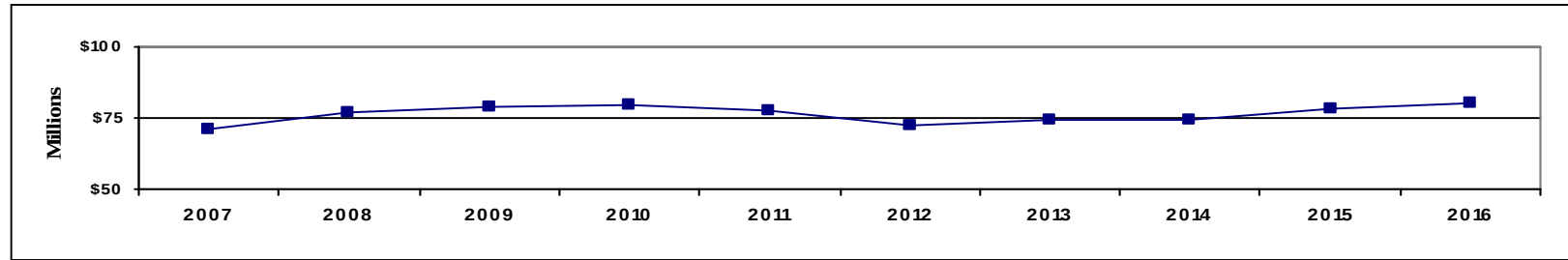
In addition, cable franchise fees are estimated at \$2,150,000 for 2016. This fee is remitted by the city's cable service provider. It is a 5% assessment on the provider's gross revenue.

The 2016 budget includes one major new revenue source: a Municipal Motor Fuel Tax (MMFT). The MMFT will be imposed at a rate of 4¢ per gallon and is expected to generate \$3.2 million annually. Proceeds of the tax will be dedicated to the maintenance of neighborhood streets.

Ten-year trend information on the city's major revenue sources is provided on the next few pages.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

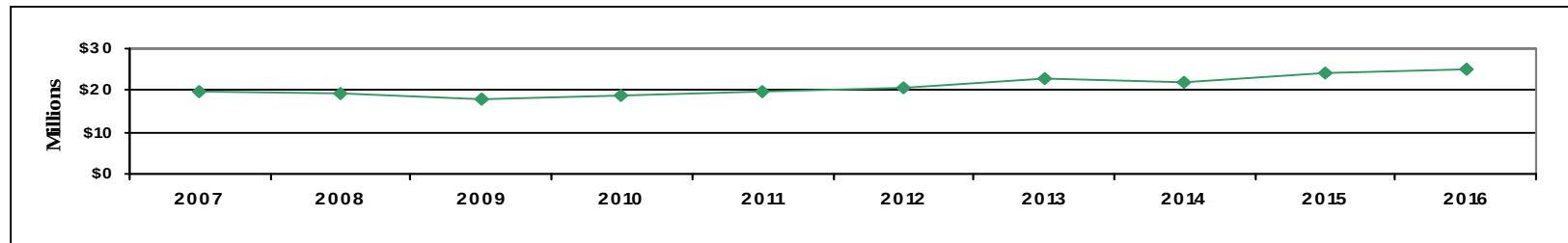
Property Tax



2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$71,268,400	\$76,702,439	\$78,777,464	\$79,847,930	\$77,465,396	\$72,335,576	\$74,310,669	\$74,240,867	\$78,433,600	\$79,970,719

Note: The amounts shown above exclude county road and bridge property taxes.

State-Shared Sales Tax

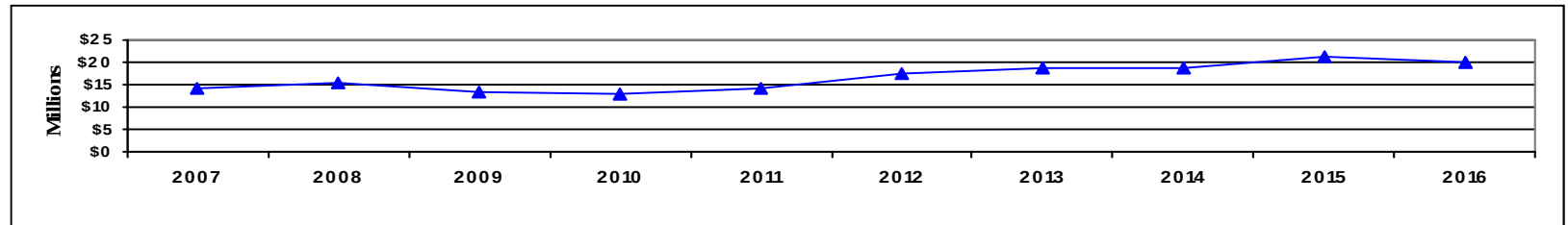


2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$19,823,398	\$19,265,572	\$17,783,111	\$18,883,714	\$19,766,842	\$20,400,419	\$22,722,249	\$21,952,701	\$24,000,000	\$25,100,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

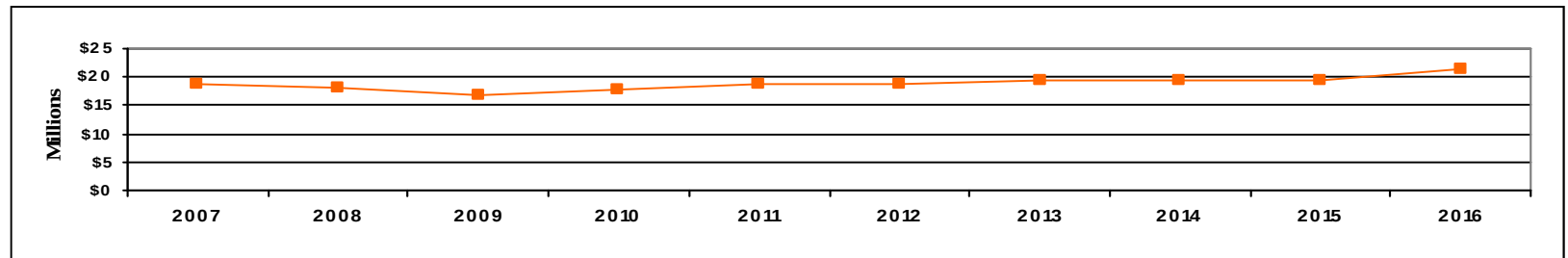
**CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Income Tax



2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$14,357,727	\$15,589,361	\$13,385,104	\$12,960,748	\$14,334,299	\$17,388,869	\$18,855,886	\$18,947,605	\$21,057,086	\$19,850,000

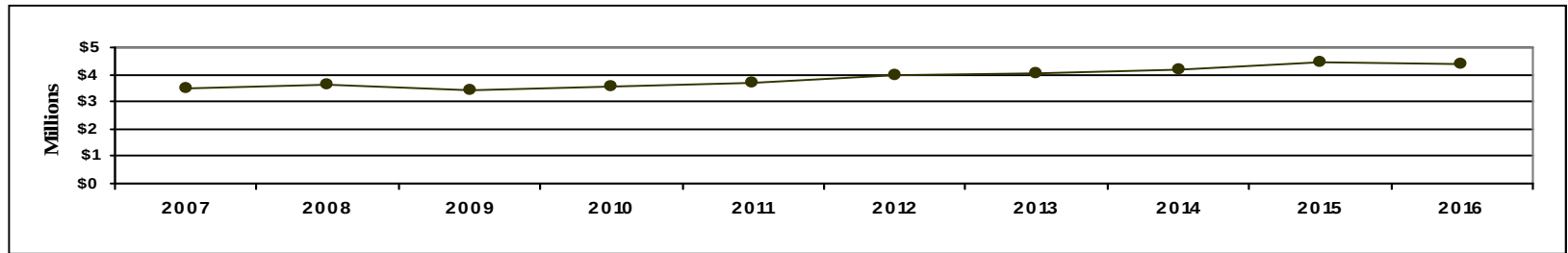
Home-Rule Sales Tax



2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$18,766,449	\$18,039,578	\$16,615,629	\$17,845,651	\$18,641,584	\$18,841,729	\$19,295,817	\$19,285,653	\$19,500,000	\$21,500,000

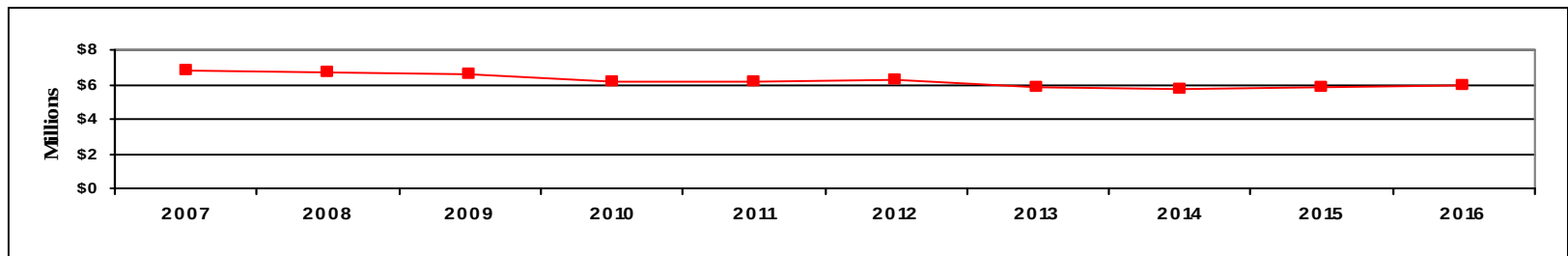
**CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Food & Beverage Tax



2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$3,524,803	\$3,611,726	\$3,409,295	\$3,546,095	\$3,713,124	\$3,996,521	\$4,072,652	\$4,148,533	\$4,447,309	\$4,400,000

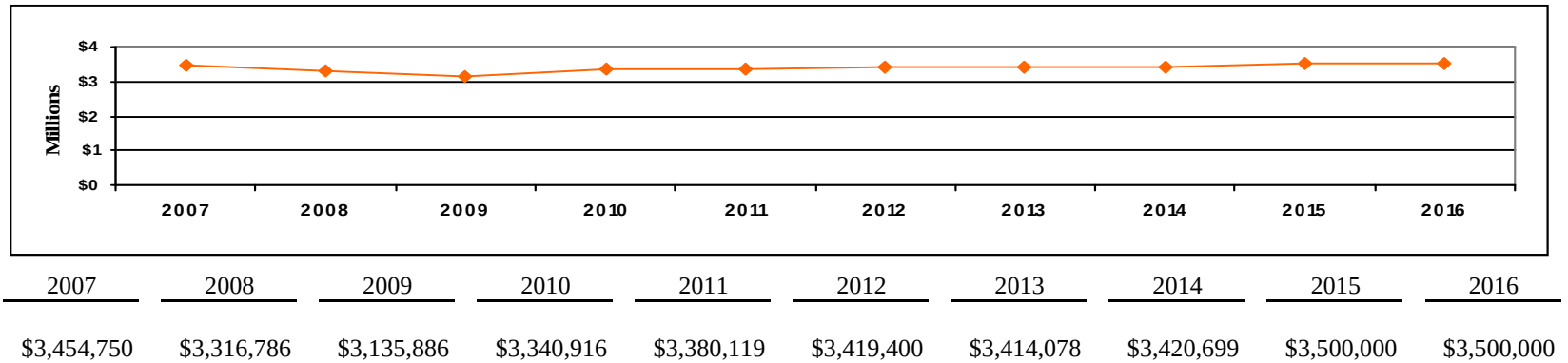
Telecommunications Tax



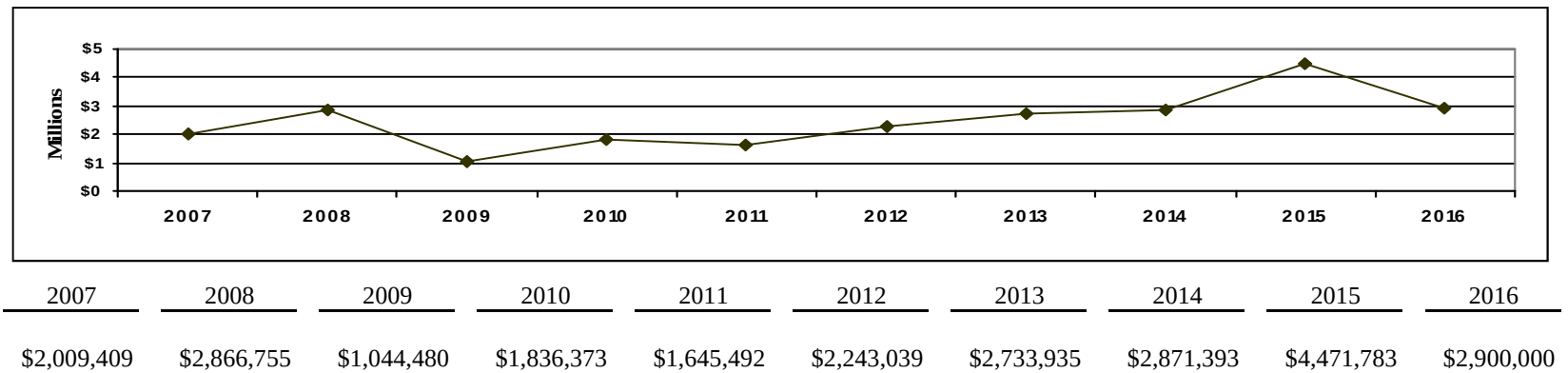
2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$6,827,379	\$6,718,353	\$6,554,209	\$6,185,475	\$6,202,311	\$6,218,307	\$5,864,429	\$5,768,993	\$5,800,000	\$5,900,000

CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Electricity Use Tax

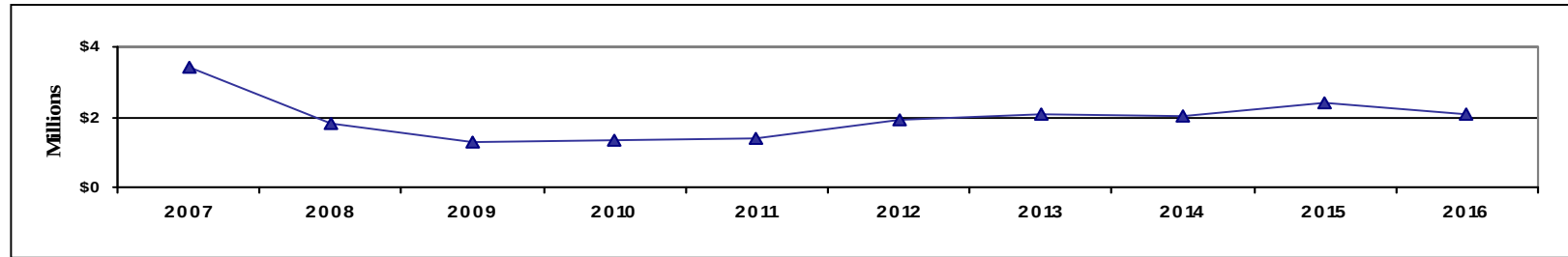


Building Permit Fees



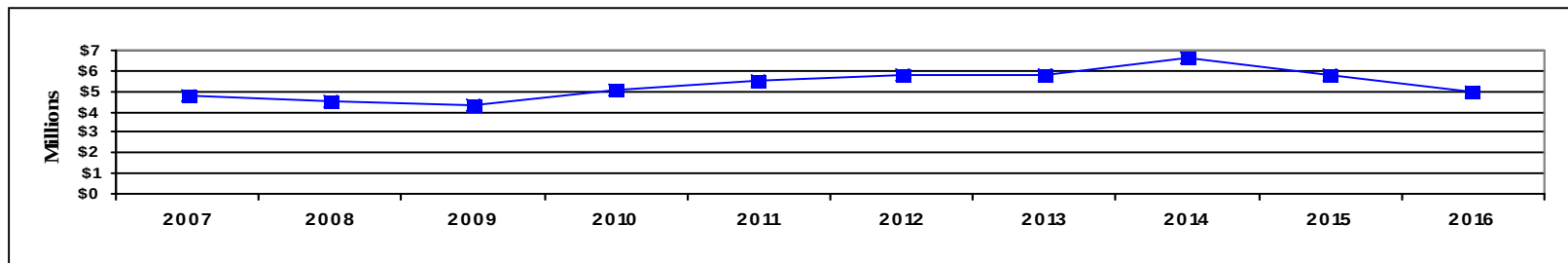
CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES

Real Estate Transfer Tax



2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$3,438,389	\$1,806,057	\$1,263,351	\$1,354,885	\$1,397,448	\$1,924,758	\$2,103,915	\$2,038,240	\$2,417,624	\$2,100,000

Motor Fuel Tax

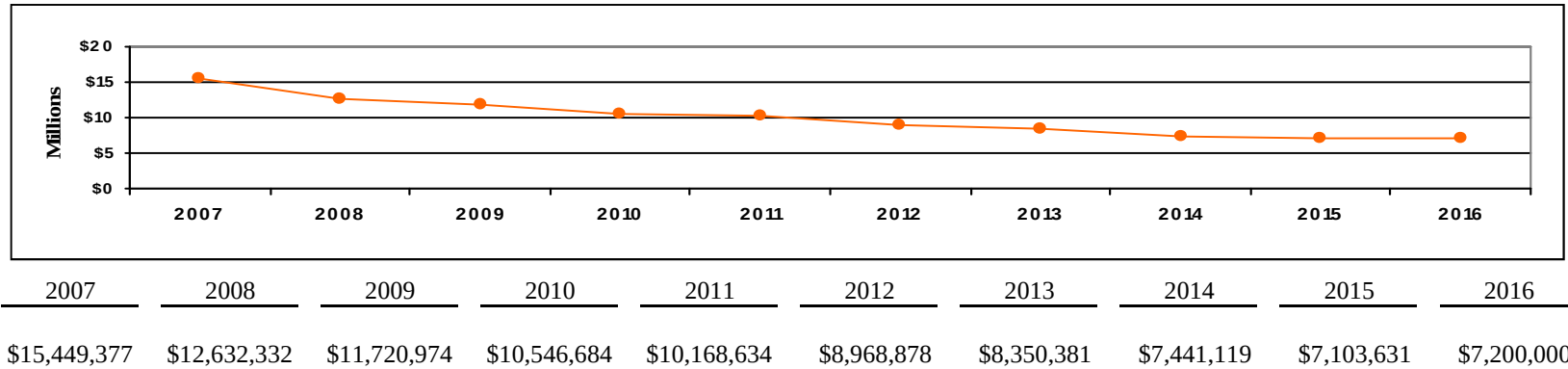


2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$4,802,675	\$4,474,663	\$4,359,037	\$5,038,140	\$5,506,911	\$5,782,775	\$5,836,967	\$6,612,816	\$5,827,200	\$5,002,000

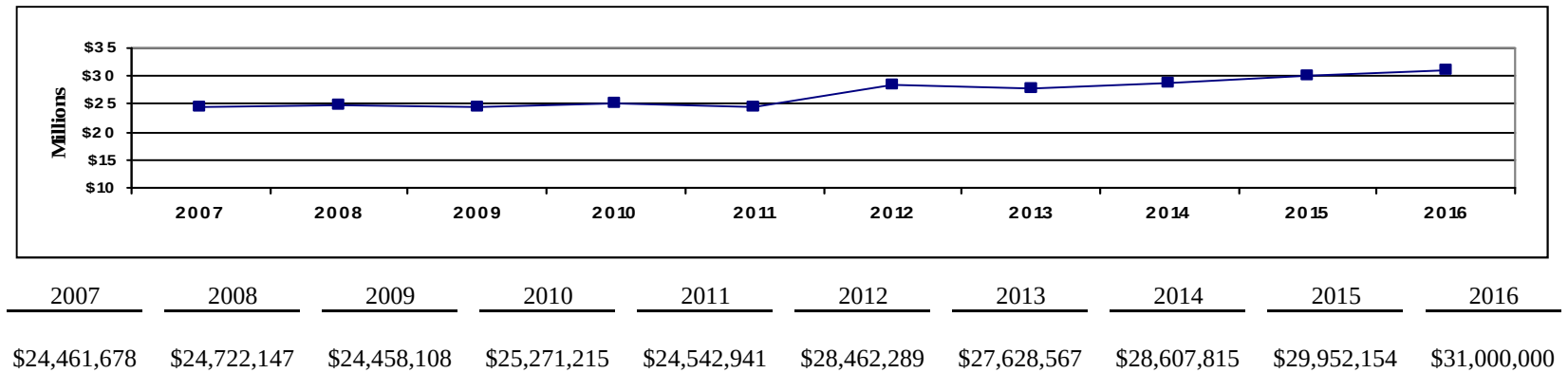
Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Gaming Tax



Water & Sewer Service Fees



CITY OF AURORA, ILLINOIS
2016 BUDGET
MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS
(2016 Budget Amounts Shown in Thousands)

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/ General Fund (101)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvem. Fund A (340)	Bond & Interest Fund (401)	Airport Fund (504)	MVPS Fund (520)	Police Pension Fund (701)	Fire Pension Fund (702)	Library General Fund (210)	Library Debt Svc. Fund (410)	Total
Property Tax	42,338	3,297	-	-	-	4,000	-	-	11,337	9,447	8,305	1,247	79,971
Personal Property Replacement Tax	4,048	-	-	-	-	-	-	-	314	355	-	500	5,217
Home-Rule Sales Tax	13,450	-	-	4,300	3,300	-	350	100	-	-	-	-	21,500
Total	<u>59,836</u>	<u>3,297</u>	<u>-</u>	<u>4,300</u>	<u>3,300</u>	<u>4,000</u>	<u>350</u>	<u>100</u>	<u>11,651</u>	<u>9,802</u>	<u>8,305</u>	<u>1,747</u>	<u>106,688</u>

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2016

FUND NO.	FUND NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
101	GENERAL	151,469,236	137,945,208	160,920,101	160,948,301	167,535,185	6,615,084
120	EQUIPMENT SERVICES	5,252,756	4,041,268	5,277,150	5,277,150	5,200,155	(76,995)
203	MOTOR FUEL TAX	7,606,581	3,100,185	8,438,200	8,438,200	8,777,000	338,800
208	SANITATION	1,948,766	1,862,398	2,000,000	2,000,000	2,050,500	50,500
209	HOTEL-MOTEL TAX	-	160,929	-	-	525,000	525,000
210	LIBRARY	8,653,882	8,370,269	9,156,250	9,156,250	9,469,975	313,725
211	WIRELESS 911 SURCHARGE	974,917	495,850	1,050,000	1,050,000	1,841,000	791,000
212	MUNICIPAL MOTOR FUEL	-	-	-	-	3,200,000	3,200,000
213	HOME PROGRAM	413,479	(10)	505,900	505,900	445,000	(60,900)
214	NEIGHBORHOOD STABILIZATION	318,466	(80)	-	-	-	-
215	GAMING TAX	7,856,382	4,016,193	7,825,000	7,825,000	7,575,000	(250,000)
216	ASSET FORFEITURES-FEDERAL	149,822	150,795	-	-	-	-
217	ASSET FORFEITURES-STATE	38,858	92,968	-	-	-	-
218	ASSET SEIZURE	28	118	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	186,278	200,600	161,000	161,000	170,500	9,500
220	BLOCK GRANT INCOME	40,796	36,102	-	-	-	-
221	BLOCK GRANT	1,573,175	784,380	1,365,400	1,365,400	1,315,800	(49,600)
222	SECTION 108 LOAN	573,867	24,086	26,300	26,300	26,300	-
231	TIF #1-DOWNTOWN	2,135,753	2,134,814	2,886,000	2,886,000	2,267,000	(619,000)
233	TIF #3-RIVERCITY	1,461,935	1,568,625	1,449,400	1,449,400	1,341,500	(107,900)
234	TIF #4-BELL GALE	47,171	50,007	48,000	48,000	50,000	2,000
235	TIF #5-WEST RIVER AREA	145,209	160,751	1,291,800	1,291,800	1,811,000	519,200
236	TIF #6-EAST RIVER AREA	940,474	970,000	2,011,200	2,011,200	2,557,100	545,900
237	TIF #7-WEST FARNSWORTH AREA	49,232	200,963	30,000	30,000	155,000	125,000
238	TIF #8-EAST FARNSWORTH AREA	5,519	48,753	10,000	10,000	905,000	895,000
251	SSA #14-SULLIVAN	9	16	20,000	20,000	20,000	-
255	SHAPE	3,858,374	2,455,951	3,915,000	3,915,000	4,302,000	387,000
262	SSA #24-EAGLE POINT	36,367	36,822	38,000	38,000	40,000	2,000
263	SSA #27-CONCORD	12,178	12,007	16,000	16,000	16,000	-
266	SSA ONE-DOWNTOWN	268,375	268,004	270,000	270,000	245,000	(25,000)
275	SSA #34-OSWEGO	1,172,429	115,852	1,126,800	1,126,800	1,145,700	18,900

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2016

FUND NO.	FUND NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
276	SSA #44-BLACKBERRY TRAIL	21,748	20,985	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,657,018	2,536,264	2,625,000	2,625,000	2,615,000	(10,000)
281	LONG-TERM CONTROL PLAN FEE	2,972,196	1,418,322	1,527,000	1,527,000	8,730,000	7,203,000
310	LIBRARY C.P./TECHNOLOGY	1,706	4,878	265,000	265,000	32,000	(233,000)
311	WARD #1 PROJECTS	87,382	107,149	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	87,368	96,296	91,800	91,800	91,800	-
313	WARD #3 PROJECTS	74,312	77,873	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	90,960	90,265	93,300	93,300	93,300	-
315	WARD #5 PROJECTS	74,759	83,259	75,000	75,000	75,000	-
316	WARD #6 PROJECTS	94,622	95,809	98,950	98,950	98,950	-
317	WARD #7 PROJECTS	76,305	77,520	76,125	76,125	76,125	-
318	WARD #8 PROJECTS	77,803	84,141	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	75,273	84,025	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	75,240	75,154	75,000	75,000	75,000	-
340	CAPITAL IMPROVEMENTS A	6,579,097	1,802,881	3,372,800	3,372,800	3,765,700	392,900
342	2008B TIF BOND PROJECT (TIF #3)	(1,316)	35,306	1,000	1,000	1,000	-
344	2008A TIF BOND PROJECT (TIF #6)	19,192	-	-	-	-	-
345	KANE/DUPAGE FIRE IMPACT FEE	65,151	311,593	35,000	35,000	62,000	27,000
346	KENDALL/WILL FIRE IMPACT FEE	4,376	26,691	5,000	5,000	2,000	(3,000)
347	PUBLIC WORKS IMPACT FEE	1,096	5,884	1,000	1,000	1,000	-
348	2009 GO BOND PROJECT	9,202	-	-	-	-	-
349	2012A GO BOND PROJECT	6,804,941	17,696	6,775,000	6,775,000	-	(6,775,000)
352	2015 GO BOND PROJECT	-	-	6,800,000	6,800,000	-	(6,800,000)
401	BOND & INTEREST	23,090,073	90,270,404	13,744,400	13,744,400	12,078,900	(1,665,500)
410	LIBRARY BOND & INTEREST	1,268,937	1,247,436	1,255,200	1,255,200	1,248,400	(6,800)
504	AIRPORT	40,685,329	836,357	1,522,850	1,522,850	1,143,700	(379,150)
510	WATER & SEWER	32,080,763	58,248,847	32,466,750	32,466,750	32,969,590	502,840
520	MOTOR VEHICLE PARKING	1,268,815	1,030,748	1,019,300	1,019,300	939,600	(79,700)
530	TRANSIT CENTERS	2,332,706	1,715,033	3,799,000	3,799,000	2,266,000	(1,533,000)
550	GOLF OPERATIONS	2,073,857	1,594,457	2,562,080	2,562,080	1,770,900	(791,180)
601	PROP & CASUALTY INSURANCE	6,720,944	6,320,465	5,750,000	5,750,000	5,775,500	25,500

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2016

FUND NO.	FUND NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
602	EMPLOYEE HEALTH INSURANCE	19,429,027	18,229,887	18,313,787	18,313,787	18,976,824	663,037
603	EMPLOYEE COMP BENEFITS	1,255,607	1,755,150	1,350,000	1,350,000	1,275,000	(75,000)
701	POLICE PENSION	22,754,640	14,624,601	21,456,000	21,456,000	23,676,200	2,220,200
702	FIREFIGHTERS' PENSION	17,690,962	11,536,297	17,018,400	17,018,400	18,951,200	1,932,800
704	RETIREE HEALTH INS TRUST	11,391,453	10,200,912	11,473,310	11,473,310	12,475,746	1,002,436
TOTAL		<u>399,181,858</u>	<u>393,966,409</u>	<u>363,832,053</u>	<u>363,860,253</u>	<u>372,599,650</u>	<u>8,767,597</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	40,882,565	40,817,704	40,900,000	40,900,000	42,338,000	1,438,000
TAX-RE CURRENT-PENSION	20,751,813	23,818,176	24,279,900	24,279,900	24,080,900	(199,000)
TAX-RE TIF REVENUE SURPLUS	85,313	-	50,000	50,000	90,000	40,000
TAX-REAL ESTATE-PRIOR YEAR	2,847	(310)	6,000	6,000	6,000	-
TAX-REAL ESTATE-PRIOR YEAR-PENSION	1,090	(3)	2,000	2,000	2,000	-
TAX-REAL ESTATE-R&B	626,339	589,905	665,000	665,000	586,000	(79,000)
TAX-SALES - STATE SHARED	21,952,701	13,911,599	24,000,000	24,000,000	25,100,000	1,100,000
TAX-LOCAL USE	3,866,258	1,620,787	3,570,000	3,570,000	3,890,000	320,000
TAX-AUTO RENTAL	48,431	23,776	50,000	50,000	50,000	-
TAX-SALES-HOME RULE	9,558,964	8,312,305	13,200,000	13,200,000	13,450,000	250,000
TAX-FOOD & BEVERAGE	4,157,669	3,877,629	4,225,000	4,225,000	4,400,000	175,000
TAX-LIQUOR	975,209	877,753	1,025,000	1,025,000	1,030,000	5,000
TAXES-P.P.R.-TOWNSHIP	108,731	83,575	93,000	93,000	93,000	-
TAXES-UTILITY-ELECTRICITY						
TAX-COMED	3,420,699	2,636,571	3,500,000	3,500,000	3,500,000	-
ELECTRICITY TAX REBATE	(87,535)	(85,178)	(75,000)	(75,000)	(85,000)	(10,000)
TOTAL TAXES-UTILITY-ELECTRICITY	3,333,164	2,551,393	3,425,000	3,425,000	3,415,000	(10,000)
TAXES-UTILITY-NATURAL GAS						
TAX-NICOR	939,721	630,723	800,000	800,000	800,000	-
NATURAL GAS TAX REBATE	(77,314)	(73,247)	(70,000)	(70,000)	(75,000)	(5,000)
TOTAL TAXES-UTILITY-NATURAL GAS	862,407	557,476	730,000	730,000	725,000	(5,000)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAXES-TELECOMMUNICATIONS	5,768,993	3,719,532	5,800,000	5,800,000	5,900,000	100,000
TAXES-HOTEL-MOTEL	504,670	328,867	470,600	470,600	-	(470,600)
TAXES-SHARED						
TAXES-INCOME	18,947,605	16,665,262	19,610,000	19,610,000	19,850,000	240,000
TAXES-PP REPLACEMENT	3,850,256	3,954,582	4,029,000	4,029,000	4,048,000	19,000
TOTAL TAXES-SHARED	22,797,861	20,619,844	23,639,000	23,639,000	23,898,000	259,000
LICENSES & PERMITS						
ALCOHOLIC BEVERAGES	333,418	303,189	320,000	320,000	330,000	10,000
GENERAL LICENSES/PERMITS	555,159	900,651	489,200	489,200	564,650	75,450
LICENSE-PROFESS-OCCUPATION	302,480	250,562	277,200	277,200	290,700	13,500
BUILDING PERMITS & FEES	3,488,273	4,613,983	3,703,050	3,703,050	3,535,100	(167,950)
LICENSES-MOTOR VEHICLE	90	90	100	100	100	-
LICENSES-OTHER	-	-	100	100	100	-
TOTAL LICENSES & PERMITS	4,679,420	6,068,475	4,789,650	4,789,650	4,720,650	(69,000)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
GRANTS	438,631	646,755	375,500	398,500	275,000	(100,500)
CHARGES FOR SERVICES						
FEES-ZONING & SUBDIVISION	44,552	63,118	45,500	45,500	60,000	14,500
FEES-PUBLIC WORKS	355,961	564,354	299,600	299,600	374,100	74,500
FEES-MIS	33,162	92,695	65,800	65,800	89,800	24,000
COMMISSIONS	910	832	2,000	2,000	2,000	-
CLAIMS	501,052	370,144	386,000	386,000	393,450	7,450
OTHER REVENUES	14,804	34,705	108,400	113,600	102,500	(5,900)
FEES-POLICE SERVICES	1,087,742	829,501	1,063,200	1,063,200	884,634	(178,566)
FEES-FIRE SERVICES	2,847,908	2,531,713	2,660,100	2,660,100	2,808,600	148,500
OTHER SERVICES	32,731	40,780	56,000	56,000	64,000	8,000
FEES-REFUSE COLLECTION	3,494	(1,689)	3,500	3,500	-	(3,500)
FEES-ANIMAL CONTROL	86,179	87,073	74,800	74,800	75,800	1,000
FEES-OTHER	165,263	166,599	153,000	153,000	163,000	10,000
FEES-PUBLIC ART	1,331	1,362	1,500	1,500	1,000	(500)
FEES-CIVIC ACTIVITY	28,406	34,865	15,000	15,000	19,000	4,000
FEES-YOUTH ACTIVITIES	4,945	5,540	5,000	5,000	5,000	-
FEES-CABLE ACCESS	2,160,105	2,265,245	2,140,000	2,140,000	2,240,000	100,000
TOTAL CHARGES FOR SERVICES	7,368,545	7,086,837	7,079,400	7,084,600	7,282,884	203,484

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

GENERAL FUND (FUND 101)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
FINES						
COURT	910,833	730,715	1,021,550	1,021,550	921,750	(99,800)
AUTO SEIZURE	296,360	262,226	358,000	358,000	358,000	-
NOISE ORDINANCE	32,481	24,701	20,500	20,500	25,000	4,500
HOUSING CODE	187,984	148,473	185,000	185,000	185,000	-
LICENSEE FINES	8,250	11,925	7,500	7,500	8,000	500
PEACE OFFICER	97,262	74,715	57,000	57,000	86,500	29,500
BUILDING PERMIT FINES	1,000	1,168	500	500	-	(500)
REDLIGHT CAMERAS	965,367	1,008,229	720,000	720,000	930,000	210,000
ANIMAL ORDINANCE	18,802	40,452	10,000	10,000	20,000	10,000
TOTAL FINES	2,518,339	2,302,604	2,380,050	2,380,050	2,534,250	154,200
INVESTMENT INCOME	5,700	4,276	30,000	30,000	6,200	(23,800)
OTHER REVENUES						
DONATIONS	1,761	10,141	1,000	1,000	1,000	-
RENTS AND ROYALTIES	49,583	32,541	56,001	56,001	49,801	(6,200)
SALE OF ASSETS	122,232	83,571	78,000	78,000	111,500	33,500
TOTAL OTHER REVENUES	173,576	126,253	135,001	135,001	162,301	27,300
INTERFUND TRANSFERS IN						
WIRELESS 911 SURCHARGE	-	-	-	-	1,500,000	1,500,000
PROPERTY & CASUALTY INSURANCE	-	-	-	-	1,000,000	1,000,000
EMPLOYEE HEALTH INSURANCE	-	-	-	-	1,000,000	1,000,000
TOTAL INTERFUND TRANSFERS IN	-	-	-	-	3,500,000	3,500,000
TOTAL GENERAL FUND	151,469,236	137,945,208	160,920,101	160,948,301	167,535,185	6,615,084

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

EQUIPMENT SERVICES FUND (FUND 120)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
RECOVERY OF COSTS	5,236,235	4,032,526	5,254,650	5,254,650	5,195,655	(58,995)
OTHER REVENUES	4,467	8,739	22,000	22,000	4,000	(18,000)
INVESTMENT INCOME	8,004	3	500	500	500	-
SALE OF ASSETS	4,050	-	-	-	-	-
TOTAL EQUIPMENT SERVICES FUND	<u>5,252,756</u>	<u>4,041,268</u>	<u>5,277,150</u>	<u>5,277,150</u>	<u>5,200,155</u>	<u>(76,995)</u>

MOTOR FUEL TAX FUND (FUND 203)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
GRANTS	982,663	502,739	2,591,000	2,591,000	3,760,000	1,169,000
MOTOR FUEL TAXES						
TAXES-MOTOR FUEL	4,902,518	2,184,207	4,870,000	4,870,000	4,770,000	(100,000)
TAXES-MOTOR FUEL SUPPLEMENT	1,710,298	280,252	957,200	957,200	232,000	(725,200)
TOTAL MOTOR FUEL TAXES	<u>6,612,816</u>	<u>2,464,459</u>	<u>5,827,200</u>	<u>5,827,200</u>	<u>5,002,000</u>	<u>(825,200)</u>
INVESTMENT INCOME	11,102	132,987	20,000	20,000	15,000	(5,000)
TOTAL MOTOR FUEL TAX FUND	<u>7,606,581</u>	<u>3,100,185</u>	<u>8,438,200</u>	<u>8,438,200</u>	<u>8,777,000</u>	<u>338,800</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

SANITATION FUND (FUND 208)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
REFUSE COLLECTION	1,948,029	1,861,129	2,000,000	2,000,000	2,050,000	50,000
INVESTMENT INCOME	418	93	-	-	500	500
OTHER REVENUES	319	1,176	-	-	-	-
TOTAL SANITATION FUND	<u>1,948,766</u>	<u>1,862,398</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,050,500</u>	<u>50,500</u>

HOTEL-MOTEL TAX FUND (FUND 209)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
HOTEL-MOTEL TAX	-	160,926	-	-	525,000	525,000
INVESTMENT INCOME	-	3	-	-	-	-
TOTAL HOTEL-MOTEL TAX FUND	<u>-</u>	<u>160,929</u>	<u>-</u>	<u>-</u>	<u>525,000</u>	<u>525,000</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

LIBRARY FUND (FUND 210)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	7,481,430	7,395,940	8,000,000	8,000,000	8,305,000	305,000
TAX-REAL ESTATE-PRIOR YEAR	515	10	-	-	-	-
TAXES-P.P. REPLACEMENT	495,405	494,894	500,000	500,000	500,000	-
GRANTS	300,617	27,726	278,750	278,750	283,875	5,125
FEES	73,332	74,981	71,600	71,600	71,600	-
FINES	121,152	79,171	120,000	120,000	120,000	-
HEALTH INSURANCE CONTRIBUTIONS	155,107	150,814	158,900	158,900	162,500	3,600
INVESTMENT INCOME	25,928	138,983	26,000	26,000	26,000	-
OTHER REVENUES	396	7,750	1,000	1,000	1,000	-
TOTAL LIBRARY FUND	8,653,882	8,370,269	9,156,250	9,156,250	9,469,975	313,725

WIRELESS 911 SURCHARGE FUND (FUND 211)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
SURCHARGE FEES	951,661	349,867	1,000,000	1,000,000	1,000,000	-
GRANTS	-	-	-	-	821,000	821,000
INVESTMENT INCOME	23,256	145,983	50,000	50,000	20,000	(30,000)
TOTAL WIRELESS 911 SURCHARGE FUND	974,917	495,850	1,050,000	1,050,000	1,841,000	791,000

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
MUNICIPAL MOTOR FUEL TAX	-	-	-	-	3,200,000	3,200,000
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,200,000</u>	<u>3,200,000</u>

HOME PROGRAM FUND (FUND 213)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
GRANTS	413,492	-	505,900	505,900	445,000	(60,900)
INVESTMENT INCOME	(13)	(10)	-	-	-	-
TOTAL HOME PROGRAM FUND	<u>413,479</u>	<u>(10)</u>	<u>505,900</u>	<u>505,900</u>	<u>445,000</u>	<u>(60,900)</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

NEIGHBORHOOD STABILIZATION FUND (FUND 214)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	(24)	(80)	-	-	-	-
STABILIZATION PROGRAM GRANTS	318,490	-	-	-	-	-
TOTAL NEIGHBORHOOD STABILIZATION FUND	318,466	(80)	-	-	-	-

GAMING TAX FUND (FUND 215)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAXES						
TAX-GAMING-WAGERING	6,343,818	3,133,674	6,400,000	6,400,000	6,200,000	(200,000)
TAX-GAMING-ADMISSIONS	1,097,301	523,634	1,100,000	1,100,000	1,000,000	(100,000)
TAX-GAMING-OTB	99,524	57,636	75,000	75,000	75,000	-
TAX-GAMING-VIDEO GAMING	156,478	101,315	150,000	150,000	200,000	50,000
TOTAL TAXES	7,697,121	3,816,259	7,725,000	7,725,000	7,475,000	(250,000)
GRANTS	18,420	62,531	-	-	70,000	70,000
INVESTMENT INCOME	30,242	134,119	100,000	100,000	30,000	(70,000)
RECOVERY OF COSTS	13,229	3,284	-	-	-	-
OTHER REVENUES	97,370	-	-	-	-	-
TOTAL GAMING TAX FUND	7,856,382	4,016,193	7,825,000	7,825,000	7,575,000	(250,000)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

FEDERAL ASSET FORFEITURES (FUND 216)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
FEDERAL ASSET FORFEITURES	147,291	109,714	-	-	-	-
INVESTMENT INCOME	<u>2,531</u>	<u>41,081</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL FEDERAL ASSET FORFEITURES FUND	<u>149,822</u>	<u>150,795</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

STATE ASSET FORFEITURES (FUND 217)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
FORFEITED ASSET PROCEEDS	35,585	90,841	-	-	-	-
INVESTMENT INCOME	<u>3,273</u>	<u>2,127</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL STATE ASSET FORFEITURES FUND	<u>38,858</u>	<u>92,968</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

ASSET SEIZURE FUND (FUND 218)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	28	118	-	-	-	-
TOTAL ASSET SEIZURE FUND	28	118	-	-	-	-

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
FOREIGN FIRE INSURANCE TAX	186,639	189,450	160,000	160,000	170,000	10,000
INVESTMENT INCOME	(361)	11,150	1,000	1,000	500	(500)
TOTAL FOREIGN FIRE INSURANCE TAX FUND	186,278	200,600	161,000	161,000	170,500	9,500

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

BLOCK GRANT INCOME FUND (FUND 220)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
LOAN PAYMENT BGI	40,779	36,068	-	-	-	-
INVESTMENT INCOME	17	34	-	-	-	-
TOTAL BLOCK GRANT INCOME FUND	40,796	36,102	-	-	-	-

BLOCK GRANT FUND (FUND 221)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
GRANTS	1,573,175	784,380	1,365,400	1,365,400	1,315,800	(49,600)
TOTAL BLOCK GRANT FUND	1,573,175	784,380	1,365,400	1,365,400	1,315,800	(49,600)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

SECTION 108 LOAN FUND (FUND 222)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
BUSINESS LOAN REPAYMENTS	573,870	24,084	26,300	26,300	26,300	-
INVESTMENT INCOME	(3)	2	-	-	-	-
TOTAL SECTION 108 LOAN FUND	<u>573,867</u>	<u>24,086</u>	<u>26,300</u>	<u>26,300</u>	<u>26,300</u>	<u>-</u>

TIF #1 - DOWNTOWN FUND (FUND 231)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	1,839,400	1,986,951	1,810,000	1,810,000	2,140,000	330,000
INVESTMENT INCOME	3,289	23,808	10,000	10,000	5,000	(5,000)
RECOVERY OF COSTS	293,064	-	-	-	-	-
GRANTS	-	124,055	1,066,000	1,066,000	122,000	(944,000)
TOTAL TIF #1 - DOWNTOWN FUND	<u>2,135,753</u>	<u>2,134,814</u>	<u>2,886,000</u>	<u>2,886,000</u>	<u>2,267,000</u>	<u>(619,000)</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

TIF #3 - RIVER CITY FUND (FUND 233)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	632,061	530,482	640,000	640,000	535,000	(105,000)
INVESTMENT INCOME	4,874	9,743	1,000	1,000	3,000	2,000
INTERFUND TRANSFERS IN						
GAMING TAX FUND	825,000	1,028,400	808,400	808,400	803,500	(4,900)
TOTAL INTERFUND TRANSFERS IN	<u>825,000</u>	<u>1,028,400</u>	<u>808,400</u>	<u>808,400</u>	<u>803,500</u>	<u>(4,900)</u>
TOTAL TIF #3 - RIVER CITY FUND	<u>1,461,935</u>	<u>1,568,625</u>	<u>1,449,400</u>	<u>1,449,400</u>	<u>1,341,500</u>	<u>(107,900)</u>

TIF #4 - BELL GALE FUND (FUND 234)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	47,158	50,002	48,000	48,000	50,000	2,000
INVESTMENT INCOME	13	5	-	-	-	-
TOTAL TIF #4 - BELL GALE FUND	<u>47,171</u>	<u>50,007</u>	<u>48,000</u>	<u>48,000</u>	<u>50,000</u>	<u>2,000</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

TIF #5 - WEST RIVER AREA FUND (FUND 235)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	144,564	151,287	290,800	290,800	160,000	(130,800)
INVESTMENT INCOME	645	9,464	1,000	1,000	1,000	-
GRANTS	-	-	1,000,000	1,000,000	1,000,000	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	-	-	-	-	650,000	650,000
TOTAL INTERFUND TRANSFERS IN	-	-	-	-	650,000	650,000
TOTAL TIF #5 - WEST RIVER AREA FUND	145,209	160,751	1,291,800	1,291,800	1,811,000	519,200

TIF #6 - EAST RIVER AREA FUND (FUND 236)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	184,234	210,134	259,700	259,700	230,000	(29,700)
INVESTMENT INCOME	6,740	7,866	2,000	2,000	4,000	2,000
GRANTS	-	-	1,000,000	1,000,000	1,000,000	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	100,000	100,000	100,000	100,000	675,000	575,000
GAMING TAX FUND	649,500	652,000	649,500	649,500	648,100	(1,400)
TOTAL INTERFUND TRANSFERS IN	749,500	752,000	749,500	749,500	1,323,100	573,600
TOTAL TIF #6 - EAST RIVER AREA FUND	940,474	970,000	2,011,200	2,011,200	2,557,100	545,900

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

TIF #7- WEST FARNSWORTH AREA (FUND 237)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	18,293	121,294	20,000	20,000	125,000	105,000
INVESTMENT INCOME	<u>30,939</u>	<u>79,669</u>	<u>10,000</u>	<u>10,000</u>	<u>30,000</u>	<u>20,000</u>
TOTAL TIF# 7- WEST FARNSWORTH AREA FUND	<u><u>49,232</u></u>	<u><u>200,963</u></u>	<u><u>30,000</u></u>	<u><u>30,000</u></u>	<u><u>155,000</u></u>	<u><u>125,000</u></u>

TIF #8- EAST FARNSWORTH AREA (FUND 238)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	900,000	900,000
RECOVERY OF COSTS	-	7,263	-	-	-	-
INVESTMENT INCOME	<u>5,519</u>	<u>41,490</u>	<u>10,000</u>	<u>10,000</u>	<u>5,000</u>	<u>(5,000)</u>
TOTAL TIF# 8- WEST FARNSWORTH AREA FUND	<u><u>5,519</u></u>	<u><u>48,753</u></u>	<u><u>10,000</u></u>	<u><u>10,000</u></u>	<u><u>905,000</u></u>	<u><u>895,000</u></u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

SSA #14 - SULLIVAN ROAD FUND (FUND 251)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	-	-	20,000	20,000	20,000	-
	<u>9</u>	<u>16</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL SSA #14 - SULLIVAN ROAD FUND	<u><u>9</u></u>	<u><u>16</u></u>	<u><u>20,000</u></u>	<u><u>20,000</u></u>	<u><u>20,000</u></u>	<u><u>-</u></u>

SHAPE FUND (FUND 255)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAXES-SALES-HOME RULE INVESTMENT INCOME	3,857,131	2,455,992	3,900,000	3,900,000	4,300,000	400,000
	<u>1,243</u>	<u>(41)</u>	<u>15,000</u>	<u>15,000</u>	<u>2,000</u>	<u>(13,000)</u>
TOTAL SHAPE FUND	<u><u>3,858,374</u></u>	<u><u>2,455,951</u></u>	<u><u>3,915,000</u></u>	<u><u>3,915,000</u></u>	<u><u>4,302,000</u></u>	<u><u>387,000</u></u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

SSA #24 - EAGLE POINT FUND (FUND 262)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	36,365 2	36,820 2	38,000 -	38,000 -	40,000 -	2,000 -
TOTAL SSA #24 - EAGLE POINT FUND	<u><u>36,367</u></u>	<u><u>36,822</u></u>	<u><u>38,000</u></u>	<u><u>38,000</u></u>	<u><u>40,000</u></u>	<u><u>2,000</u></u>

SSA #27 - CONCORD FUND (FUND 263)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	12,176 2	12,005 2	16,000 -	16,000 -	16,000 -	- -
TOTAL SSA #27 - CONCORD FUND	<u><u>12,178</u></u>	<u><u>12,007</u></u>	<u><u>16,000</u></u>	<u><u>16,000</u></u>	<u><u>16,000</u></u>	<u><u>-</u></u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

SSA ONE - DOWNTOWN FUND (FUND 266)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	83,388 (13)	78,025 (21)	80,000 -	80,000 -	80,000 -	- -
INTERFUND TRANSFERS IN TIF DISTRICT #1 FUND	185,000	190,000	190,000	190,000	165,000	(25,000)
TOTAL INTERFUND TRANSFERS IN	<u>185,000</u>	<u>190,000</u>	<u>190,000</u>	<u>190,000</u>	<u>165,000</u>	<u>(25,000)</u>
TOTAL SSA ONE - DOWNTOWN FUND	<u>268,375</u>	<u>268,004</u>	<u>270,000</u>	<u>270,000</u>	<u>245,000</u>	<u>(25,000)</u>

SSA #34 - OSWEGO FUND (FUND 275)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAXES-SSA INVESTMENT INCOME	1,172,329 100	1,115,696 156	1,125,600 1,200	1,125,600 1,200	1,144,700 1,000	19,100 (200)
TOTAL SSA #34 - OSWEGO FUND	<u>1,172,429</u>	<u>1,115,852</u>	<u>1,126,800</u>	<u>1,126,800</u>	<u>1,145,700</u>	<u>18,900</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	21,745 <u>3</u>	20,982 <u>3</u>	33,600 <u>-</u>	33,600 <u>-</u>	33,600 <u>-</u>	- <u>-</u>
TOTAL SSA #44 - BLACKBERRY TRAIL FUND	<u><u>21,748</u></u>	<u><u>20,985</u></u>	<u><u>33,600</u></u>	<u><u>33,600</u></u>	<u><u>33,600</u></u>	<u><u>-</u></u>

STORMWATER MANAGEMENT FEE FUND (FUND 280)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	14,079	85,701	25,000	25,000	15,000	(10,000)
STORMWATER MANAGEMENT FEES	<u>2,642,939</u>	<u>2,450,563</u>	<u>2,600,000</u>	<u>2,600,000</u>	<u>2,600,000</u>	<u>-</u>
TOTAL STORMWATER MGMT FEE FUND	<u><u>2,657,018</u></u>	<u><u>2,536,264</u></u>	<u><u>2,625,000</u></u>	<u><u>2,625,000</u></u>	<u><u>2,615,000</u></u>	<u><u>(10,000)</u></u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	6,563	14,658	2,000	2,000	5,000	3,000
GRANTS	1,451,666	-	-	-	-	-
IEPA WATER LOAN	-	-	-	-	7,200,000	7,200,000
LONG-TERM CONTROL PLAN FEES	<u>1,513,967</u>	<u>1,403,664</u>	<u>1,525,000</u>	<u>1,525,000</u>	<u>1,525,000</u>	<u>-</u>
TOTAL LONG-TERM CONTROL PLAN FEE FUND	<u>2,972,196</u>	<u>1,418,322</u>	<u>1,527,000</u>	<u>1,527,000</u>	<u>8,730,000</u>	<u>7,203,000</u>

LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
DONATIONS/GRANT	-	-	260,000	260,000	30,000	(230,000)
INVESTMENT INCOME	<u>1,706</u>	<u>4,878</u>	<u>5,000</u>	<u>5,000</u>	<u>2,000</u>	<u>(3,000)</u>
TOTAL LIBRARY C.P. & TECHNOLOGY FUND	<u>1,706</u>	<u>4,878</u>	<u>265,000</u>	<u>265,000</u>	<u>32,000</u>	<u>(233,000)</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

WARD #1 PROJECTS FUND (FUND 311)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-SSA KANE-CURRENT	12,646	12,186	12,900	12,900	12,900	-
DONATIONS/GRANT	-	16,619	-	-	-	-
INVESTMENT INCOME	(264)	3,344	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #1 PROJECTS FUND	<u>87,382</u>	<u>107,149</u>	<u>87,900</u>	<u>87,900</u>	<u>87,900</u>	<u>-</u>

WARD #2 PROJECTS FUND (FUND 312)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-SSA KANE-CURRENT	12,168	11,393	16,800	16,800	16,800	-
GRANT	-	6,100	-	-	-	-
LOAN -REPAYMENT	-	2,240	-	-	-	-
INVESTMENT INCOME	200	1,563	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #2 PROJECTS FUND	<u>87,368</u>	<u>96,296</u>	<u>91,800</u>	<u>91,800</u>	<u>91,800</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

WARD #3 PROJECTS FUND (FUND 313)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	(688)	2,873	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #3 PROJECTS FUND	<u>74,312</u>	<u>77,873</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #4 PROJECTS FUND (FUND 314)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-SSA KANE-CURRENT	15,938	14,924	18,300	18,300	18,300	-
INVESTMENT INCOME	22	341	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #4 PROJECTS FUND	<u>90,960</u>	<u>90,265</u>	<u>93,300</u>	<u>93,300</u>	<u>93,300</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

WARD #5 PROJECTS FUND (FUND 315)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	(241)	8,259	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #5 PROJECTS FUND	<u>74,759</u>	<u>83,259</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #6 PROJECTS FUND (FUND 316)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-SSA KANE-CURRENT	19,184	18,289	23,250	23,250	23,250	-
INVESTMENT INCOME	(196)	2,138	-	-	-	-
OTHER REVENUES	634	382	700	700	700	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #6 PROJECTS FUND	<u>94,622</u>	<u>95,809</u>	<u>98,950</u>	<u>98,950</u>	<u>98,950</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

WARD #7 PROJECTS FUND (FUND 317)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-SSA KANE-CURRENT	1,125	1,125	1,125	1,125	1,125	-
INVESTMENT INCOME	180	1,395	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #7 PROJECTS FUND	<u>76,305</u>	<u>77,520</u>	<u>76,125</u>	<u>76,125</u>	<u>76,125</u>	<u>-</u>

WARD #8 PROJECTS FUND (FUND 318)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	(1,572)	6,461	-	-	-	-
OTHER REVENUES	4,375	2,680	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #8 PROJECTS FUND	<u>77,803</u>	<u>84,141</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

WARD #9 PROJECTS FUND (FUND 319)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	173	8,129	-	-	-	-
OTHER REVENUES	100	896	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #9 PROJECTS FUND	<u>75,273</u>	<u>84,025</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

WARD #10 PROJECTS FUND (FUND 320)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	12	33	-	-	-	-
OTHER REVENUES	228	121	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #10 PROJECTS FUND	<u>75,240</u>	<u>75,154</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

CAPITAL IMPROVEMENTS FUND A (FUND 340)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-SSA KANE-CURRENT	27,368	22,714	25,200	25,200	25,200	-
TAX-SALES-HOME RULE	5,478,059	1,096,600	1,740,000	1,740,000	3,300,000	1,560,000
LICENSES-ANIMAL	51,012	42,123	46,000	46,000	49,000	3,000
LOAN REPAYMENTS	12,285	18,763	-	-	-	-
INVESTMENT INCOME	(15,309)	268,431	25,000	25,000	25,000	-
RECOVERY OF COSTS	92,451	41,381	-	-	-	-
GRANTS	88,231	155,369	1,536,600	1,536,600	366,500	(1,170,100)
OTHER REVENUES	100,000	-	-	-	-	-
DEVELOPER CONTRIBUTIONS	-	157,500	-	-	-	-
INTERFUND TRANSFERS IN						
EMPLOYEE COMP BENEFITS FUND	745,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>745,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL CAPITAL IMPROVEMENTS FUND A	<u>6,579,097</u>	<u>1,802,881</u>	<u>3,372,800</u>	<u>3,372,800</u>	<u>3,765,700</u>	<u>392,900</u>

2008B TIF BOND PROJECT (FUND 342)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	<u>(1,316)</u>	<u>35,306</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
TOTAL 2008B TIF BOND PROJECT FUND	<u>(1,316)</u>	<u>35,306</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
GRANTS	-	-	-	-	-	-
INVESTMENT INCOME	19,192	-	-	-	-	-
TOTAL 2008A TIF BOND PROJECT TIF #6 FUND	19,192	-	-	-	-	-

KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
FIRE IMPACT FEES	64,056	233,810	30,000	30,000	60,000	30,000
INVESTMENT INCOME	1,095	77,783	5,000	5,000	2,000	(3,000)
TOTAL KANE/DUPAGE FIRE IMPACT FEE	65,151	311,593	35,000	35,000	62,000	27,000

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	4,376	26,691	5,000	5,000	2,000	(3,000)
TOTAL KENDALL/WILL FIRE IMPACT FEE	4,376	26,691	5,000	5,000	2,000	(3,000)

PUBLIC WORKS IMPACT FEE FUND (FUND 347)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
STREET MAINTENANCE IMPACT FEES	-	2,953	1,000	1,000	-	(1,000)
INVESTMENT INCOME	1,096	2,931	-	-	1,000	1,000
TOTAL PUBLIC WORKS IMPACT FEE	1,096	5,884	1,000	1,000	1,000	-

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

2009 GO BOND PROJECT FUND (FUND 348)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	9,202	-	-	-	-	-
TOTAL 2009 GO BOND PROJECT FUND	9,202	-	-	-	-	-

2012A GO BOND PROJECT FUND (FUND 349)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INVESTMENT INCOME	20,945	5,147	15,000	15,000	-	(15,000)
GRANTS	6,783,996	12,549	6,760,000	6,760,000	-	(6,760,000)
TOTAL 2012A GO BOND PROJECT FUND	6,804,941	17,696	6,775,000	6,775,000	-	(6,775,000)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

2015 GO BOND PROJECT FUND (FUND 352)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
GENERAL OBLIGATION BOND PROCEEDS	-	-	6,800,000	6,800,000	-	(6,800,000)
TOTAL 2015 GO BOND PROJECT FUND	-	-	6,800,000	6,800,000	-	(6,800,000)

BOND & INTEREST FUND (FUND 401)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	4,017,206	3,984,120	4,000,000	4,000,000	4,000,000	-
TAX-REAL ESTATE-PRIOR YR	251	(21)	-	-	-	-
TAX-REAL ESTATE TRANSFER	2,032,012	2,076,035	2,100,000	2,100,000	2,100,000	-
INVESTMENT INCOME	6,455	13,757	5,000	5,000	5,000	-
OTHER REVENUES	218,378	98,044	217,100	217,100	204,900	(12,200)
INTERFUND TRANSFERS IN						
CAPITAL IMPROVEMENT FUND A	488,700	483,400	483,400	483,400	482,900	(500)
GAMING TAX FUND	1,115,100	1,077,700	1,077,700	1,077,700	-	(1,077,700)
WATER & SEWER FUND	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
STORMWATER MANAGEMENT FEE FUND	1,578,700	1,564,500	1,564,500	1,564,500	1,543,300	(21,200)
SHAPE FUND	3,142,400	3,096,700	3,096,700	3,096,700	2,542,800	(553,900)
TOTAL INTERFUND TRANSFERS IN	7,324,900	7,222,300	7,222,300	7,222,300	5,569,000	(1,653,300)
PROCEEDS-LONG TERM DEBT	9,290,871	76,676,169	-	-	-	-
GRANTS	200,000	200,000	200,000	200,000	200,000	-
TOTAL BOND & INTEREST FUND	23,090,073	90,270,404	13,744,400	13,744,400	12,078,900	(1,665,500)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

LIBRARY BOND & INTEREST FUND (FUND 410)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-REAL ESTATE-CURRENT	1,268,863	1,247,330	1,253,700	1,253,700	1,246,900	(6,800)
INVESTMENT INCOME	74	106	1,500	1,500	1,500	-
TOTAL LIBRARY BOND & INTEREST FUND	<u>1,268,937</u>	<u>1,247,436</u>	<u>1,255,200</u>	<u>1,255,200</u>	<u>1,248,400</u>	<u>(6,800)</u>

AIRPORT FUND (FUND 504)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS IN						
FIXED ASSETS	39,780,547	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>39,780,547</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TAX-SALES-HOME RULE	-	163,323	260,000	260,000	350,000	90,000
FUEL TAXES	62,829	93,015	60,000	60,000	53,000	(7,000)
GRANT	69,795	75,105	468,350	468,350	-	(468,350)
RENTS	771,917	504,842	733,500	733,500	739,700	6,200
INVESTMENT INCOME	241	72	1,000	1,000	1,000	-
TOTAL AIRPORT FUND	<u>40,685,329</u>	<u>836,357</u>	<u>1,522,850</u>	<u>1,522,850</u>	<u>1,143,700</u>	<u>(379,150)</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

WATER & SEWER FUND (FUND 510)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
WATER & SEWER FEES	29,444,562	28,331,053	31,040,000	31,040,000	31,650,000	610,000
COMMISSIONS	-	-	100	100	-	(100)
FINES	7,650	9,400	6,500	6,500	6,500	-
INVESTMENT INCOME	73,953	236,509	300,000	300,000	200,000	(100,000)
RENTS	186,389	172,113	160,750	160,750	140,750	(20,000)
PERMITS & FEES	451,080	491,576	376,000	376,000	385,000	9,000
SALE OF MATERIALS	109,660	102,313	65,000	65,000	85,000	20,000
FEES-PUBLIC WORKS	15,571	14,532	26,100	26,100	17,440	(8,660)
FEES-DRAINAGE	13,982	6,319	20,000	20,000	10,000	(10,000)
OTHER REVENUES	328,994	506,152	472,300	472,300	474,900	2,600
REVENUE BOND PROCEEDS	-	28,378,880	-	-	-	-
CONTRIBUTED CAPITAL FROM OTHER CITY FUNDS	1,448,922	-	-	-	-	-
TOTAL WATER & SEWER FUND	32,080,763	58,248,847	32,466,750	32,466,750	32,969,590	502,840

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
TAX-SALES-HOME RULE	391,499	251,739	400,000	400,000	100,000	(300,000)
METER FEES	959	1,866	500	500	500	-
PERMIT FEES	205,140	177,257	157,000	157,000	199,700	42,700
FEES-PUBLIC WORKS	-	-	400	400	-	(400)
FINES	615,576	529,308	408,000	408,000	590,000	182,000
INVESTMENT INCOME	(1,589)	16,330	5,000	5,000	1,000	(4,000)
RENTS	47,357	46,753	47,400	47,400	47,400	-
OTHER REVENUES	9,873	7,495	1,000	1,000	1,000	-
TOTAL MOTOR VEHICLE PARKING FUND	1,268,815	1,030,748	1,019,300	1,019,300	939,600	(79,700)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

TRANSIT CENTERS FUND (FUND 530)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
NON-PROGRAM						
INVESTMENT INCOME	2,539	9,052	1,000	1,000	1,000	-
TOTAL NON-PROGRAM	2,539	9,052	1,000	1,000	1,000	-
ROUTE 25 STATION						
PARKING FEES	628,958	572,069	765,700	765,700	725,700	(40,000)
FINES	43,809	44,851	40,000	40,000	48,000	8,000
RENTS	13,700	7,100	13,200	13,200	13,200	-
COMMISSIONS-VENDING	9,100	700	8,400	8,400	8,400	-
OTHER REVENUES	825	-	-	-	-	-
TOTAL ROUTE 25 STATION	696,392	624,720	827,300	827,300	795,300	(32,000)
ROUTE 59 STATION						
PARKING FEES	1,343,118	909,602	1,225,600	1,225,600	1,300,600	75,000
GRANTS	87,692	6,768	1,606,000	1,606,000	-	(1,606,000)
FINES	180,385	153,941	120,000	120,000	150,000	30,000
RENTS	22,580	10,950	19,100	19,100	19,100	-
TOTAL ROUTE 59 STATION	1,633,775	1,081,261	2,970,700	2,970,700	1,469,700	(1,501,000)
TOTAL TRANSIT CENTERS FUND	2,332,706	1,715,033	3,799,000	3,799,000	2,266,000	(1,533,000)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

GOLF FUND (FUND 550)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
NON-PROGRAM						
GOLF FEES	31,791	25,639	39,500	39,500	37,100	(2,400)
SALES FOOD AND BEVERAGE	29,538	30,330	34,000	34,000	34,000	-
INVESTMENT INCOME	(1,033)	7,304	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	450,000	-	450,000	450,000	450,000	-
TOTAL INTERFUND TRANSFERS IN	450,000	-	450,000	450,000	450,000	-
TOTAL NON-PROGRAM	510,296	63,273	523,500	523,500	521,100	(2,400)
PHILLIPS PARK						
GOLF FEES	1,051,311	1,043,795	1,242,100	1,242,100	1,243,400	1,300
OTHER REVENUES	1,338	1,363	-	-	-	-
TOTAL PHILLIPS PARK	1,052,649	1,045,158	1,242,100	1,242,100	1,243,400	1,300
FOX VALLEY						
GOLF FEES	504,836	480,265	790,080	790,080	-	(790,080)
RENTS	6,026	5,777	6,400	6,400	6,400	-
OTHER REVENUES	50	(16)	-	-	-	-
TOTAL FOX VALLEY	510,912	486,026	796,480	796,480	6,400	(790,080)
TOTAL GOLF FUND	2,073,857	1,594,457	2,562,080	2,562,080	1,770,900	(791,180)

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS IN						
EMPLOYEE HEALTH INSURANCE	1,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	1,500,000	-	-	-	-	-
INTERDEPARTMENTAL CHARGES	5,200,587	6,178,461	5,725,000	5,725,000	5,755,500	30,500
INVESTMENT INCOME	20,357	142,004	25,000	25,000	20,000	(5,000)
TOTAL PROPERTY & CASUALTY INSURANCE	6,720,944	6,320,465	5,750,000	5,750,000	5,775,500	25,500

EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
LIFE INSURANCE CONTRIBUTIONS	181,544	167,235	185,000	185,000	185,000	-
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	15,900,000	15,100,000	15,100,000	15,100,000	15,750,000	650,000
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	2,852,706	2,526,550	2,768,787	2,768,787	2,731,824	(36,963)
RECOVERY OF COSTS	493,725	433,423	250,000	250,000	300,000	50,000
INVESTMENT INCOME	1,052	2,679	10,000	10,000	10,000	-
TOTAL EMPLOYEE HEALTH INSURANCE	19,429,027	18,229,887	18,313,787	18,313,787	18,976,824	663,037

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERDEPARTMENTAL CHARGES	1,248,482	1,300,000	1,300,000	1,300,000	1,265,000	(35,000)
INVESTMENT INCOME	<u>7,125</u>	<u>455,150</u>	<u>50,000</u>	<u>50,000</u>	<u>10,000</u>	<u>(40,000)</u>
TOTAL EMPLOYEE COMP BENEFITS FUND	<u>1,255,607</u>	<u>1,755,150</u>	<u>1,350,000</u>	<u>1,350,000</u>	<u>1,275,000</u>	<u>(75,000)</u>

POLICE PENSION FUND (FUND 701)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
EMPLOYER CONTRIBUTIONS	10,092,420	11,278,816	11,516,000	11,516,000	11,651,200	135,200
EMPLOYEE CONTRIBUTIONS	2,936,771	3,344,557	2,940,000	2,940,000	3,025,000	85,000
INVESTMENT INCOME	<u>9,725,449</u>	<u>1,228</u>	<u>7,000,000</u>	<u>7,000,000</u>	<u>9,000,000</u>	<u>2,000,000</u>
TOTAL POLICE PENSION FUND	<u>22,754,640</u>	<u>14,624,601</u>	<u>21,456,000</u>	<u>21,456,000</u>	<u>23,676,200</u>	<u>2,220,200</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET REVENUES**

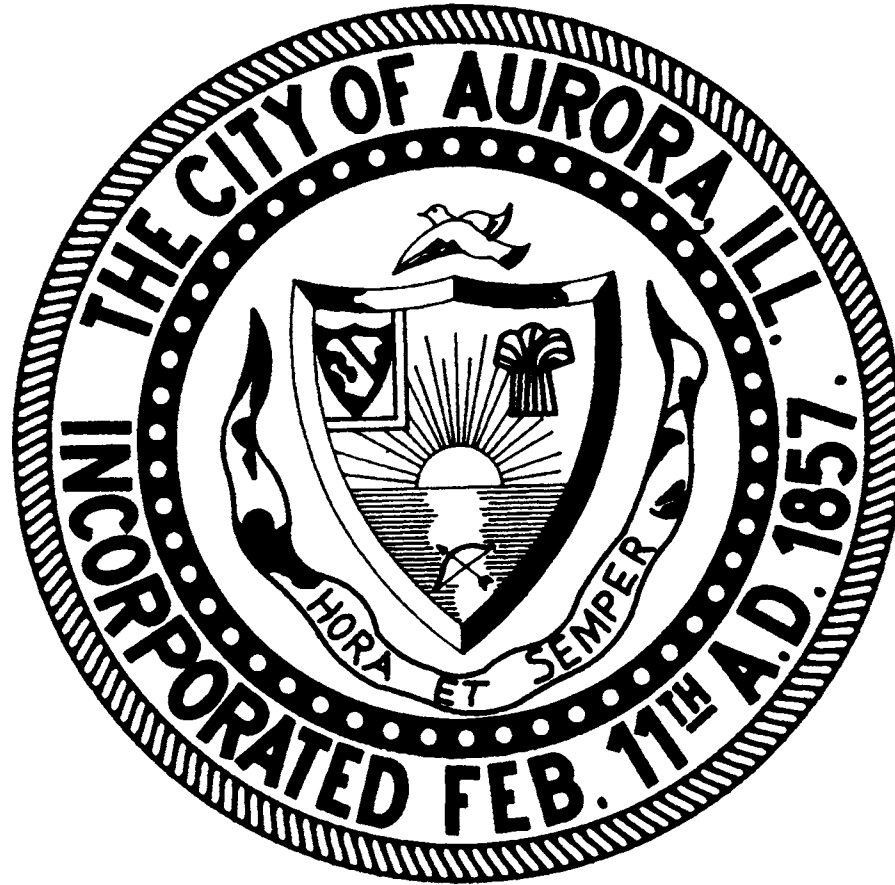
FIREFIGHTERS' PENSION FUND (FUND 702)

ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
EMPLOYER CONTRIBUTIONS	8,014,740	9,761,164	9,948,400	9,948,400	9,801,200	(147,200)
EMPLOYEE CONTRIBUTIONS	1,973,826	1,774,240	2,070,000	2,070,000	2,150,000	80,000
INVESTMENT INCOME	7,702,396	893	5,000,000	5,000,000	7,000,000	2,000,000
TOTAL FIREFIGHTERS' PENSION FUND	<u>17,690,962</u>	<u>11,536,297</u>	<u>17,018,400</u>	<u>17,018,400</u>	<u>18,951,200</u>	<u>1,932,800</u>

RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

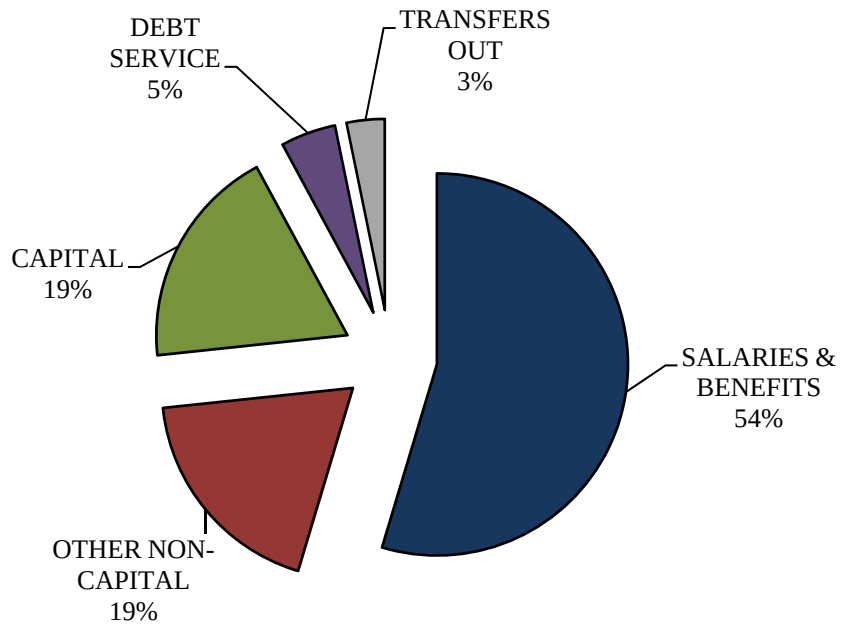
ACCOUNT NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
EMPLOYER CONTRIBUTIONS	7,437,793	8,058,388	8,058,388	8,058,388	8,959,041	900,653
EMPLOYEE CONTRIBUTIONS	2,033,648	1,983,655	2,414,922	2,414,922	2,516,705	101,783
RECOVERY OF COSTS	215,431	158,551	-	-	-	-
INVESTMENT INCOME	1,703,885	318	1,000,000	1,000,000	1,000,000	-
OTHER REVENUES	696	-	-	-	-	-
TOTAL RETIREE HEALTH INS TRUST FUND	<u>11,391,453</u>	<u>10,200,912</u>	<u>11,473,310</u>	<u>11,473,310</u>	<u>12,475,746</u>	<u>1,002,436</u>

TOTAL ALL FUNDS	<u>399,181,858</u>	<u>394,966,409</u>	<u>363,832,053</u>	<u>363,860,253</u>	<u>372,599,650</u>	<u>8,767,597</u>



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**CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES - ALL FUNDS**



<u>CLASS</u>	<u>2016 BUDGET</u>
Salaries & Benefits	224,027,145
Other Non-Capital	76,638,136
Capital	77,037,370
Debt Service	19,119,500
Transfers Out	<u>13,210,600</u>
Total	<u><u>410,032,751</u></u>

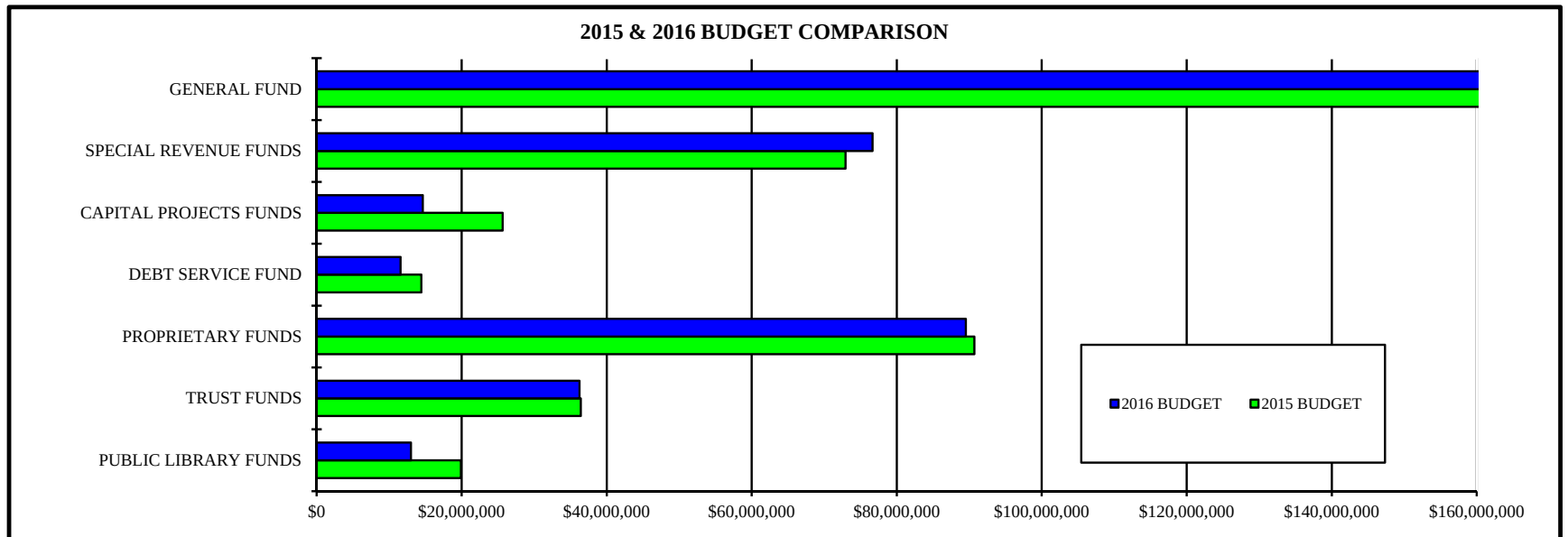
**CITY OF AURORA, ILLINOIS
2016 BUDGET**

EXPENDITURES - ALL FUNDS

<u>CLASS</u>	<u>2014 ACTUAL</u>	<u>2015 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2016 BUDGET</u>
Salaries & Benefits	203,044,285	216,260,891	7,766,254	3.59%	224,027,145
Other Non-Capital	63,402,412	77,293,771	(655,455)	-0.85%	76,638,316
Capital	46,115,248	94,919,690	(17,882,320)	-18.84%	77,037,370
Debt Service	31,289,946	23,004,300	(3,884,800)	-16.89%	19,119,500
Transfers Out	<u>12,529,400</u>	<u>10,172,700</u>	<u>3,037,900</u>	29.86%	<u>13,210,600</u>
Total	<u>356,381,291</u>	<u>421,651,352</u>	<u>(11,618,421)</u>	-2.76%	<u>410,032,931</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

FUND DESCRIPTION	2014 ACTUAL	2015 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2016 BUDGET
GENERAL FUND	151,095,000	161,612,756	6,757,798	4.2%	168,370,554
SPECIAL REVENUE FUNDS	39,941,533	72,950,451	3,702,349	5.1%	76,652,800
CAPITAL PROJECTS FUNDS	9,942,261	25,635,400	(10,997,150)	-42.9%	14,638,250
DEBT SERVICE FUND	23,845,177	14,433,200	(2,863,700)	-19.8%	11,569,500
PROPRIETARY FUNDS	74,472,289	90,701,785	(1,163,864)	-1.3%	89,537,921
TRUST FUNDS	31,652,681	36,424,093	(174,162)	-0.5%	36,249,931
TOTAL	330,948,941	401,757,685	(4,738,729)	-1.2%	397,018,956
LIBRARY FUNDS	25,432,350	19,893,667	(6,879,692)	-34.6%	13,013,975
COMBINED TOTAL	356,381,291	421,651,352	(11,618,421)	-2.8%	410,032,931



CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.		FUND/DEPARTMENT/DIVISION NAME	2014 ACTUAL	2015 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2016 BUDGET
10	02	MAYOR'S OFFICE	1,082,565	1,074,634	36,462	3.4%	1,111,096
	04	ALDERMEN'S OFFICE	1,070,139	1,169,413	93,043	8.0%	1,262,456
	07	BOARDS & COMMISSIONS	652,425	580,894	364,410	62.7%	945,304
		EXECUTIVE	2,805,129	2,824,941	493,915	17.5%	3,318,856
11	02	LAW	976,517	1,022,374	49,054	4.8%	1,071,428
		LAW DEPARTMENT	976,517	1,022,374	49,054	4.8%	1,071,428
12	02	ADMINISTRATION	286,894	301,668	3,717	1.2%	305,385
	20	HUMAN RESOURCES	1,106,203	1,267,577	168,615	13.3%	1,436,192
	21	CIVIL SERVICE	207,953	154,924	(154,924)	-100.0%	-
	30	INFORMATION TECHNOLOGY	426,737	582,801	222,913	38.2%	805,714
	31	COMMUNICATIONS	860,824	1,236,659	(93,718)	-7.6%	1,142,941
	32	MANAGEMENT INFORMATION SYSTEMS	2,882,295	3,228,667	147,143	4.6%	3,375,810
	33	POLICE TECHNICAL SERVICES	1,806,751	2,154,015	(146,104)	-6.8%	2,007,911
	40	CITY CLERK'S OFFICE	364,153	385,081	35,106	9.1%	420,187
		ADMINISTRATIVE SERVICES DEPARTMENT	7,941,810	9,311,392	182,748	2.0%	9,494,140
13	02	ADMINISTRATION	423,084	419,026	143,833	34.3%	562,859
	14	CUSTOMER SERVICE	495,893	484,608	106,571	22.0%	591,179
	30	NEIGHBORHOOD REDEVELOPMENT	128,183	229,852	3,603	1.6%	233,455
	40	COMMUNITY RELATIONS & PUBLIC INFORMATION	804,534	929,614	(21,382)	-2.3%	908,232
	41	SPECIAL EVENTS	364,271	361,950	1,177,279	325.3%	1,539,229
	60	PUBLIC ART	123,138	144,989	(3,028)	-2.1%	141,961
	61	PUBLIC ART GAR MUSEUM	11,432	16,800	3,500	20.8%	20,300
	70	YOUTH & SENIOR SERVICES	630,886	675,063	3,577	0.5%	678,640
	71	YOUTH & SENIOR SERVICES GRANTS	36,174	41,733	(279)	-0.7%	41,454
		COMMUNITY SERVICES DEPARTMENT	3,017,595	3,303,635	1,413,674	42.8%	4,717,309

CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2014 ACTUAL	2015 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2016 BUDGET
17	2 ADMINISTRATION	236,999	230,180	5,359	2.3%	235,539
	10 CENTRAL SERVICES	1,011,380	1,424,497	240,034	16.9%	1,664,531
	11 ALSCHULER BUILDING MAINTENANCE	22,948	33,300	(500)	-1.5%	32,800
	13 CUSTOMER SERVICE/FIRE STATION #8 MTCE	53,616	47,000	11,000	23.4%	58,000
	14 ELKS CLUB BUILDING MAINTENANCE	11,754	14,500	(14,500)	-100.0%	-
	15 ELMSLIE BUILDING MAINTENANCE	164,636	263,040	(80,502)	-30.6%	182,538
	16 POLICE HEADQUARTERS CAMPUS MAINTENANCE	863,699	998,176	(5,481)	-0.5%	992,695
	17 PUBLIC ARTS BUILDING MAINTENANCE	48,690	137,800	(75,200)	-54.6%	62,600
	18 GAR BUILDING MAINTENANCE	-	45,000	8,000	0.0%	53,000
	19 FIRE MUSEUM BUILDING	-	32,600	700	0.0%	33,300
	21 SCI-TECH BUILDING MAINT	-	-	89,800	100.0%	89,800
	27 PROPERTY STANDARDS	3,315,254	3,762,837	151,640	4.0%	3,914,477
	45 ANIMAL CONTROL	1,144,460	1,140,715	124,716	10.9%	1,265,431
	NEIGHBORHOOD STANDARDS DEPARTMENT	6,873,436	8,129,645	455,066	5.6%	8,584,711
18	02 ADMINISTRATION	411,768	556,087	51,782	9.3%	607,869
	20 BUILDING & PERMITS	2,201,312	2,299,984	124,715	5.4%	2,424,699
	30 ECONOMIC DEVELOPMENT	862,333	985,624	(530,756)	-53.8%	454,868
	40 PLANNING & ZONING	895,274	986,806	30,626	3.1%	1,017,432
	DEVELOPMENT SERVICES DEPARTMENT	4,370,687	4,828,501	(323,633)	-6.7%	4,504,868
25	02 ADMINISTRATION	625,983	579,883	(77,959)	-13.4%	501,924
	21 ACCOUNTING	1,448,279	1,398,962	100,613	7.2%	1,499,575
	22 BUDGETING	296,461	315,598	4,984	1.6%	320,582
	23 REVENUE & COLLECTION	783,183	804,298	55,227	6.9%	859,525
	26 PURCHASING	430,354	436,948	31,492	7.2%	468,440
	43 MAILROOM	11,879	16,900	(2,400)	-14.2%	14,500
	FINANCE DEPARTMENT	3,596,139	3,552,589	111,957	3.2%	3,664,546

CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.		FUND/DEPARTMENT/DIVISION NAME	2014 ACTUAL	2015 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2016 BUDGET
30	33	ADMINISTRATION	39,944,920	42,640,244	1,287,858	3.0%	43,928,102
	38	EMERGENCY MANAGEMENT	289,736	346,960	11,859	3.4%	358,819
		FIRE DEPARTMENT	40,234,656	42,987,204	1,299,717	3.0%	44,286,921
35	36	POLICE	61,070,334	65,176,867	2,171,824	3.3%	67,348,691
	37	E911 CENTER	4,055,420	4,243,961	283,279	6.7%	4,527,240
		POLICE DEPARTMENT	65,125,754	69,420,828	2,455,103	3.5%	71,875,931
40	02	ADMINISTRATION	357,355	336,269	14,113	4.2%	350,382
	20	ELECTRICAL MAINTENANCE	2,242,391	2,265,035	23,540	1.0%	2,288,575
	40	ENGINEERING	1,528,387	1,813,441	18,090	1.0%	1,831,531
		PUBLIC WORKS DEPARTMENT	4,128,133	4,414,745	55,743	1.3%	4,470,488
44	02	ADMINISTRATION	483,160	448,546	15,144	3.4%	463,690
	30	MAINTENANCE SERVICES	1,060,119	1,082,922	81,171	7.5%	1,164,093
	40	PARKS & RECREATION	2,472,224	2,445,569	134,322	5.5%	2,579,891
	41	PHILLIPS PARK ZOO	750,245	807,677	25,031	3.1%	832,708
	60	STREET MAINTENANCE	7,019,396	6,762,188	308,786	4.6%	7,070,974
		PUBLIC PROPERTIES	11,785,144	11,546,902	564,454	4.9%	12,111,356
95	31	NON-DEPARTMENTAL	240,000	270,000	-	0.0%	270,000
		GENERAL FUND TOTAL	151,095,000	161,612,756	6,757,798	4.18%	168,370,554

CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2014 ACTUAL	2015 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2016 BUDGET
203	MOTOR FUEL TAX FUND	7,049,393	14,135,200	1,290,400	9.1%	15,425,600
208	SANITATION FUND	1,917,237	2,000,000	50,000	2.5%	2,050,000
209	HOTEL-MOTEL TAX FUND	-	-	425,000	100.0%	425,000
211	WIRELESS 911 SURCHARGE FUND	24,040	900,000	4,752,000	528.0%	5,652,000
212	MUNICIPAL MOTOR FUEL TAX FUND	-	-	3,200,000	100.0%	3,200,000
213	HOME PROGRAM FUND	413,492	505,900	(60,900)	-12.0%	445,000
214	NEIGHBORHOOD STABILIZATION FUND	312,762	109,490	(109,490)	-100.0%	-
215	GAMING TAX FUND	9,884,157	13,792,150	(5,964,150)	-43.2%	7,828,000
216	FEDERAL ASSET FORFEITURE FUND	147,291	2,273,100	(2,273,100)	-100.0%	-
217	STATE ASSET FORFEITURE FUND	106,742	600,000	-	0.0%	600,000
219	FOREIGN FIRE INSURANCE TAX FUND	155,681	160,000	10,000	6.3%	170,000
220	BLOCK GRANT - INCOME FUND	45,778	-	-	0.0%	-
221	BLOCK GRANT FUND	1,587,018	1,365,400	400	0.0%	1,365,800
222	SECTION 108 LOAN FUND	881,272	28,000	(27,800)	-99.3%	200
231	TIF #1 FUND - DOWNTOWN	2,177,255	4,918,800	(355,900)	-7.2%	4,562,900
233	TIF #3 FUND - RIVERCITY	1,243,395	1,360,200	(91,800)	-6.7%	1,268,400
234	TIF #4 FUND - BELL GALE	127,375	48,000	2,000	4.2%	50,000
235	TIF #5 FUND - WEST RIVER AREA	148,561	1,486,410	362,940	24.4%	1,849,350
236	TIF #6 FUND - EAST RIVER AREA	854,658	1,994,200	500,050	25.1%	2,494,250
237	TIF #7 FUND - WEST FARNSWORTH AREA	131,489	7,823,400	(3,759,550)	-48.1%	4,063,850
238	TIF #8 FUND - EAST FARNSWORTH AREA	67,357	1,989,500	683,750	34.4%	2,673,250
251	SSA #14 - SULLIVAN ROAD	7,200	30,000	-	0.0%	30,000
255	SHAPE FUND	6,063,786	4,143,501	808,299	19.5%	4,951,800
256	EQUITABLE SHARING-JUSTICE	-	-	2,157,800	100.0%	2,157,800
262	SSA #24 - EAGLE POINT	36,360	38,000	2,000	5.3%	40,000
263	SSA #27 - CONCORD	17,461	16,000	-	0.0%	16,000
266	SSA ONE - DOWNTOWN	270,000	270,000	(25,000)	-9.3%	245,000
275	SSA #34 - OSWEGO	1,193,265	1,141,800	23,900	2.1%	1,165,700
276	SSA #44 - BLACKBERRY TRAIL	26,500	33,600	-	0.0%	33,600
280	STORMWATER MGMT FEE FUND	2,608,484	5,627,800	(203,500)	-3.6%	5,424,300
281	LONG-TERM CONTROL PLAN FUND	2,443,524	6,160,000	2,305,000	37.4%	8,465,000
	SPECIAL REVENUE FUNDS TOTAL	39,941,533	72,950,451	3,702,349	5.1%	76,652,800

CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2014 ACTUAL	2015 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2016 BUDGET
311	WARD #1 PROJECTS FUND	44,583	324,100	(108,800)	-33.6%	215,300
312	WARD #2 PROJECTS FUND	53,776	269,600	(135,100)	-50.1%	134,500
313	WARD #3 PROJECTS FUND	16,314	184,500	(39,700)	-21.5%	144,800
314	WARD #4 PROJECTS FUND	17,324	241,700	(24,200)	-10.0%	217,500
315	WARD #5 PROJECTS FUND	98,827	354,300	(132,900)	-37.5%	221,400
316	WARD #6 PROJECTS FUND	143,340	422,400	(63,700)	-15.1%	358,700
317	WARD #7 PROJECTS FUND	110,735	215,300	(54,450)	-25.3%	160,850
318	WARD #8 PROJECTS FUND	16,709	485,400	(261,800)	-53.9%	223,600
319	WARD #9 PROJECTS FUND	17,802	632,200	(341,800)	-54.1%	290,400
320	WARD #10 PROJECTS FUND	37,190	185,000	(27,700)	-15.0%	157,300
340	CAPITAL IMPROVEMENTS FUND A	6,206,272	19,845,900	(7,332,000)	-36.9%	12,513,900
344	2008A TIF BOND PROJECT (TIF #6) FUND	16,216	-	-	0.0%	-
345	KANE/DUPAGE FIRE IMPACT FEE FUND	-	100,000	(100,000)	-100.0%	-
346	KENDALL/WILL FIRE IMPACT FEE FUND	-	100,000	(100,000)	-100.0%	-
347	PUBLIC WORKS IMPACT FEE FUND	-	50,000	(50,000)	-100.0%	-
348	2009 GO BOND PROJECT FUND	3,163,173	-	-	0.0%	-
352	2015 GO BOND PROJECT FUND	-	2,225,000	(2,225,000)	-100.0%	-
	CAPITAL PROJECTS FUNDS TOTAL	9,942,261	25,635,400	(10,997,150)	-42.9%	14,638,250
401	BOND & INTEREST FUND	23,845,177	14,433,200	(2,863,700)	-19.8%	11,569,500
	BOND & INTEREST FUND TOTAL	23,845,177	14,433,200	(2,863,700)	-19.8%	11,569,500

CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2014 ACTUAL	2015 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2016 BUDGET
120	EQUIPMENT SERVICES FUND	5,236,147	5,314,699	(114,544)	-2.2%	5,200,155
504	AIRPORT FUND	2,434,445	1,742,639	(666,344)	-38.2%	1,076,295
510	WATER & SEWER FUND - GENERAL	1,000,000	1,000,000	-	0.0%	1,000,000
510	WATER & SEWER FUND - WATER PRODUCTION	15,513,133	26,477,333	(220,161)	-0.8%	26,257,172
510	WATER & SEWER FUND - 2006 REVENUE BOND PROJ	21,347	-	-	0.0%	-
510	WATER & SEWER FUND - WATER BILLING	1,831,346	3,060,660	974,743	31.8%	4,035,403
510	WATER & SEWER FUND - MAINTENANCE	13,707,432	18,469,625	(1,992,499)	-10.8%	16,477,126
510	WATER & SEWER FUND - METER MAINTENANCE	1,416,141	960,703	422,134	43.9%	1,382,837
520	MVPS-CENTRAL SERVICES	-	-	76,500	100.0%	76,500
520	MVPS FUND - REVENUE & COLLECTION	347,894	408,240	(1,350)	-0.3%	406,890
520	MVPS FUND - MAINTENANCE	900,003	873,063	(200,121)	-22.9%	672,942
520	MVPS FUND - ENFORCEMENT	164,360	180,884	4,842	2.7%	185,726
530	TRANSPORTATION CENTER FUND - ROUTE 25	1,353,234	1,377,206	(51,147)	-3.7%	1,326,059
530	TRANSPORTATION CENTER FUND - ROUTE 59	1,126,724	3,218,338	(1,546,024)	-48.0%	1,672,314
550	GOLF FUND - DEBT SERVICE	58,691	425,000	700	0.2%	425,700
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	1,222,314	1,099,200	197,110	17.9%	1,296,310
550	GOLF FUND - FOX VALLEY GOLF CLUB	665,960	774,321	(725,621)	-93.7%	48,700
601	PROPERTY & CASUALTY INSURANCE FUND	6,711,518	5,725,000	1,030,500	18.0%	6,755,500
602	EMPLOYEE HEALTH INSURANCE FUND	19,517,934	18,244,874	1,722,418	9.4%	19,967,292
603	EMPLOYEE COMPENSATED BENEFITS FUND	1,243,666	1,350,000	(75,000)	-5.6%	1,275,000
	PROPRIETARY FUNDS TOTAL	74,472,289	90,701,785	(1,163,864)	-1.3%	89,537,921
701	POLICE PENSION FUND	12,474,191	14,360,200	104,200	0.7%	14,464,400
702	FIREFIGHTERS' PENSION FUND	10,670,801	12,209,400	70,000	0.6%	12,279,400
704	RETIREE HEALTH INSURANCE TRUST FUND	8,507,689	9,854,493	(348,362)	-3.5%	9,506,131
	TRUST FUNDS TOTAL	31,652,681	36,424,093	(174,162)	-0.5%	36,249,931

CITY OF AURORA, ILLINOIS
2016 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

NO.	FUND/DEPARTMENT/DIVISION NAME	2014 ACTUAL	2015 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2016 BUDGET
210	LIBRARY - GENERAL FUND	9,424,355	10,673,067	1,062,508	10.0%	11,735,575
310	LIBRARY - C.P. & TECHNOLOGY FUND	-	500,000	(470,000)	0.0%	30,000
349	2012A GO BOND PROJECT FUND	14,743,481	7,465,400	(7,465,400)	-100.0%	-
410	LIBRARY BOND & INTEREST FUND	1,264,514	1,255,200	(6,800)	-0.5%	1,248,400
	LIBRARY FUNDS TOTAL	25,432,350	19,893,667	(6,879,692)	-34.6%	13,013,975
	COMBINED TOTAL	356,381,291	421,651,352	(11,618,421)	-2.8%	410,032,931

CITY OF AURORA, ILLINOIS
2016 BUDGET
MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES
(2016 Budget Amounts Shown in Thousands)

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Library Funds	Total
Executive Department	3,319	124	76	-	-	-	-	3,519
Law Department	1,071	-	-	-	-	-	-	1,071
Administrative Services Department	9,494	7,003	962	-	-	-	-	17,459
Community Services Department	4,717	5,215	403	-	-	-	-	10,335
Neighborhood Standards Department	8,585	2,960	788	-	262	-	-	12,595
Development Services Department	4,505	24,099	94	-	1,076	-	-	29,774
Finance Department	3,665	30	4	-	4,442	36,250	-	44,391
Fire Department	44,287	1,735	466	-	-	-	-	46,488
Police Department	71,876	1,486	-	-	-	-	-	73,362
Public Works Department	4,470	74	1,295	-	44,117	-	-	49,956
Public Properties Department	12,111	24,549	9,719	-	10,216	-	-	56,595
Library	-	-	-	-	-	-	13,014	13,014
Non-Departmental	270	-	-	-	29,423	-	-	29,693
Transfers	-	9,378	833	-	-	-	-	10,211
Debt Service	-	-	-	11,570	-	-	-	11,570
Total	<u>168,370</u>	<u>76,653</u>	<u>14,640</u>	<u>11,570</u>	<u>89,536</u>	<u>36,250</u>	<u>13,014</u>	<u>410,033</u>

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2016

FUND NO.	FUND NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
101	GENERAL	151,095,000	147,052,541	161,612,756	161,684,256	168,370,554	6,757,798
120	EQUIPMENT SERVICES	5,236,147	4,206,694	5,314,699	5,314,699	5,200,155	(114,544)
203	MOTOR FUEL TAX	7,049,393	5,809,096	14,135,200	14,135,200	15,425,600	1,290,400
208	SANITATION	1,917,237	1,652,680	2,000,000	2,000,000	2,050,000	50,000
209	HOTEL-MOTEL TAX	-	250,000	-	-	425,000	425,000
210	LIBRARY	9,424,355	8,833,946	10,673,067	10,673,067	11,735,575	1,062,508
211	WIRELESS 911 SURCHARGE	24,040	243,163	900,000	900,000	5,652,000	4,752,000
212	MUNICIPAL MOTOR FUEL TAX	-	-	-	-	3,200,000	3,200,000
213	HOME PROGRAM	413,492	55,446	505,900	505,900	445,000	(60,900)
214	NEIGHBORHOOD STABILIZATION	312,762	42,304	109,490	109,490	-	(109,490)
215	GAMING TAX	9,884,157	9,105,807	13,792,150	14,068,150	7,828,000	(5,964,150)
216	ASSET FORFEITURES-FEDERAL	147,291	38,900	2,273,100	2,273,100	-	(2,273,100)
217	ASSET FORFEITURES-STATE	106,742	91,363	600,000	600,000	600,000	-
219	FOREIGN FIRE INSURANCE TAX	155,681	65,236	160,000	160,000	170,000	10,000
220	BLOCK GRANT INCOME	45,778	-	-	-	-	-
221	BLOCK GRANT	1,587,018	895,606	1,365,400	1,365,400	1,365,800	400
222	SECTION I08 LOAN	881,272	34	28,000	28,000	200	(27,800)
231	TIF #1-DOWNTOWN	2,177,255	918,201	4,918,800	4,918,800	4,562,900	(355,900)
233	TIF #3-RIVERCITY	1,243,395	278,415	1,360,200	1,360,200	1,268,400	(91,800)
234	TIF #4-BELL GALE	127,375	3,031	48,000	48,000	50,000	2,000
235	TIF #5-WEST RIVER AREA	148,561	449,269	1,486,410	1,486,410	1,849,350	362,940
236	TIF #6-EAST RIVER AREA	854,658	342,860	1,994,200	1,994,200	2,494,250	500,050
237	TIF #7-WEST FARSNWORTH AREA	131,489	270,875	7,823,400	7,823,400	4,063,850	(3,759,550)
238	TIF #8-EAST FARSNWORTH AREA	67,357	218,725	1,989,500	1,989,500	2,673,250	683,750
251	SSA #14-SULLIVAN	7,200	3,600	30,000	30,000	30,000	-
255	SHAPE	6,063,786	3,519,312	4,143,501	4,143,501	4,951,800	808,299
256	EQUITABLE SHARING-JUSTICE	-	-	-	-	2,157,800	2,157,800
262	SSA #24-EAGLE POINT	36,360	18,000	38,000	38,000	40,000	2,000
263	SSA #27-CONCORD	17,461	7,100	16,000	16,000	16,000	-
266	SSA ONE-DOWNTOWN	270,000	270,000	270,000	270,000	245,000	(25,000)
275	SSA #34-OSWEGO	1,193,265	66,200	1,141,800	1,141,800	1,165,700	23,900
276	SSA #44-BLACKBERRY TRAIL	26,500	32,200	33,600	33,600	33,600	-

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2016

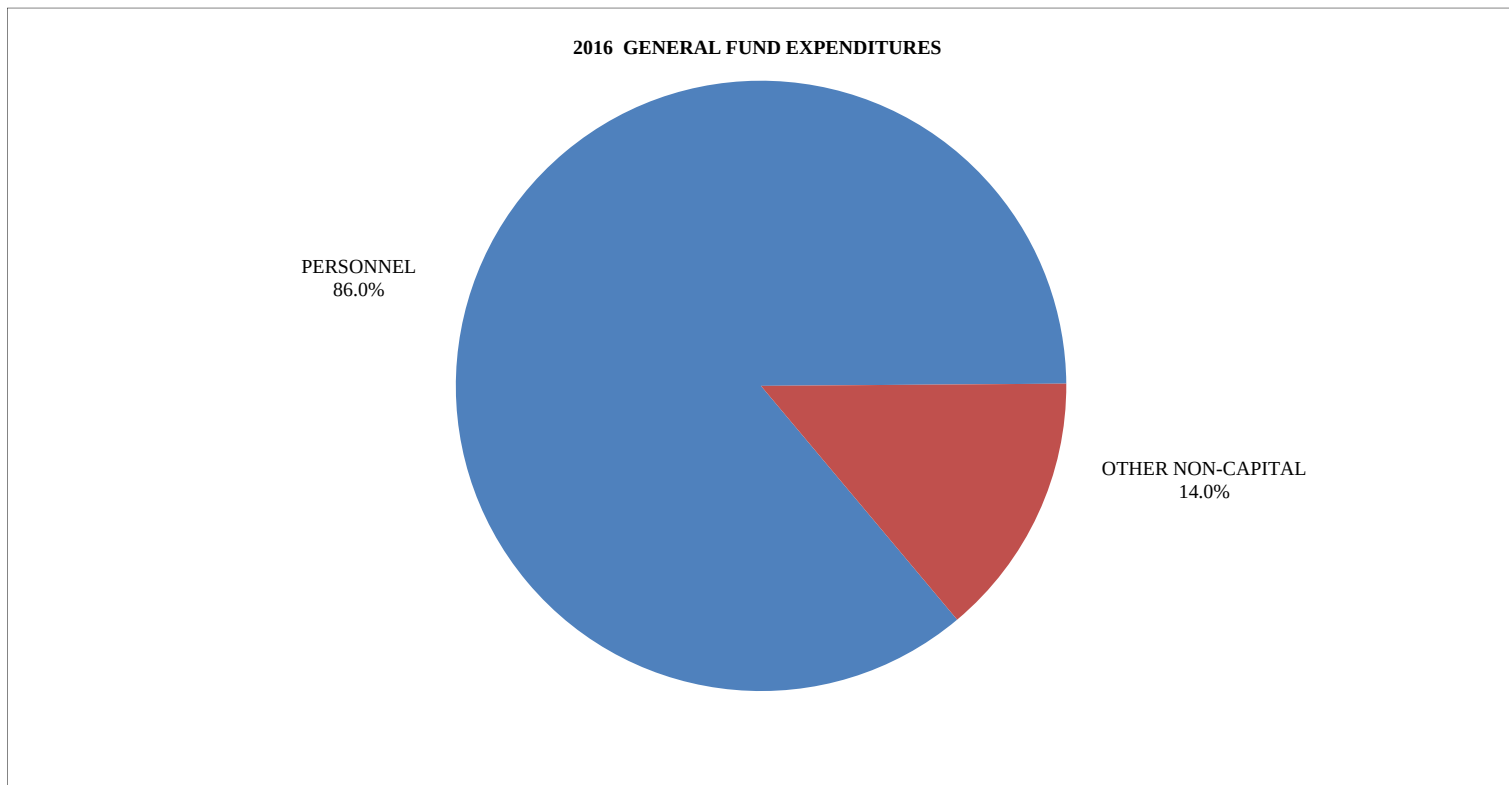
FUND NO.	FUND NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
280	STORMWATER MGMT FEE	2,608,484	2,375,419	5,627,800	5,627,800	5,424,300	(203,500)
281	LONG-TERM CONTROL PLAN FEE	2,443,524	4,799,164	6,160,000	6,160,000	8,465,000	2,305,000
310	LIBRARY C.P./TECHNOLOGY	-	1,401,454	500,000	500,000	30,000	(470,000)
311	WARD #1 PROJECTS	44,583	59,045	324,100	324,100	215,300	(108,800)
312	WARD #2 PROJECTS	53,776	36,964	269,600	269,600	134,500	(135,100)
313	WARD #3 PROJECTS	16,314	59,493	184,500	184,500	144,800	(39,700)
314	WARD #4 PROJECTS	17,324	12,695	241,700	241,700	217,500	(24,200)
315	WARD #5 PROJECTS	98,827	33,595	354,300	354,300	221,400	(132,900)
316	WARD #6 PROJECTS	143,340	104,123	422,400	422,400	358,700	(63,700)
317	WARD #7 PROJECTS	110,735	83,115	215,300	215,300	160,850	(54,450)
318	WARD #8 PROJECTS	16,709	44,833	485,400	485,400	223,600	(261,800)
319	WARD #9 PROJECTS	17,802	16,826	632,200	632,200	290,400	(341,800)
320	WARD #10 PROJECTS	37,190	53,047	185,000	185,000	157,300	(27,700)
340	CAPITAL IMPROVEMENTS A	6,206,272	8,958,350	19,845,900	19,845,900	12,513,900	(7,332,000)
344	2008A TIF BOND PROJECT (TIF #6)	16,216	-	-	-	-	-
345	KANE/DUPAGE FIRE IMPACT FEE	-	-	100,000	100,000	-	(100,000)
346	KENDALL/WILL FIRE IMPACT FEE	-	-	100,000	100,000	-	(100,000)
347	PUBLIC WORKS IMPACT FEE	-	-	50,000	50,000	-	(50,000)
348	2009 GO BOND PROJECT	3,163,173	-	-	-	-	-
349	2012A GO BOND PROJECT	14,743,481	10,000,329	7,465,400	7,465,400	-	(7,465,400)
352	2015 GO BOND PROJECT	-	-	2,225,000	2,225,000	-	(2,225,000)
401	BOND & INTEREST	23,845,177	80,981,080	14,433,200	14,433,200	11,569,500	(2,863,700)
410	LIBRARY BOND & INTEREST	1,264,514	346,952	1,255,200	1,255,200	1,248,400	(6,800)
504	AIRPORT	2,434,445	776,096	1,742,639	1,742,639	1,076,295	(666,344)
510	WATER & SEWER	33,489,399	59,565,225	49,968,321	49,968,321	49,152,538	(815,783)
520	MOTOR VEHICLE PARKING	1,412,257	1,025,906	1,462,187	1,462,187	1,342,058	(120,129)
530	TRANSIT CENTERS	2,479,958	2,292,012	4,595,544	4,595,544	2,998,373	(1,597,171)
550	GOLF OPERATIONS	1,946,965	1,521,743	2,298,521	2,298,521	1,770,710	(527,811)
601	PROP & CASUALTY INSURANCE	6,711,518	4,678,792	5,725,000	5,725,000	6,755,500	1,030,500

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2016

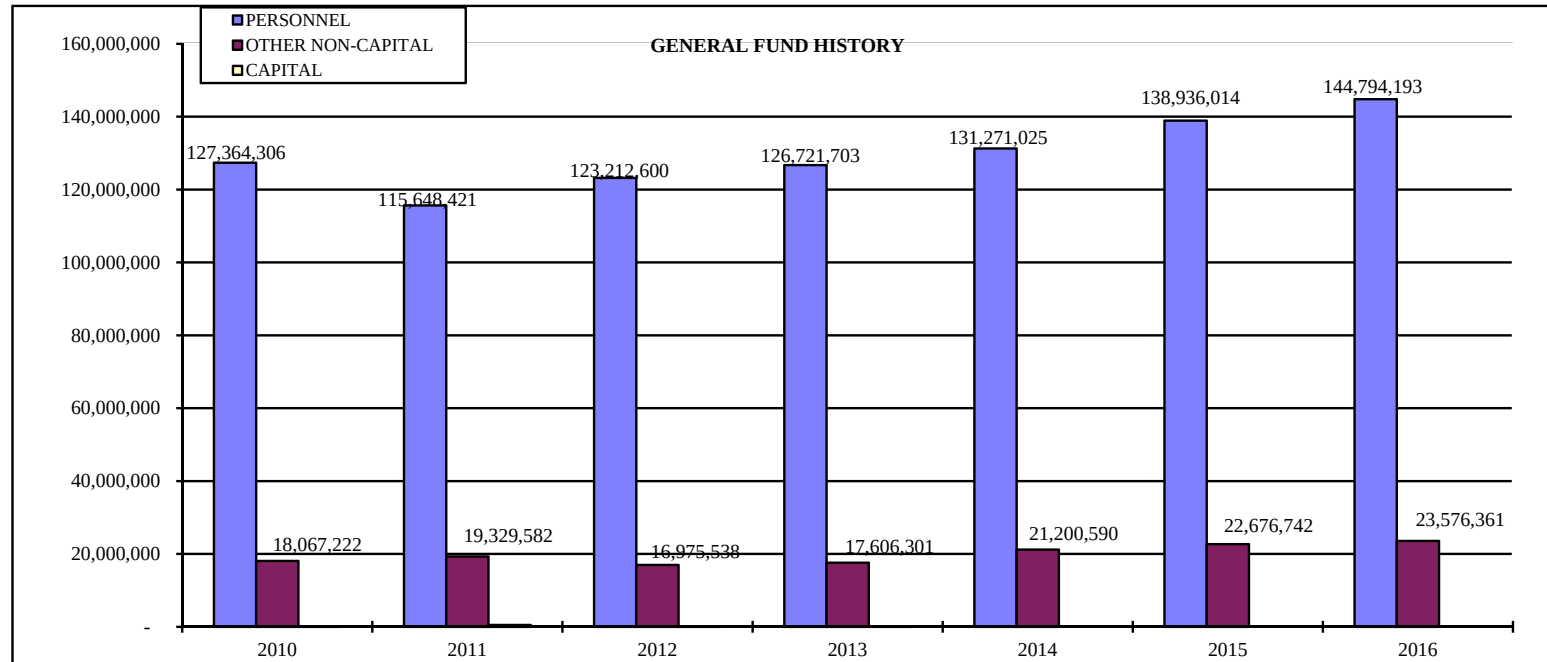
FUND NO.	FUND NAME	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
602	EMPLOYEE HEALTH INSURANCE	19,517,934	16,523,006	18,244,874	18,244,874	19,967,292	1,722,418
603	EMPLOYEE COMP BENEFITS	1,243,666	1,191,460	1,350,000	1,350,000	1,275,000	(75,000)
701	POLICE PENSION	12,474,191	12,218,848	14,360,200	14,360,200	14,464,400	104,200
702	FIREFIGHTERS' PENSION	10,670,801	10,539,398	12,209,400	12,209,400	12,279,400	70,000
704	RETIREE HEALTH INS TRUST	8,507,689	8,293,243	9,854,493	9,854,493	9,506,131	(348,362)
TOTAL		<u>356,381,291</u>	<u>412,732,817</u>	<u>421,651,352</u>	<u>421,998,852</u>	<u>410,032,931</u>	<u>(11,618,421)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS

	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015	BUDGET 2016
PERSONNEL	122,570,695	127,364,306	115,648,421	123,212,600	126,721,703	131,271,025	138,936,014	144,794,193
OTHER NON-CAPITAL	18,774,258	18,067,222	19,329,582	16,975,538	17,606,301	21,200,590	22,676,742	23,576,361
CAPITAL	-	70,352	504,500	13,777	46,000	-	-	-
TOTAL	141,344,953	145,501,880	135,482,503	140,201,915	144,374,004	152,471,615	161,612,756	168,370,554



CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS



	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015	BUDGET 2016
<u>PERSONNEL</u>	122,570,695	127,364,306	115,648,421	123,212,600	126,721,703	131,271,025	138,936,014	144,794,193
% OF TOTAL	86.72%	87.53%	85.36%	87.88%	87.77%	86.10%	85.97%	86.00%
INCREASE	3,058,244	4,793,611	(11,715,885)	7,564,179	3,509,103	4,549,322	7,664,989	5,858,179
% INCREASE	2.56%	3.91%	-9.20%	6.54%	2.85%	3.59%	5.84%	4.22%
<u>OTHER NON-CAPITAL</u>	18,774,258	18,067,222	19,329,582	16,975,538	17,606,301	21,200,590	22,676,742	23,576,361
% OF TOTAL	13.28%	12.42%	14.27%	12.11%	12.19%	13.90%	14.03%	14.00%
INCREASE	(4,722,674)	(707,036)	1,262,360	(2,354,044)	630,763	3,594,289	1,476,152	899,619
% INCREASE	-20.10%	-3.77%	6.99%	-12.18%	3.72%	20.41%	6.96%	3.97%

**CITY OF AURORA, ILLINOIS
2016 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**

	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015	BUDGET 2016
<u>CAPITAL</u>	-	70,352	504,500	13,777	46,000	-	-	-
% OF TOTAL	0.00%	0.05%	0.37%	0.01%	0.03%	0.00%	0.00%	0.00%
INCREASE	(35,834)	70,352	434,148	(490,723)	32,223	(46,000)	-	-
% INCREASE	-100.00%	0.00%	617.11%	-97.27%	233.89%	-100.00%	0.00%	0.00%
 <u>TOTAL</u>	 141,344,953	 145,501,880	 135,482,503	 140,201,915	 144,374,004	 152,471,615	 161,612,756	 168,370,554
% OF TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
INCREASE	(1,700,264)	4,156,927	(10,019,377)	4,719,412	4,172,089	8,097,611	9,141,141	6,757,798
% INCREASE	-1.19%	2.94%	-6.89%	3.48%	2.98%	5.61%	6.00%	4.18%

CITY OF AURORA, ILLINOIS
2016-2020 NON-CAPITAL DECISION PACKAGES

Fund	Department/Division Name	Decision Package Name	2016	2017	2018	2019	2020	Total
101-General Fund								
1102 Law		Graduate Intern	29,500	18,200	0	0	0	47,700
1220 Human Resources		Upgrade Civil Service Assistant to HR Generalist	9,500	9,800	10,100	10,500	10,900	50,800
1230 Information Technology		Camera System Consolidation	75,000	88,800	31,300	31,300	31,300	257,700
		Transit Centers	25,000	11,200	4,700	4,700	4,700	50,300
1231 Communications		Upgrade the Assist. Radio Specialist to Radio Comm. Specialist	-15,200	-15,200	-15,200	-15,200	-15,200	-76,000
1233 Police Technical Services		Wireless Access Point Migration and Upgrades	29,000	0	0	0	0	29,000
1240 City Clerk		Digital Imaging	35,000	0	0	0	0	35,000
1302 Community Services Admin		Neighborhood Group Support	112,500	115,900	119,400	122,900	126,600	597,300
1716 Police HQ Campus Maintenance		Caulking/Sealant Throughout Campus	10,000	10,000	0	10,000	0	30,000
1716 Police HQ Campus Maintenance		APD Training & Support Building Painting	15,000	0	0	0	0	15,000
1727 Property Standards		Upgrade Account Clerk I to Customer Service Rep	6,900	7,000	7,200	7,500	7,800	36,400
1745 Animal Control		Rooftop Heating/Air Conditioning Unit for Animal Control	15,000	0	0	0	0	15,000

Fund	Department/Division Name	Decision Package Name	2016	2017	2018	2019	2020	Total
1745 Animal Control		Consulting Fees for Rescue Coordinator	19,000	0	0	0	0	19,000
1820 Building & Permits		Upgrade Plan Examiner to Sr. Plan Examiner	7,500	7,700	7,900	8,200	8,500	39,800
1820 Building & Permits		On-Line Business License Processing Module	4,900	700	700	700	700	7,700
1840 Planning & Zoning		College Intern-Seasonal	13,200	13,700	14,200	14,700	15,200	71,000
3033 Fire		Upgrade Administrative Aide to Office Coordinator	12,600	13,000	13,500	14,000	14,500	67,600
3536 Police		Replace a Lieutenant with a Deputy Police Chief	32,100	33,300	34,400	35,600	36,800	172,200
3537 E911 Center		Manager of Emergency Communications-911	145,500	149,800	160,500	166,100	171,900	793,800
4040 Engineering		Resident Engineering and Inspection	30,000	0	0	0	0	30,000
		Revenue Inspection Fees	-40,000	0	0	0	0	-40,000
		Total	612,000	463,900	388,700	411,000	413,700	2,289,300
210-Library Fund								
1095 Library - Eola Branch		Replace Carpet at Eola Branch	120,000	0	0	0	0	120,000
		Total	120,000	0	0	0	0	120,000
211-Wireless 911 Surcharge Fee Fund								
1233 Police Technical Services		Annual Squad Laptop Replacement	186,000	186,000	186,000	186,000	186,000	930,000
		Total	186,000	186,000	186,000	186,000	186,000	930,000

Fund	Department/Division Name	Decision Package Name	2016	2017	2018	2019	2020	Total
255-SHAPE Fund								
3033 Fire		Vehicle Computer Tablets	10,400	0	0	0	0	10,400
		Total	10,400	0	0	0	0	10,400
340-Capital Improvement A Fund								
1232 MIS		Additional SAN (Disk Storage)	52,000	0	0	0	0	52,000
		General Fund	0	7,500	7,500	7,500	7,500	30,000
1232 MIS		Remodel MIS Area	130,000	0	0	0	0	130,000
1710 Central Services		Retaining Wall at 22 W. Park Place	19,000	0	0	0	0	19,000
1713 Customer Svc/Fire Station #8		Replace Concrete at Customer Service Center	10,000	0	0	0	0	10,000
1745 Animal Control		Replacement of Kennel Cages	35,000	35,000	35,000	0	0	105,000
		Total	246,000	42,500	42,500	7,500	7,500	346,000
510-Water & Sewer Fund								
1232 MIS		Proactive Water Fund Hardware Plan	33,400	0	0	0	0	33,400
2560 Water Billing		Update Water Meters & Reading Devices	890,000	890,000	0	0	0	1,780,000
2560 Water Billing		Random Testing of City Water Meters	15,000	15,000	15,000	15,000	15,000	75,000

Fund	Department/Division Name	Decision Package Name	2016	2017	2018	2019	2020	Total
4058	Water Production	PLC Replacement for Filters at the Water Treatment Plant	80,000	0	0	0	0	80,000
4058	Water Production	Replace Lime Silo Piping at Water Treatment Plant	72,000	0	0	0	0	72,000
4058	Water Production	Rehabilitate Two River Intake Pumps	80,000	0	0	0	0	80,000
4058	Water Production	Sodium Hypochlorite Bulk Storage Tank Liner	28,000	0	0	0	0	28,000
4058	Water Production	Update Water Main Distribution System Hydraulic Model	70,000	0	0	0	0	70,000
4058	Water Production	Sand Removal Basins for Well #20	40,000	0	0	0	0	40,000
4063	Water & Sewer Maintenance	Additional Computer Tech II (GIS Technician)	120,700	106,100	109,800	113,600	117,600	567,800
Total			1,429,100	1,011,100	124,800	128,600	132,600	2,826,200
530-Transit Center Fund								
4433	Transit Center - Route 25	Parking Machine Maintenance Contract	14,500	12,500	12,700	13,000	0	52,700
4433	Transit Center - Route 25	Web Office	11,000	11,000	11,000	11,000	11,000	55,000
Total			25,500	23,500	23,700	24,000	11,000	107,700
Grand Total			2,629,000	1,727,000	765,700	757,100	750,800	6,629,600

CITY OF AURORA, ILLINOIS
2016 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Overview

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds Section of the budget. Below is information on non-capital decision packages included in the 2016 City Budget with a provision of at least \$100,000 for the budget year. (Only 2016 costs are discussed below.)

General Fund (101)

Neighborhood Group Support, Community Services Division, \$112,500. This program will provide staff resources and mini-grants to support neighborhood group block parties and National Night Out events. Included in this program is a part-time Neighborhood Resource Coordinator.

Camera System Consolidation, Information Technology Division, \$100,000. This decision package will allow for standardization of the city’s camera systems. The cameras will be on a common platform that

is secure and universally accessible. The 2016 budget includes \$75,000 in the General Fund and \$25,000 in the Transit Centers Fund.

Manager of Emergency Communications-911, Police E911 Center Division, \$145,500. This position will assume the duties the Telecommunications Center previously performed by a police lieutenant. It will provide continuity with a trained, experienced emergency telecommunications professional who will assist with the implementation of the new CAD system. Also, the decision package will permit the reassignment of the lieutenant to responsibilities requiring a law enforcement professional.

Library Fund (210)

Replace Carpet at Eola Branch Library, \$120,000. The decision package provides for the replacement of the carpeting at the Eola Branch Library. It will improve the appearance and safety of the library facility.

Wireless 911 Surcharge Fund (211)

Annual Squad Laptop Replacement, Police Technical Services Division, \$186,000. Police vehicles will be outfitted with necessary computers to perform law enforcement duties. A third of the laptops will be replaced every three years.

CITY OF AURORA, ILLINOIS
2016 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

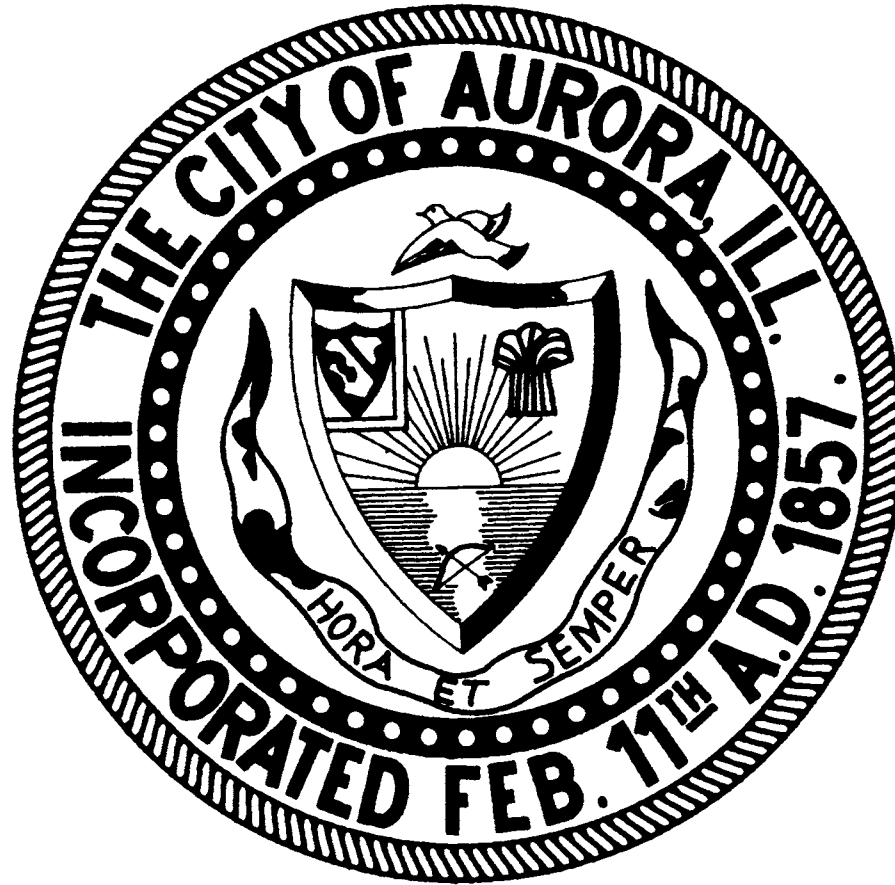
Capital Improvement A Fund (340)

Remodel MIS Area, Management Information Systems Division (MIS), \$130,000. This decision package will improve the efficiency of the workspace for the MIS Division and provide workstations for several more staff. Additional workspace for temporary staff and consultants will be needed for the ongoing Enterprise Resource Platform implementation project.

Water & Sewer Fund (510)

Update Water Meters & Reading Devices, Water Billing Division, \$890,000. This decision package allows for the purchase and installation of replacement water meters and meter reading devices throughout the city. It will also allow the city to continue to read meters by walking or driving past water meters while a fixed-base (antenna) system is considered.

Computer Tech II (GIS Technician), Water and Sewer Maintenance Division, \$120,700. This position will assist the Public Works Department with mapping projects. City divisions are becoming increasingly dependent on map-based information. The technician will permit maps to be more readily available to the city staff and, consequently, increase productivity.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
EXECUTIVE DEPARTMENT**

Mayor
Thomas J. Weisner

Boards & Commissions

Aldermen's Office



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Mayor's Office

2016 Budget

Mission

To provide leadership to ensure the residents and businesses of the City of Aurora receive high quality municipal services.

Major Functions

1. Oversee a municipal corporation with a budget of approximately \$410 million and a workforce of more than 1,000 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Establish policies and give direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	965,598	951,070	997,950
Other Non-Capital	116,966	123,564	113,146
Capital	-	-	-
Total	1,082,564	1,074,634	1,111,096

Staffing

Full-Time Positions

	2014	2015	2016
Mayor	1	1	1
Chief Management Officer	1	1	1
Asst. Chief of Staff	2	2	2
Management Analyst	1	1	1
Administrative Assistant I	1	1	1
Executive Secretary	1	1	1
TOTAL	<u>7</u>	<u>7</u>	<u>7</u>

Short-Term Goals (2016)

1. Implement a new citywide goal reporting tool.*
2. Implement a citywide recognition program for all employees to energize staff and increase innovation throughout the city.*
3. Maintain collaboration with local educational institutions, businesses, and not-for-profit organizations for educational incentives that will continue to grow cradle to career options for Aurora students.*
4. Continue to provide strategic direction for the citywide enterprise resource platform system implementation.
5. Evaluate the current asset inventory.

Long-Term Goals (2017 and Beyond)

1. Conduct quarterly strategic planning performance reviews (Ongoing).*
2. Improve the city's financial position (Ongoing).*

Mayor's Office

2016 Budget

3. Reduce violent crime by providing adequate funding and support for initiatives related to enforcement, prevention, intervention, and education (Ongoing).*
4. Increase citizen involvement in the city's decision-making processes (Ongoing).*
5. Promote policies, procedures, and initiatives to increase the efficiency and effectiveness of government operations (Ongoing).*
6. Promote partnerships with local businesses, labor unions, governments, community organizations, and public and private schools to improve the quality of life in the city (Ongoing).*

2015 Major Accomplishments

- Provided strategic direction for the citywide enterprise resource platform implementation.
- Reviewed and updated the city's liquor ordinance in cooperation with the Law Department and the City Clerk's Office.
- Worked with the Management Information Systems Division and the City Clerk's Office to conduct ongoing training and improvements to the electronic agenda system, including posting digital recordings of City Council meetings online, while continuously increasing efficiency, access, and usability for all users.
- Maintained collaboration with local educational institutions, businesses, and not-for-profit organizations for educational incentives to continue to grow cradle-to-career options for Aurora students.

2014 Major Accomplishments

- Launched two new boards and commissions: the Environmental Advisory Committee and the Indian American Heritage Advisory Board.
- Streamlined the boards and commissions appointment and reappointment process to increase efficiency, transparency, and access for residents and members.
- Worked with the Management Information Systems Division and the City Clerk's Office to conduct ongoing training and improvements to the electronic agenda system while continuously increasing efficiency, access and usability for all users.
- Maintained collaboration with local educational institutions, businesses, and non-profit organizations for educational incentives that will continue to grow cradle-to-career options for Aurora students.

Budget Highlights

The 2016 budget will permit the Mayor's Office to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Aldermen's Office

2016 Budget

Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action for the present and future well being of the community.

Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole.
 - The Finance Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to financial expenditures, tax levies, budgets, and other financial matters.
 - The Planning & Development Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to annexations and development.
 - The Government Operations Committee: Review and recommend approval or disapproval of requests for streetlights, traffic signage, parades, park usage, tag days, and resolutions or ordinances governing the city.
 - The Buildings, Grounds, & Infrastructure (BG&I) Committee: Review and recommend approval or disapproval of water production resolutions and requests for assistance with flooding problems.
2. Receive telephone calls from constituents, answer questions, take complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.
4. Meet with developers to discuss development.

5. Meet with citizens concerning special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,008,067	1,080,807	1,176,442
Other Non-Capital	62,073	88,606	86,014
Capital	-	-	-
Total	1,070,140	1,169,413	1,262,456

Staffing

Full-Time Positions

	2014	2015	2016
Chief of Staff	1	1	1
Administrative Aide	3	3	3
Confidential Secretary	1	1	1
Subtotal - Full-Time Positions	5	5	5

Part-Time Positions

	2014	2015	2016
Alderman	12	12	12
Subtotal - Part-Time Positions	12	12	12
TOTAL	17	17	17

Aldermen's Office

2016 Budget

Short-Term Goals (2016)

1. Increase the number of neighborhoods hosting block parties by 50% by distributing block party applications at ward meetings and posting information in the Aurora Borealis newsletter and at other community events.*
2. Review and discuss bi-monthly three city ordinances pertaining to peddlers, solicitation, snow plowing, animal control, mowing, parking, crime-free housing, noise, and garbage.*
3. Improve community outreach by inviting Community Service Officers, aldermen, and department and division staff members to block parties and neighborhood group meetings.
4. Review and update ward-specific databases on a regular basis to remove or correct invalid addresses to reduce postage costs.

Long-Term Goals (2017 and Beyond)

1. Seek out new and innovative ways to serve the community (2017).*
2. Reduce postage costs by combining mailings and utilizing post cards (2017).*
3. Increase training hours by 40% (2017).

2015 Major Accomplishments

- Cross trained staff on the preparation of committee meeting agendas, recommendations, and minutes.
- Implemented an online block party application form.

2014 Major Accomplishments

- Created monthly and yearly checklists of ward projects for the aldermen.
- Successfully reviewed two ordinances per month at staff meetings.
- Provided learning opportunities for a college intern.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Staff Performance</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Neighborhood & Ward Meetings	14	30	42	50
Neighborhood Clean-Up & Shred Events	13	15	15	15
Community News Items Published	20	20	7	20
Minutes for Standing Committees	103	115	103	105
Agendas for Standing Committees	103	115	103	105
Meeting/Event Announcement Flyers Distributed	68,400	70,000	53,772	70,000
Correspondence Issued	164	1,500	350	500
Total Active Community Resource Requests Processed	539	700	408	500
Block Party Applications Processed	47	75	55	80
Aldermen's Info Guides Issued	530	400	128	700
Training and Development Hours	300	350	115	130

Aldermen's Office

2016 Budget

Performance Measures (Continued)

			2015	
	2014	2015	Estimated	2016
<u>Committee Agenda Items</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Planning & Development	130	200	130	200
Finance	300	350	300	350
Government Operations	300	350	300	350
BG&I	90	100	90	100
Total	820	1,000	820	1,000

Budget Highlights

The 2016 budget will permit the Aldermen's Office to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Boards & Commissions

Major Functions

1. Civil Service Commission
2. Planning Commission
3. Zoning Board of Appeals
4. Housing Authority Board
5. FoxWalk Review Committee

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	43,242	65,551	87,563
Other Non-Capital	609,184	515,343	857,741
Capital	-	-	-
Total	652,426	580,894	945,304

2016 Budget

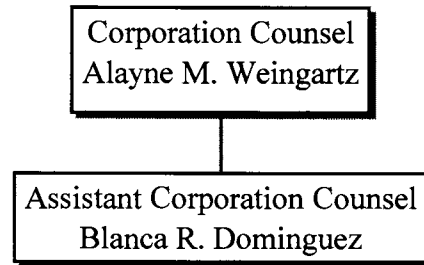
Staffing

<u>Commissioners/Board Members</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Civil Service Commission	5	5	5
Planning Commission	13	13	13
Zoning Board	6	6	6
FoxWalk Review Committee	10	10	10
Housing Authority	7	7	7
TOTAL	<u>41</u>	<u>41</u>	<u>41</u>

Budget Highlights

The 2016 budget will permit the Boards and Commissions Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
LAW DEPARTMENT**





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Law Department

2016 Budget

Mission

To provide the elected officials and staff of the City of Aurora with legal advice and representation in an efficient and timely manner, and in accordance with the city code.

Major Functions

1. Provide legal advice to city elected officials and staff as provided in the city code.
2. Represent city elected officials and staff in all applicable courts of law.
3. Prepare ordinances and resolutions for City Council approval.
4. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
5. Represent the city's interests in labor negotiations and arbitration.
6. Represent the city's interests before administrative code hearing officers as well as the required follow-up in circuit court.
7. Represent the city's interests in seizure and impoundment hearings and follow-up in circuit court on administrative appeals.
8. Prosecute City Code violations in Aurora Branch Court.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	580,523	586,188	635,872
Other Non-Capital	395,993	436,186	435,556
Capital	-	-	-
Total	976,516	1,022,374	1,071,428

Staffing

Full-Time Positions

	2014	2015	2016
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	1	1	1
Office Coordinator	1	1	1
Legal Secretary	0	1	1
Subtotal - Full-Time Positions	3	4	4

Part-Time Positions

Legal Secretary	1	0	0
Subtotal - Part-Time Positions	1	0	0
TOTAL	4	4	4

Law Department

2016 Budget

Short-Term Goals (2016)

1. Draft and post standardized legal forms on the city's intranet site.*
2. Review the annual tax levy rates in special service areas to ensure that the funds are sufficient to provide the special services.

Long-Term Goals (2017 and Beyond)

1. Conduct comprehensive reviews and revisions to the Aurora City Code (Ongoing).

2015 Major Accomplishments

- Created an electronic Freedom of Information Act request form in conjunction with the Public Information Division.
- Assisted city departments in implementing policies and procedures regarding code enforcement to ensure conformance with recent changes in state laws.
- Worked with the Property Standards Division to streamline the adjudication system in regards to hearing officer referrals and circuit court filings through the enterprise resource platform.

2014 Major Accomplishments

- Researched and filed eleven demolition cases.
- Exceeded the number of FOIA requests processed over the previous year by approximately 25%.

- Facilitated the establishment of Special Service Areas 173, 176, 177, 178, and 179.
- In conjunction with the Property Standards Division, completed the demolition of two dilapidated structures approved by the circuit court.

Performance Measures

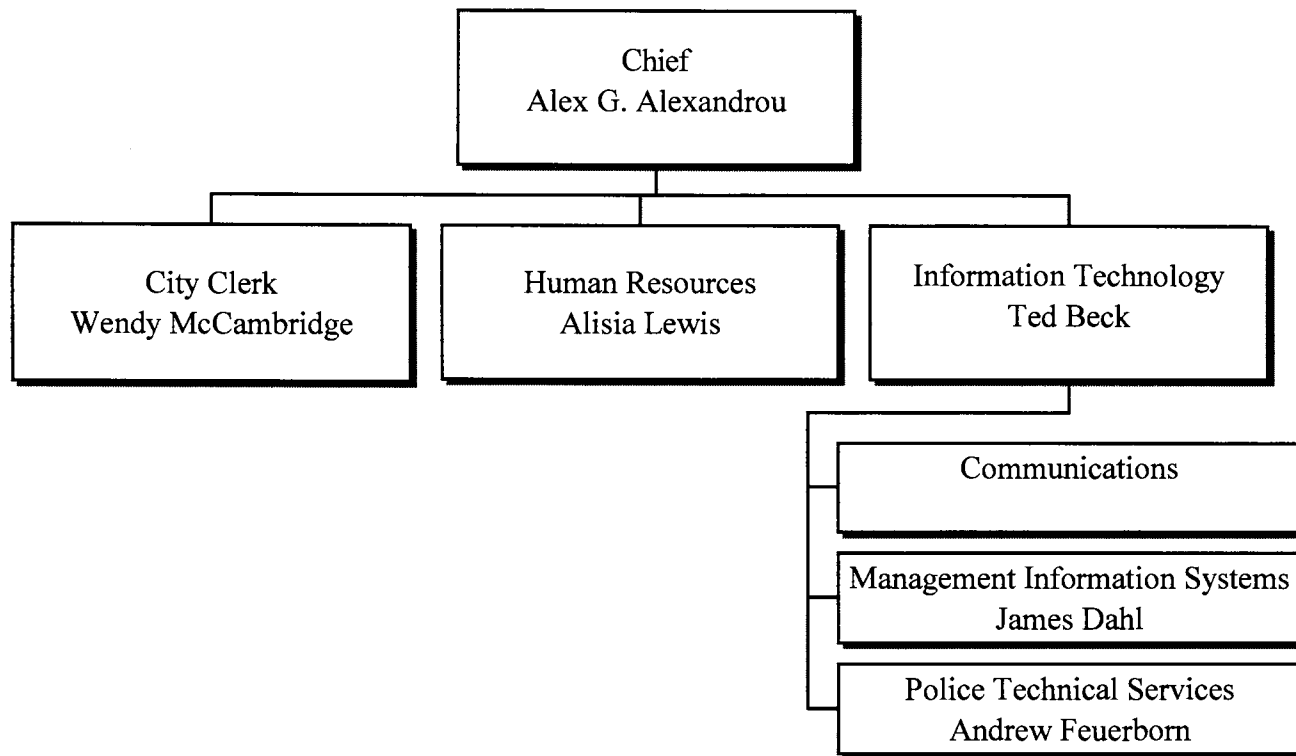
			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Avg. Number of Days to Respond to FOIA Requests	2.5	2.5	2.5	2.5
FOIA Requests Processed	1,141	900	1,322	1,200
Housing Code Collections	\$187,984	\$185,000	\$165,800	\$165,800
Housing Code Cases Filed	720	600	535	600
Criminal Nuisance Cases Filed	6	5	9	5
Animal Control Cases Filed	11	10	26	10
Demolition Cases	11	10	11	5
Pawn Shop Brokers	6	0	9	2

Budget Highlights

The 2016 budget will permit the Law Department to maintain the service level of the prior year.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
ADMINISTRATIVE SERVICES DEPARTMENT**





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Administrative Services Administration

2016 Budget

Mission

To coordinate the effective and efficient operations of the Human Resources, Information Technology, Communications, Management Information Systems, Police Technical Services, and City Clerk Divisions for the City of Aurora.

Major Functions

1. Provide excellent human resources customer service to all employees as well as the public.
2. Oversee the activities of the Civil Service Commission in the application of all civil service rules and regulations.
3. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred provider organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
4. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured programs.
5. Oversee the coordination of all citywide information technology, radio telecommunications, and telephone functions.
6. Ensure the availability of all voice, data, and public safety communications services to city employees, city residents, businesses, and government entities.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	287,566	294,752	299,785
Other Non-Capital	(672)	6,916	5,600
Capital	-	-	-
Total	286,894	301,668	305,385

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Chief Admin. Services Officer	1	1	1
Administrative Aide	1	1	1
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2016)

1. Significantly reduce the number of workplace accidents by offering more safety training seminars through the workers' compensation carrier.*
2. Increase intra-departmental communication and project management through the use of the electronic dashboard.*

Administrative Services Administration

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Develop a strategy for enhanced organizational learning to encourage employee innovation (Ongoing).*
2. Update the tests for city positions (Ongoing).

2015 Major Accomplishments

- Implemented the results of the Information Technology Division's organizational study.
- Implemented the results of the health insurance request for proposals.
- Tracked departmental tasks through the new electronic dashboard.

2014 Major Accomplishments

- Established a paperless online insurance open enrollment for all city employees and dependents.
- Selected a new information technology operating platform for public safety.

Performance Measures

Refer to the divisions of the Administrative Services Department for performance measures: Human Resources, Information Technology, Communications, Management Information Systems, Police Technical Services, and City Clerk.

Budget Highlights

The 2016 budget will permit the Administrative Services Administration Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Human Resources Division

2016 Budget

Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

Major Functions

1. Provide quality training to improve the skills and performance of city employees.
2. Develop management's skills for dealing with difficult personnel problems.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Administer union contracts.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Recruit qualified employees for open positions within the city.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Establish and maintain eligibility lists for civil service positions as required to meet the city's needs.
10. Conduct promotional examinations for the police sergeant and lieutenant ranks as well as the fire lieutenant and captain ranks.

11. Conduct police officer and firefighter entry testing.
12. Review and update the civil service tests based upon revised job descriptions.
13. Administer the city's compensation, health, and benefits plans.
14. Administer occupational healthcare, return-to-work/light duty programs and evaluate, negotiate, and settle or clear litigated and non-litigated workers' compensation claims through the use of third-party administrators and defense counsel.
15. Maintain legally required documentation on all city employees.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	716,259	877,157	1,009,022
Other Non-Capital	389,944	390,420	427,170
Capital	-	-	-
Total	1,106,203	1,267,577	1,436,192

Human Resources Division

2016 Budget

Staffing

<u>Full-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Director	1	1	1
Assistant Director	1	1	1
HR Generalist	2	2	3
Confidential Secretary	1	1	1
Subtotal - Full-Time Positions	5	5	6
<u>Seasonal Positions</u>			
Intern	0	25	25
Subtotal - Seasonal Positions	0	25	25
TOTAL	5	30	31

Short-Term Goals (2016)

1. Update the job descriptions for all city positions.
2. Review the current Human Resources policies for accuracy and compliance.
3. Establish a succession plan for each department and division.

Long-Term Goals (2017 and Beyond)

1. Implement best practices in performance management to improve accountability, employee morale, and organizational efficiencies (Ongoing).*

2015 Major Accomplishments

- Researched new polygraph vendors for applicant testing.
- Established an online application and tracking process.
- Administered promotional tests for fire captains and lieutenants.
- Utilized an outside vendor for online application and testing for entry level police cadets and police officers.
- Reviewed and updated as needed all entry level and promotional tests.

2014 Major Accomplishments

- Reviewed emerging human resources technology systems for potential implementation.
- Conducted a formal compensation study.
- Administered the city health insurance plans in accordance with the new federal health care regulations.

Human Resources Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Health/Wellness Seminars Provided	10	15	12	20
Percentage of Supervisors Trained in Performance Appraisal Program	100%	N/A	N/A	N/A
Safety Awareness Seminars Provided	0	4	6	10
Management Training Participants	250	300	250	300
Customized Training Participants	60	70	45	50
Computer Training Participants	160	150	95	100
Personnel Requisitions Processed	80	100	81	100
New Hires Processed-Regular	58	50	44	60
New Hires Processed-Seasonal	140	140	114	120
Workers Comp. Claims Processed	267	250	219	250
Workers Comp. Claim Settlements	10	20	20	20
Employees Completing Professional Training Programs	300	800	225	600
Percentage of Departments Completing Performance Appraisals	70%	100%	60%	90%

Budget Highlights

The 2016 budget will permit the Human Resources Division to upgrade the Civil Service Assistant to an HR Generalist. The upgraded position will have continued oversight and opportunity to work with a team to accomplish the increased demands of the position.

* Linked to the city's strategic plan.

Information Technology Division

2016 Budget

Mission

To unify all citywide information technology (IT) purchasing, installation, operations, and maintenance activities; to provide systematic technology growth within the constraints of the budget; and, to ensure compliance with a uniform code of operational procedures.

Major Functions

1. Maximize availability of all voice, data, and public safety communications services to city residents, businesses, and government entities.
2. Coordinate all technology operations within the City of Aurora.
3. Map both short-term and long-term IT strategies.
4. Serve as the city's official representative to national and regional technology councils.
5. Negotiate technology contracts and ensure compliance.
6. Coordinate technology pilot projects.
7. Serve as the city's representative on the OnLight Aurora Board.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	338,458	524,117	576,828
Other Non-Capital	88,279	58,684	228,886
Capital	-	-	-
Total	426,737	582,801	805,714

Staffing

Full-Time Positions

	2014	2015	2016
Chief Technology Officer	1	1	1
IT Business Analyst	0	1	1
IT Security Officer	0	1	1
Administrative Aide	1	1	1
TOTAL	2	4	4

Information Technology Division

2016 Budget

Short-Term Goals (2016)

1. Converge all city surveillance camera systems, including video and still cameras, onto a common platform.*
2. Begin implementation of the public administration and public safety enterprise resource platforms (ERP).*
3. Improve the methodology of how IT projects are chosen and implemented.
4. Begin the citywide process and workflow mapping.

Long-Term Goals (2017 and Beyond)

1. Continue with the work flow and business process review in preparation for replacing the public administration ERP (2017).*

2015 Major Accomplishments

- Aligned the IT strategic plan with the strategic plan of the city.
- Continued with the expansion of the fiber optic network.

2014 Major Accomplishments

- Selected a consultant to facilitate the city's ERP selection.
- Updated the Information Technology Division's strategic plan.
- Implemented an integrated internal training program.
- Developed a citywide strategy and supporting policy for managing mobile and personal devices.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Policies Rewritten	0	5	7	5
Strategic Plans Updated	1	1	1	1
Processes Created for New Project Evaluation & Priority Setting	1	1	1	1

Budget Highlights

The 2016 budget will permit the Information Technology Division to begin the transition of older surveillance camera systems to a common platform. The new system consolidation will standardize the cameras and enforce a policy for data retention.

* Linked to the city's strategic plan.

Communications Division

2016 Budget

Mission

To consolidate citywide communications for the benefit of residents and city employees, and to leverage purchasing opportunities.

Major Functions

Manage city communications platforms to include:

- a. Citywide radio communication system.
- b. Cellular services.
- c. Administrative telephone system.
- d. 911 services.
- e. Fire station alerts.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	266,609	264,064	238,835
Other Non-Capital	594,215	972,595	904,106
Capital	-	-	-
Total	860,824	1,236,659	1,142,941

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Radio/Communications Specialist	1	1	2
Asst Radio/Communications Specialist	1	1	0
TOTAL	2	2	2

Short-Term Goals (2016)

1. Develop a request for proposals (RFP) to replace the traditional telephone trunk circuits with newer Voice Over Internet Protocol (VOIP) circuits.
2. Select a vendor and transition to a new VOIP circuit system.

Long-Term Goals (2017 and Beyond)

1. Update both intergovernmental agreements (IGA) and memorandums of understanding (MOU) with agencies that we interoperate with for public safety.

2015 Major Accomplishments

- Coordinated a citywide communications plan.
- Continued with the audit of the leased line carrier costs.
- Successfully upgraded the VOIP infrastructure to be fully geographically redundant with the latest software.

Communications Division

2016 Budget

2014 Major Accomplishments

- Expanded coverage of the public safety radio system to a minimum of two additional school buildings.
- Implemented the newest software for the VOIP telephone system.
- Moved the VOIP to a fully virtualized platform.
- Fully integrated the VOIP system and video conferencing system.

Performance Measures

	2014	2015	2015	2016
	Actual	Budget	Estimated	Budget
FCC Licenses Updated/Renewed	2	4	2	4
Radio System IGA/MOU Updated	1	3	1	3
VOIP Systems Upgraded	1	1	1	1

Budget Highlights

The 2016 budget will permit the Communications Division to maintain the service level of the prior year.

*Linked to the city's strategic plan.

Management Information Systems Division

2016 Budget

Mission

To support all City of Aurora departments with their computer hardware and software needs, and to provide them with the latest technology available within the constraints of the budget. In addition, we strive to consistently expand our services to meet the needs of computer users in a proactive and efficient manner.

Major Functions

1. Provide day-to-day computer operations and support for all city sites, divisions, and departments.
2. Perform upgrades to the IBM iSeries operating system, FIS Public Sector system, personal computers, and miscellaneous systems as needed.
3. Maintain the citywide computer network that includes computer and communications access for all city employees.
4. Identify and introduce computer systems and technologies that increase the efficiency of users.
5. Act as liaison between vendor technical support and other departments and divisions.
6. Develop and maintain the city's land management system and geographical information systems (GIS).
7. Act as liaison between the IT Department and OnLight Aurora.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,413,350	1,390,821	1,461,344
Other Non-Capital	1,444,578	1,837,846	1,914,466
Capital	24,367	-	-
Total	2,882,295	3,228,667	3,375,810

Staffing

Full-Time Positions

	2014	2015	2016
Director	1	1	1
Network Specialist	1	1	1
Network Analyst	1	0	0
Computer Systems Analyst	3	3	3
Computer Systems Technician	1	1	1
GIS Land Analyst	1	1	1
Computer Technician II	2	2	2
Subtotal - Full-Time Positions	10	9	9

Part-Time Positions

College Intern	1	1	1
Subtotal-Part-Time Positions	1	1	1

Seasonal Positions

GIS Temporary	1	1	1
Subtotal-Part-Time Positions	1	1	1

TOTAL	12	11	11

Management Information Systems Division

2016 Budget

Short-Term Goals (2016)

1. Complete Phase I of the core network optical switch refresh.*
2. Complete Phase III of the GIS Online project.*

Long-Term Goals (2017 and Beyond)

1. Complete Phase II of the core network optical switch refresh (2017).*
2. Complete the implementation of the public administration enterprise resource platform (2017).*
3. Complete Phase III of the core network optical switch refresh (2018).*

2015 Major Accomplishments

- Completed Phase II of the GIS Online project.
- Upgraded the analog meeting audio recording system with digital file conversion for postings on the city website.
- Completed the replacement of signature tablets in all ambulances.
- Terminated optical fiber and installed switches at three additional water towers for the installation of security cameras.
- Converted to city-owned Internet Protocol addresses.
- Implemented a new video recording system at the Route 25 Transit Center and the Lincoln Avenue parking lot.

2014 Major Accomplishments

- Worked with all city divisions to complete a citywide needs analysis.
- Added the Aurora Airport to the city GIS mapping system.
- Implemented backup servers/storage area network in the disaster recovery site.
- Replaced the computers at the Fire Department.
- Replaced the high-end workstations required by the city's sign shop.
- Completed Phase I of the GIS online project.
- Worked with the Police Technical Services Division to activate fiber infrastructure that was constructed in 2013.

Management Information Systems Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Staff				
Training and Development Hours	705	600	577	400
Integration				
External E-Mail Accounts	553	600	605	610
Personal Computers	512	520	571	580
Laptop Computers	170	170	159	160
Tablet Computers	75	80	112	120
City Sites on the Network	59	59	59	59
Legacy Systems Replaced	4	2	3	2
New Technology Introduced	3	2	2	1
Miles of Optical Fiber Installed	12	2	0	0
Average Days to Complete				
Customer Service Requests	1.6	1.6	1.5	1.5
Verify Data on City Parcels	6,000	6,000	6,000	6,000

Budget Highlights

The 2016 budget will permit the Management Information Systems Division to implement a proactive plan to replace computer hardware in the Water & Sewer Maintenance and Water Production Divisions. In addition, the storage area network will be increased and the division's workspace will be remodeled to maximize efficiency.

* Linked to the city's strategic plan.

Police Technical Services Division

2016 Budget

Mission

To provide 24/7/365 mission-critical technical support to the city's public safety departments; to ensure that the most critical applications and equipment are available at all times for 911 call handling, police/fire/ambulance dispatching, police report writing, arrestee processing, and criminal and accident investigations; and, to provide both proven and innovative technology solutions to the city's public safety departments, facilitating the most efficient and effective delivery of services to Aurora's citizens and visitors.

Major Functions

1. Provide 24/7/365 support of all mission-critical technology employed by the city's public safety entities. Critical functions supported include:
 - Answering 911 calls.
 - Dispatching police/fire/ambulance services.
 - Capturing and storing electronic arrestee photos and fingerprints.
 - Managing police and fire electronic records.
 - Supporting electronic field-based police reporting via mobile data terminals and access to local, state, and federal crime information systems and other related agencies.
2. Provide network support for the citywide radio communication system.
3. Administer voice and data connections between the city and other remote entities including the FBI, the Illinois State Police, Bureau of Identification, Illinois Criminal History Database, Illinois

Secretary of State, North Aurora Police, Aurora fire stations, and a variety of other organizations.

4. Identify, evaluate, and implement new technologies based on input from end-users and technical staff to deliver more effective and efficient public safety services to the public.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,003,349	980,205	1,041,411
Other Non-Capital	803,402	1,173,810	966,500
Capital	-	-	-
Total	1,806,751	2,154,015	2,007,911

Staffing

Full-Time Positions

	2014	2015	2016
Director	1	1	1
Information Systems Coordinator	1	1	1
Computer Network Administrator	2	2	2
Systems Analyst	2	2	2
Confidential Secretary	1	1	1
Help Desk Technician	1	1	1
TOTAL	8	8	8

Police Technical Services Division

2016 Budget

Short-Term Goals (2016)

1. Evaluate the remaining Police and Fire Departments' legacy enterprise systems, secondary applications, and data stores to identify which systems need to be replaced, upgraded, discontinued, or carried forward in preparation for the new computer-aided dispatch/records management system (CAD/RMS) replacement project.*

Long-Term Goals (2017 and Beyond)

1. Migrate the Police and Fire Departments to the new CAD/RMS, including the integration of any third-party systems (2017).*
2. Purchase and install the next generation of networking equipment for the local area network/wide area network (2017).
3. Evaluate the impact text-to-911 will have on existing system life cycles.

2015 Major Accomplishments

- Assisted the Police Department with the procurement of a new computer-based crash reconstruction system.
- Assisted the Police Department with the vetting of a new covert digital video system.
- Implemented the text-to-911 services in coordination with surrounding 911 call centers.
- Completed the product selection and contract negotiation phases of the CAD/RMS and enterprise resource platform replacement project.

- Evaluated the life cycles of the Police and Fire Departments' core legacy enterprise system in preparation for replacement and/or integration into the new CAD/RMS purchase.
- Purchased and installed the replacement data de-duplication backup and restore solution.
- Provided the Police Department with access to digital mugshots from their mobile units in the field.
- Provided the States Attorney's Office with remote access to digital police records.

2014 Major Accomplishments

- Enhanced firewall security for better compliance and data prevention and control.
- Fully implemented and expanded upon the new blade server for centralized deployment and management of new physical and virtual servers.
- Completed the needs assessment and request for information phases and initiated the request for proposal phase of the CAD/RMS project.
- Developed a number of crime reporting and mapping tools for the Police Department.
- Upgraded the electronic fingerprint capture system for processing arrestees.
- Modified the document imaging system to accept electronic personnel files.
- Upgraded the document imaging system and initiated a project to provide the States Attorney's Office with remote access to digital police records.
- Upgraded the electronic photo capture system.

Police Technical Services Division

2016 Budget

- Coordinated the selection of a text-to-911 vendor and completed the technical preparations necessary for implementation.
- Upgraded the Evidence Unit's digital evidence storage.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Staff				
Training and Development Hours	324	320	324	320
Integration				
External E-Mail Accounts	402	402	438	438
Personal Computers Supported	310	310	310	310
Laptop Computers Supported	211	211	220	220
City Sites Supported (includes radio equipment at tower/fire facilities and satellite offices)	18	18	20	20
Legacy Systems Replaced	4	1	4	1
New Technology Introduced	5	6	5	6
Non-City Sites Supported	1	1	1	1
Physical Servers Maintained	59	59	59	59
Virtualized Servers Maintained	51	55	51	55
Server Clusters Maintained	9	9	9	9
Dispatch Center -				
Virtual PCs Maintained	13	13	13	13
Physical PCs Maintained	65	65	65	65
Systems Performance				
CAD/Records System Up-Time	99.999%	99.999%	99.999%	99.999%
Network Up-Time	99.999%	99.999%	99.999%	99.999%
External E-Mail Up-Time	99.999%	99.999%	99.999%	99.999%
File & Print Sharing Up-Time	99.999%	99.999%	99.999%	99.999%

Budget Highlights

The 2016 budget will permit the Police Technical Services Division to implement an annual squad laptop replacement program. In addition, the division will be able to implement the Police and Fire Departments' first new computer-aided dispatch and enterprise records systems in nearly 25 years. The project is anticipated to be a two-year project affecting nearly every aspect of Police and Fire Department operations. These items will improve efficiency and effectiveness of the city's public safety departments.

* Linked to the city's strategic plan.

City Clerk's Office

2016 Budget

Mission

To act as a direct link between residents and their local government, and to maintain all official city documents.

Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of documents.
4. Coordinate and update the Aurora Code of Ordinances.
5. Administer the filing and maintenance of city and county economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Work with city departments to establish records management systems to ensure compliance with the State of Illinois Archives Department for the disposal of appropriate documents.
7. Process applications for city liquor, carnival, circus, and music festival licenses.
8. Issue peddler and raffle licenses.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	239,027	241,379	257,045
Other Non-Capital	125,126	143,702	163,142
Capital	-	-	-
Total	364,153	385,081	420,187

Staffing

Full-Time Positions

	2014	2015	2016
City Clerk	1	1	1
Deputy City Clerk	1	1	1
TOTAL	2	2	2

Short-Term Goals (2016)

1. Continue with citywide improvement of compliance with the Local Records Act.*
2. Create a new policy for training city staff on records retention in accordance with the Local Records Act.*
3. Improve the application and permit process for all permits issued by the City Clerk's Office.*
4. Digitize the microfilmed records that are maintained by the City Clerk's Office.*

City Clerk's Office

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Continue to work with the MIS Division to implement a process that integrates departmental involvement in licenses issued by the City Clerk's Office (2017).*
2. Continue to digitize all records for permanent electronic archival, thereby improving accessibility and efficiency (Ongoing).*

2015 Major Accomplishments

- Updated the division's webpage to improve efficiency for all users.
- Updated Chapter 32 of the city's Code of Ordinances to improve the application and permit process regarding peddlers/solicitors.
- Worked with multiple city departments to improve monitoring, compliance, and enforcement of the peddlers and solicitor's ordinance.
- Continued to electronically archive records for more effective and efficient accessibility.

2014 Major Accomplishments

- Worked with city departments to improve monitoring, compliance, and enforcement of the City of Aurora's peddling and solicitation ordinance.
- Utilized the enterprise resource platform to manage all permits issued by the City Clerk's Office, improve accessibility of information, and increase effectiveness and efficiency.
- Worked with the city departments to improve records retention in accordance with the Local Records Act.

- Continued to electronically archive records for more effective and efficient accessibility.
- Continued to update the webpage to improve public accessibility to information and forms.
- Provided an informational session for city boards and commissions regarding the Open Meetings Act and applicable state laws.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Resolutions Processed	344	350	361	350
Ordinances Processed	99	100	108	100
Liquor Licenses Issued	168	170	168	170
Permits Issued:				
Temporary Liquor Permits	36	40	36	40
Music Festival Licenses	8	8	8	8
Carnival Licenses	3	5	3	5
Raffle Permits	41	40	41	40
Peddlers Registered	115	170	115	100

City Clerk's Office

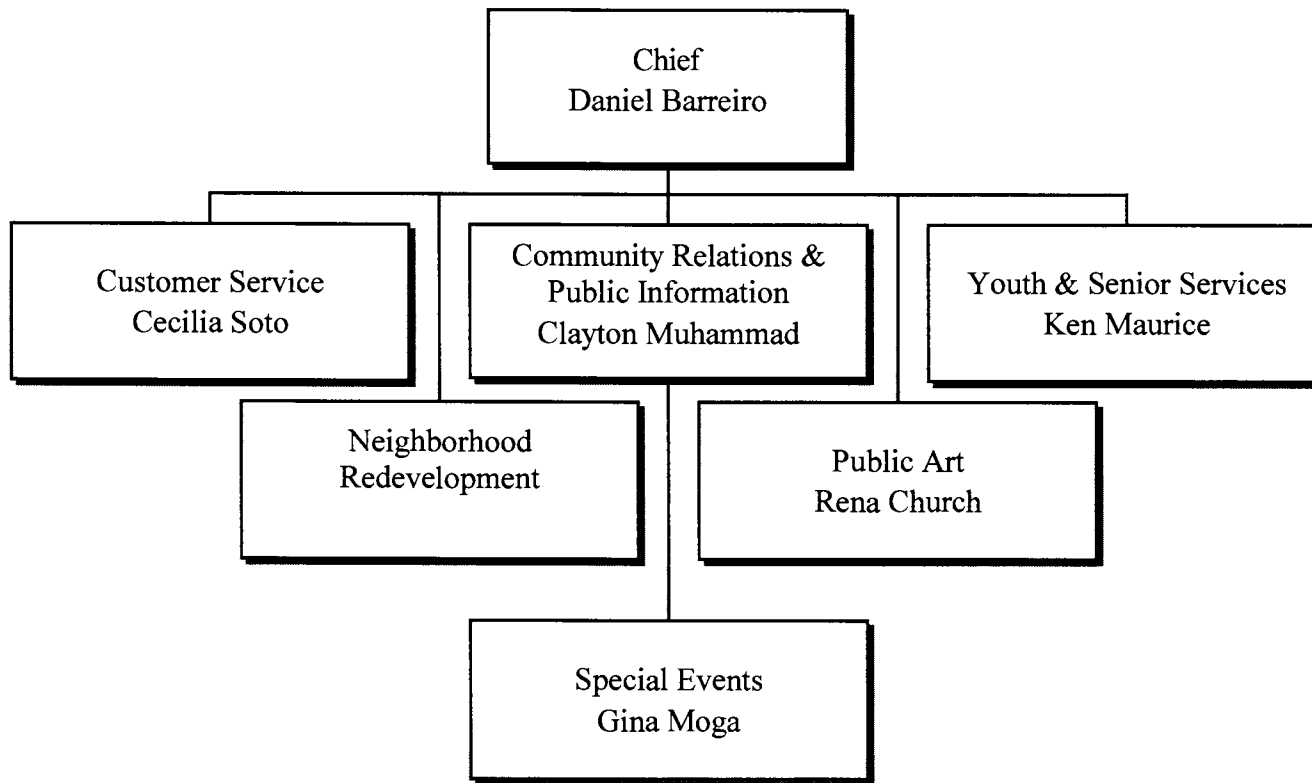
2016 Budget

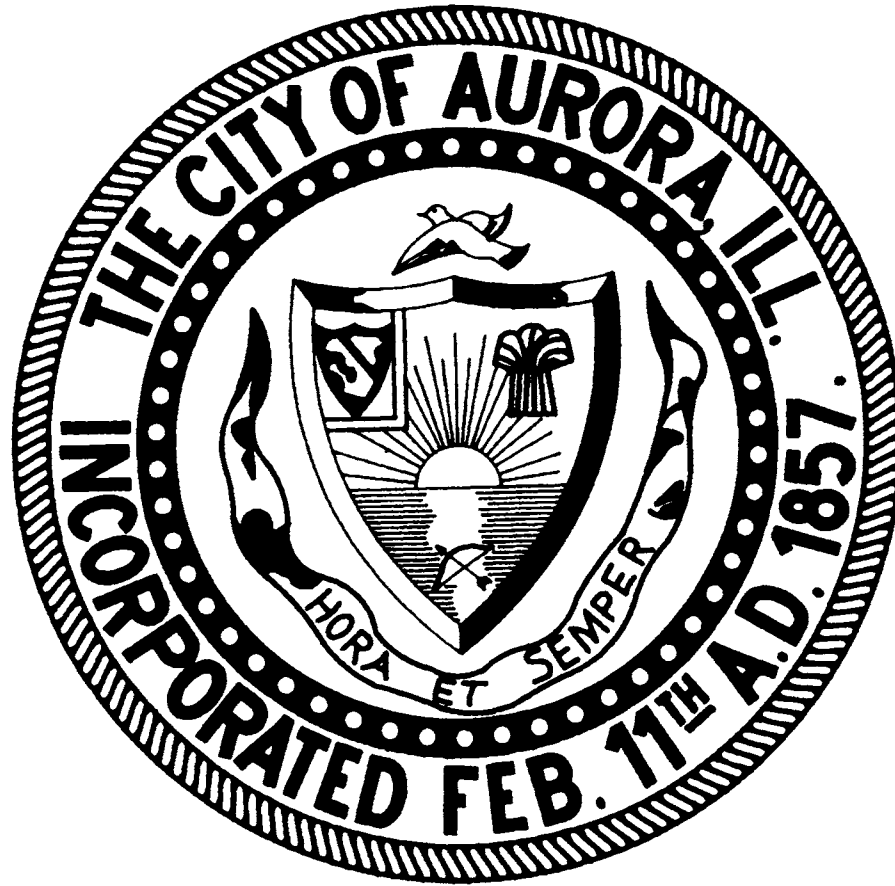
Budget Highlights

The 2016 budget will permit the City Clerk's Office to digitally preserve several oversized and delicate documents that the current scanner cannot accomplish. Digitizing these historic documents will provide quick access to the records and have full accounts of city activities.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
COMMUNITY SERVICES DEPARTMENT**





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Community Services Administration

2016 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play; and to enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, keeping the public informed about city news, stabilizing and revitalizing neighborhoods, coordinating special events, providing programs for youth and seniors, and providing a formal art public presence.

Major Functions

1. Manage the Customer Service, Community Relations & Public Information, Special Events, Neighborhood Redevelopment, Public Art, and Youth & Senior Services Divisions.
2. Administer the gaming tax fund-supported grants.
3. Administer the city's Neighborhood Festival Fund Program.
4. Serve as the city liaison at various community partnership initiatives.
5. Research and apply for grants for city departments.
6. Serve as the Mass Care/Shelter Coordinator in the event of a disaster.
7. Manage the Neighborhood Group Support Program in conjunction with the Mayor's Office, the Police Department, and the Aldermen's Office.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	396,487	398,086	447,619
Other Non-Capital	26,597	20,940	115,240
Capital	-	-	-
Total	423,084	419,026	562,859

Staffing

Full-Time Positions

	2014	2015	2016
Chief Community Services Officer	1	1	1
Grant Writer	1	1	1
Executive Secretary	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Position

Neighborhood Resource Coordinator	0	0	1
Subtotal - Part-Time Positions	0	0	1
TOTAL	3	3	4

Community Services Administration

2016 Budget

Short-Term Goals (2016)

1. Re-open the Grand Army of the Republic (GAR) Museum.
2. Plan, coordinate, and execute a mass care shelter exercise to improve the city's emergency preparedness.*
3. Increase the number of National Night Out events by 25%.
4. Increase resident participation at National Night Out events by 20%.
5. Increase the number of Neighborhood Groups by four.

Long-Term Goals (2017 and Beyond)

1. Assist the Aurora Healthy Living Council's efforts to make Aurora one of the healthiest communities in the state (Ongoing).*
2. Continue to seek partnerships and expand collaboration with community agencies and groups (Ongoing).
3. Continue to seek funding opportunities for the completion of the lower level of the GAR Museum (Ongoing).

2015 Major Accomplishments

- Implemented online registration and payments for city sponsored events.
- Placed in the semi-finalist category in the Innovations in American Government Award Program from the Harvard Kennedy School for Onlight Aurora.
- Received a What Works Cities technical support award from the Bloomberg Foundation.
- Published an article in the "Connected Cities" report on the Center for Digital Government website.

- Secured all-expense-paid training for two Aurora representatives to attend the National League of Cities Summer Learning Academy.
- Assisted with the Kane County Community Health Assessment and Community Improvement Plan.
- Collaborated with various community partners to plan, organize, and stage a Top Healthy Chef Competition as part of the citywide after-school program.
- Collaborated with the Mayor's Office and Police Department to implement a neighborhood group support initiative.
- Partnered with the Information Technology, Management Information Systems, Central Services, and Emergency Management Divisions to purchase, install, and implement new local weather station equipment.
- Engaged the services of a firm to design and fabricate display cases for the GAR Museum.
- Participated in emergency preparedness training by sending five staff members to the Federal Emergency Management Agency's Integrated Emergency Management Course.
- Assisted OnLight Aurora with the Illinois Advanced Apprenticeship Consortium application that resulted in a \$3.9 million grant from the U.S. Department of Labor American Apprenticeship Initiative to create student apprenticeship programs.

2014 Major Accomplishments

- Developed processes and systems to improve communications and coordination of events held in the city.
- Assisted with the development of an emergency plan for the Aurora Sports Festival which permitted the event to be held despite unfavorable weather conditions.

Community Services Administration

2016 Budget

- Replaced the Indian American Community Heritage Advisory Board with the Indian American Community Outreach Advisory Board.
- Assisted with coordination of the warming center and communications during the polar vortex event.
- Implemented a number of strategies to support public safety including a youth service guide and translation of printed material.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Grant Applications Submitted	48	40	43	40
Grants Received	21	5	9	5
Value of Grants Received	\$2,340,500	\$1,000,000	\$4,708,900	\$1,000,000
Departmental Presentations to the Public	12	10	12	12
Staff Hours Devoted to Emergency Preparedness	68	100	200	160
Grant Applications Reviewed	16	20	17	20
Neighborhood Festivals Supported	19	25	24	25
Neighborhood Festival Attendance	22,000	24,000	25,000	25,000
City Hall Tours Conducted	5	6	6	8
Community Events Participation	30	40	38	40
National Night Out Events	5	10	20	25
Neighborhood Connection Events	N/A	10	9	20
New Neighborhood Groups Established	N/A	N/A	4	5

Budget Highlights

The 2016 budget will permit the Community Services Administration Division to expand the Neighborhood Group Support Program. The expanded program will provide staff and funding for neighborhood events, block parties, and National Night Out events.

* Linked to the city's strategic plan.

Customer Service Division

2016 Budget

Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

Major Functions

1. Maintain a centralized customer service operation, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via telephone and the Internet.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign requests for information received pursuant to the Freedom of information Act.
7. Conduct front counter operations including the receipt of water bill payments and the sale of waste stickers.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	485,708	431,802	546,851
Other Non-Capital	10,185	52,806	44,328
Capital	-	-	-
Total	495,893	484,608	591,179

Staffing

Full-Time Positions

	2014	2015	2016
Customer Relations Manager	1	1	1
Customer Relations Specialist	1	1	1
Subtotal - Full-Time Positions	2	2	2

Part-Time Positions

Customer Relations Assistant	4	4	4
Subtotal - Part-Time Positions	4	4	4

TOTAL	6	6	6

Customer Service Division

2016 Budget

Short-Term Goals (2016)

1. Migrate to a new customer relationship management software program. *
2. Provide a mobile application that allows citizens to quickly submit a service request for certain issues such as tall weeds and grass, graffiti, and potholes.*
3. Disseminate a newly revised resident guide to every home in the City of Aurora.*
4. Disseminate a resident guide monthly to every new home owner that moves into the City of Aurora and establishes a water service account.*

Long-Term Goals (2017 and Beyond)

1. Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand (Ongoing).*

2015 Major Accomplishments

- Re-established the resident welcome guide in a new and updated format.
- Continued to promote the 256-INFO phone number to citizens.
- Enhanced emergency response for the citizens by completing the Federal Emergency Management Agency's Integrated Emergency Management Course at the National Response Training Center.
- Assisted the Animal Control Division with phone calls during peak service times.

- Held a lunch-and-learn session to assist front-line staff with customer service delivery.
- Addressed the proper closing of services requests entered into the citizen request management system.
- Assisted with the implementation of a new refuse program.

2014 Major Accomplishments

- Enhanced the emergency preparedness of the Customer Service Division by providing training to other departments.
- Continued to research new technology for the customer call center to expand service to the citizens.

Customer Service Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Percentage Abandoned Call Rate Reduction	12.32%	7.00%	11.77%	13.00%
Phone Inquiries/Complaints Received	52,606	48,000	52,174	46,000
Phone Inquiries/Complaints Per Customer Service Division Staff	8,767	10,000	8,696	8,000
Internet-Filed Inquiries/Complaints/Requests for Service Received	1,670	1,800	2,124	1,900
Requests for Service Received by Customer Service	14,263	9,000	15,532	15,000
Requests for Service Received Citywide	18,505	15,000	19,488	18,000
Requests for Service Satisfactorily Addressed	98.42%	98.00%	99.18%	98.00%
Freedom of Information Act Requests Processed	3,429	4,000	5,585	3,500
Water Bill Payments Accepted	3,512	4,000	2,900	2,700
Yard Waste Stickers Sold	7,468	6,000	4,500	3,000
Senior Bags Sold	168	150	252	250
Conference Room Rentals	291	300	314	300
Pet Registrations Processed	75	70	54	70

Budget Highlights

The 2016 budget will permit the Customer Service Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Neighborhood Redevelopment Division

2016 Budget

Mission

To give policy guidance, plan, fund, and implement economic development, infrastructure, and human service programs and projects that eliminate blighted conditions, facilitate affordable housing development, and assist Aurora residents who live at or below 80% of the area median income.

Major Functions

1. Administer Aurora's Community Development Block Grant (CDBG) and Home Investment Partnerships Program (HOME-PJ) entitlement from the U.S. Department of Housing and Urban Development (HUD).
2. Seek and administer dynamic partnerships to identify and address community stabilization needs in Aurora through the completion of public programs and capital projects.
3. Proactively seek federal, state, and local funding programs for neighborhood redevelopment as they become available.
4. Provide policy support at the federal, state, and local levels on community stabilization and development issues.
5. Collaborate with community partners, residents, and elected officials to address community development and housing needs for low and moderate income citizens.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	370,569	487,282	475,185
Other Non-Capital	(242,386)	(257,430)	(241,730)
Capital	-	-	-
Total	128,183	229,852	233,455

Staffing

Full-Time Positions

	2014	2015	2016
Manager	1	1	1
Development Coordinator	1	1	1
Planner	1	0	0
Management Assistant	0	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Office Coordinator	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	4	4	4

Neighborhood Redevelopment Division

2016 Budget

Short-Term Goals (2016)

1. Host the third annual Experience Aurora Homeownership Exposition.*
2. Host small business support events.*
3. Host CDBG/HOME subrecipient training events.*
4. Continue to partner with area agencies to coordinate rapid rehousing and permanent supportive housing initiatives.*
5. Implement a micro-lending loan pool to support small businesses.*
6. Implement a Section 108 loan program for businesses in target areas.*
7. Coordinate four Pop-Up Shop events.*
8. Implement a Neighborhood Revitalization Strategy Area (NRSA) commercial façade improvement program.*
9. Continue to develop and seek new community development opportunities through homebuyer assistance, blight reduction, and micro-enterprise activities.*

Long-Term Goals (2017 and Beyond)

1. Implement a permanent supportive housing plan (2017).*
2. Implement a partnership for capacity building initiatives with Aurora's non-profit service partners (2017).*
3. Implement the recommendations of the city's Neighborhood Revitalization Strategy Area (Ongoing).*
4. Develop programs and projects that build new workforce housing and stabilize the existing housing stock (Ongoing).*
5. Implement programs and projects in support of economic development for low to moderate income businesses (Ongoing).*

6. Maintain an efficient and comprehensive neighborhood and social service base in an era of declining resources (Ongoing).*

2015 Major Accomplishments

- Completed the 2015-2019 Consolidated Plan for Federal Funds.
- Implemented strategies to increase participation in down payment assistance programs for homeowners.
- Hosted the second annual Experience Aurora Homeownership Exposition.
- Hosted two small business support events.
- Partnered with Joseph Corporation to hold three homebuyer workshops.
- Collaborated with Joseph Corporation to implement a down payment assistance/rehabilitation program through the Illinois Housing Development Authority which resulted in six new homebuyers in the provision of \$20,000 grants per family.
- Completed the final Neighborhood Stabilization Program project.
- Established and held three pop-up shop events.
- Administered the use of HOME funds to assist in the development of twelve low to moderate income units in an overall sixty-unit senior rental affordable housing project.

2014 Major Accomplishments

- Implemented the housing façade and down payment programs in the Neighborhood Revitalization Strategy Area.
- Drafted and implemented a new 2015-2019 Consolidated Plan for Federal Funds with participation from over 300 residents.

Neighborhood Redevelopment Division

2016 Budget

- Implemented a partnership to rapidly rehouse Aurora residents who are in danger of becoming homeless.
- Surveyed 325 downtown small businesses regarding business needs, hiring practices, and requirements for growth.
- Funded the acquisition and rehabilitation of ten single-family homes for rental to low income residents.
- Collaborated with area realtors and bankers for a major home ownership and community pride event that had over 300 participants.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Citizen Outreach Events Hosted	5	5	3	5
Local Non-Profits Funded	12	15	14	15
Foreclosed Homes Rehabbed for Rental and Resale-NSP	4	0	1	0
Foreclosed Homes Rehabbed for Rental-HOME	8	10	0	10
Permanent Supportive Housing Units Created for Rental-HOME	2	2	0	2
Rental Units Reduced through the Reconversion Incentive Program	6	10	1	0
Small Business Training Attendees	90	N/A	80	100

Budget Highlights

A major initiative to be undertaken by the Neighborhood Redevelopment Division will be the re-establishment of a Section 108 loan program. The program provides a loan pool of \$6,000,000 for economic development and housing and public facility improvement projects. One notable project, the Aurora-St. Charles Senior Living facility, is scheduled to be completed by the end of 2016. Located near the downtown, the facility will provide 60 senior rental housing units, the majority of which will be affordable studio, one-, and two-bedroom apartments.

* Linked to the city's strategic plan.

Community Relations & Public Information Division

2016 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play by informing and educating residents, businesses, and other interested parties about city services, policies, initiatives, and events through effective utilization of mainstream media, the city's cable access channel, and other communication tools.

Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Serve as the primary spokespersons on city issues and programs.
6. Ensure that key city information is conveyed through the city's website.
7. Monitor and archive media coverage.
8. Work with management to develop and implement communication strategies for new policies, initiatives, programs, and activities.
9. Maintain a repository of key city facts.
10. Develop and implement guidelines for the production of print, broadcast, online, and collateral material.

11. Oversee the production of a bi-monthly citizen newsletter, *Aurora Borealis*.
12. Assist city departments in preparing for interviews, presentations, and speaking engagements.
13. Manage and maintain the city broadcasting studio, facility, and equipment.
14. Manage ACTV programming and scheduling for public, municipal, and educational access programs through the coordination of import programming, maintenance of the city's bulletin board, and monitoring of the on-air signal.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	615,005	596,800	650,740
Other Non-Capital	189,529	332,814	257,492
Capital	-	-	-
Total	804,534	929,614	908,232

Community Relations & Public Information Division

2016 Budget

Staffing

<u>Full-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Director	1	1	1
Media Relations Manager	1	1	1
Public Information Specialist	1	1	1
Digital Communications Coordinator	1	1	1
Cable Access Coordinator	1	1	1
Subtotal - Full-Time Positions	5	5	5
<u>Part-Time Postions</u>			
College Intern	1	1	1
Subtotal-Part-Time Postions	1	1	1
TOTAL	6	6	6

Short-Term Goals (2016)

1. Reinforce the re-branding and marketing campaign throughout the city through sustainable marketing initiatives.*
2. Initiate the redesign of the city website.
3. Install digital communication stations in various city facilities to display current city events, news, local weather, and other announcements.*

Long-Term Goals (2017 and Beyond)

1. Increase public awareness of Aurora as a premier community in which to live, work, and visit through the development of positive

messages and images for all city-related public communications (Ongoing).*

2. Increase communication effectiveness by coordinating communication initiatives throughout the city (Ongoing).*

2015 Major Accomplishments

- Upgraded the outdated cable access studio equipment including studio cameras and control room equipment.
- Implemented the citywide brand with a new logo and brandprint.
- Implemented an online community calendar.

2014 Major Accomplishments

- Continued the citywide re-branding and marketing campaign.
- Implemented the bi-monthly community newsletter, the *Aurora Borealis*.
- Implemented an online payment system for events.
- Increased social media subscriptions by 20%.

Community Relations & Public Information Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Media Inquiries Handled	2,767	2,800	2,812	2,900
Media Advisories/News Releases Prepared	317	300	342	325
Resident Newsletters Prepared	5	6	6	6
Public Education Pieces	150	175	170	175
Presentations/ Talking Points Prepared	83	75	102	85
Constant Contact E-Blasts	165	200	173	175
Cable & Video Provider Customer Complaints Addressed	24	25	33	30
Electronic Newsletters Prepared	64	50	72	100
E-Mail Subscribers	5,337	7,500	5,337	7,000
Website Visits	901,104	900,000	923,100	950,000
On Hold Messages Produced	24	25	25	26
Social Media Subscribers	20,194	25,000	23,119	24,000

Budget Highlights

The 2016 budget will permit the Community Relations and Public Information Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Special Events Division

2016 Budget

Mission

To provide the City of Aurora with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

Major Functions:

1. Develop and produce annual activities and special city events.
2. Assist the public in acquiring the approval of the Government Operations Committee for special events requesting the use of public properties.
3. Provide assistance with events, programs, activities, and promotions.
4. Serve as liaison to or coordinator of various appointed and volunteer boards.
5. Manage and maintain neighborhood festival funding grants and other grant programs.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	202,175	183,310	186,239
Other Non-Capital	162,096	178,640	1,352,990
Capital	-	-	-
Total	364,271	361,950	1,539,229

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Special Events Manager	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Full-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>
<u>Part-Time Positions</u>			
Special Events Assistant	<u>0</u>	<u>1</u>	<u>1</u>
Subtotal - Part-Time Positions	<u>0</u>	<u>1</u>	<u>1</u>
TOTAL	<u>1</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2016)

1. Work with the Aurora Hispanic Heritage Advisory Board on the planning and staging of the Fiestas Patrias parade.

Special Events Division

2016 Budget

2. Work with the Aurora Puerto Rican Cultural Council on the planning and staging of the Puerto Rican Day parade.

Long-Term Goals (2017 and Beyond)

1. Continue to enhance and expand city events (Ongoing).*
2. Work with the Community Relations & Public Information Division to promote diversity in Aurora (Ongoing).
3. Continue to work with the ACCA and various city departments on parking and traffic procedures for events at RiverEdge Park (Ongoing).
4. Work with the Fox Valley Music Foundation to bring more events to Aurora (Ongoing).*

2015 Major Accomplishments

- Streamlined the parade and special event processes by implementing online permit applications for organizations wishing to host non-city sponsored events.
- Refurbished two city-owned parade floats.
- Received \$46,000 in grants from the United States Department of Agriculture, Kane County Fit for Kids, Two Rivers Headstart, and Chipotle for the Farmers Market.
- Received a \$10,000 grant from the National Endowment for the Arts to enhance Blues Week and other Blues-related activities.
- Moved the Independence Day fireworks display to July 3rd to assure public safety and reduce the budget.
- Worked with the Veterans Advisory Council on their first Classic Car Show held in conjunction with the fireworks display.

- Assisted the Hispanic Heritage Advisory Board with coordination of the Fiestas Patrias Parade.
- Held the first Memorial Day Grand Marshal reception.
- Implemented two pop-up Farmers Markets at Constitution House and the Visiting Nurses Association to encourage healthy eating.
- Expanded the LINK Up Illinois double-value program from \$2,000 to \$11,500 through grants and sponsorships.
- Worked with Northern Illinois University students on a nutritional outreach marketing project.
- Coordinated the aldermanic inauguration ceremony and reception.
- Assisted the Chamber of Commerce with the State of the City Address.
- Created and maintained a master list of events for Aurora.
- Coordinated and implemented A Celebration of Poetry in Public Spaces project.
- Collaborated with the Aurora Regional Fire Museum in bringing the Chicagoland Emergency Vehicle Show to Aurora.
- Assisted the Seize the Future Development Foundation in bringing pop-up shops to downtown Aurora.

2014 Major Accomplishments

- Enhanced the July 4th evening activities by adding more children's interactive activities, additional vendors, and improved marketing.
- Coordinated the Illinois Farmers Market Chicagoland Coalition workshop.
- Enhanced the Winter Lights tree lighting event.
- Worked with the Aurora Civic Center Authority on RiverEdge Park issues.

Special Events Division

- Assisted with the planning and implementation of the first Experience Aurora Homeownership Expo.
- Enhanced the Farmers Market through advertising and expanding the variety of vendors.
- Increased the internal efficiencies of the parade process, both logistically and through web-based applications.
- Partnered with the Aurora Public Library on the Summer Reading Kickoff in conjunction with the opening of the Farmers Market.
- Implemented the designation of a Grand Marshal for the Memorial Day Parade.
- Implemented the first Blues Week to enhance the Blues on the Fox festival.
- Received \$7,500 in grants from Kane County Fit for Kids, Ball Canning, and Ross Dress for Less Fresh Exchange for the Farmers Market.
- Received several awards and statewide recognition for the Farmers Market.
- Coordinated a fireworks display at the first Diwali Festival.
- Expanded the Winter Lights festival with the addition of a parade and fireworks display.
- Worked with Waubensee Community College to enhance the downtown holiday window decorating contest.
- Coordinated a Veterans Advisory Council fundraising event for a new monument in the Sunken Garden at Phillips Park.
- Streamlined the Miss Merry Christmas Jack Frost contest by revising the ballot procedure and final selection process.

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Farmers Market Avg. Weekly Attendance	4,000	4,000	4,000	4,000
Farmers Market Vendor Fees	\$13,000	\$8,000	\$12,855	\$11,000
Farmers Market Sponsorships	\$2,000	\$2,500	\$8,900	\$4,000
July 4th Revenue	\$11,000	\$9,000	\$13,088	\$8,000
July 4th Evening Activities Attendance	40,000	40,000	40,000	40,000
Special Event Permits	32	35	32	35

Budget Highlights

The 2016 budget will permit the Special Events Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Public Art Division

2016 Budget

Mission

To present public art in all its forms and provide a formal art presence for the residents of the City of Aurora; to enhance Aurora's image throughout the region with respect to the visual arts; to preserve, showcase, and interpret the artifacts of the Grand Army of the Republic (GAR), Post 20; and, to celebrate the history of the GAR through exhibits and programs.

Major Functions

1. Oversee art and art education programs.
2. Establish and uphold guidelines for selection of artists, artworks, and sites.
3. Operate and maintain the David L. Pierce Center.
4. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
5. Maintain and operate the GAR Memorial Hall and Military Museum.
6. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of public art.
7. Maintain eight public sculptures purchased by the Aurora Public Art Commission (APAC) and other public sculptures within Aurora.
8. Operate the APAC Sculpture Garden.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	94,806	102,264	105,486
Other Non-Capital	28,332	42,725	36,475
Capital	-	-	-
Total	123,138	144,989	141,961

Budget Summary – Grand Army of the Republic (GAR) Museum

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	11,432	16,800	20,300
Capital	-	-	-
Total	11,432	16,800	20,300

Public Art Division

2016 Budget

Staffing

<u>Part-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Director/Curator	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u>1</u>	<u>1</u>	<u>1</u>

Short-Term Goals (2016)

1. Re-open the Grand Army of the Republic Museum.*

Long-Term Goals (2017 and Beyond)

1. Continue to sponsor at least four to seven high-quality exhibits per year in the APAC Gallery and at City Hall (Ongoing).*
2. Establish exhibit schedules for the GAR Memorial Hall as the restoration schedule allows (Ongoing).
3. Work with the Winter Lights Committee to expand the Winter Lights Festival and tree lighting ceremony (Ongoing).*
4. Continue to expand the GAR virtual museum with images and documents (Ongoing).*
5. Work with the veterans groups to reach out to veterans of Iraq and Afghanistan by offering the GAR Memorial Hall as a meeting space for local groups when the museum re-opens (Ongoing).*
6. Work with the newly formed group Ladies of the GAR to assist in fundraising efforts for the GAR Memorial Hall restoration project.

2015 Major Accomplishments

- Continued to partner with other organizations in curating cooperative exhibits in the APAC gallery and at City Hall.
- Began phase 2 of the interior restoration of the GAR Memorial Hall.
- Collaborated with the Special Events Division and other organizations to expand the Winter Lights event.
- Opened the GAR Research and Veterans Center.
- Published a GAR collections policy that establishes guidelines for accepting donations and clarifies the scope of the GAR collection.

2014 Major Accomplishments

- Developed and drafted a master plan for the GAR Memorial Hall.
- Obtained grants for the restoration of the GAR Memorial Hall.
- Worked with the Special Events Division to expand the Winter Lights event and the Winter Lights Farmers Market.
- Expanded the GAR virtual museum.
- Partnered with other organizations in curating cooperative exhibits in the APAC Gallery.

Public Art Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Attendance at Public Art Functions	24,687	25,000	24,726	25,500
Number of Exhibits	7	6	7	7
Number of Patrons - Non-Group	21,722	23,000	23,461	24,400
Number of Patrons - Group Tours	2,965	2,000	3,022	3,500

Budget Highlights

The 2016 budget will permit the Public Art Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Youth & Senior Services Division

2016 Budget

Mission

To foster educational, recreational, developmental, leisure, and support programs through collaboration that offers positive and constructive activities resulting in beneficial services being provided to youth and seniors in the community.

Major Functions

1. Coordinate the presentation of opportunities for youth and seniors to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
3. Facilitate high-quality organized sports, recreation, and leisure programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth and seniors.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	177,877	188,403	197,540
Other Non-Capital	453,009	486,660	481,100
Capital	-	-	-
Total	630,886	675,063	678,640

Budget Summary – Grant Programs

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	26,798	30,733	30,454
Other Non-Capital	9,376	11,000	11,000
Capital	-	-	-
Total	36,174	41,733	41,454

Staffing

Full-Time Positions

	2014	2015	2016
Development Coordinator	1	1	1
Subtotal - Full-Time Positions	1	1	1

Seasonal Positions

Seasonal Youth Worker	1	1	1
College Intern	1	1	1
Subtotal - Seasonal Positions	2	2	2

Temporary (Grant) Positions

Open Gym Youth Worker	1	1	1
Subtotal - Temporary Positions	1	1	1
TOTAL	4	4	4

Youth & Senior Services Division

2016 Budget

Short-Term Goals (2016)

1. Research and establish a collaborative partnership program for senior citizen snow removal.*
2. Participate in the planning, preparation, and facilitation of the Southeast Kane County TRIAD Group activities for the safety of senior citizens.*
3. Review and update the youth programs' third party administrator agreement.*
4. Increase the partners' involvement with the Aurora Sports Festival.
5. Research the potential inclusion of an aviation component in the summer science camp.*

Long-Term Goals (2017 and Beyond)

1. Seek funding to increase services, activities, and programs for community seniors (Ongoing).*
2. Maintain school-business partnership relations in support of positive activities for students (Ongoing).
3. Organize the City of Aurora Youth Court (Ongoing).*
4. Maintain a third-party administrator for youth programs (Ongoing).*
5. Continue to foster new collaborations for activities involving partnerships serving youth and seniors (Ongoing).*
6. Explore grant opportunities to assist in offsetting program costs (Ongoing).*
7. Collaborate with the middle schools to preview possible new competitions for the Sports Festival (Ongoing).*

2015 Major Accomplishments

- Created a manual for all Youth & Senior Services activities.
- Created a brochure for jobs and occupations at the city for career fairs.
- Arranged for preliminary outsourcing of the Aurora Sports Festival functions.
- Worked with the Emergency Management Services Division to produce an incident action plan for the Aurora Sports Festival.
- Provided materials, supplies, and food in support of the Neighborhood Support Group outreach to the community.
- Completed the National League of Cities (NLC) "Building Systems of Summer Learning" survey that resulted in the Chief Community Services Officer and the Communities in Schools Executive Director attending the NLC Summer Learning Academy.
- Researched and obtained the "Beyond the Bell Toolkit" for use in improving and evaluating the administration of third-party programs.

2014 Major Accomplishments

- Reserved three venues for alternative general recreation activities in the event that the Sports Festival was canceled due to inclement weather.
- Arranged for a new vendor to cater food at the Sports Festival.
- Created special recognition activities in commemoration of the 20th year of the Sports Festival.
- Co-sponsored Black History Month and Cinco de Mayo at the Senior Services Associates Center.

Youth & Senior Services Division

- Co-sponsored a bullying prevention presentation and workshop with the Aurora Township and the Aurora Kiwanis.
- Co-sponsored a bully-free soccer tournament at Jefferson Middle School.
- Initiated an online Sports Festival registration form on the city website for the middle schools.
- Worked with School District 131 to develop attendance incentives for students to attend the 21st annual After School Program.
- Coordinated the USA Track & Field/Road Racing Technical Council certification for the downtown runs and walks routes.
- Updated the city website to include the Fox Valley Park District's runs and walks permit form.
- Coordinated Arbor Day activities at three schools in Aurora.
- Co-sponsored events for seniors with the Aurora University Active Seniors Committee and the Senior Services Associates of Aurora.
- Worked with Family Focus to plan the 2nd annual Roots Aurora event at RiverEdge Park.
- Coordinated the publication of the Youth Services Community Resource Guide.
- Collaborated with School District 131 to hold the first annual City of Lights Cheer/Dance Tournament.
- Completed the upgrade of the cultural boards' scholarship application process.
- Coordinated transportation to and from the warming centers for residents during extreme inclement weather.
- Coordinated a champion reception at city hall for local high school students that participated in the Track and Field State Championship.

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
School/After-School Activities	2	2	2	2
School/After-School Participants	50	50	100	100
Prevention/Intervention Activities	1	1	1	1
Prevention/Intervention Participants	41	40	44	40
Sports Programs	10	10	10	10
Sports Program Participants	3,751	3,500	4,197	3,700
Community Service Programs	1	1	1	1
Community Service Participants	41	40	44	40
Co-Sponsored Activities	19	20	14	15
Co-Sponsored Event Participants	4,786	3,000	5,101	3,500

Budget Highlights

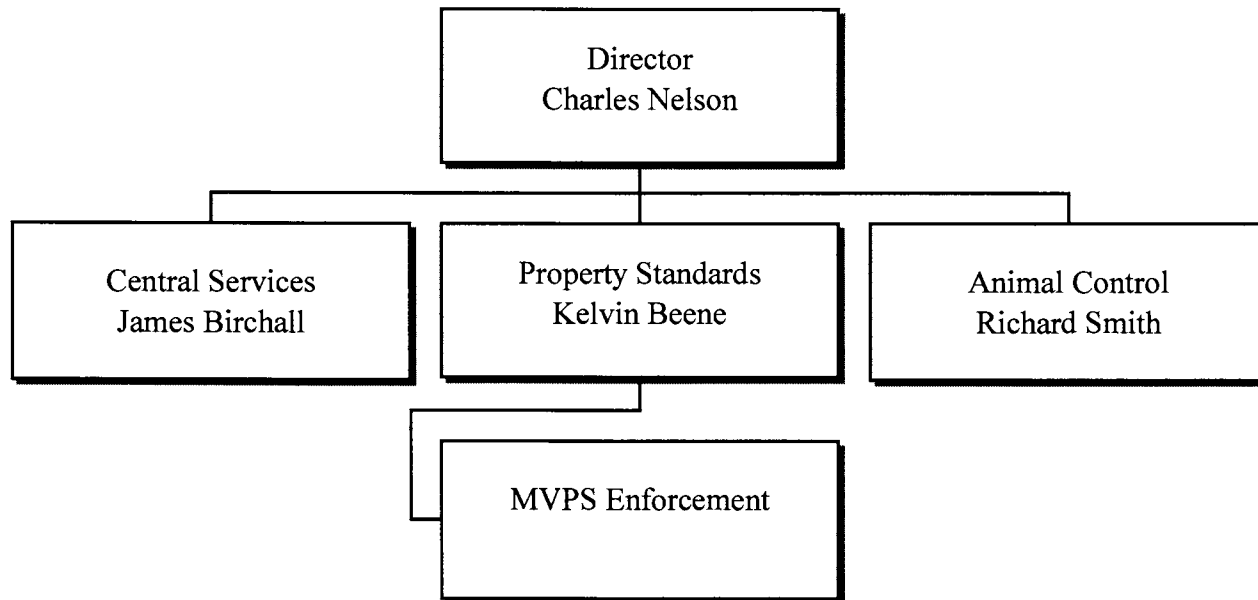
The 2016 budget will permit the Youth and Senior Services Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
NEIGHBORHOOD STANDARDS DEPARTMENT**





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Neighborhood Standards Administration

2016 Budget

Mission

To build and maintain a positive and cooperative work environment among Neighborhood Standards Department divisions, and to ensure that their overall quality of service is enhanced and efficiently delivered to the public.

Major Functions

1. Conduct short- and long-term planning of departmental divisions to support the budget and performance of the divisions.
2. Ensure that labor agreements, work rules, and policies and procedures for each division are interpreted and enforced in a fair and equitable manner for all employees.
3. Provide support to the mayor and City Council for neighborhood services in code enforcement, sanitation, and city-owned properties.
4. Coordinate city building renovation and demolition projects.
5. Administer leases for city-owned buildings.

Budget Summary (Administration Only)

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	226,523	218,600	223,459
Other Non-Capital	10,476	11,580	12,080
Capital	-	-	-
Total	236,999	230,180	235,539

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Director	1	1	1
Confidential Secretary	1	1	1
Total	<u>2</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2016)

1. Update leases pertaining to city-owned properties and disposition of surplus property, as appropriate.*

Long-Term Goals (2017 and Beyond)

1. Research changes to property maintenance, zoning codes, and ordinances (Ongoing).*
2. Continue the use of technology for the most productive and efficient delivery of services (Ongoing).*
3. Continue to develop, establish, and administer performance measures for each division for the accountability of productive services (Ongoing).*
4. Continue to update the performance measures for each division (Ongoing).*
5. Continue managing the city property portfolio to be consistent with city goals (Ongoing).*

Neighborhood Standards Administration

2016 Budget

2015 Major Accomplishments

- Developed, established, and administered performance measures for each division for the accountability of productive services.
- Updated the performance measures for each division.
- Managed the city-owned property portfolio to be consistent with city goals.
- Explored different methods of communication to provide public information for neighborhood services.
- Increased the use of technology to provide efficient services to the public.

2014 Major Accomplishments

- Established divisional goals and priorities to facilitate efficient operations with transparency and accountability.
- Reviewed the code of ordinances and recommended updates to align the code with current city priorities related to neighborhood standards.
- Negotiated a new citywide sanitation contract to increase recycling and provided the most cost-efficient services for the removal of refuse in the city.
- Managed the city real estate portfolio with increased records control.
- Secured a grant to support the city's recycling program.
- Collaborated with the Department of Community Services to receive a grant for implementation and administration of a program to address vacant/abandoned properties in need of repair or demolition.

Performance Measures

Refer to the divisions of the Neighborhood Standards Department for performance measures: Central Services, Alschuler Building Maintenance, Customer Services/Fire Station #8 Maintenance, Elmslie Building Maintenance, Police Headquarters Building Maintenance, Public Art Building Maintenance, GAR Building Maintenance, Fire Museum Building Maintenance, Scitech Building Maintenance, Property Standards, Animal Control, and MVPS Enforcement.

Budget Highlights

The 2016 Budget will permit the Neighborhood Standards Administration Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Central Services Division

2016 Budget

Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

Major Functions:

1. Provide maintenance service on a regular basis for the following city buildings:
 - a. Alschuler Building
 - b. Building & Permits Division Building
 - c. City Hall
 - d. Customer Service Center
 - e. Elmslie/Hogan Building
 - f. Fire Museum
 - g. GAR Museum
 - h. Police Headquarters Campus
 - i. Public Art Building
 - j. Scitech Building
 - k. Stolp Island Parking Deck offices and tenant spaces
 - l. 11-13 S. Water Street
 - m. 43 East Galena Boulevard
 - n. 59 South LaSalle Street
 - o. 594 Fifth Avenue
 - p. 745 Aurora Avenue
 - q. 1960 East Indian Trail
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.

4. Assist all departments that request services.
5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
6. Assist/oversee all contractual work performed at city buildings.
7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning repair and maintenance services.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	610,186	625,379	671,103
Other Non-Capital	401,192	799,118	993,428
Capital	-	-	-
Total	1,011,378	1,424,497	1,664,531

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Superintendent	1	1	1
Maintenance Engineer	2	2	2
Custodian	2	2	2
TOTAL	5	5	5

Central Services Division

2016 Budget

Short-Term Goals (2016)

1. Continue with the facility life-cycle study on city buildings.
2. Investigate the water leak along the east side of City Hall.
3. Remodel the City Clerk's Office.
4. Upgrade the City Hall elevator.

Long-Term Goals (2017 and Beyond)

1. Conclude the facility life-cycle study on all city buildings (2017).
2. Develop building automation systems for sustainable and efficient energy use in city facilities (Ongoing).*
3. Continue training and development opportunities for employees (Ongoing).
4. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).
5. Incorporate the deferred maintenance plan in the budget process (Ongoing).

2015 Major Accomplishments

- Conducted a facility life-cycle study on ten city buildings.
- Coordinated maintenance service contracts for major building components of all city-owned facilities.
- Coordinated ground maintenance contracts and snow removal contracts on city-owned facilities.
- Established and administered a five-year deferred maintenance plan for all facilities including a life-cycle inventory of all major building components.*

- Implemented a citywide custodial contract for high-quality service and increased savings.
- Tuck pointed and caulked the exterior of the Animal Control building.

2014 Major Accomplishments

- Continued maintenance of city buildings in a quality manner.
- Coordinated efforts with city departments for facility preventative maintenance and planning.
- Installed a roof access hatch at the Public Art building.
- Upgraded the pest control contract at City Hall to improve the quality of service and reduce costs.
- Combined the generator maintenance contracts for City Hall and the police headquarters campus to reduce costs by \$11,000 per year.
- Installed energy efficient HVAC units at City Hall to tie into the building automation system and allow for set back and energy management.
- Replaced the roof of the maintenance building for the Parks & Recreation Division.
- Replaced the roof at the Sci-Tech Museum.

Central Services Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	3.0	3.0	3.0	3.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0
Routine Special Meeting Room Setups and Takedowns Completed	366	370	358	370

Budget Highlights

The 2016 budget will permit the Central Services Division to remove and install a new retaining wall on city-owned property at 22 W. Park Place.

* Linked to the city's strategic plan.

Alschuler Building Maintenance Division

2016 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Aldermen's Office located in the Alschuler Building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	22,948	33,300	32,800
Capital	-	-	-
Total	22,948	33,300	32,800

Short-Term Goals (2016)

1. Replace the carpeting in various offices on the second floor.
2. Replace the hallway door on the second floor.

2015 Major Accomplishments

- Maintained the building in a quality manner.
- Completed exterior repairs and eliminated water leaks.

2014 Major Accomplishments

- Maintained the building in a quality manner.
- Performed various roof repairs.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	3.0	3.0	3.0	3.0
Avg. Response Time to Building Security Alarms (minutes)	15.0	15.0	15.0	15.0

Alschuler Building Maintenance Division

2016 Budget

Budget Highlights

The 2016 budget will permit the Alschuler Building Maintenance Division to maintain the service level of the prior year.

Customer Service/Fire Station #8 Building Maintenance Division

2016 Budget

Mission

To provide maintenance of building systems and equipment in the Customer Service Center/Fire Station #8.

Major Functions

1. Fulfill requests for service submitted by city staff working in the building.
2. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	53,616	47,000	58,000
Capital	-	-	-
Total	53,616	47,000	58,000

Short-Term Goals (2016)

1. Perform concrete repairs to the front entrance of the building.

Long-Term Goals (2017 and Beyond)

1. Continue to maintain the Customer Service/Fire Station #8 Building in a quality manner (Ongoing).

2015 Major Accomplishments

- Maintained the Customer Service/Fire Station #8 Building in a quality manner.
- Sealcoated and striped the parking lot.
- Reviewed and updated the custodial contract.

2014 Major Accomplishments

- Maintained the Customer Service/Fire Station #8 Building in a quality manner.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	3.0	3.0	3.0	3.0

Customer Service/Fire Station #8 Building Maintenance Division

2016 Budget

Budget Highlights

The 2016 budget will permit the Customer Service/Fire Station #8 Building Maintenance Division to replace deteriorating concrete at the Customer Service entrance. This improvement will provide a safe entrance for patrons.

Elmslie Building Maintenance Division

2016 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Development Services, Neighborhood Standards, and Community Services Departments located in the Elmslie Building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	101,409	103,540	112,038
Other Non-Capital	63,227	159,500	70,500
Capital	-	-	-
Total	164,636	263,040	182,538

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Custodian	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u><u>1</u></u>	<u><u>1</u></u>	<u><u>1</u></u>

Short-Term Goals (2016)

1. Steam clean all of the carpeted areas of the building.
2. Replace the roof on the building.

Elmslie Building Maintenance Division

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Monitor the Elmslie Building for tuck pointing and other necessary future repairs (Ongoing).

2015 Major Accomplishments

- Maintained the Elmslie Building in a quality manner.
- Rebuilt the north parapet wall of the building.
- Reviewed and updated the custodial contract.

2014 Major Accomplishments

- Maintained the Elmslie Building in a quality manner.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	3.0	3.0	3.0	3.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0

Budget Highlights

The 2016 budget will permit Elmslie Building Maintenance Division to maintain the service level of the prior year.

Police Headquarters Campus Maintenance Division

2016 Budget

Mission

To provide and maintain a clean and safe environment in the police buildings and grounds, and to provide continuous maintenance of building plant systems and equipment.

Major Functions:

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	267,198	260,576	284,195
Other Non-Capital	596,501	737,600	708,500
Capital	-	-	-
Total	863,699	998,176	992,695

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Maintenance Engineer	2	2	2
TOTAL	2	2	2

Short-Term Goals (2016)

1. Replace the uninterruptible power supply (UPS) batteries for the Emergency Operations Center.
2. Maintain essential maintenance contracts for the UPS batteries.
3. Conclude the elevator switch project.
4. Re-caulked the front exterior of the building.

Long-Term Goals (2017 and Beyond)

1. Maintain the integrity of the police headquarters building at 1200 East Indian Trail as a gold-standard LEEDS building (Ongoing).

2015 Major Accomplishments

- Upgraded the HVAC in the E911 Center and electrical room.
- Created a staging area for bulk salt.
- Continued with the elevator switch project.
- Replaced the UPS batteries in the E911 Center.
- Resolved a water infiltration issue in the booking area.
- Performed numerous repairs on the parking deck.

Police Headquarters Campus Maintenance Division

2016 Budget

- Sealcoated and restriped all asphalted areas of the campus.

2014 Major Accomplishments

- Established a maintenance program for systematic replacement of the UPS emergency batteries.
- Established a long-term maintenance program for the parking structures.
- Updated the custodial contract to meet the facility needs.
- Upgraded four elevator switches.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	3.0	3.0	3.0	3.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0

Budget Highlights

The 2016 budget will permit the Police Headquarters Campus Maintenance Division to perform touch up painting at the training and support building on the campus. In addition, the division will be able to caulk and seal joints throughout the police campus. These maintenance projects will prevent deterioration and improve the appearance of the buildings.

Public Art Building Maintenance Division

2016 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment in the Public Art Building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
4. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

	2014	2015	
	Original	2016	
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	48,688	137,800	62,600
Capital	-	-	-
Total	48,688	137,800	62,600

Short-Term Goals (2016)

1. Stain and seal the wood flooring in the director/curator's office.
2. Install a ladder for safer access to the roof hatch.

Long-Term Goals (2017 and Beyond)

1. Continue to maintain the building in a quality manner (Ongoing).

2015 Major Accomplishments

- Maintained the building in a quality manner.
- Repaired the front façade of the building.
- Caulked the windows as well as the exterior of the building.
- Made improvements to the building structure to improve access to the HVAC unit for maintenance and repairs.
- Tuck-pointed the brick on the front of the building.

Budget Highlights

The 2016 budget will permit the Public Art Building Maintenance Division to maintain the service level of the prior year.

GAR Building Maintenance Division

2016 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Grand Army of the Republic Building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	45,000	53,000
Capital	-	-	-
Total	-	45,000	53,000

Short-Term Goals (2016)

1. Open the Angel Room to the public.
2. Upgrade the alarm system in the building.

2015 Major Accomplishments

- Maintained the building in a quality manner.
- Jointly managed the interior remodeling project with the Building & Permits Division.

Budget Highlights

The 2016 budget will permit the GAR Building Maintenance Division to maintain the service level of the prior year.

Fire Museum Building Maintenance Division

2016 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment in the Fire Museum Building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
4. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	32,600	33,300
Capital	-	-	-
Total	-	32,600	33,300

Short-Term Goals (2016)

1. Replace the wood trim around the curator's office window.
2. Certify all sprinkler piping and install two low point drains.
3. Complete drywall repairs and paint the fire captain's office.

Long-Term Goals (2017 and Beyond)

1. Continue to maintain the building in a quality manner (Ongoing).

2015 Major Accomplishments

- Maintained the building in a quality manner.
- Replaced the weather stripping in the front bay doors.
- Replaced the sump pump and installed a battery backup to prevent flooding in the building.
- Removed all extension cords and made major upgrades to the electrical system.
- Caulked the front exterior of the building to prevent water infiltration.

Budget Highlights

The 2016 budget will permit the Fire Museum Building Maintenance Division to maintain the service level of the prior year.

Scitech Building Maintenance Division

2016 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment in the Scitech building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
4. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

	2014	2015	
	Actual	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	-	89,800
Capital	-	-	-
Total	-	-	89,800

Short-Term Goals (2016)

1. Replace the water softener.
2. Re-pipe the boiler drains.
3. Replace the back dock doors and threshold.
4. Troubleshoot and repair the leaking radiators.
5. Re-weld the funnel for the condensate tank that stores the back-up water for the boiler.
6. Hire a chemical company to maintain proper boiler chemical levels.

Long-Term Goals (2017 and Beyond)

1. Continue to maintain the building in a quality manner (Ongoing).

2015 Major Accomplishments

- Maintained the building in a quality manner.
- Removed two radiator heaters in the staff lounge.
- Performed an open boiler inspection in the building.
- Replace two leaking tubes on the boiler.
- Performed major plaster repair and painting throughout the building.

Budget Highlights

The 2016 budget will permit the Scitech Building Maintenance Division to maintain the service level of the prior year.

Property Standards Division

2016 Budget

Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life for Aurora neighborhoods.

Major Functions

1. Enforce the property code ordinances and standards for all properties.
2. Enforce the zoning ordinance regarding illegal living units and land usage.
3. Regulate the sign ordinance for commercial and residential properties.
4. Enforce the parking regulations in residential neighborhoods on public and private property.
5. Monitor the public right of ways through continuous education and enforcement of the city's ordinances with an emphasis on Chapter 20 (refuse and recycling).
6. Administer the licensing and inspection programs for all non-owner occupied and multi-unit residential properties.
7. Adjudicate property maintenance code, parking, and zoning violation offenders before the city's administrative hearing officer.
8. Process liens against properties for outstanding property fines and charges.
9. Attend neighborhood meetings to effectively support the community and continue established relationships with the residents.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,588,067	2,704,937	2,958,087
Other Non-Capital	727,191	1,057,900	956,390
Capital	-	-	-
Total	3,315,258	3,762,837	3,914,477

Property Standards Division

2016 Budget

Staffing

<u>Full-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Property Standards Manager	1	1	1
Office Manager	1	1	1
Property Maint. Compliance Officer II	9	12	12
Property Maint. Compliance Officer I	3	0	0
Zoning Inspector I	2	2	2
Management Assistant	2	2	2
Quality of Life Inspector	3	3	3
Customer Service Representative	2	3	4
Account Clerk I	1	1	0
Subtotal - Full-Time Positions	<u>24</u>	<u>25</u>	<u>25</u>
<u>Part-Time Positions</u>			
Account Clerk I	<u>1</u>	<u>0</u>	<u>0</u>
Subtotal - Part-Time Positions	<u>1</u>	<u>0</u>	<u>0</u>
<u>Seasonal Positions</u>			
General Worker II	1	2	2
Seasonal Worker II	5	4	4
Weed Inspector	2	2	2
Subtotal - Seasonal Positions	<u>8</u>	<u>8</u>	<u>8</u>
 TOTAL	 <u>33</u>	 <u>33</u>	 <u>33</u>

Short-Term Goals (2016)

1. Research the need for an advisory appeal board.
2. Collaborate with the Law Department and other city divisions including Building & Permits, Water & Sewer, and Neighborhood Redevelopment to eliminate abandoned or blighted buildings through the repair or demolition process.
3. Continue to monitor participation in the new trash and recycling cart program in an ongoing effort to improve the quality of life in residential neighborhoods.*
4. Establish a vacant property ordinance for residential and commercial property with a new fee schedule and registration process.
5. Adopt the 2015 International Property Maintenance Code with City of Aurora amendments.
6. Expand the use of P-ticket citations for nuisance violations.

Long-Term Goals (2017 and Beyond)

1. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).*
2. Evaluate the code of ordinances to ensure that the most effective approaches are being utilized (Ongoing).*
3. Continue the crime free multi-housing landlord training program in conjunction with the Aurora Police Department (Ongoing).*
4. Continue to identify and investigate unregistered vacant properties to enforce the required registration (Ongoing).
5. Continue the use of innovative technology, such as field-based reporting, for improved delivery of services (Ongoing).*

Property Standards Division

2016 Budget

6. Collaborate with county and township officials to review and report the possible misuse of the homestead exemption on properties (Ongoing).
7. Collaborate with the Planning & Zoning Division to identify vacant legal non-conforming properties (Ongoing).

2015 Major Accomplishments

- Established and developed code enforcement technology for efficient field use.
- Established best practices in regard to the efficient and consistent use of city ordinances for code enforcement.
- Adopted a revised fee schedule to support accountability in the rental license program.
- Reduced household refuse and increased recycling participation through education.
- Established an advisory panel of landlords, professional property managers, and city staff to emphasize best practices on the enforcement of rental licensing and property preservation.
- Established a systematic process of enforcement by jurisdiction based on the ten wards and two general areas.
- Brought 21 properties into compliance with the property maintenance code through major repair or demolition.

2014 Major Accomplishments

- Brought 30 properties into compliance with the property maintenance code through major repair or demolition.
- Restructured the division's revenue accounts to be more informative.
- Collaborated with the Revenue & Collection Division to update the license inspection policy for non-owner occupied structures.
- Implemented weekly roundtable code discussions with the inspectors to determine best practice inspection procedures.
- Implemented the use of smartphones to increase the efficiency of the inspectors and improve the customer service response time.
- Increased awareness of property maintenance codes through updates on the website and the use of printed material for the public.
- Streamlined the rental license renewal process through training and new procedures.
- Coordinated a \$250,000 grant from the Illinois Housing Development Authority for abandoned and vacant properties.
- Secured a seven-year contract extension for the collection of refuse and recycling while enhancing the levels of service and preserving popular aspects of the program.

Property Standards Division

2016 Budget

Performance Measures

	2014	2015	2015	2016
	Actual	Budget	Estimated	Budget
Measures	Actual	Budget	Actual	Budget
Overcrowding Violation Cases Investigated	147	100	121	125
Illegally Established Dwelling Units Investigated	102	90	82	70
Hearing Officer Prosecution Cases Filed	720	750	535	580
Property Registration Fees Collected	\$453,500	\$411,300	\$814,700	\$850,000
Unregistered Rental Property Cases Investigated	606	500	799	600
Unregistered Rental Property Cases Brought into Compliance	391	350	646	500
Attendees at Crime-Free Multihousing Seminar	626	600	523	600
Unregistered Vacant Property Cases Brought into Compliance	527	400	226	400

Performance Measures (Continued)

	2014	2015	2015	2016
	Actual	Budget	Actual	Budget
Measures	Actual	Budget	Actual	Budget
Junk & Trash Violation Cases Cleared	1,773	1,700	886	1,200
Junk & Trash Investigation Complaints on Public Property	3,894	4,500	3,923	4,000
Weed Violation Cases Cleared	2,608	4,000	1,256	2,000
Junk Vehicle Violation Cases Cleared	187	175	91	125
Customer Service Issues Investigated	4,989	5,700	5,863	6,000
Illegal Signs Removed from Right-of-Ways	1,250	1,200	438	1,000
Electronic Recycling Disposed (pounds)	447,156	450,000	251,000	250,000
Household Recycling Material Disposed (tons)	15,871	16,500	16,526	16,700

Budget Highlights

The 2016 budget will permit the Property Standards Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Animal Control Division

2016 Budget

Mission

To provide professional and courteous service to the residents of Aurora regarding their animal problems and concerns; to mitigate dangers to the public posed by animals; to ensure the humane care and treatment of animals handled by the division; to ensure that all adoptable animals are given an opportunity to be adopted or rescued; and continue working with our volunteer group to provide public awareness on proper pet care, animal safety, pet overpopulation, and responsible pet ownership.

Major Functions

1. Protect the public from zoonotic diseases through surveillance and investigation of wildlife exposure and animal bites.
2. Protect the public from vicious and nuisance animals by enforcement of animal control ordinances.
3. Operate the Animal Control Facility, providing a place to house unwanted pets and facilitate their adoption.
4. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
5. Investigate reports of animal cruelty.
6. Educate the public, especially children, regarding responsible pet ownership and pet care through tours, lectures, and presentations.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	908,517	856,725	989,411
Other Non-Capital	235,943	283,990	276,020
Capital	-	-	-
Total	1,144,460	1,140,715	1,265,431

Staffing

Full-Time Positions

	2014	2015	2016
Manager	1	1	1
Office Manager	1	1	1
Animal Control Officer II	1	1	1
Animal Control Officer I	2	2	2
Kennel Maintenance Worker	2	2	2
Subtotal - Full-Time Positions	7	7	7

Part-Time Positions

Kennel Maintenance Worker	1	1	1
Animal Control Clerk	2	2	2
Subtotal - Part-Time Positions	3	3	3

TOTAL	10	10	10

Animal Control Division

2016 Budget

Short-Term Goals (2016)

1. Seek grants for implementation of a low-cost spay/neuter program.*
2. Develop and publish a shelter newsletter.
3. Develop animal training programs with various civic groups.*
4. Adopt an urban wildlife management policy.
5. Update the Animal Control Emergency Response Plan.
6. Collaborate with the county animal control agencies to alleviate duplication of services.*

Long-Term Goals (2017 and Beyond)

1. Continue educating and training Animal Control Division staff (Ongoing).
2. Continue to increase animal code compliance (Ongoing).
3. Increase education on proper pet care to pet owners (Ongoing).*

2015 Major Accomplishments

- Reviewed the divisional procedures to improve customer service.
- Collaborated with the Police Department for reporting nuisance properties and illegal activities.
- Continued to work with the Law Department to update the Code of Ordinances pertaining to animal control.
- Participated in a low-cost shelter vaccination program.
- Developed a volunteer program.

2014 Major Accomplishments

- Sponsored a micro-chip clinic.
- Worked with the Law Department to update the animal control ordinances.
- Launched a social media page for animal rescues and adoption awareness.
- Updated the vaccination procedures for impounded animals.
- Implemented best practices in the rescue procedures.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Citizen Complaints	7,508	8,000	6,221	8,000
Cat & Dog Licenses Issued	2,968	3,000	3,629	3,000
Animals Impounded	2,584	3,000	2,146	3,000
Adoptions	521	600	812	600
Visitors to the Facility	7,947	10,000	12,361	10,000
Animals Placed with Animal Rescue Groups	603	650	601	650
Animals Micro-chipped	700	800	950	800

Animal Control Division

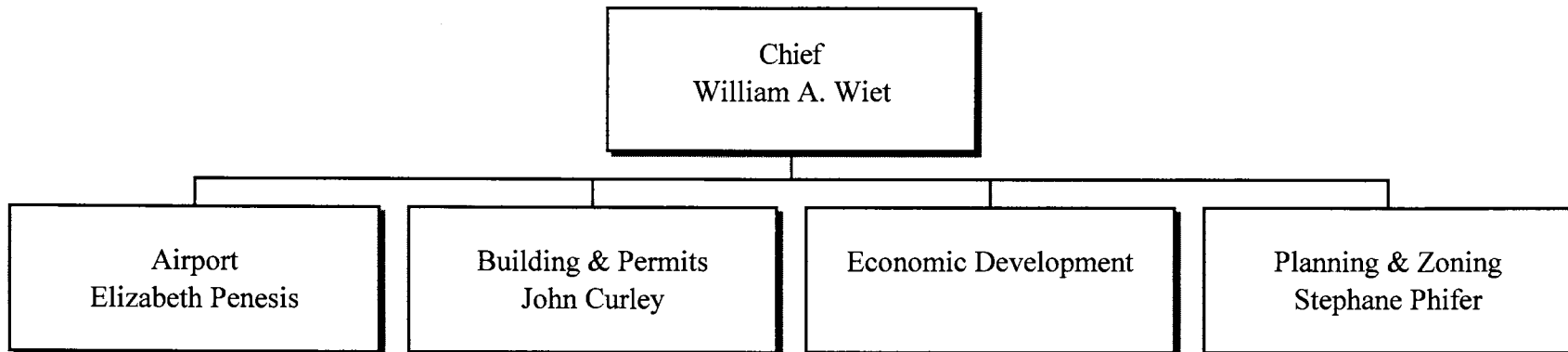
2016 Budget

Budget Highlights

The 2016 budget will permit the Animal Control Division to extend a contract with an outside rescue coordinator to continue to reduce the animal euthanasia rate by increasing pet adoptions and/or placing pets with rescue partners. In addition, funding is provided for the replacement of kennel cages and a heating and air conditioning unit.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
DEVELOPMENT SERVICES DEPARTMENT**





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Development Services Administration

2016 Budget

Mission

To serve as the central coordinator of all development within the City of Aurora; promote professionalism and cooperation among various city departments to achieve common development goals; implement plans and policies established by the Mayor and City Council; and, do so in a courteous, timely, and professional manner.

Major Functions

1. Provide support and oversight to the Planning & Zoning and Building & Permits Divisions and other major functions such as economic development and airport operations.
2. Provide support to the Mayor and City Council for projects and programs important to the community.
3. Facilitate interaction among key divisions involved in the development process.
4. Provide decision making and oversight to the many and varied public infrastructure projects.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	378,265	528,087	579,869
Other Non-Capital	33,000	28,000	28,000
Capital	-	-	-
Total	411,265	556,087	607,869

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Chief Dev. Services Officer	1	1	1
Development Coordinator	1	1	1
Special Assistant for Development	1	1	1
Administrative Aide	1	1	1
TOTAL	4	4	4

Short-Term Goals (2016)

1. Update the Seize the Future master plan for downtown.*
2. Assist in the development process resulting in the re-use of several key downtown buildings.*
3. Develop a revitalization plan for the Route 59 retail corridor.*
4. Develop a revitalization plan for the Lake Street corridor.*

Development Services Administration

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Complete the redevelopment of the North Farnsworth Avenue commercial corridor (2018).*
2. Facilitate the opening of a new multi-family residential building in the downtown (2018).*

2015 Major Accomplishments

- Continued to implement the Seize the Future Master Plan for the downtown area.
- Continued to implement the RiverEdge Master Plan.
- Continued to implement the city's Sustainability Plan.
- Continued to be prepared to mobilize resources for a changing economy.
- Researched and updated the Aurora Zoning Ordinance regarding payday loan stores, pawn shops, and title loan agencies.
- Prioritized all development projects on a weekly basis.
- Provided the necessary resources to assist in the commencement of the Chicago Premium Outlets mall expansion.
- Filled the Airport Manager position.

2014 Major Accomplishments

- Assisted the Seize the Future Development Foundation to implement an economic development program for the City of Aurora.
- Facilitated the approval of a development agreement with Chicago Premium Outlets.

- Pursued business attraction and residential development for the downtown.
- Coordinated development related activities between the Planning & Zoning, Engineering, Building & Permits, and Economic Development Divisions to provide "one-stop-shopping" for developers.
- Continued to be prepared to mobilize resources for a changing economy.
- Provided assistance with development projects occurring in the tax increment financing districts.
- Facilitated the Mayor's Business Roundtables.
- Provided support to the Aurora Neighborhood Planning Initiative.
- Oversaw the drafting of development agreements.
- Attended and provided support when necessary to the Aurora Downtown, RiverEdge Park Committee, Downtown Parking Committee, City Council, City Executive Team and various subcommittees.
- Attended and provided support when necessary to the Metro West Council of Government, DuPage Mayor's and Managers Conference, and other functions mean to further Aurora's development-related goals.

Performance Measures

Refer to the divisions of the Development Services Department for performance measures: Airport, Building & Permits, Economic Development, and Planning & Zoning.

Development Services Administration

2016 Budget

Budget Highlights

The 2016 budget will permit the Development Services Administration Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Building & Permits Division

2016 Budget

Mission

To provide effective ordinance and code administration/enforcement for new and remodeling construction projects that protects the health, safety, and welfare of the citizens and businesses of Aurora, while maintaining the viability of existing structures.

Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance within Chamber of Commerce agreed timeframes.
3. Update Building and Fire Codes as required to maintain or improve Aurora's ISO Building Code Effectiveness Grading Score.
4. Administer the city's Building and Fire Codes.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,005,563	2,076,484	2,186,739
Other Non-Capital	195,749	223,500	237,960
Capital	-	-	-
Total	2,201,312	2,299,984	2,424,699

Staffing

Full-Time Positions

	2014	2015	2016
Director	1	1	1
Assistant Director	1	1	1
Plan Examiner	2	2	1
Senior Plan Examiner	0	0	1
Code Compliance Officer Coordinator	1	1	1
Code Compliance Officer/Building Inspector	2	3	3
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/Plumbing Inspector	1	1	1
Fire Inspector	1	1	1
Administrative Aide	1	1	1
Customer Service Representative	4	4	4
Subtotal - Full-Time Positions	16	17	17

Part-Time Positions

Code Compliance Officer/Plumbing Inspector	1	1	1
Subtotal - Part-Time Positions	1	1	1

TOTAL

17	18	18

Short-Term Goals (2016)

1. Improve the ISO Building Code Effectiveness Grading Score from 4 to 3 to reduce the insurance rates for new Aurora structures.*
2. Fully implement the contractor discount licensing and inspection reporting program using passing percentage data.*
3. Implement online contractor licensing tools for customer convenience, transparency, and municipal efficiency.*
4. Adopt the 2015 International Code series.
5. Adopt the 2014 National Electrical Code.

Building & Permits Division

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Fully implement the contractor on-line transparency tools to empower constituents with contractor licensing and inspection passing percentage data (2017).*
2. Obtain the International Code Council (ICC) accreditation (2018).
3. Obtain biennial recognition from one of the following national organizations: ICC, SunGard, Center for Digital Government for the Digital Government Achievement Awards, International Economic Development Council for excellence in economic development, International City Management Association (ICMA) for performance management, and the Harvard Ash Center for innovations in American government (Ongoing).

2015 Major Accomplishments

- Received the Harvard Ash Center Bright Ideas award for Aurora's Broadcast Real-time Inspection Transparency E-mail communications.
- Published three citations in the ICC Best Practices: Lessons Learned from the Building Department Accreditation Program and Major Jurisdiction Committee.
- Presented/promoted Aurora's use of Existing Structure Codes and Appendix J for single-family homes at the Better Buildings Better Business regional conference.
- Presented/promoted Aurora's national best practice for inspection communication, transparency, and online scheduling tools to the Regional Midwest SUGA Conference.

- Expanded the contractor licensing and inspection reporting program to provide inspection passing percentage information to our citizenry and recognize the most effective contractors.*
- Presented/promoted Aurora's use of existing structure codes for commercial projects at the American Institute of Architects Chicago & U.S. Green Building Council-Illinois annual conference.
- Presented/promoted Aurora's Innovative Moment of Service Transparency tools at the Illinois Municipal League conference and at the DuPage Mayor's and Managers Conference.
- Received a grant from the International Code Council for the "Get Everyone Certified" campaign.

2014 Major Accomplishments

- Received the ICMA certificate of achievement for performance management.
- Received the ICC National Community Service Award with Rebuilding Together Aurora.
- Received the e.Republic's Center for Digital Government – Digital Government Achievement Award for the implementation of Broadcast Real-time Inspection Transparency E-mail communications.
- Revamped the elevator license process into a one-stop customer transaction and converted to electronic documents and e-mails.
- Obtained the 2011 National Electric Code ordinance recommendation from the Electrical Commission for pending adoption.

Building & Permits Division

- Revamped the contractor license process with a new program to reward contractors who exceed average passing percentages and all city codes and ordinances.

Performance Measures

	2014	2015	2015	
			Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Number of Calendar Days to Process Commercial Remodeling Initial Review (< \$50,000)	6.5	7.0	6.3	7.0
Avg. Number of Calendar Days to Process Commercial Construction Initial Review	23.9	24.9	17.2	24.9
Avg. Number of Calendar Days to Process Commercial Remodeling Initial Review (> \$50,000)	14.2	15.1	13.4	15.1
Avg. Number of Calendar Days to Process Commercial Single Trade Review	3.5	1.8	3.0	1.8
Avg. Number of Calendar Days to Process Commercial Foundation Permits	6.2	8.3	7.0	8.3
Permit Applications Received	9,069	5,850	6,659	5,850
Permits Issued	8,690	5,555	6,549	5,555
Valuation of Issued Permits (million)	\$311	\$285	\$513	\$325
Number of Inspections	19,416	24,000	28,985	30,000

Note: The number of permits issued in 2014 was unusually high due to a hail storm.

2016 Budget

Performance Measures (Continued)

		2014	2015	2015	
				Estimated	2016
<u>Measure</u>		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
New Single Family Home Permits Issued	Detached	72	80	76	73
	Remodeling	757	715	706	760
	Attached (Town, Dup, Quad)	30	40	19	25
Commercial Structure Permits Issued	New Construction	14	14	23	10
	Remodeling, including Alarm & Sprinkler	729	760	716	735
	Additions	6	4	4	4

Budget Highlights

The 2016 budget will permit the Building and Permits Division to implement an online license processing module. The module will greatly improve customer service to constituents desiring the convenience of online payments. In addition, citizens will have the ability to review contractors' inspection passing percentages, State and Environmental Protection Agency licensing, as well as worker's compensation and insurance information.

* Linked to the city's strategic plan.

Economic Development

2016 Budget

Mission

To promote, attract, and retain commercial and industrial development in the City of Aurora. In doing so, serve to enhance the quality of life for Aurora citizens by creating jobs, increasing assessed valuation, and attracting property tax, sales tax, and other revenue generators to the community.

Major Functions

1. Provide economic development leadership in partnership with the Seize the Future Development Foundation (STFDF), a not-for-profit development corporation.
2. Continue to facilitate the development process from initial intake to completion of a project in an efficient and seamless manner.
3. Promote the investment and development of the city through marketing initiatives and public relations.
4. Advance and develop economic development strategies to redevelop the downtown area, commercial gateways, retail corridors, and business parks to help create livable wage jobs, increase assessed valuation, and attract additional property and sales taxes and other revenue generators to these targeted areas.
5. Provide assistance in support of development agreements and compliance reporting.
6. Provide leadership to the Tax Increment Financing (TIF) Joint Review Boards for the various TIF Districts in Aurora.
7. Continue to attend and provide support to the various boards and commissions whose functions are to further promote economic development in the city.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	23,927	20,224	6,468
Other Non-Capital	838,406	965,400	448,400
Capital	-	-	-
Total	862,333	985,624	454,868

Short-Term Goals (2016)

1. Assist the STFDF in rolling out the new Aurora brand.
2. Facilitate the redevelopment of two large-scale downtown projects.*
3. Complete the Lake Street beautification pilot project.*
4. Work with STFDF in processing development agreements for properties along the Lake Street corridor.*
5. Work with STFDF in developing and implementing an economic vision plan for West Plaza.*
6. Update the Seize the Future Master Plan for downtown.*

Long-Term Goals (2017 and Beyond)

1. Work toward the establishment of additional residential units in the downtown area (Ongoing).*
2. Continue to market and assist in the development of significant downtown buildings (Ongoing).*

Economic Development

2016 Budget

3. Continue to provide assistance to the STFDF when necessary (Ongoing).
4. Continue to look at strategic planning for commercial corridors (Ongoing).
5. Support riverfront development that recognizes sensitivity to the surrounding environment (Ongoing).*
6. Maintain a high level of customer satisfaction in the development process (Ongoing).*

2015 Major Accomplishments

- Referred all economic development-related inquiries to the STFDF.
- Facilitated all of the Business Roundtable meetings.
- Attended and provided support when necessary to the Chamber of Commerce Aurora First committee meetings, Aurora Downtown executive and general board meetings, the Development Services Team meetings, and Tax Increment Financing District Joint Review Board meetings.
- Facilitated the approval process for all STFDF negotiated development agreements.
- Provided input to the Illinois Department of Commerce & Economic Opportunity regarding the extension of the Historic Preservation Tax Credit Program for river edge communities.
- Promoted commercial projects that increased jobs and the tax base for Aurora.
- Received state approval on the extension of the RiverEdge Redevelopment Zone.

2014 Major Accomplishments

- Initiated a Lake Street corridor planning study to improve the major gateway into the downtown area.
- Developed a marketing strategy to bring new tenants to the Aurora Airport.
- Assisted the STFDF in addressing questions, comments, and concerns.
- Referred to the STFDF any inquiries that were of importance to the economic development of Aurora.
- Included the STFDF staff in the Development Services Team meetings.

Economic Development

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Visits to Current Businesses	45	50	50	60
Number of Media Publications and Network Outlets Producing Feature Stories on Aurora	1	3	2	3
Promotional and Marketing Contacts Made to Developers, Site Selection Officials, and Retail and Commercial Firms	120	150	120	150
Number of New Mid-Size and Large Commercial and Office Developers Doing Business in Aurora	2	5	6	5
Value of Development Agreements or Submitted Land Use Petitions (millions)	\$126.0	\$50.0	\$50.0	\$50.0

Budget Highlights

The 2016 budget will permit the Economic Development Division, working in conjunction with STFDF, to accomplish the following objectives: increase the number of business retention visits, proactively address the concerns of existing businesses to ensure their success, actively recruit restaurant, residential and retail development in downtown Aurora, expand outreach to developers, site selectors, and

brokers through various avenues including broker/developer tours, tradeshow, networking events, association memberships, and strategic partnerships, actively recruit IT, advanced manufacturing, and creative industry businesses, increase retail tenancy throughout the community, and redevelop property located at 80 S. River and 43-49 Downer Place in downtown Aurora.

* Linked to the city's strategic plan.

Mission

To provide guidance and proper follow-through to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation and zoning enforcement, neighborhood stabilization, growth management, the promotion of redevelopment, and the proper balance/distribution of land uses. To designate, preserve, enhance, and perpetuate those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all of Aurora's residents by monitoring the implementation of Aurora's Comprehensive Land Use/Transportation Plan and physical development policies.
2. Enforce the zoning ordinance, sign ordinance, subdivision control ordinance, Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and hotel licensing ordinance.
3. Disseminate accurate and complete information in response to public inquiries in the form of land use referrals.
4. Guide developers and the public through the initial development process.
5. Review and process land-use petitions and Certificates of Appropriateness (COA) for development throughout the city and provide follow-up on implementation.
6. Review building permit applications for compliance with zoning regulations and historic preservation guidelines.
7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare specific plans and reports to provide clear and accurate information from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
 - Administration of the school/park land/cash ordinance.
 - Maintenance of the building permit database for population estimation and projection.
 - Recordation of all plats of annexation, subdivision, right-of-way dedication, and easements in a timely manner.
 - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
 - Complete mandated federal reviews for properties utilizing federal funding.
 - Update the historic property survey to meet Certified Local Government requirements.
 - Implement the Preservation Loan and Grant Programs.
 - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
 - Maintain the division's website and brochures featuring the city's historic properties.
 - Conduct tours featuring the city's historic properties.
 - Provide clerical and technical assistance to the Aurora Downtown Board, Aurora Neighborhood Council, Design Review Committee/FoxWalk Overlay District, Historic Preservation Commission, Planning Commission, Planning

Planning & Zoning Division

2016 Budget

Council, River Walk Commission, Sustainable Aurora, and Zoning Board of Appeals.

10. Coordinate planning and zoning with other city departments and outside agencies including but not limited to the Greater Aurora Chamber of Commerce and the Seize the Future Development Foundation.
11. Encourage high-quality redevelopment within the FoxWalk District through technical and financial assistance programs; infrastructure improvements; advertising; assisting with the Tax Assessment Freeze Program for historic residential properties, the Tax Credit Program for commercial properties, and the Easement Program for National Register properties.
12. Preserve, enhance, and perpetuate designated historic properties, including responding to inquiries regarding designating properties as historic and assist with research.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	850,013	873,434	934,416
Other Non-Capital	45,261	113,372	73,016
Capital	-	-	-
Total	895,274	986,806	1,007,432

Staffing

Full-Time Positions

	2014	2015	2016
Director	1	1	1
Zoning Administrator	1	1	1
Planner	3	3	3
Administrative Secretary	1	1	1
Associate Planner	1	1	1
Subtotal-Full-Time Positions	7	7	7

Seasonal Positions

College Intern	0	0	1
Subtotal-Seasonal Positions	0	0	1

TOTAL

7	7	8

Short-Term Goals (2016)

1. Coordinate with the Engineering Division for the permit and construction of the RiverEdge Park Fox River pedestrian bridge across from the Aurora Transportation Center.

Long-Term Goals (2017 and Beyond)

1. Develop ordinances and policies that focus on quality-of-life issues (Ongoing).*
2. Develop an interactive website to expedite the zoning process (Ongoing).*

Planning & Zoning Division

2016 Budget

3. Continue to update the zoning ordinance in response to evolving quality-of-life issues to ensure that the ordinance is a living document (Ongoing).
4. Update the Comprehensive Plan on a regular basis (Ongoing).
5. Close the Aurora Fox River Trail gap through downtown Aurora (Ongoing).
6. Document the architecture of historic properties (Ongoing).
7. Develop zoning property research sheets for every parcel in the city (Ongoing).

2015 Major Accomplishments

- Initiated the University Neighbors Neighborhood Planning Initiative Task Forces.*
- Coordinated the redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, Seize the Future Downtown Master Plan, and RiverEdge Park Master Plan.
- Facilitated zoning and site design of development and redevelopment projects throughout the city.
- Coordinated with the Engineering Division to pursue grants and private funding for the RiverEdge Park Fox River pedestrian bridge across from the Aurora Transportation Center.
- Updated the sign ordinance to reflect industry best practices.
- Conducted 268 Development Services Team meetings to complete property research sheets for potential developers.

2014 Major Accomplishments

- Conducted 273 Development Services Team meetings to complete property research sheets for potential developers.
- Completed the Aurora Neighborhood Planning Initiative process for one neighborhood.
- Coordinated redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, Seize the Future Downtown Master Plan, and RiverEdge Park Master Plan.
- Facilitated zoning and site design of development and redevelopment projects throughout the city.
- Coordinated with the Engineering Division for the completion of the Stage II design of the RiverEdge Park Fox River pedestrian bridge across from the Aurora Transportation Center.
- Developed a RiverEdge Park Fundraising Capital Campaign.

Planning & Zoning Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Number of Days to Process Land Use Petitions	42	45	47	45
Customer Service Requests	1,115	1,200	1,954	1,500
Land Use Petitions Processed	83	120	72	70
Comprehensive Plan Revisions	0	2	1	2
Ordinances/Resolutions Approved by City Council	103	100	95	100
Acres Annexed	1.5	10	7.5	10
Public Hearings (Notices)	57	45	93	60
Recorded Documents	15	30	56	30
Number of Board, Commission, and Committee Meetings	202	100	175	200
Valuation of Construction Permits in the Downtown Core/Downtown Fringe District (millions)	\$43.8	\$2.0	\$2.9	\$2.0
Historic COA Applications	174	150	112	150
FoxWalk COA Applications	117	100	38	40
Loans/Grants Monitored	17	10	4	4
Loans/Grants Approved	7	10	4	0
Section 106 Reviews	143	75	95	75

Budget Highlights

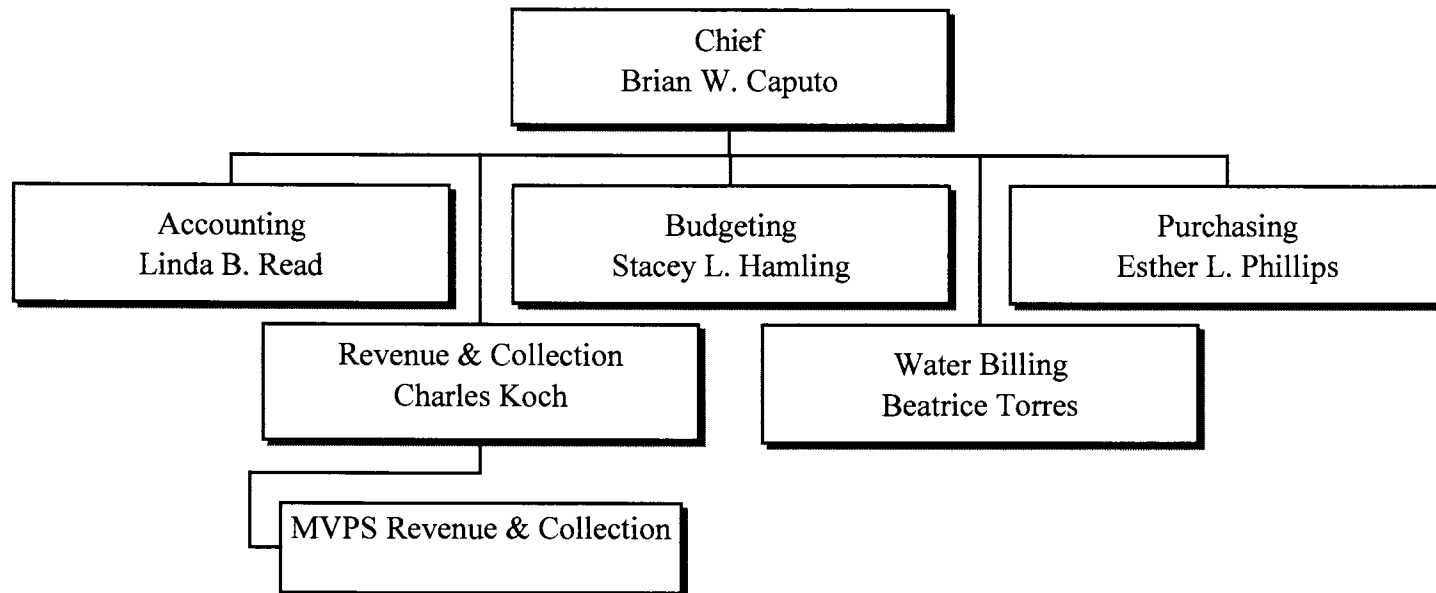
The 2016 budget will permit the Planning and Zoning Division to maintain the service level of the prior year.

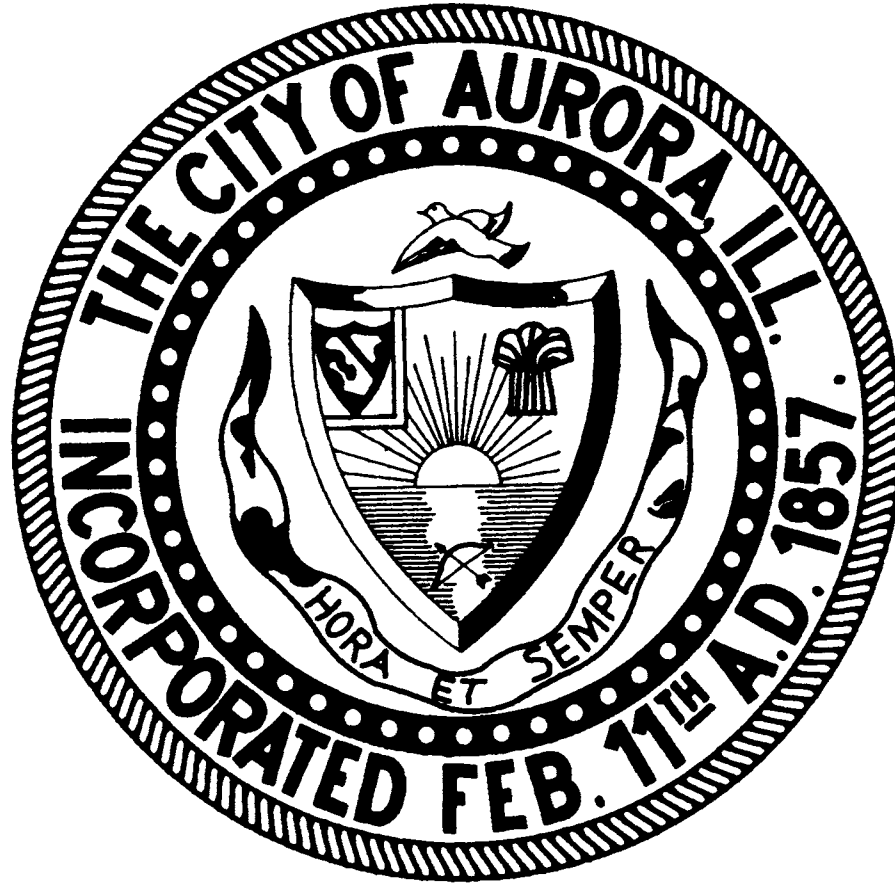
* Linked to the city's strategic plan.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FINANCE DEPARTMENT**





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Finance Administration

2016 Budget

Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements in preparation for the payment of incentives.
12. Internal auditing.
13. Operation of the city mailroom.

Budget Summary (Administration Only)

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	367,101	394,113	385,278
Other Non-Capital	258,882	185,770	116,646
Capital	-	-	-
Total	625,983	579,883	501,924

Staffing

Full-Time Positions

	2014	2015	2016
CFO/City Treasurer	1	1	1
Administrative Aide	1	1	1
Subtotal Full-Time Positions	2	2	2

Part-Time Positions

Graduate Intern (Part-Time)	1	1	1
Subtotal Part-Time Positions	1	1	1

TOTAL

3	3	3

Short-Term Goals (2016)

1. Issue payroll direct deposit notices to employees electronically.*
2. Publish a budget-in-brief document associated with the 2016 City Budget.*

Finance Administration

3. Publish a popular annual financial report associated with the city's 2015 Comprehensive Annual Financial Report.*
4. Implement Statement 68 of the Governmental Accounting Standards Board (GASB) providing for the inclusion of pension liabilities in the city's basic external financial statements.
5. Implement Statement 74 of the GASB specifying new requirements for preparing a separate external financial report for the Retiree Health Insurance Trust Fund.
6. Implement Statement 77 of the GASB providing for disclosures in external financial reports pertaining to tax abatements.
7. Implement a system for the accurate and timely collection of a new municipal motor fuel tax.
8. Solicit proposals for an investment management consultant for the public safety pension funds.

Long-Term Goals (2017 and Beyond)

1. Solicit proposals for banking services after the new enterprise resource platform is installed (2017).
2. Install a financial transparency portal on the city's website (2017).*
3. Refund outstanding bond issues when market conditions are favorable (Ongoing).

2015 Major Accomplishments

- Offered city vendors the option of receiving city payments electronically.
- Refunded a third portion of the 2006 general obligation (GO) bonds resulting in a present value savings of \$865,000 for taxpayers.

2016 Budget

- Refunded the 2008 GO bonds resulting in a present value savings of \$9.1 million for taxpayers.
- Refunded the 2006 water and sewer revenue bonds resulting in a present value savings of \$2.6 million for customers.
- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award for the 16th consecutive time (2015 Budget).
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 17th consecutive year (2014 CAFR).
- Published a new asset capitalization policy.
- Implemented an improved form for the reporting of travel expenses by city employees.
- Instituted a program providing for the random testing of city water meters for metering accuracy.

2014 Major Accomplishments

- Introduced a departmental customer service survey.
- Refunded a second portion of the 2006 general obligation bonds resulting in a present value savings of \$1.2 million for taxpayers.
- Implemented Statement 67 of the GASB providing a new format for pension fund financial statements.
- Developed an administrative procedure to support vendor payments made through the Second Ward Fence Program.
- Developed an internal control procedure to ensure the proper handling of payments received by the City Clerk's Office.
- Received the GFOA's Distinguished Budget Presentation Award for the 15th consecutive year (2014 Budget).

Finance Administration

2016 Budget

- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 16th consecutive year (2013 CAFR).

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Return - Corp. Investments	0.2%	0.2%	0.4%	0.2%
General Obligation Bond Rating	AA	AA	AA	AA
Debt Service Abatement (millions)	\$10.6	\$10.3	\$10.3	\$7.0

Budget Highlights

The 2016 budget will permit the Finance Administration Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Accounting Division

2016 Budget

Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,392,308	1,315,222	1,429,827
Other Non-Capital	55,971	83,740	69,748
Capital	-	-	-
Total	1,448,279	1,398,962	1,499,575

Staffing

Full-Time Positions

	2014	2015	2016
Assistant Director	1	1	1
Accounting Supervisor	1	1	1
Payroll Supervisor	1	1	1
Accountant	4	4	4
Administrative Aide	2	2	2
Account Clerk III	1	1	1
Account Clerk II	2	2	2
TOTAL	12	12	12

Short-Term Goals (2016)

1. Issue direct deposit payroll notices electronically.*

Long-Term Goals (2017 and Beyond)

1. Improve the efficiencies of journal entry processing through electronic import functions (2018).*

2015 Major Accomplishments

- Obtained an unqualified auditor's opinion on the city's 2014 Comprehensive Annual Financial Report (CAFR).

Accounting Division

2016 Budget

- Obtained the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting (2014 CAFR).
- Offered city vendors the option of receiving city payments electronically.
- Created a capital assets year-end accounting checklist.

2014 Major Accomplishments

- Obtained an unqualified auditor's opinion on the city's 2013 CAFR.
- Obtained the GFOA's Certificate of Achievement for Excellence in Financial Reporting (2013 CAFR).
- Implemented an automated capital assets module that is integrated with the city's current enterprise resource platform.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Utility Tax Rebates Issued Within 9 Weeks of Application	100%	100%	100%	100%
Employee Paychecks Issued	32,624	33,000	36,119	33,000
Employees on Direct Deposit Payroll	92%	90%	92%	92%
Pensioner Benefit Checks Issued	6,473	6,000	6,654	6,600
Accounts Payable Checks Issued	50,633	55,000	53,517	55,000
Bank Reconciliations Completed Within 30 Days	55%	100%	78%	100%
Post-Closing Year-End Journal Entries	8	10	8	10
Years Received the GFOA Certificate of Achievement	16	17	17	18

Budget Highlights

The 2016 budget will permit the Accounting Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Budgeting Division

2016 Budget

Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual capital improvement plan document.
4. Prepare tax levies.
5. Process budget transfers and budget amendments.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	289,185	297,928	307,634
Other Non-Capital	7,276	17,670	12,948
Capital	-	-	-
Total	296,461	315,598	320,582

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Assistant Director	1	1	1
Budget Analyst	1	1	1
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2016)

1. Provide additional reports on the intranet site to assist city staff with current year budget inquiries.*
2. Publish a budget-in-brief document.*

Long-Term Goals (2017 and Beyond)

1. Update the Budgeting Division's webpage on SharePoint (Ongoing).
2. Develop a streamlined process for budget transfer form submission (2018).*

2015 Major Accomplishments

- Received the Government Finance Officers Association's (GFOA's) distinguished Budget Presentation Award for the 16th consecutive year (2015 Budget).
- Updated budget forms with notes to assist city staff with preparing budget documents.

Budgeting Division

2016 Budget

- Processed budget transfers weekly.

2014 Major Accomplishments

- Received the GFOA's Distinguished Budget Presentation Award for the 15th consecutive year (2014 Budget).
- Enhanced the electronic system for managing special budget requests to permit multiple simultaneous users and the inclusion of specific, related account numbers.
- Trained employees on the new electronic system for special budget requests.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Budget Transfers Processed	599	450	535	500
Budget Amendments Processed	2	3	2	3
No. of Years Received the GFOA Budget Award	15	16	16	17

Budget Highlights

The 2016 budget will permit the Budgeting Division to maintain the service level of the prior year.

- * Linked to the city's strategic plan.

Revenue & Collection Division

2016 Budget

Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	679,433	660,580	709,007
Other Non-Capital	103,750	143,718	150,518
Capital	-	-	-
Total	783,183	804,298	859,525

Staffing

Full-Time Positions

	2014	2015	2016
Assistant Director	1	1	1
Cashiering Operations Supervisor	1	1	1
Account Clerk III	2	2	2
Account Clerk II	3	3	3
TOTAL	7	7	7

Short-Term Goals (2016)

1. Review the Revenue & Collection licensing module to improve the issuance of licenses, collection of fees, and renewal process.*
2. Install a payment kiosk outside City Hall.*
3. Install an interactive voice response phone system to assist with incoming phone calls and improve customer service.*

Long-Term Goals (2017 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).*

Revenue & Collection Division

2016 Budget

2014 Major Accomplishments

- Converted the red light ticket collections from a third-party collection firm to the city's collection agency for municipal debt.
- Upgraded the invoice payment system on the website.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Collection Rate on Miscellaneous Receivables	80%	80%	79%	80%
Avg. Accounts over 90 days	35%	30%	30%	30%
Food & Beverage Tax Returns Processed	6,400	6,000	4,728	5,000
Real Estate Transfer Tax Stamps Issued	4,354	5,200	4,706	4,800
Licenses Issued	678	500	377	400
Taxicab Inspections (Visual)	142	175	85	175

Budget Highlights

The 2016 budget will permit the Revenue and Collection Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
MAILROOM**

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	8,803	9,581	11,000	11,000	11,000	-
RENTAL-LEASES	20,096	16,693	24,800	24,800	25,000	200
OTHER SERVICES & CHARGES	(20,925)	(15,444)	(30,400)	(30,400)	(23,800)	6,600
SUPPLIES-GENERAL	3,905	9,079	11,500	11,500	2,300	(9,200)
TOTAL OTHER NON-CAPITAL	11,879	19,909	16,900	16,900	14,500	(2,400)
 TOTAL MAILROOM	 11,879	 19,909	 16,900	 16,900	 14,500	 (2,400)

Purchasing Division

2016 Budget

Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient purchasing system. Education, investigation, and planning are paramount in an evolving stewardship role.

Major Functions

1. Facilitate competitive bidding through research and the identification of qualified suppliers.
2. Formulate bid packages, and advertise and invite bids in conformance with state statutes and the City Code.
3. Maintain and update vendor product service files.
4. Manage the city's purchase order process.
5. Audit all invoices as presented for payment and confirm the receipt of products, goods, and services.
6. Manage the city's Procurement Development Program for Minorities, Women, and Disabled Persons (MWDP).
7. Manage the "Buy Recycled" program.
8. Administer the maintenance agreements for city office equipment.
9. Serve as a resource for the budgeting process.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	428,650	429,008	463,950
Other Non-Capital	1,704	7,940	4,490
Capital	-	-	-
Total	430,354	436,948	468,440

Staffing

Full-Time Positions

	2014	2015	2016
Director	1	1	1
Administrative Assistant	1	1	1
Account Clerk II	1	1	1
Account Clerk I	1	1	1
TOTAL	<u>4</u>	<u>4</u>	<u>4</u>

Short-Term Goals (2016)

1. Evaluate the use of an electronic system to allow agencies to submit bids and requests for proposals.*
2. Increase the number of vendors participating in the Electronic Funds Transfer (EFT) program by 10%.*
3. Implement a standardized janitorial supply program in cooperation with the Central Services Division.

Purchasing Division

2016 Budget

4. Implement an emergency management contingency contract program.
5. Redesign the Purchasing Division's webpage.
6. Develop a procurement handbook for city staff.

Long-Term Goals (2017 and Beyond)

1. Work with vendors to increase participation in the EFT program (Ongoing).*

2015 Major Accomplishments

- Implemented a program permitting vendors to be paid by EFT.
- Developed a format to standardize the informal bid process.
- Developed training sessions to assist city staff on the procurement card module in the city's accounting system.
- Developed training sessions to assist city staff with the annual open purchase order process.

2014 Major Accomplishments

- Developed the capacity to permit businesses to place themselves on the city's bidders list with an online tool.
- Developed a webpage providing information on the city's Procurement Development Program for MWDP.
- Developed and published a quarterly purchasing newsletter.

- Collaborated with the Human Resources Division to train newly hired employees on the purchasing module in the city's accounting system.
- Developed an emergency purchasing policy.

Performance Measures

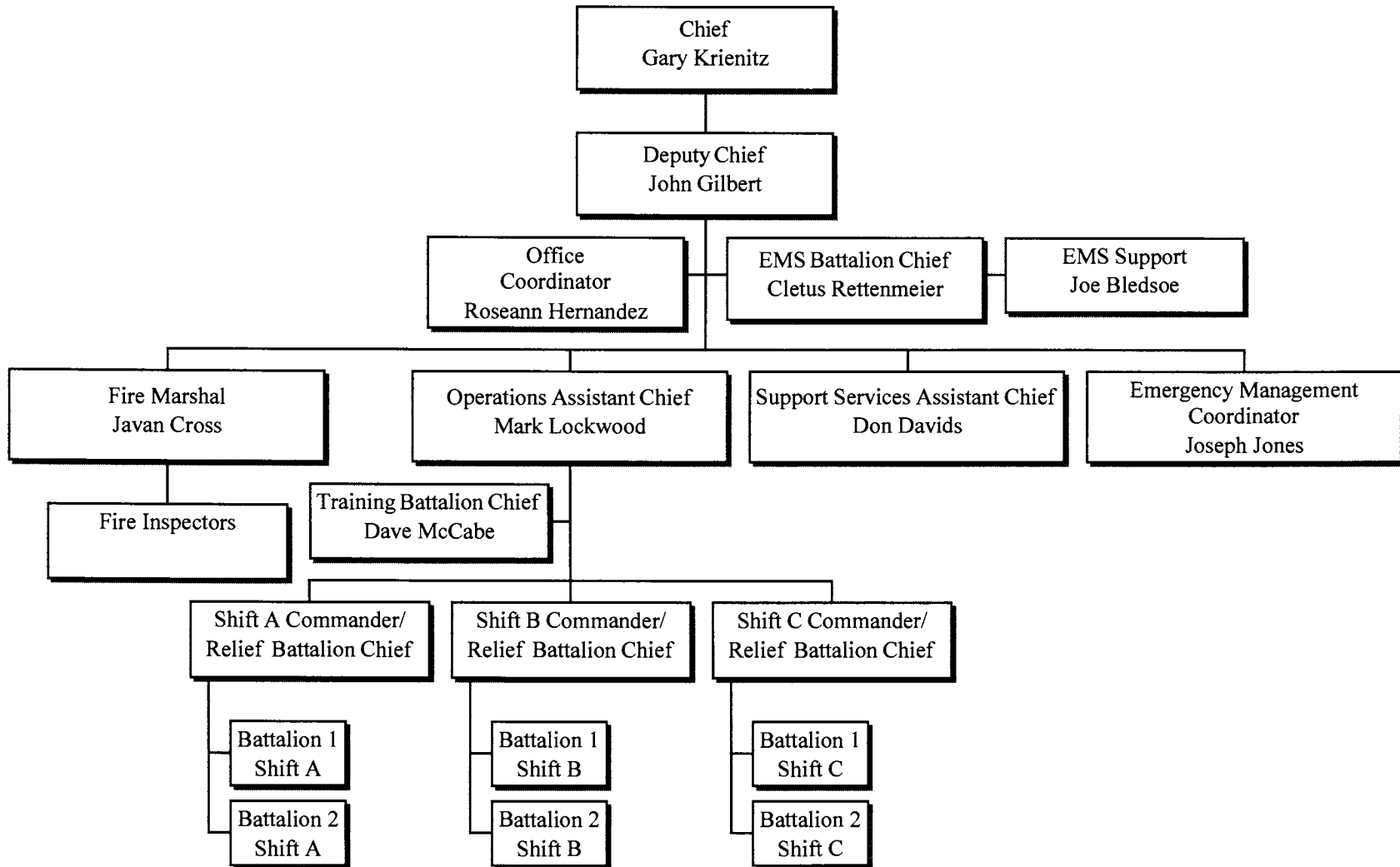
			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Total Purchase Orders Issued	2,678	2,945	2,481	2,945
Blanket Purchase Orders Issued	730	766	782	766
Formal Bid Proposals Coordinated	46	50	60	50
Active MWDP Vendors	121	133	139	150
Informal Bid Proposals Coordinated	61	67	79	67
Vendors Participating in EFT Program	N/A	N/A	469	525
Procurement Card Holders	N/A	N/A	128	135

Budget Highlights

The 2016 budget will permit the Purchasing Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FIRE DEPARTMENT**





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Fire Department

2016 Budget

Mission

To provide essential fire suppression, special operations, and emergency medical services to the City of Aurora with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	38,385,355	40,886,574	42,201,037
Other Non-Capital	1,559,565	1,753,670	1,727,065
Capital	-	-	-
Total	39,944,920	42,640,244	43,928,102

Staffing

<u>Full-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Fire Chief	1	1	1
Deputy Fire Chief	1	1	1
Assistant Fire Chief	2	2	2
Fire Marshal	1	1	1
Battalion Fire Chief	11	11	11
Fire Captain	13	13	13
Fire Lieutenant	32	32	32
Fire Senior Paramedic	9	9	9
Fire EMS Support	1	1	1
Fire Private	124	124	124
Fire Inspector	2	2	2
Office Coordinator	0	0	1
Administrative Aide	1	1	0
Administrative Secretary	1	1	1
Administrative Secretary II	1	1	1
TOTAL	200	200	200

Fire Department

2016 Budget

Short-Term Goals (2016)

1. Construct and equip replacement Station #7 with an ambulance and paramedics.*
2. Create a strategic plan for the Fire Department.

Long-Term Goals (2017 and Beyond)

1. Construct, equip, and staff Station #13 (2018).*
2. Secure a location and design for Station #14 in the vicinity of Liberty Street and Eola Road (2019).*

2015 Major Accomplishments

- Procured land for future Station #13.
- Replaced one ambulance and two command vehicles.

2014 Major Accomplishments

- Completed a generator needs study to determine the most cost efficient method of equipping the fire stations with emergency generators.
- Purchased handheld electronic tablets for EMS reporting and billing efficiency.
- Replaced two ambulances, two engines, and one command vehicle.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Systems Tests	40	35	41	40
Fire Prevention Programs	430	435	383	400
Fire Drills	69	110	68	70
Hydrant Inspections	2,013	3,000	2,892	3,100
Emergency Unit Responses	27,620	25,500	28,054	29,000
Inspections	4,190	4,100	3,310	3,500
Plan Reviews	10	5	11	10
<i>Call Responses</i>				
Still Alarms	2,133	1,950	1,929	2,000
Full Still Alarms	550	550	635	650
Box Alarms	312	310	271	295
Haz-Mat Incidents	268	255	260	260
Carbon Monoxide Calls	456	400	308	400
Extrications	64	65	73	75
Water Incidents	9	6	10	10
Release and Lock-Outs	202	210	237	250
Medical Service Calls	13,309	13,000	13,798	14,000
Technical Rescue	0	1	1	1
Total Call Responses	17,375	16,500	17,582	18,000
<i>Emergency Service Response Times</i>				
Fire-Average Response	6:00	6:00	6:00	6:00
Fire-Responses 6 min. or Less	90%	90%	90%	90%
Fire-Responses Over 6 minutes	10%	10%	10%	10%
EMS-Average Response	6:00	6:00	6:00	6:00
EMS-Responses 6 min. or Less	90%	90%	90%	90%
EMS-Responses Over 6 minutes	10%	10%	10%	10%

Fire Department

2016 Budget

Budget Highlights

The 2016 budget will permit the purchase of computer tablets for the fire engines and trucks. The tablets will allow instant reporting in the field and access to records and pre-plans.

* Linked to the city's strategic plan.

Emergency Management Division

2016 Budget

Mission

To provide an integrated and comprehensive emergency management system that coordinates city and community resources to protect life, property, and the environment through preparedness, mitigation, response, and recovery from all natural and man-made hazards that may impact our city.

Major Functions

1. Coordinate all phases of emergency and disaster planning.
2. Comply with all state and federal planning guidelines and requirements for emergency management.
3. Retain state accreditation of Aurora's emergency management program.
4. Facilitate the full participation of all agencies to effectively mitigate, plan for, respond to, and recover from disasters.
5. Administer the Emergency Volunteer Service (EVS) organization.
6. Ensure that the Emergency Operations Center is maintained in a state of operational readiness at all times.
7. Plan and conduct disaster preparedness training exercises.
8. Maintain the warning systems for the City of Aurora.
9. Maintain a position on county, state, and national emergency management committees.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	152,440	178,450	208,909
Other Non-Capital	137,296	168,510	149,910
Capital	-	-	-
Total	289,736	346,960	358,819

Staffing

Full-Time Positions

	2014	2015	2016
Coordinator	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Full-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>

Part-Time Positions

Confidential Secretary	<u>0</u>	<u>1</u>	<u>1</u>
Subtotal - Part-Time Positions	<u>0</u>	<u>1</u>	<u>1</u>
TOTAL	<u>1</u>	<u>2</u>	<u>2</u>

Emergency Management Division

2016 Budget

Short-Term Goals (2016)

1. Maintain accreditation of Aurora's emergency management program.*
2. Continue to maintain compliance with the National Incident Management System.
3. Replace two of the oldest outdoor warning sirens.*

Long-Term Goals (2017 and Beyond)

1. Upgrade the EVS uniforms and protective equipment to meet all current safety standards (2017).
2. Research and transition the EVS volunteer program to a paid on-call program (2017).
3. Work with the Central Services Division to expand parking on the east side of the Emergency Management Division building and resurface the parking lot on the south side (2017).
4. Develop an outdoor warning siren replacement program to replace two sirens per year (Ongoing).*
5. Continue public disaster preparedness education and outreach efforts (Ongoing).*
6. Continue to maintain accreditation of Aurora's emergency management program (Ongoing).*
7. Maintain the City of Aurora's Storm Ready Community Certification with the National Weather Service (Ongoing).*
8. Maintain the city's emergency operations plan in accordance with the Illinois Emergency Management Agency (IEMA) (Ongoing).*

2015 Major Accomplishments

- Maintained accreditation of Aurora's emergency management program.
- Maintained compliance with the National Incident Management System.
- Updated and received approval of the city's emergency operations plan with the IEMA.
- Updated the emergency operations plan.
- Realized \$18,000 in savings by renegotiating the emergency communication maintenance contract to include usage minutes.

2014 Major Accomplishments

- Participated in the State Leadership and Capstone 14 exercises.
- Participated in the Great ShakeOut Earthquake multistate drill.
- Conducted two new American PrepareAthon presentations to the public to increase disaster readiness.
- Received recertification from the National Oceanic and Atmospheric Administration/National Weather Service as a Storm Ready Community.
- Added five new volunteers to the Emergency Management volunteers.
- Received re-accreditation from the IEMA.
- Participated in the National Fire Protection Association Committee on Mass Evacuation, Sheltering, and Re-entry.

Emergency Management Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Public Education Programs	10	6	15	20
Participants in Statewide Tornado Drill	260	25,000	25,000	25,000
Participants in Great ShakeOut Earthquake drill	200	200	250	N/A
Individuals Attending Training Sessions	750	1,000	950	1,000
EVS Hours of Service	1,618	1,000	2,500	2,500
EVS Volunteers	42	50	49	55
State Accreditation	Yes	Yes	Yes	Yes
Storm Ready Community	Yes	Yes	Yes	Yes

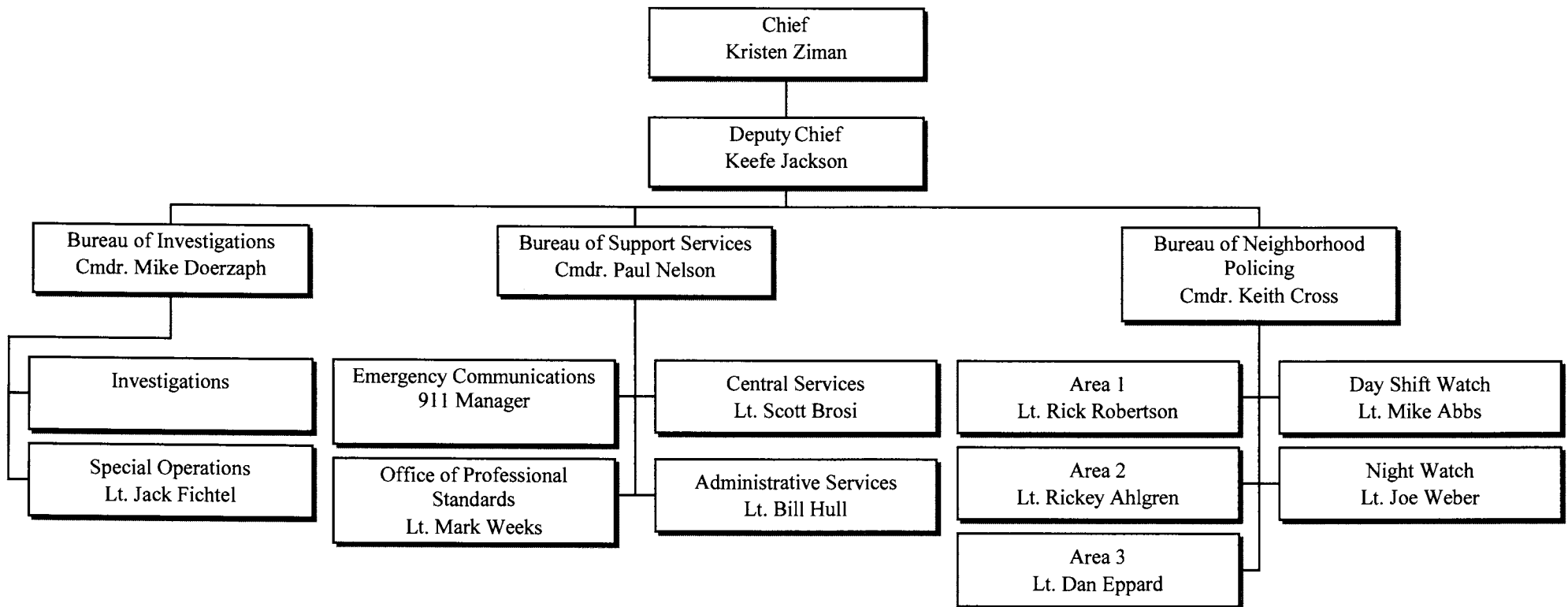
Note: Involvement in the Great ShakeOut Earthquake Drill will be eliminated in 2016.

Budget Highlights

The 2016 budget will permit the Emergency Management Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
POLICE DEPARTMENT**





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Police Department

2016 Budget

Mission

To enhance the safety, security, and quality of life in the City of Aurora through innovation, partnerships, and service to the community.

Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between citizens and the police department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	57,058,035	60,446,617	62,589,491
Other Non-Capital	4,012,299	4,730,250	4,759,200
Capital	-	-	-
Total	61,070,334	65,176,867	67,348,691

Police Department

2016 Budget

Staffing

Full-Time Positions

	2014	2015	2016
Police Chief	1	1	1
Deputy Police Chief	0	0	1
Commander	3	3	3
Lieutenant	11	11	10
Sergeant	39	39	39
Officer	235	235	235
Forensic Examiner	1	1	1
Court Detention Technician II	14	14	12
Court Detention Technician I	2	2	4
Administrative Assistant I	1	1	1
Administrative Aide	2	2	2
Office Manager	1	1	1
Records Clerk	11	11	11
Executive Secretary	1	1	1
Administrative Secretary II	1	1	1
Administrative Secretary I	2	2	2
Subtotal - Full-Time Positions	325	325	325

Part-Time Positions

Administrative Aide	1	1	1
Confidential Secretary	1	1	1
Police Cadet	12	12	12
Subtotal - Part-Time Positions	14	14	14

Seasonal Positions

Crossing Guard	35	35	35
Subtotal - Seasonal Positions	35	35	35

TOTAL	374	374	374

Short-Term Goals (2016)

1. Reduce violent crimes.*
2. Improve customer service.*

Long-Term Goals (2017 and Beyond)

1. Install in-car printers in all squad cars (2017).*
2. Implement the new Computer-Aided Dispatch/Records Management System (CAD/RMS) (2017).*

2015 Major Accomplishments

- Selected and negotiated a contract for the new CAD/RMS.
- Provided access to crime reports to the four state's attorney offices.

2014 Major Accomplishments

- Reduced violent crimes and property crimes.
- Reduced crime with an emphasis on reducing the number of burglary and robbery incidents.
- Implemented a storage system for photo and video evidence.
- Updated the fingerprinting system to comply with state requirements to include photographs with submissions.
- Replaced the notification software for major incidents and call-outs with a more functional product that also streamlined many other processes.

Police Department

2016 Budget

- Implemented a software program for recognition of exemplary employees, administrative reviews, and performance complaints.
- Implemented the K-9 Program.
- Upgraded the software for mug shots and photo line-ups.
- Implemented software for officers to complete electronic accident reports and submit the reports directly to the state.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Prisoner Bookings	8,873	10,283	8,036	8,967
Firearm Seizures	122	62	143	77
Total Criminal Offenses	10,479	11,415	10,865	10,702
Traffic Tickets	18,419	17,425	17,890	16,736
Traffic Accidents	6,119	4,861	6,629	5,473
Violent Crimes	559	560	650	556
Property Crimes	3,001	3,118	3,101	2,888
<u><i>Rate Per 100,000 Persons</i></u>				
Prisoner Bookings	4,426.41	N/A	4,008.86	4,473.21
Firearm Seizures	60.86	N/A	71.34	38.52
Total Criminal Offenses	5,227.58	N/A	5,420.14	5,338.67
Traffic Tickets	9,188.55	N/A	8,924.65	8,348.71
Traffic Accidents	3,052.54	N/A	3,306.96	2,730.13
Violent Crimes	278.86	N/A	324.26	277.44
Property Crimes	1,497.09	N/A	1,546.97	1,440.47

Note: Traffic ticket total does not include warning tickets issued.

Budget Highlights

The 2016 budget will permit the Police Department to replace a Lieutenant with a Deputy Chief to increase the overall efficiency and effectiveness of the department.

* Linked to the city's strategic plan.

E911 Center

2016 Budget

Mission

The E911 center will strive to deliver the highest level of professional service to the public, external agencies, and internal units by providing courteous and immediate response and timely service with the highest standards of integrity and performance.

Major Functions

1. Deliver emergency communications to two police agencies and three fire/emergency medical service agencies.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System duties.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,036,209	4,213,661	4,500,940
Other Non-Capital	19,211	30,300	26,300
Capital	-	-	-
Total	4,055,420	4,243,961	4,527,240

Staffing

Full-Time Positions

	2014	2015	2016
Emergency Dispatch Supervisor	3	3	3
Manager of E911	0	0	1
Lead Telecom Operator	5	5	5
Telecommunications Operator II	16	16	16
Telecommunications Operator I	12	12	12
TOTAL	36	36	37

Short-Term Goals (2016)

1. Update the standard operating manual for call taking and dispatching.*
2. Build the new Computer Aided Dispatch (CAD) system.*
3. Draft and implement a formal quality and assurance procedure.*

Long-Term Goals (2017 and Beyond)

1. Train staff and transition to the new CAD system (2017).*
2. Receive National Incident Management System certification from the Federal Emergency Management Agency for the telecommunications operators (2017).*
3. Institute area dispatching to provide more air time for officers (2018).

E911 Center

2016 Budget

2015 Major Accomplishments

- Collaborated with the Police Technical Services Division to select a new CAD system.
- Implemented the technology to allow text messaging to the 911 call center.

2014 Major Accomplishments

- Completed the Emergency Medical Dispatching Program transition.
- Completed the development of evacuation procedures and implement annual drills.

Performance Measures

	2014	2015	2015	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Answered 911 Phone Calls	100,729	120,000	112,965	120,000
Answered Non-Emergency Phone Calls	139,101	172,000	151,116	160,000
Dispatched Police Incidents	181,214	220,000	191,381	200,000
Dispatched Fire/EMS Incidents	17,086	15,000	17,649	18,000

Budget Highlights

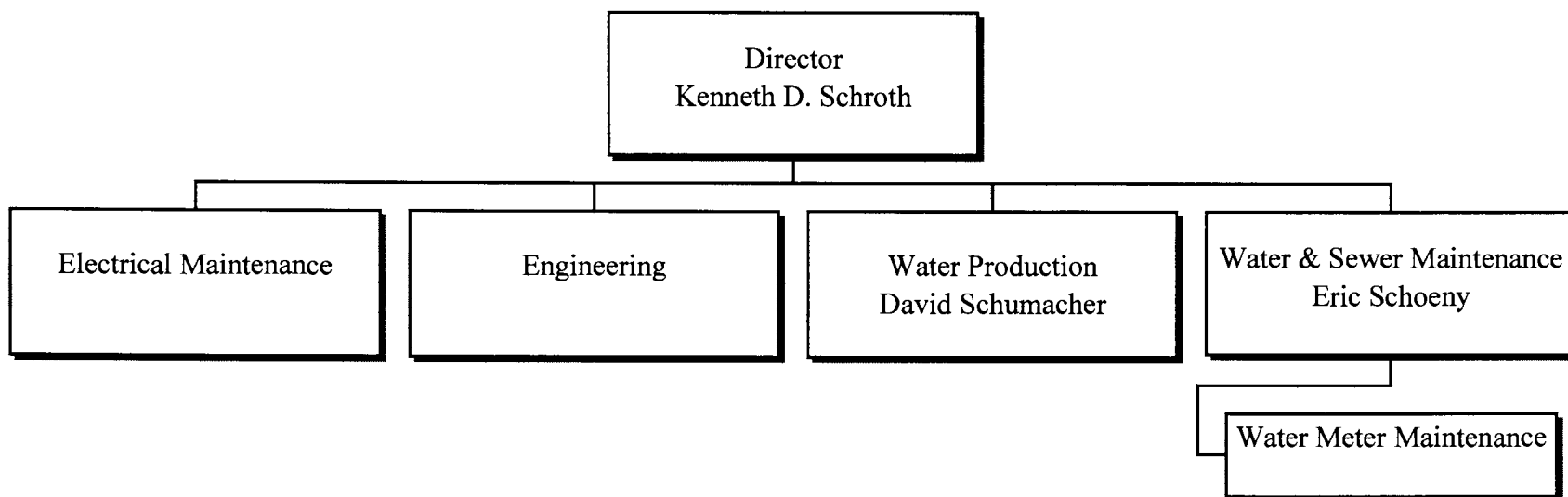
The 2016 budget will permit the addition of an Emergency Communications Manager in the E911 Center. The position will provide continuity with a trained, experienced emergency telecommunications professional.

* Linked to the city's strategic plan.



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
PUBLIC WORKS DEPARTMENT**





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Public Works Administration Division

2016 Budget

Mission

To provide dependable, cost-effective, and high-quality water production, engineering, water and sewer maintenance, and electrical maintenance.

Major Functions

1. Assist in the preparation of the Capital Improvement Plan.
2. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
3. Administer special service area projects.
4. Oversee the budget and performance of the Engineering, Water & Sewer Maintenance, Water Production, and Electrical Maintenance Divisions.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	349,300	326,369	339,582
Other Non-Capital	8,055	9,900	10,800
Capital	-	-	-
Total	357,355	336,269	350,382

Staffing

Full-Time Positions

	2014	2015	2016
Director/City Engineer	1	1	1
Office Manager	1	1	1
TOTAL	2	2	2

Short-Term Goals (2016)

1. Begin the Eola Road reconstruction from 83rd Street to 87th Street.

Long-Term Goals (2017 and Beyond)

1. Improve the GIS utility mapping to implement mobile work orders for field personnel (2017).*
2. Complete the projects contained in the Combined Sewer Overflow Long-Term Control Plan (2030).
3. Continue the annual bridge replacement program (Ongoing).
4. Implement preventative maintenance programs for watermain distribution and sewer collection systems (Ongoing).*

2015 Major Accomplishments

- Completed the Indian Trail bridge reconstruction project.
- Completed the New York Street reconstruction project.
- Completed the two-way conversion of New York Street and Galena Boulevard.

Public Works Administration Division

2016 Budget

- Completed the annual resurfacing program.

2014 Major Accomplishments

- Increased the department's use of the G.I.S. database.
- Completed the neighborhood street improvement, arterial resurfacing, and sidewalk replacement programs.
- Installed over 15,000 feet of watermain replacements.
- Installed over 15,000 feet of new sanitary sewer and storm sewer.
- Completed the watermain flushing program for Area 2.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Value of Public Infrastructure Installed (millions)	\$32.0	\$37.0	\$32.0	\$27.0

Budget Highlights

The 2016 budget will permit the Public Works Administration Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Electrical Maintenance Division

2016 Budget

Mission

To provide the highest level of efficient, expedient, economic, and effective level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system. Provide a quality of work environment through effective communications, training, leadership, and safety. This will ensure the reliability of the city's street lighting equipment.

Major Functions

1. Maintain and repair the city-owned streetlight poles.
2. Provide emergency electrical maintenance and repair of city-owned buildings.
3. Maintain and repair the electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
4. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights and fiber optics.
5. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
6. Inspect the new streetlight poles that are installed by private contractors and/or developers.
7. Assist with the electrical needs for city-sponsored festivals or special events.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	907,455	875,295	737,515
Other Non-Capital	1,334,936	1,389,740	1,551,060
Capital	-	-	-
Total	2,242,391	2,265,035	2,288,575

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Electrician	4	4	3
Electrical Maintenance Operator	1	0	0
Electrical Supervisor	1	1	1
TOTAL	6	5	4

Short-Term Goals (2016)

1. Replace 15 streetlight poles in accordance with the city standard specifications for street lighting.

Electrical Maintenance Division

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Maintain the city's streetlight system (Ongoing).
2. Continue the conversion of city streetlights to LED (Ongoing).

2015 Major Accomplishments

- Began conversion of the streetlights in the Central Business District to LED.
- Began conversion of the residential streetlights to LED in selected test areas.

2014 Major Accomplishments

- Expanded the conversion of LED street lighting to additional test areas.
- Provided additional training opportunities for the Electrical Division staff to further enhance their skills and abilities.
- Received a Roadway Lighting Technician Certification from the International Municipal Signal Association by a staff member.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Average Time to Repair Reported Streetlights Outage (Hours)	24	24	25	25
Average Time to Repair Reported Traffic Signal Outage (Hours)	24	24	24	N/A
Streetlights & Traffic Signals Repaired	3,390	3,500	810	N/A
Streetlights Repaired	N/A	N/A	N/A	3,500
Streetlight Poles Installed/ Replaced	50	50	65	75
JULIE Locates	21,076	23,000	23,410	24,000

Note: The Electrical Maintenance Division contracted the traffic signal repairs beginning in 2016.

Budget Highlights

The 2016 budget will permit the Electrical Maintenance Division to maintain the service level of the prior year.

Engineering Division

2016 Budget

Mission

To effectively design and/or manage the engineering and construction of capital projects in the city to provide quality public improvements and water production.

Major Functions

1. Supervise the design and construction of road and bridge improvements.
2. Supervise the design and construction of traffic control improvements.
3. Supervise the design and construction of stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,980,673	3,102,256	3,172,721
Other Non-Capital	(1,452,286)	(1,288,815)	(1,341,190)
Capital	-	-	-
Total	1,528,387	1,813,441	1,831,531

Staffing

Full-Time Positions

	2014	2015	2016
Assistant City Engineer	1	1	1
Capital Improvement Program Mgr	1	1	1
Engineer Coordinator	4	4	4
Traffic Engineer	1	1	1
Professional Engineer	5	5	5
Civil Engineer II	1	1	1
Civil Engineer I	2	1	1
Engineering Technician III	3	4	4
Engineering Technician II	2	2	2
LTCP Project Assistant	0	1	1
Subtotal - Full-Time Positions	20	21	21

Seasonal Positions

College Intern	2	2	2
Subtotal - Seasonal Positions	2	2	2

TOTAL	22	23	23

Short-Term Goals (2016)

1. Complete the reconstruction of the Farnsworth Avenue bridge including associated stormwater improvements.
2. Complete the construction of the Ohio Street bridge.
3. Begin the Eola Road reconstruction from 83rd Street to 87th Street.

Engineering Division

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2032).
2. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).*

2015 Major Accomplishments

- Reconstructed East New York Street from Welsh Drive to Asbury Drive.
- Reconstructed the Indian Trail bridge.

2014 Major Accomplishments

- Completed the first stage of the East New York Street reconstruction from Welsh Drive to Asbury Drive.
- Completed phase I of the Indian Trail bridge reconstruction.
- Continued to work on the Illinois Green Infrastructure grant projects.
- Completed the annual arterial and collector resurfacing program.
- Completed the annual neighborhood street improvement program.
- Completed the annual sidewalk replacement program.
- Completed various sanitary sewer improvements.
- Completed multiple sewer separation projects.
- Completed watermain replacement projects.

Performance Measures

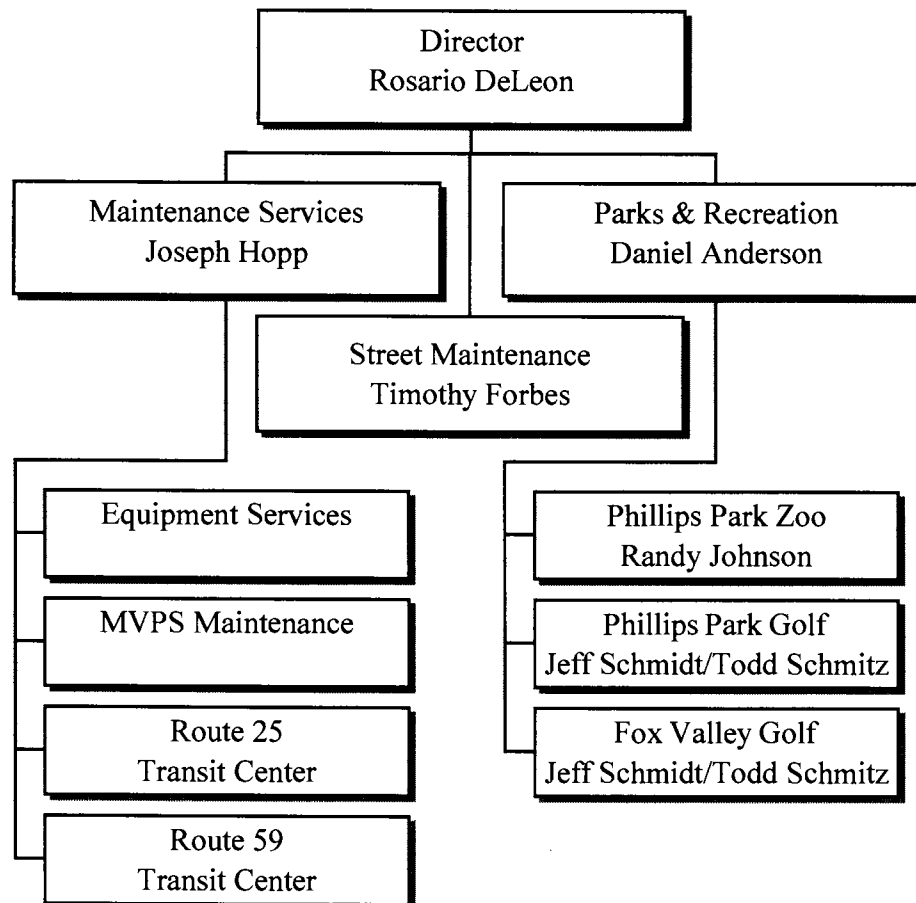
			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Average No. of Days to Review New Development of Non-Residential with Detention	22	22	12	22
Average No. of Days to Review New Development of Non-Residential without Detention	12	12	8	12
Resurfacing (lane-miles)	51	47	51	47
Public Infrastructure Utility improvements Completed (millions)	\$8.0	\$8.0	\$8.0	\$8.0
Sidewalk Replacement (s.f.)	130,000	132,000	130,000	132,000

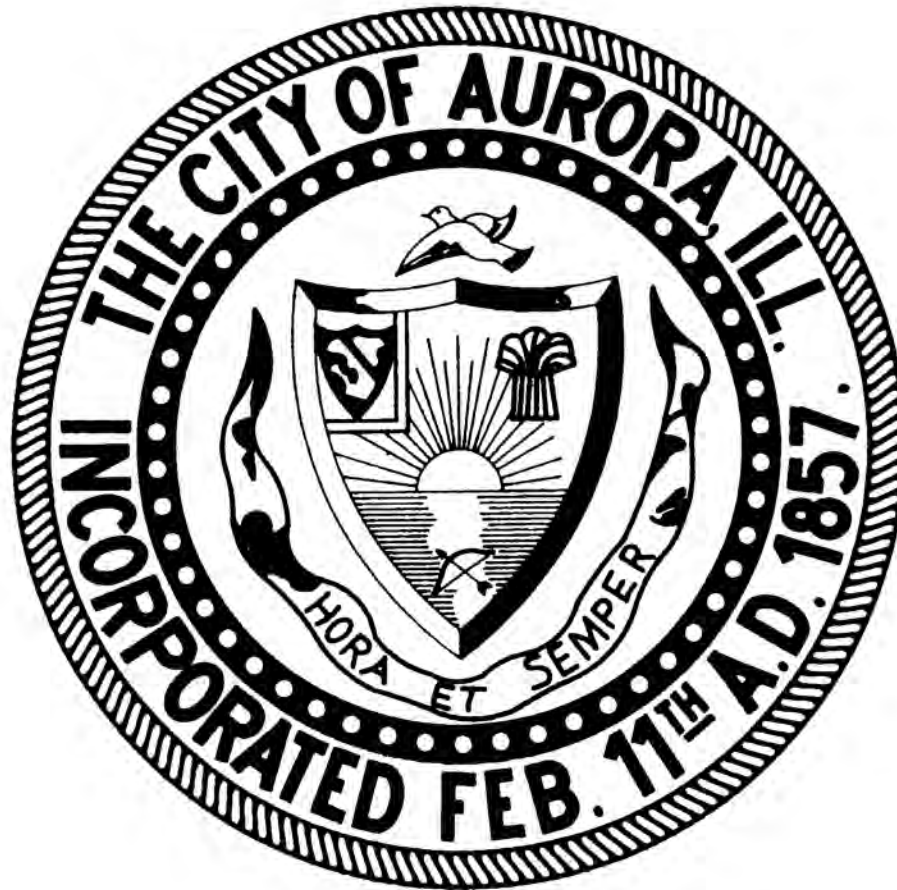
Budget Highlights

The 2016 budget will allow the Engineering Division to increase resident engineering services and development-related inspections.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
PUBLIC PROPERTIES DEPARTMENT**





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Public Properties Administration

2016 Budget

Mission

To provide consistent and reliable service that exceeds the public's expectation. The various divisions will work together to create an environment focused on collaboration and efficiency. Creativity and innovation by employees are encouraged for improving effectiveness.

Major Functions

1. Overall management of the following divisions: Maintenance Services, Equipment Services, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, Fox Valley Golf Course, and Street Maintenance.
2. Conduct short- and long-term planning of departmental programs and services.
3. Facilitate coordination and cooperation among departmental divisions and other city departments to enhance responsiveness and efficiency.
4. Maximize work output and cost effectiveness through the proper mix of services provided in-house and private contractors.
5. Ensure that labor agreements and work rules of the department's divisions are interpreted and enforced in a fair, equitable manner.
6. Promote all services, facilities, and amenities provided by the various divisions.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	455,147	416,006	442,370
Other Non-Capital	28,013	32,540	21,320
Capital	-	-	-
Total	483,160	448,546	463,690

Staffing

Full-Time Positions

	2014	2015	2016
Director of Public Property	1	1	1
Office Manager	1	1	1
Executive Secretary	1	1	1
TOTAL	3	3	3

Public Properties Administration

2016 Budget

Short-Term Goals (2016)

1. Focus on providing various Street Maintenance Division services that have been scaled back due to emphasis on the infested ash tree removal project.

Long-Term Goals (2017 and Beyond)

1. Continue to review in-house procedures to implement best practices and improve public services (Ongoing).*
2. Increase the use of technology to improve delivery of services (Ongoing).*
3. Continue to evaluate operations to lower operating costs (Ongoing).*

2015 Major Accomplishments

- Created a supplemental snow route for courts, cul-de-sacs, and dead-end roadways.
- Completed substantial ash tree removals citywide.

Performance Measures

Refer to the divisions of the Public Properties Department for performance measures: Maintenance Services, Equipment Services, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, Fox Valley Golf Course, and Street Maintenance.

Budget Highlights

The 2016 budget will permit the Public Properties Administration Division to maintain the service level of the prior year.

* Linked to the city's strategic goals.

Maintenance Services Division

2016 Budget

Mission

To provide the highest level of service to Aurora's Central Business District (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

Major Functions

1. Maintain 10 miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Maintain the fountains and plazas in the CBD, which include Benton Street Plaza, Millennium Plaza, Swimming Stones, Rotary Park, Mundy Park, Tivoli Plaza, and Memory Garden.
4. Coordinate special event set-up.
5. Paint streetlights, bridge viaducts, and railings in CBD.
6. Plant and maintain flowers in and around the CBD.
7. Maintain the public property and infrastructure of the CBD.
8. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.
9. Maintain over 100 rain gardens in the near-east neighborhoods and in the CBD.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	768,864	812,362	860,093
Other Non-Capital	291,255	270,560	304,000
Capital	-	-	-
Total	1,060,119	1,082,922	1,164,093

Maintenance Services Division

2016 Budget

Staffing

<u>Full-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Superintendent	1	1	1
Labor Supervisor	1	1	1
Maintenance Worker I	2	2	1
Maintenance Service Worker	2	2	2
Horticulturist	0	0	1
Sanitation Service Worker	1	1	1
Subtotal - Full-Time Positions	7	7	7
<u>Part-Time Positions</u>			
Facilities Security Worker	1	1	1
Subtotal - Part-Time Positions	1	1	1
<u>Seasonal Positions</u>			
General Worker I	1	2	1
General Worker II	0	1	1
Seasonal Worker II	1	1	1
Seasonal Worker I	3	1	1
Subtotal - Seasonal Positions	5	5	4
TOTAL	13	13	12

Short-Term Goals (2016)

1. Implement an educational component to the gardens in the CBD.
2. Improve walkability in the CBD.

Long-Term Goals (2017 and Beyond)

1. Install covered bike parking in the CBD (2018).*

2015 Major Accomplishments

- Replaced the electrical sidewalk boxes along Route 25.
- Updated the bike route through the CBD.
- Redesigned the green space on the southwest corner of Downer Place and Route 25.

2014 Major Accomplishments

- Repaired and maintained the North Island Center fountain.
- Painted the Millennium Park gazebo.
- Increased bicycle parking in the CBD by 23 spaces.
- Improved the Swimming Stones patio.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Sidewalk Improvements (sq. ft.)	5,800	5,000	4,200	4,500
Training and Development Hours	108	100	120	110

Maintenance Services Division

2016 Budget

Budget Highlights

The 2016 budget will permit the Maintenance Services Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Parks & Recreation Division

2016 Budget

Mission

To maintain, beautify, and enhance city parks, facilities, amenities, and attractions. We will work together to create an environment of quality, safety, community pride, and a positive experience to our citizens and visitors. Our service will exceed the public's expectation. To our employees, we are committed to provide a stable work environment with equal opportunity for learning and personal growth. Creativity and innovation are encouraged for improving effectiveness and facilities. Employees will be treated internally with the same respect and integrity that we treat our citizens and visitors externally.

Major Functions

1. Oversee all improvement/renovation projects in an effort to provide quality recreational facilities.
2. Promote all of the facilities, amenities, and services of the division.
3. Keep the city parks clean and attractive.
4. Keep all of the facilities in good repair and well maintained.
5. Maximize the greenhouse space to grow plants.
6. Assist in the maintenance of the zoo and both city golf courses.
7. Assist in the beautification of Aurora.
8. Assist other city divisions with snow and tree removal.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,517,133	1,516,229	1,724,371
Other Non-Capital	955,091	929,340	855,520
Capital	-	-	-
Total	2,472,224	2,445,569	2,579,891

Staffing

Full-Time Positions

	2014	2015	2016
Superintendent	1	1	1
Office Manager	0	1	1
Maintenance Mechanic	1	1	1
Maintenance Worker III	1	1	2
Maintenance Worker II	2	2	2
Maintenance Worker I	1	1	2
Horticulturist	1	1	1
Maintenance Service Worker	4	4	3
Subtotal - Full-Time Positions	11	12	13

Seasonal Positions

General Worker II	5	5	5
General Worker I	4	4	4
Seasonal Worker I	3	3	3
Subtotal - Seasonal Positions	12	12	12
TOTAL	23	24	25

Parks & Recreation Division

2016 Budget

Short-Term Goals (2016)

1. Construct a truck wash station in the maintenance yard.
2. Install shelving units in the greenhouse to increase the plant growing area and provide more plants in the downtown.*
3. Rehabilitate the interior of the division's administration building through the use of internal staff.

Long-Term Goals (2017 and Beyond)

1. Expand the park maintenance facility and greenhouse (2017).
2. Separate the combined storm and sanitary sewer systems at the zoo (2018).
3. Replace all permanent and regular seasonal portable toilets in Phillips Park with vaulted/waterless bathrooms (2019).*
4. Apply for state grants to fund park projects (Ongoing).

2015 Major Accomplishments

- Constructed and opened the William V. Plum Park on the city's west side.
- Renovated the tennis courts at Phillips Park.
- Worked with the Aurora Veteran's Advisory Council to install a third memorial monument in the Phillips Park Sunken Garden.
- Completed the overlay project on Ray Moses Drive and asphalted two maintenance areas.
- Worked with the Water & Sewer Maintenance Division to repair a storm drain around the wolf enclosure.

2014 Major Accomplishments

- Replaced the park maintenance facility roof.
- Completed a master site plan for Phillips Park.
- Procured OSLAD grant funding for the Mastodon Island Interpretive Adventure Area at Phillips Park.
- Removed over 100 infested ash trees in Phillips Park.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Park Area Maintained (acres)	558	558	558	558
Park Area Maintained to Standard	95%	98%	95%	98%
Citywide Annual Tree Plantings	1,300	1,200	1,400	1,200
Plants Grown/Planted/Maintained	85,500	88,000	87,000	88,000
Playground Equipment Inspections	20	18	20	18
Baseball/Softball Program Participants	2,800	2,700	2,600	2,600

Parks & Recreation Division

2016 Budget

Budget Highlights

The 2016 budget will permit the Parks and Recreation Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Phillips Park Zoo Division

2016 Budget

Mission

To provide a safe environment where students and visitors can gain a better understanding of the animal world and its environment through recreation and education; to provide professional care for the animals' houses at the zoo; and, to promote a positive image of the zoo and the surrounding park, enhancing the quality of life.

Major Functions

1. Provide professional, humane care and maintenance of animals.
2. Provide a safe environment for the animals and staff.
3. Develop the zoo staff.
4. Upgrade the animal habitats.
5. Educate the public on the types of animals housed at the zoo.
6. Promote interest in zoology/animal care as a career for students.
7. Hold various events to promote the zoo.
8. Keep all of the zoo facilities and equipment in good repair.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	572,815	587,747	623,938
Other Non-Capital	177,430	219,930	208,770
Capital	-	-	-
Total	750,245	807,677	832,708

Staffing

Full-Time Positions

	2014	2015	2016
Zoo Manager	1	1	1
Zoo Keeper II	1	0	0
Zoo Keeper I	3	4	4
Subtotal - Full-Time Positions	5	5	5

Seasonal Positions

College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker II	3	3	3
Seasonal Worker I	3	3	3
Subtotal - Seasonal Positions	9	9	9

TOTAL	14	14	14

Short-Term Goals (2016)

1. Obtain accreditation by the Association of Zoos and Aquariums or the Zoological Association of America.

Long-Term Goals (2017 and Beyond)

1. Continue to implement the recommendations of the zoo/park master plan (Ongoing).
2. Repair or rebuild the waterwheel barn (Ongoing).

Phillips Park Zoo Division

2016 Budget

2015 Major Accomplishments

- Installed a permanent floor cover in the food preparation area.
- Planned the 100th anniversary celebration of the zoo.
- Repaired the zoo stone wall along the zoo path.
- Procured a leaf/debris vacuum for the zoo paths.
- Painted the elk viewing deck.
- Designed and implemented an in-house electronic recordkeeping system for the zoo and staff.

2014 Major Accomplishments

- Re-shingled the roof of the caretaker's house.
- Continued to promote the zoo.
- Repaved portions of the zoo path.
- Worked with the Parks Department on the completion of the new Phillips Park master plan.
- Replaced the elk chute.
- Entered the zoo keeper records pertaining to the zoo animals into a web-based site.
- Replaced the concrete stairs in the zoo.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Safety Drills Performed	12	12	12	12
Number of Tours	95	100	75	75
Tour Visitors	3,072	3,500	1,942	2,000
Visitors to Zoo (General Public)	166,430	200,000	216,055	200,000
Visitors to Visitors Center	36,302	25,000	129,184	125,000
Reptile House Visitors	98,150	130,000	137,413	135,000
Pavilion Rentals	224	325	216	225
Volunteer Hours	451	2,500	467	500
Zoo-to-School Visits	30	30	23	25
Tram Riders	22,720	20,000	20,339	20,000
Training and Development Hours	180	150	100	100

Budget Highlights

The 2016 budget will permit the Phillips Park Zoo Division to maintain the service level of the prior year.

Street Maintenance Division

2016 Budget

Mission

To provide the highest level of service to the residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

Major Functions

1. Manage the city's snow and ice operations.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in the right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in the rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.
12. Coordinate the adopt-a-road program.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,503,090	4,432,588	4,715,534
Other Non-Capital	2,516,306	2,329,600	2,355,440
Capital	-	-	-
Total	7,019,396	6,762,188	7,070,974

Staffing

Full-Time Positions

	2014	2015	2016
Superintendent	1	1	1
Labor Supervisor	3	3	3
Maintenance Worker III	8	8	8
Maintenance Worker II	6	6	6
Maintenance Worker I	20	20	20
Subtotal - Full-Time Positions	38	38	38

Seasonal Positions

Seasonal Worker II	4	4	4
Seasonal Worker I	2	2	2
Subtotal - Seasonal Positions	6	6	6

TOTAL	44	44	44

Street Maintenance Division

2016 Budget

Short-Term Goals (2016)

1. Complete the removal of dead trees infested by the emerald ash borer in the city parkways.*

Long-Term Goals (2017 and Beyond)

1. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).*
2. Improve the division's operations by better use of new technologies (Ongoing).*
3. Improve the effectiveness of the snowplowing operations (Ongoing).*

2015 Major Accomplishments

- Coordinated the planting of over 1,000 trees in the public right-of-way.
- Updated the snowplowing operation plan.
- Created new court and cul-de-sac routes for snowplowing.

2014 Major Accomplishments

- Coordinated the planting of trees in the public right-of-way.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Number of Hours to Respond and Complete Tree Trimming Requests	150	70	150	70
Right-of-Way Tree Removal	6,493	2,500	4,309	2,500
Right-of-Way Tree Trimming	300	1,000	1,043	2,000
Tree Stump Removal/Restoration	2,418	4,000	3,304	4,000
Street Sweeping Cycles	12	14	12	14
Mosquito Abatement - Catch Basins	11,000	11,000	11,000	11,000
Right-of-Way Weed Mowing	8	8	8	8
Regulatory Signage Fabricated	1,000	2,000	1,000	2,000
Painted Markings Pavement/ Curbs (ft)	109,000	125,000	310,400	125,000
Thermoplastic Pavement Markings (bags)	40	100	0	100
Asphalt Material Used (Tonage)	675	800	273	800

Budget Highlights

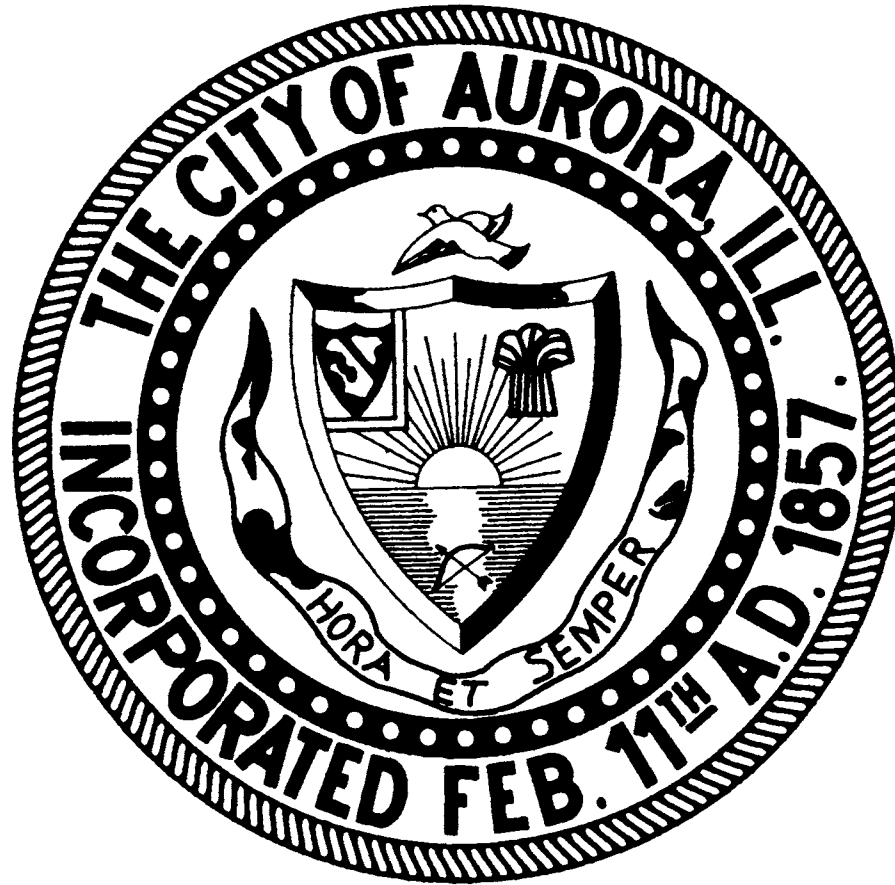
The 2016 budget will permit the Street Maintenance Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
INSURANCE	<u>240,000</u>	<u>240,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
TOTAL OTHER NON-CAPITAL	<u>240,000</u>	<u>240,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
TOTAL NON-DEPARTMENTAL	<u>240,000</u>	<u>240,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>

TOTAL GENERAL FUND	<u>151,095,000</u>	<u>147,052,541</u>	<u>161,612,756</u>	<u>161,684,256</u>	<u>168,370,554</u>	<u>6,757,798</u>



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CITY OF AURORA, ILLINOIS
2016 BUDGET
MOTOR FUEL TAX FUND (FUND 203)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ELECTRICAL PROJECTS						
TRAFFIC SIGNAL INTERCONNECTS	329,554	193,535	-	-	-	-
TRAFFIC SIGNALS	149,345	46,404	70,000	70,000	-	(70,000)
TOTAL ELECTRICAL PROJECTS	478,899	239,939	70,000	70,000	-	(70,000)
STREET MAINTENANCE						
PROFESSIONAL FEES	27,641	24,957	29,000	29,000	30,000	1,000
SUPPLIES-REPAIRS & MAINTENANCE	1,062,702	718,379	1,121,000	1,121,000	1,170,000	49,000
RESURFACING PROGRAM	2,661,842	1,936,748	2,800,000	2,800,000	2,800,000	-
I.T./MITCHELL-FARNSWORTH	-	254,199	-	-	-	-
STORM WTR MGT RESURFACING	264,346	34,215	700,200	545,200	505,600	(194,600)
DOWNER PL BRIDGES	6,637	-	-	-	-	-
INDIAN TRAIL BRIDGE	941,413	1,535,538	2,100,000	2,100,000	-	(2,100,000)
OHIO ST BRIDGE	223,239	406,903	1,900,000	1,900,000	2,100,000	200,000
SHEFFER ROAD BRIDGE	121,694	31,653	720,000	720,000	480,000	(240,000)
FARNSWORTH CULVERTS	-	-	-	-	100,000	100,000
MONTGOMERY RD BRIDGE	-	-	-	-	200,000	200,000
EOLA/MONTGOMERTY TO 87TH	-	-	-	-	2,770,000	2,770,000
NORTH AURORA RD UNDERPASS	-	-	700,000	700,000	1,100,000	400,000
LAKE MEDIAN-ILL TO INDIAN TR	-	-	595,000	595,000	595,000	-
EAST NY ST SEGMENT II	1,106,435	626,565	2,000,000	2,000,000	-	(2,000,000)
LAKE STREET CONVERSION	-	-	650,000	650,000	-	(650,000)
EAST NY ST SEGMENT III	-	-	750,000	750,000	1,375,000	625,000
EOLA-WOLF'S CROSSING TO RT 30	-	-	-	-	2,200,000	2,200,000
RTE 59 WIDENING PROJECT	154,545	-	-	155,000	-	-
TOTAL STREET MAINTENANCE	6,570,494	5,569,157	14,065,200	14,065,200	15,425,600	1,360,400
TOTAL MOTOR FUEL TAX FUND	7,049,393	5,809,096	14,135,200	14,135,200	15,425,600	1,290,400

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

SANITATION FUND (FUND 208)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
OTHER SERVICES & CHARGES	<u>1,917,237</u>	<u>1,652,680</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,050,000</u>	<u>50,000</u>
TOTAL OTHER NON-CAPITAL	<u>1,917,237</u>	<u>1,652,680</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,050,000</u>	<u>50,000</u>
 TOTAL SANITATION FUND	 <u>1,917,237</u>	 <u>1,652,680</u>	 <u>2,000,000</u>	 <u>2,000,000</u>	 <u>2,050,000</u>	 <u>50,000</u>

HOTEL-MOTEL TAX FUND (FUND 209)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
GRANTS						
SPECIAL PROGRAMS	-	-	-	-	175,000	175,000
GRANTS-ECONOMIC DEVELOPMENT	<u>-</u>	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>250,000</u>	<u>250,000</u>
TOTAL GRANTS	<u>-</u>	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>425,000</u>	<u>425,000</u>
 TOTAL HOTEL-MOTEL FUND	 <u>-</u>	 <u>250,000</u>	 <u>-</u>	 <u>-</u>	 <u>425,000</u>	 <u>425,000</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET
WIRELESS 911 SURCHARGE FUND (FUND 211)**

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	1,500,000	1,500,000
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,500,000</u>	<u>1,500,000</u>
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	-	119,025	-	119,100	110,000	110,000
TRAVEL & PROFESSIONAL DVLPMT	-	1,147	-	600	-	-
SUPPLIES-COMPUTER	24,040	65,920	900,000	723,000	976,000	76,000
SUPPLIES-GENERAL	-	57,071	-	57,300	-	-
TOTAL OTHER NON-CAPITAL	<u>24,040</u>	<u>243,163</u>	<u>900,000</u>	<u>900,000</u>	<u>1,086,000</u>	<u>186,000</u>
CAPITAL						
COMPUTER NETWORK EQUIPMENT	-	-	-	-	3,066,000	3,066,000
TOTAL CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,066,000</u>	<u>3,066,000</u>
TOTAL WIRELESS 911 SURCHARGE FUND	<u>24,040</u>	<u>243,163</u>	<u>900,000</u>	<u>900,000</u>	<u>5,652,000</u>	<u>4,752,000</u>

MUNICIPAL MOTOR FUEL TAX FUND (FUND 212)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
CAPITAL						
NEIGHBORHOOD STREET IMPROVEMENT	-	-	-	-	3,200,000	3,200,000
TOTAL CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,200,000</u>	<u>3,200,000</u>
TOTAL MUNICIPAL MOTOR FUEL TAX FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,200,000</u>	<u>3,200,000</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
HOME PROGRAM FUND (FUND 213)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
COMMUNITY HOUSING DEVELOPMENT						
DIRECT PROJECT ACTIVITY	381,414	55,000	455,300	455,300	400,500	(54,800)
ADMINISTRATION	32,078	446	50,600	50,600	44,500	(6,100)
TOTAL COMMUNITY HOUSING DEV.	<u>413,492</u>	<u>55,446</u>	<u>505,900</u>	<u>505,900</u>	<u>445,000</u>	<u>(60,900)</u>
 TOTAL HOME PROGRAM FUND	 <u>413,492</u>	 <u>55,446</u>	 <u>505,900</u>	 <u>505,900</u>	 <u>445,000</u>	 <u>(60,900)</u>

NEIGHBORHOOD STABILIZATION FUND (FUND 214)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
CAPITAL						
STABILIZATION PROGRAM	312,753	-	-	-	-	-
HOME BUYER ASSISTANCE	9	42,304	109,490	109,490	-	(109,490)
TOTAL CAPITAL	<u>312,762</u>	<u>42,304</u>	<u>109,490</u>	<u>109,490</u>	<u>-</u>	<u>(109,490)</u>
 TOTAL NEIGHBORHOOD STABILIZATION FUND	 <u>312,762</u>	 <u>42,304</u>	 <u>109,490</u>	 <u>109,490</u>	 <u>-</u>	 <u>(109,490)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	1,115,100	1,077,700	1,077,700	1,077,700	-	(1,077,700)
TIF DISTRICT #3 FUND	825,000	1,028,400	808,400	808,400	803,500	(4,900)
TIF DISTRICT #6 FUND	649,500	652,000	652,000	652,000	648,100	(3,900)
WARD #1 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	40,000	40,000	40,000	40,000	40,000	-
GOLF FUND	450,000	-	450,000	450,000	450,000	-
TOTAL INTERFUND TRANSFERS OUT	3,439,600	3,158,100	3,388,100	3,388,100	2,301,600	(1,086,500)
ALDERMEN'S OFFICE						
SPECIAL PROGRAMS	40,109	30,100	40,000	40,000	124,000	84,000
TOTAL ALDERMEN'S OFFICE	40,109	30,100	40,000	40,000	124,000	84,000
INFORMATION TECHNOLOGY						
COMPUTER NETWORK EQUIPMENT	-	-	-	670,000	670,000	670,000
TOTAL INFORMATION TECHNOLOGY	-	-	-	670,000	670,000	670,000
POLICE TECHNICAL SERVICES						
COMPUTER NETWORK EQUIPMENT	-	-	670,000	-	-	(670,000)
TOTAL POLICE TECHNICAL SERVICES	-	-	670,000	-	-	(670,000)

CITY OF AURORA, ILLINOIS
2016 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
COMMUNITY SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	262,444	208,187	235,000	235,000	195,000	(40,000)
TOTAL COMMUNITY SERVICES ADMIN	262,444	208,187	235,000	235,000	195,000	(40,000)
NEIGHBORHOOD REDEVELOPMENT						
PROFESSIONAL FEES	25,025	9,766	31,000	31,000	44,400	13,400
RECONVERSION INCENTIVE	22,000	11,993	464,800	339,800	50,000	(414,800)
DENSITY REDUCTION PROGRAM	72,000	-	100,000	100,000	-	(100,000)
TOTAL NEIGHBORHOOD REDEV	119,025	21,759	595,800	470,800	94,400	(501,400)
SPECIAL EVENTS						
SPECIAL PROGRAMS	982,801	679,185	869,000	1,241,200	130,000	(739,000)
TOTAL SPECIAL EVENTS	982,801	679,185	869,000	1,241,200	130,000	(739,000)
PUBLIC EDUCATION						
SPECIAL PROGRAMS	160,383	43,050	385,400	385,400	310,000	(75,400)
TOTAL PUBLIC EDUCATION	160,383	43,050	385,400	385,400	310,000	(75,400)
PUBLIC ART						
GRANT-ACCA	510,000	382,500	510,000	510,000	435,000	(75,000)
GRANT-MUSEUM	190,000	98,500	190,000	190,000	165,000	(25,000)
TOTAL PUBLIC ART	700,000	481,000	700,000	700,000	600,000	(100,000)
YOUTH & SENIOR SERVICES						
PROFESSIONAL FEES	-	-	75,000	75,000	75,000	-
SPECIAL PROGRAMS	469,000	469,001	469,000	469,000	399,000	(70,000)
TOTAL YOUTH & SENIOR SERVICES	469,000	469,001	544,000	544,000	474,000	(70,000)

CITY OF AURORA, ILLINOIS
2016 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
CENTRAL SERVICES						
PROFESSIONAL FEES	-	500	20,000	11,500	-	(20,000)
CLEANING SERVICES	589,400	657,874	-	661,500	-	-
REPAIRS & MAINTENANCE SERVICES	-	50,000	50,000	50,000	-	(50,000)
OTHER SERVICES & CHARGES	-	39,638	-	-	-	-
COST OF LAND	638,803	2,042,974	2,000,000	2,099,300	900,000	(1,100,000)
CAPITAL OUTLAY-MACHINE/EQUIPMENT	171,412	-	-	-	-	-
TOTAL CENTRAL SERVICES	1,399,615	2,790,986	2,070,000	2,822,300	900,000	(1,170,000)
PROPERTY STANDARDS						
REPAIRS & MAINTENANCE SERVICES	-	550	2,000	2,000	-	(2,000)
NON-CAPITAL VEHICLES	56,188	57,496	54,000	57,500	-	(54,000)
TOTAL PROPERTY STANDARDS	56,188	58,046	56,000	59,500	-	(56,000)
ANIMAL CONTROL						
REPAIRS & MAINTENANCE SERVICES	-	7,806	25,000	25,000	-	(25,000)
CAPITAL OUTLAY-VEHICLES	-	24,291	25,000	25,000	-	(25,000)
TOTAL ANIMAL CONTROL	-	32,097	50,000	50,000	-	(50,000)
BUILDING & PERMITS						
CLEANING SERVICES	-	-	750,000	-	-	(750,000)
REPAIRS & MAINTENANCE SERVICES	-	470	3,000	3,000	-	(3,000)
NON-CAPITAL VEHICLES	92,112	68,310	72,000	72,000	-	(72,000)
TOTAL BUILDING & PERMITS	92,112	68,780	825,000	75,000	-	(825,000)

CITY OF AURORA, ILLINOIS
2016 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ECONOMIC DEVELOPMENT						
PROFESSIONAL FEES	-	6,614	15,750	17,750	-	(15,750)
OTHER SERVICES & CHARGES	32,220	12,884	30,850	51,850	-	(30,850)
MINORITY BUSINESS DEVELOPMENT	25,000	-	26,000	26,000	-	(26,000)
SEIZE THE FUTURE	487,014	437,109	437,000	437,000	437,000	-
ROUNDHOUSE NOTE	563,129	-	-	-	-	-
TOTAL ECONOMIC DEVELOPMENT	1,107,363	456,607	509,600	532,600	437,000	(72,600)
PLANNING & ZONING						
SPECIAL PROGRAMS	5,000	29,820	74,250	74,250	20,000	(54,250)
PARKING LOTS	-	-	450,000	450,000	-	(450,000)
TOTAL PLANNING & ZONING	5,000	29,820	524,250	524,250	20,000	(504,250)
FINANCE ADMINISTRATION						
PROFESSIONAL FEES	85,252	4,229	50,000	50,000	30,000	(20,000)
OTHER SERVICES & CHARGES	17,228	-	-	-	-	-
TOTAL FINANCE ADMINISTRATION	102,480	4,229	50,000	50,000	30,000	(20,000)
ENGINEERING						
REPAIRS & MAINTENANCE SERVICES	-	1,802	2,000	2,000	-	(2,000)
NON-CAPITAL VEHICLES	17,303	45,540	48,000	47,200	-	(48,000)
TOTAL ENGINEERING	17,303	47,342	50,000	49,200	-	(50,000)

CITY OF AURORA, ILLINOIS
2016 BUDGET
GAMING TAX FUND (FUND 215)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	8,930	4,000	4,000	-	(4,000)
CAPITAL OUTLAY-VEHICLES	-	90,770	90,000	90,800	-	(90,000)
TRAFFIC SIGNALS	69,372	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	69,372	99,700	94,000	94,800	-	(94,000)
MAINTENANCE SERVICES						
NON-CAPITAL VEHICLES	58,489	-	-	-	-	-
TOTAL MAINTENANCE SERVICES	58,489	-	-	-	-	-
TRANSIT CENTER-ROUTE 59 STATION						
PARKING LOTS	-	-	860,000	860,000	860,000	-
TOTAL TRANSIT CTR-RTE 59 STATION	-	-	860,000	860,000	860,000	-
PARKS & RECREATION						
REPAIRS & MAINTENANCE SERVICES	-	1,714	2,000	2,000	-	(2,000)
SUPPLIES-REPAIRS & MAINTENANCE	103,956	75,980	100,000	99,400	50,000	(50,000)
VEHICLES	111,631	52,521	52,000	52,600	-	(52,000)
TOTAL PARKS & RECREATION	215,587	130,215	154,000	154,000	50,000	(104,000)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	15,013	18,000	18,000	-	(18,000)
SUPPLIES-MACHINE/EQUIPMENT	68,599	-	-	-	-	-
NON-CAPITAL VEHICLES	19,435	19,910	24,000	24,000	-	(24,000)
MACHINERY & EQUIPMENT	251,585	-	-	-	-	-
VEHICLES	247,667	262,680	580,000	580,000	132,000	(448,000)
EOLA/MONTGOMERY TO 87TH STREET	-	-	500,000	500,000	500,000	-
TOTAL STREET MAINTENANCE	587,286	297,603	1,122,000	1,122,000	632,000	(490,000)
TOTAL GAMING TAX FUND	9,884,157	9,105,807	13,792,150	14,068,150	7,828,000	(5,964,150)

CITY OF AURORA, ILLINOIS
2016 BUDGET
FEDERAL ASSET FORFEITURE FUND (FUND 216)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	5,400	2,010	38,000	40,100	-	(38,000)
TRAVEL & PROFESSIONAL DVLPMT	-	-	-	800	-	-
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	-	(10,000)
OTHER SERVICES & CHARGES	-	-	35,000	33,000	-	(35,000)
SPECIAL PROGRAMS	-	-	253,000	253,000	-	(253,000)
SUPPLIES-GENERAL	57,281	35,932	538,600	535,700	-	(538,600)
SUPPLIES-MACHINE/EQUIPMENT	79,619	-	16,400	16,400	-	(16,400)
SUPPLIES-COMPUTER	4,991	958	452,100	454,100	-	(452,100)
TOTAL OTHER NON-CAPITAL	147,291	38,900	1,343,100	1,343,100	-	(1,343,100)
CAPITAL						
MACHINERY & EQUIPMENT	-	-	930,000	930,000	-	(930,000)
TOTAL CAPITAL	-	-	930,000	930,000	-	(930,000)
TOTAL FEDERAL ASSET FORFEITURE FUND	147,291	38,900	2,273,100	2,273,100	-	(2,273,100)

STATE ASSET FORFEITURE FUND (FUND 217)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
RENTALS/LEASES	21,003	18,780	150,000	150,000	150,000	-
TRAVEL & PROFESSIONAL DVLPMT	-	9,568	-	3,000	-	-
SPECIAL PROGRAMS	29,059	56,836	300,000	300,000	300,000	-
SUPPLIES-GENERAL	-	6,179	150,000	147,000	150,000	-
NON-CAPITAL VEHICLES	56,680	-	-	-	-	-
OTHER NON-CAPITAL	106,742	91,363	600,000	600,000	600,000	-
TOTAL STATE ASSET FORFEITURE FUND	106,742	91,363	600,000	600,000	600,000	-

CITY OF AURORA, ILLINOIS
2016 BUDGET
FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
FIRE						
EMPLOYEE BENEFITS	10,123	350	-	400	-	-
REPAIRS & MAINTENANCE SERVICES	12,817	8,066	-	12,700	-	-
TRAVEL & PROFESSIONAL DVLPMT	3,000	2,760	-	9,000	-	-
SUPPLIES-GENERAL	89,390	46,528	135,000	81,700	145,000	10,000
SUPPLIES-REPAIRS & MAINTENANCE	40,351	7,532	25,000	56,200	25,000	-
TOTAL FIRE	155,681	65,236	160,000	160,000	170,000	10,000
TOTAL FOREIGN FIRE INSURANCE TAX FUND	155,681	65,236	160,000	160,000	170,000	10,000

BLOCK GRANT INCOME FUND (FUND 220)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
NEIGHBORHOOD REDEVELOPMENT						
REHABILITATION-HOUSING	45,778	-	-	-	-	-
TOTAL NEIGHBORHOOD REDEV	45,778	-	-	-	-	-
TOTAL BLOCK GRANT INCOME FUND	45,778	-	-	-	-	-

CITY OF AURORA, ILLINOIS
2016 BUDGET
BLOCK GRANT FUND (FUND 221)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
COMMUNITY DEVELOPMENT BLOCK GRANT						
PUBLIC FACILITY PROJECTS	353,138	115,038	293,000	293,000	273,300	(19,700)
INFRASTRUCTURE PROGRAM	266,302	250,000	400,000	400,000	450,000	50,000
HOUSING REHABILITATION	507,168	182,821	194,500	194,500	182,100	(12,400)
PUBLIC SERVICE	220,463	128,607	204,800	204,800	197,300	(7,500)
ADMINISTRATION	239,947	219,140	273,100	273,100	263,100	(10,000)
TOTAL CDBG	<u>1,587,018</u>	<u>895,606</u>	<u>1,365,400</u>	<u>1,365,400</u>	<u>1,365,800</u>	<u>400</u>
TOTAL BLOCK GRANT FUND	<u>1,587,018</u>	<u>895,606</u>	<u>1,365,400</u>	<u>1,365,400</u>	<u>1,365,800</u>	<u>400</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
SECTION 108 LOAN FUND (FUND 222)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PMT-REFUNDED BOND ESCROW	843,138	-	-	-	-	-
BANK SERVICE FEES	40	34	-	-	200	200
TOTAL OTHER NON-CAPITAL	843,178	34	-	-	200	200
DEBT SERVICE						
SEED LOAN #5						
PRINCIPAL	10,000	-	9,000	9,000	-	(9,000)
INTEREST	4,809	-	4,300	4,300	-	(4,300)
TOTAL SEED LOAN #5	14,809	-	13,300	13,300	-	(13,300)
SEED LOAN #6						
PRINCIPAL	-	-	-	-	-	-
INTEREST	1,083	-	-	-	-	-
TOTAL SEED LOAN #6	1,083	-	-	-	-	-
SEED LOAN #10						
PRINCIPAL	11,000	-	12,000	12,000	-	(12,000)
INTEREST	2,800	-	2,700	2,700	-	(2,700)
TOTAL SEED LOAN #10	13,800	-	14,700	14,700	-	(14,700)

CITY OF AURORA, ILLINOIS
2016 BUDGET
SECTION 108 LOAN FUND (FUND 222)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
SEED LOAN #8						
PRINCIPAL	-	-	-	-	-	-
INTEREST	5,862	-	-	-	-	-
TOTAL SEED LOAN #8	<u>5,862</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
SEED LOAN #9						
PRINCIPAL	-	-	-	-	-	-
INTEREST	2,540	-	-	-	-	-
TOTAL SEED LOAN #9	<u>2,540</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DEBT SERVICE	<u>38,094</u>	<u>-</u>	<u>28,000</u>	<u>28,000</u>	<u>-</u>	<u>(28,000)</u>
TOTAL SECTION 108 LOAN FUND	<u>881,272</u>	<u>34</u>	<u>28,000</u>	<u>28,000</u>	<u>200</u>	<u>(27,800)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
TIF DISTRICT #1 FUND (FUND 231)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
TIF DISTRICT #5 FUND	-	-	-	-	650,000	650,000
TIF DISTRICT #6 FUND	100,000	100,000	100,000	100,000	675,000	575,000
SSA ONE FUND	185,000	190,000	190,000	190,000	165,000	(25,000)
TOTAL INTERFUND TRANSFERS OUT	285,000	290,000	290,000	290,000	1,490,000	1,200,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	139,720	108,639	74,000	74,000	65,000	(9,000)
REPAIRS & MAINTENANCE SERVICES	248,191	33,237	201,000	201,000	105,000	(96,000)
OTHER SERVICES & CHARGES	380,662	(1,025)	370,500	370,500	438,000	67,500
GRANTS-ECONOMIC AGREEMENTS	914,020	242,631	625,000	675,000	775,000	150,000
SUPPLIES-REPAIRS & MAINTENANCE	-	-	130,000	130,000	130,000	-
TOTAL OTHER NON-CAPITAL	1,682,593	383,482	1,400,500	1,450,500	1,513,000	112,500
CAPITAL						
IMPROVEMENTS	55,961	37,230	2,137,400	2,087,400	710,000	(1,427,400)
COST OF LAND	-	192,560	-	206,000	-	-
PINNEY STREET PLAZA	3,763	-	1,055,900	849,900	849,900	(206,000)
LAKE STREET CONVERSION	149,938	14,929	35,000	35,000	-	(35,000)
TOTAL CAPITAL	209,662	244,719	3,228,300	3,178,300	1,559,900	(1,668,400)
TOTAL TIF DISTRICT #1 FUND	2,177,255	918,201	4,918,800	4,918,800	4,562,900	(355,900)

CITY OF AURORA, ILLINOIS
2016 BUDGET
TIF DISTRICT #3 FUND (FUND 233)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	8,887	4,044	25,000	25,000	25,000	-
OTHER SERVICES & CHARGES	14,464	1,296	34,000	34,000	35,500	1,500
GRANTS-ECONOMIC AGREEMENTS	-	-	75,000	75,000	75,000	-
SUPPLIES-GENERAL	1,944	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	25,295	5,340	134,000	134,000	135,500	1,500
DEBT SERVICE						
SERIES 2008B						
PRINCIPAL	430,000	-	460,000	460,000	485,000	25,000
INTEREST	376,350	174,200	348,400	348,400	318,500	(29,900)
TOTAL SERIES 2008B BONDS	806,350	174,200	808,400	808,400	803,500	(4,900)
SERIES 2009						
PRINCIPAL	200,000	-	220,000	220,000	140,000	(80,000)
INTEREST	211,750	98,875	197,800	197,800	189,400	(8,400)
TOTAL SERIES 2009 NOTES	411,750	98,875	417,800	417,800	329,400	(88,400)
TOTAL DEBT SERVICE	1,218,100	273,075	1,226,200	1,226,200	1,132,900	(93,300)
TOTAL TIF DISTRICT #3 FUND	1,243,395	278,415	1,360,200	1,360,200	1,268,400	(91,800)

CITY OF AURORA, ILLINOIS
2016 BUDGET
TIF DISTRICT #4 FUND (FUND 234)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	1,675	3,031	2,000	3,500	2,000	-
GRANTS-ECONOMIC AGREEMENTS	125,700	-	46,000	44,500	48,000	2,000
TOTAL OTHER NON-CAPITAL	127,375	3,031	48,000	48,000	50,000	2,000
TOTAL TIF DISTRICT #4 FUND	127,375	3,031	48,000	48,000	50,000	2,000

TIF DISTRICT #5 FUND (FUND 235)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	14,416	26,877	36,200	36,200	28,500	(7,700)
SUPPLIES-REPAIRS & MAINTENANCE	-	-	15,000	15,000	17,000	2,000
OTHER SERVICES & CHARGES	30,384	19,126	76,910	76,910	49,000	(27,910)
GRANTS-ECONOMIC AGREEMENTS	24,986	324,970	25,000	25,000	100,000	75,000
TOTAL OTHER NON-CAPITAL	69,786	370,973	153,110	153,110	194,500	41,390
CAPITAL						
RIVEREDGE-BRIDGE	18,775	78,296	1,008,300	1,008,300	1,229,850	221,550
LAKE MEDIAN ILLINOIS TO INDIAN TR.	-	-	-	-	225,000	225,000
OTHER IMPROVEMENTS	60,000	-	325,000	325,000	200,000	(125,000)
TOTAL CAPITAL	78,775	78,296	1,333,300	1,333,300	1,654,850	321,550
TOTAL TIF DISTRICT #5 FUND	148,561	449,269	1,486,410	1,486,410	1,849,350	362,940

CITY OF AURORA, ILLINOIS
2016 BUDGET
TIF DISTRICT #6 FUND (FUND 236)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	22,367	38,181	50,650	121,450	413,300	362,650
OTHER SERVICES & CHARGES	37,749	15,450	70,750	69,950	61,000	(9,750)
OTHER SPECIAL PROGRAMS	10,000	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	15,000	15,000	17,000	2,000
GRANTS-ECONOMIC AGREEMENTS	124,986	24,970	125,000	125,000	125,000	-
TOTAL OTHER NON-CAPITAL	195,102	78,601	261,400	331,400	616,300	354,900
CAPITAL						
RIVEREDGE-BRIDGE	10,081	78,296	1,008,300	1,008,300	1,229,850	221,550
OTHER IMPROVEMENTS	-	-	75,000	5,000	-	(75,000)
TOTAL CAPITAL	10,081	78,296	1,083,300	1,013,300	1,229,850	146,550
DEBT SERVICE						
SERIES 2008A BONDS						
PRINCIPAL	260,000	-	260,000	260,000	295,000	35,000
INTEREST	389,475	185,963	389,500	389,500	353,100	(36,400)
TOTAL SERIES 2008A BONDS	649,475	185,963	649,500	649,500	648,100	(1,400)
TOTAL DEBT SERVICE	649,475	185,963	649,500	649,500	648,100	(1,400)
TOTAL TIF DISTRICT #6 FUND	854,658	342,860	1,994,200	1,994,200	2,494,250	500,050

CITY OF AURORA, ILLINOIS
2016 BUDGET
TIF#DISTRICT # 7 FUND (FUND 237)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	13,506	50,041	53,150	67,150	33,500	(19,650)
OTHER SERVICES & CHARGES	19,567	1,108	20,250	6,250	16,250	(4,000)
GRANTS-ECONOMIC AGREEMENTS	75,007	194,513	75,000	75,000	200,000	125,000
TOTAL OTHER NON-CAPITAL	108,080	245,662	148,400	148,400	249,750	101,350
CAPITAL						
COST OF LAND	23,409	4,388	5,200,000	5,200,000	-	(5,200,000)
OTHER IMPROVEMENTS	-	-	-	-	500,000	500,000
FARNSWORTH BRIDGE	-	-	-	-	860,000	860,000
CORPORATE BLVD REALIGNMENT	-	20,825	400,000	400,000	379,100	(20,900)
CORPORATE BLVD TO MITCHELL	-	-	2,075,000	2,075,000	2,075,000	-
TOTAL CAPITAL	23,409	25,213	7,675,000	7,675,000	3,814,100	(3,860,900)
TOTAL TIF DISTRICT #7 FUND	131,489	270,875	7,823,400	7,823,400	4,063,850	(3,759,550)

CITY OF AURORA, ILLINOIS
2016 BUDGET
TIF DISCTRICT # 8 FUND (FUND 238)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	42,371	2,350	69,250	69,250	30,500	(38,750)
OTHER SERVICES & CHARGES	-	-	20,250	20,250	34,250	14,000
GRANTS-ECONOMIC AGREEMENTS	24,986	24,970	25,000	25,000	925,000	900,000
TOTAL OTHER NON-CAPITAL	67,357	27,320	114,500	114,500	989,750	875,250
CAPITAL						
IMPROVEMENTS	-	191,405	575,000	575,000	383,500	(191,500)
BILTER-SEALMASTER TO PRAIRE PATH	-	-	300,000	300,000	300,000	-
DRAINAGE	-	-	1,000,000	1,000,000	1,000,000	-
TOTAL CAPITAL	-	191,405	1,875,000	1,875,000	1,683,500	(191,500)
TOTAL TIF DISTRICT #8 FUND	67,357	218,725	1,989,500	1,989,500	2,673,250	683,750

SSA #14 SULLIVAN FUND (FUND 251)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
CLEANING SERVICES	7,200	3,600	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	10,000	-
SUPPLIES-REPAIRS/MAINTENANCE	-	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	7,200	3,600	30,000	30,000	30,000	-
TOTAL SSA #14 SULLIVAN FUND	7,200	3,600	30,000	30,000	30,000	-

CITY OF AURORA, ILLINOIS
2016 BUDGET
SHAPE FUND (FUND 255)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	3,142,400	3,096,700	3,096,700	3,096,700	2,542,800	(553,900)
TOTAL INTERFUND TRANSFERS OUT	3,142,400	3,096,700	3,096,700	3,096,700	2,542,800	(553,900)
OTHER NON-CAPITAL						
PROFESSIONAL FEES	129,260	-	20,000	20,000	20,000	-
REPAIRS & MAINTENANCE SERVICES	750,083	-	29,801	29,801	272,500	242,699
TRAVEL & PROFESSIONAL DEV	7,478	-	-	-	-	-
SPECIAL PROGRAMS	195,000	195,000	195,000	195,000	195,000	-
SUPPLIES-GENERAL	-	-	45,000	45,000	90,000	45,000
SUPPLIES-MACHINERY/EQUIPMENT	10,073	3,282	81,000	81,000	81,000	-
SUPPLIES-COMPUTER	34,038	24,015	235,600	235,600	60,400	(175,200)
SUPPLIES-REPAIRS & MAINTENANCE	22,332	-	107,000	107,000	92,500	(14,500)
OTHER SERVICES & CHARGES	4,350	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	1,152,614	222,297	713,401	713,401	811,400	97,999
CAPITAL						
MACHINERY & EQUIPMENT	9,600	171,170	262,500	262,500	176,200	(86,300)
IMPROVEMENTS	19,698	-	37,900	37,900	37,900	-
VEHICLES	1,739,474	29,145	33,000	33,000	1,383,500	1,350,500
TOTAL CAPITAL	1,768,772	200,315	333,400	333,400	1,597,600	1,264,200
TOTAL SHAPE FUND	6,063,786	3,519,312	4,143,501	4,143,501	4,951,800	808,299

CITY OF AURORA, ILLINOIS
2016 BUDGET
EQUITABLE SHARING-JUSTICE FUND (FUND 256)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	-	-	38,000	38,000
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	10,000	10,000
OTHER SERVICES & CHARGES	-	-	-	-	9,300	9,300
SUPPLIES-GENERAL	-	-	-	-	260,600	260,600
SUPPLIES-MACHINE/EQUIPMENT	-	-	-	-	16,400	16,400
SUPPLIES-COMPUTER	-	-	-	-	172,500	172,500
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>506,800</u>	<u>506,800</u>
CAPITAL						
MACHINERY & EQUIPMENT	-	-	-	-	1,651,000	1,651,000
TOTAL CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,651,000</u>	<u>1,651,000</u>
TOTAL EQUITABLE SHARING-JUSTICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,157,800</u>	<u>2,157,800</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
SSA #24 EAGLE POINT FUND (FUND 262)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	36,360	18,000	38,000	38,000	40,000	2,000
TOTAL OTHER NON-CAPITAL	<u>36,360</u>	<u>18,000</u>	<u>38,000</u>	<u>38,000</u>	<u>40,000</u>	<u>2,000</u>
TOTAL SSA #24 EAGLE POINT FUND	<u>36,360</u>	<u>18,000</u>	<u>38,000</u>	<u>38,000</u>	<u>40,000</u>	<u>2,000</u>

SSA #27 CONCORD FUND (FUND 263)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	17,461	7,100	16,000	16,000	16,000	-
TOTAL OTHER NON-CAPITAL	<u>17,461</u>	<u>7,100</u>	<u>16,000</u>	<u>16,000</u>	<u>16,000</u>	<u>-</u>
TOTAL SSA #27 CONCORD FUND	<u>17,461</u>	<u>7,100</u>	<u>16,000</u>	<u>16,000</u>	<u>16,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

SSA ONE FUND (FUND 266)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
GRANT-AURORA DOWNTOWN	270,000	270,000	270,000	270,000	245,000	(25,000)
TOTAL OTHER NON-CAPITAL	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>245,000</u>	<u>(25,000)</u>
TOTAL SSA ONE FUND	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>245,000</u>	<u>(25,000)</u>

SSA #34 OSWEGO FUND (FUND 275)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
OTHER CHARGES	915	925	1,200	1,200	1,000	(200)
TOTAL OTHER NON-CAPITAL	<u>915</u>	<u>925</u>	<u>1,200</u>	<u>1,200</u>	<u>1,000</u>	<u>(200)</u>
SERIES 2006 BONDS						
PRINCIPAL	560,000	-	555,000	555,000	570,000	15,000
INTEREST	88,000	32,800	65,600	65,600	43,400	(22,200)
TOTAL SERIES 2006 BONDS	<u>648,000</u>	<u>32,800</u>	<u>620,600</u>	<u>620,600</u>	<u>613,400</u>	<u>(7,200)</u>
SERIES 2012D BONDS						
PRINCIPAL	470,000	-	455,000	455,000	500,000	45,000
INTEREST	74,350	32,475	65,000	65,000	51,300	(13,700)
TOTAL SERIES 2012D BONDS	<u>544,350</u>	<u>32,475</u>	<u>520,000</u>	<u>520,000</u>	<u>551,300</u>	<u>31,300</u>
TOTAL DEBT SERVICE	<u>1,192,350</u>	<u>65,275</u>	<u>1,140,600</u>	<u>1,140,600</u>	<u>1,164,700</u>	<u>24,100</u>
TOTAL SSA #34 OSWEGO FUND	<u>1,193,265</u>	<u>66,200</u>	<u>1,141,800</u>	<u>1,141,800</u>	<u>1,165,700</u>	<u>23,900</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
SSA #44 FUND (FUND 276)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	26,500	32,200	33,600	33,600	33,600	-
TOTAL OTHER NON-CAPITAL	26,500	32,200	33,600	33,600	33,600	-
TOTAL SSA #44 FUND	26,500	32,200	33,600	33,600	33,600	-

CITY OF AURORA, ILLINOIS
2016 BUDGET
STORMWATER MANAGEMENT FEE FUND (FUND 280)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	1,578,700	1,564,500	1,564,500	1,564,500	1,543,300	(21,200)
TOTAL INTERFUND TRANSFERS OUT	1,578,700	1,564,500	1,564,500	1,564,500	1,543,300	(21,200)
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	40,000	40,000	40,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	40,000	40,000	-
OTHER SERVICES & CHARGES	31,514	28,596	36,000	36,000	36,000	-
SPECIAL PROGRAMS	6,505	530	29,000	29,000	10,000	(19,000)
TOTAL OTHER NON-CAPITAL	38,019	29,126	145,000	145,000	126,000	(19,000)
CAPITAL						
STORMWATER DRAINAGE	13,580	-	70,000	70,000	50,000	(20,000)
BGI COMMITTEE PROJECTS	109,182	59,452	200,000	200,000	200,000	-
STORM COMPLIANCE	2,476	-	20,000	20,000	20,000	-
STORM SEWER EXTENSIONS	598,891	405,218	780,000	780,000	775,000	(5,000)
BIOINFILTRATION BASINS	163	300	34,800	34,800	34,500	(300)
VARIOUS PROJECTS	88,585	137,936	2,634,600	2,634,600	2,496,600	(138,000)
TOTAL CAPITAL	812,877	602,906	3,739,400	3,739,400	3,576,100	(163,300)
DEBT SERVICE						
PRINCIPAL	149,030	152,831	152,800	152,800	156,700	3,900
INTEREST	29,858	26,056	26,100	26,100	22,200	(3,900)
TOTAL IEPA LOAN #1/HEATHERCREST	178,888	178,887	178,900	178,900	178,900	-
TOTAL STORMWATER MGMT FEE FUND	2,608,484	2,375,419	5,627,800	5,627,800	5,424,300	(203,500)

CITY OF AURORA, ILLINOIS
2016 BUDGET
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
CAPITAL						
STORMWATER DRAINAGE	1,458,872	203,025	1,395,000	895,000	750,000	(645,000)
IMPROVEMENTS	984,652	4,596,139	4,765,000	5,265,000	7,715,000	2,950,000
TOTAL CAPITAL	<u>2,443,524</u>	<u>4,799,164</u>	<u>6,160,000</u>	<u>6,160,000</u>	<u>8,465,000</u>	<u>2,305,000</u>
TOTAL LONG-TERM CONTROL PLAN FEE FUND	<u>2,443,524</u>	<u>4,799,164</u>	<u>6,160,000</u>	<u>6,160,000</u>	<u>8,465,000</u>	<u>2,305,000</u>



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**CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL PROJECTS SUMMARY**

Overview

Capital projects total \$74.9 million in the 2016 budget. The city has budgeted expenditures for capital projects in the following funds:

Special Revenue Funds:

Motor Fuel Tax (Fund 203)
Wireless 911 Surcharge (Fund 211)
Municipal Motor Fuel Tax (Fund 212)
Gaming Tax (Fund 215)
Block Grant (Fund 221)
TIF #1 Downtown (Fund 231)
TIF #5 West River Area (Fund 235)
TIF #6 East River Area (Fund 236)
TIF #7 West Farnsworth Area (Fund 237)
TIF #8 East Farnsworth Area (Fund 238)
Safety, Health, and Public Enhancement (SHAPE) (Fund 255)
Stormwater Management Fee (Fund 280)
Long-Term Control Plan (LTCP) Fee (Fund 281)

Capital Projects Funds:

Ward #8 Projects (Fund 318)
Capital Improvements A (Fund 340)

Proprietary Funds:

Water & Sewer (Fund 510)
Motor Vehicle Parking System (Fund 520)
Transit Centers (Fund 530)

Below is a discussion of the major capital projects budgeted in 2016. Numerical budget information pertaining to capital projects of the special revenue funds can be found in the section of the budget dedicated to special revenue funds. Information on projects to be undertaken through the proprietary funds is located in the Proprietary Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Funds Section of the 2016 budget.

Motor Fuel Tax Fund (203)

Arterial and Collector Resurfacing. The city's arterial and collector road resurfacing program is budgeted at \$2.8 million in 2016. Through this program, approximately 18 lane-miles of arterial and collector roads will be resurfaced.

East New York Street Segment III. The city will reconstruct East New York Street from Welsh Drive to Farnsworth Avenue. The total cost of the construction is estimated at \$8.8 million. However, it is expected that 70% of this amount will be reimbursed by a federal grant.

Eola Road-Wolf's Crossing to U.S. Route 30. In 2016, the city has budgeted \$2.4 million for the reconstruction and widening of Eola Road from Wolf's Crossing to U.S. Route 30. This project will create a new modernized intersection to promote development of commercial spaces.

**CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL PROJECTS SUMMARY**

North Aurora Road Underpass. Improvements will be made to the North Aurora Road Underpass at the E.J.& E. Railroad. The estimated construction cost is \$32 million of which 60% will be funded by the Illinois Commerce Commission. The city and the City of Naperville will be responsible for the remaining 40%. This project will provide efficient movement of traffic along North Aurora Road.

Ohio Street Bridge. In 2016, the city will rehabilitate the bridge over the Burlington Northern Railroad and Indian Creek. The total cost of the project is estimated at \$7.8 million and the city will be reimbursed 80% from the Illinois Department of Transportation (IDOT).

Eola Road-Montgomery Road to 87th Street. The city will reconstruct and widen Eola Road and install associated stormwater drainage improvements, curbs, gutters and sidewalk. The estimated cost of this project is \$8.5 million and the city will be reimbursed 70% from a Congestion Mitigation and Air Quality Improvement grant.

TIF #1 Downtown Fund (231)

GAR Memorial Hall Interior Restoration. The city will rehabilitate the interior of the Grand Army of the Republic (GAR) Memorial Hall. The 2016 budget provides \$435,000 to restore the historic mural, develop appropriate museum-quality casework and lighting, and make various building repairs, including plumbing.

Pinney Street Plaza. Improvements will be made to Pinney Street to serve as an access road and public plaza. The project budget for 2016

is \$1.0 million with \$200,000 of the funding coming from the Water and Sewer Fund for underground infrastructure.

TIF #5 West River Area Fund (235)

Regional Transportation Improvements. Between 2016 and 2017, the city will construct a new bicycle/pedestrian bridge across the Fox River to complement RiverEdge Park. The project will include relocation of Pace Bus staging area, construction of additional parking stalls, and installation of a new traffic signal. The 2016 budget for this project is \$2.6 million, which is split between TIF #5 West River Area Fund and TIF #6 East River Area Fund. This project is anticipated to be largely funded by a federal grant from the Congestion Mitigation and Air Quality Improvement Program. The city will also receive \$2.0 million in grant funding for this project from an in-kind contribution from the Kane County Forest Preserve. The total cost of the project is an estimated \$14.6 million.

TIF #7 West Farnsworth Area Fund (237)

Extension of Corporate Boulevard West to Mitchell Road. The 2016 budget for this project is \$2.1 million. Construction of the extension will promote commercial and industrial development.

Farnsworth Bridge / Pedestrian Improvements. The 2016 budget provides for \$860,000 for the replacement of the Farnsworth Avenue Bridge over Interstate Route 88. The Illinois Toll Highway Authority is responsible for the construction of the project and the city's costs

**CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL PROJECTS SUMMARY**

pertain to local participation items that will beautify the corridor and add pedestrian connectivity to TIF District #7.

TIF #8 East Farnsworth Area Fund (238)

TIF #8 Stormwater Improvements. The 2016 budget provides for \$1 million to mitigate a flood plain and relocate stormwater management areas. This project will maximize the development potential along Interstate Route 88.

Stormwater Management Fee Fund (280)

Storm Sewer Extensions. In 2016, \$625,000 has been allocated for the reduction or elimination of combined sewer overflows. This project is ongoing and will help mitigate sewer back-ups into homes as part of the city's Long-Term Control Plan.

Storm Sewer and Facility Improvements. In 2016, \$2.5 million has been allocated to silt stabilization, dredging or water quality enhancement programs for various stormwater management facilities owned by the city. This project will help to mitigate the erosion of shorelines and improve stormwater conveyance.

LTCP Fee Fund (281)

Long-Term Control Plan Improvements. In 2016, the city has budgeted for the separation of combined sewers and the construction

of green infrastructure in various areas of the city. The provision includes \$7.7 million in LTCP Fee Fund and \$335,000 in the Water & Sewer Fund. The reduction of combined sewers will mitigate sewer back-ups into homes.

Illinois Green Infrastructure. The city will construct bioinfiltration basins at various intersections throughout the city's combined sewer system. The 2016 budget for the project is \$784,500. Of this amount, \$34,500 will be come from the Stormwater Management Fee fund.

Capital Improvements Fund A (340)

Right-of-Way Improvement Program. The city replaces hazardous or missing sections of sidewalk through its on-going right-of-way improvement program. The 2016 budget includes \$500,000 for these improvements, which includes reimbursement to residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.

Neighborhood Street Improvements. A total of \$5.7 million is budgeted for the ongoing neighborhood street improvements program. The improvements are funded through the Capital Improvement A Fund, the Municipal Motor Fuel Tax Fund, and the Block Grant Fund.

Water & Sewer Fund (510)

Sanitary Sewer Evaluation and Rehabilitation. The 2016 budget provides \$3.6 million for an ongoing program to evaluate and repair

**CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL PROJECTS SUMMARY**

problematic sections of the city's sewer system. This program will help the city comply with applicable state and federal regulations pertaining to sanitary sewers.

Lime Sludge Containment System. In 2016, \$5.8 million is budgeted for this project. The project will provide a long-term means of disposing of lime sludge from the water treatment plant by constructing an underground pipeline to the disposal site. The pipeline will eliminate the need for lime sludge hauling and disposal services. Total budget for this multi-year project is \$11.4 million.

Indian Trail Elevated Tank Rehabilitation. The 2016 budget has provided \$634,200 to continue to rehabilitate the water storage tank located at 1325 West Indian Trail and provide for site improvements. Considering the costs incurred in prior years, the total cost of the project will be \$

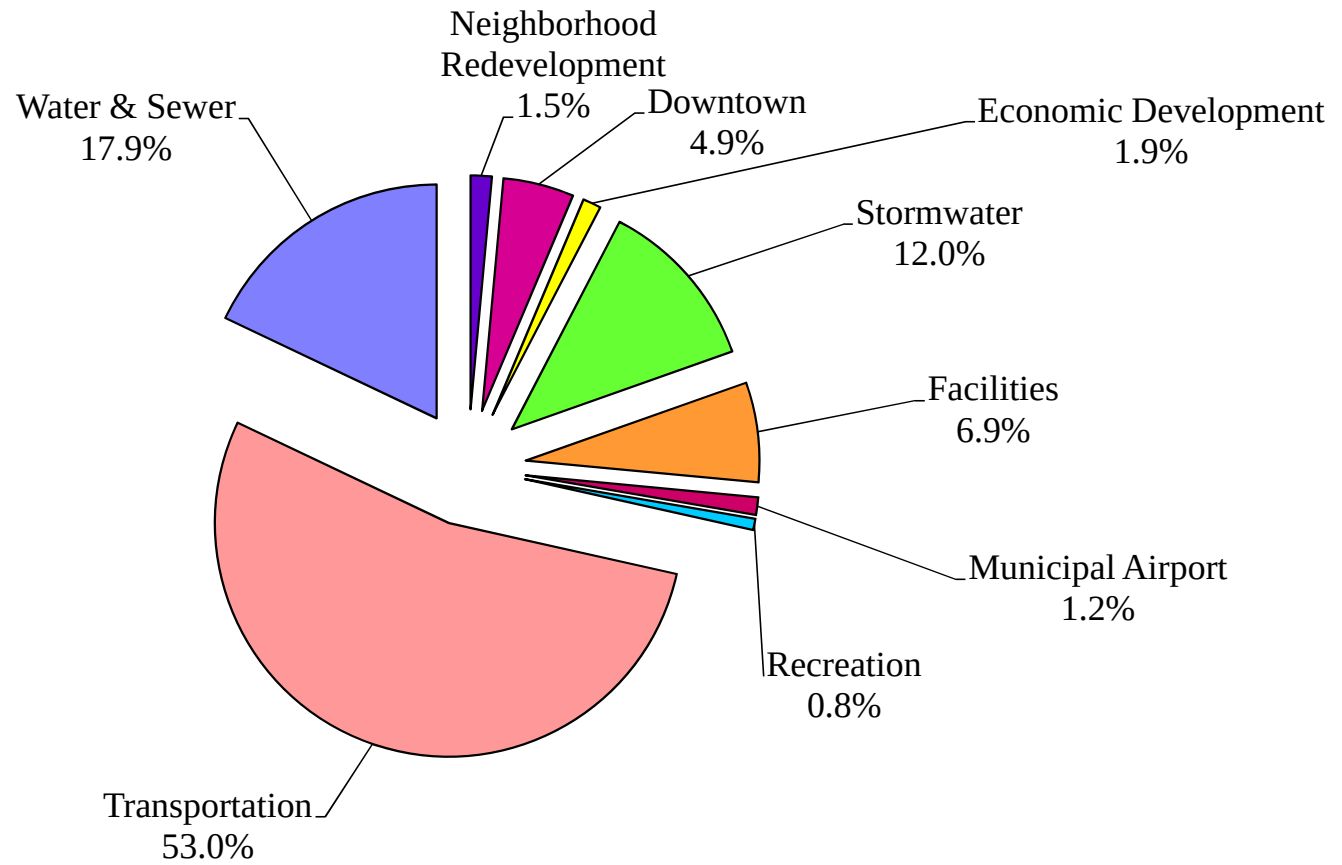
Watermain Evaluation, Repair and Replacement. For this annual program, \$2.2 million is budgeted in 2016 for the evaluation and repair of the city's water distribution system. This project will help improve the water distribution system by detection of possible water leaks.

Sheffer Road-Ohio Street to Farnsworth Avenue. The 2016 budget provides \$1.9 million for the replacement of the existing watermain at this location. Replacing the watermain will improve water service to the area and reduce calls for emergency repairs.

Transit Centers (530)

Route 59 Transit Center Entrance. This project will connect the Route 59 lot to Station Boulevard at a signalized intersection. The estimated project cost is \$5.5 million. The city was awarded a Congestion Mitigation Air Quality grant in the amount of \$2.7 million for the project. The Gaming Tax Fund will provide \$860,000. The remainder of the funding will come from the Transit Centers Fund.

**CITY OF AURORA, ILLINOIS
2016-2025 CAPITAL IMPROVEMENT PLAN SUMMARY**



CITY OF AURORA, ILLINOIS
2016-2025 CAPITAL IMPROVEMENT PLAN SUMMARY

<u>PROJECT TYPE</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020-2025</u>	<u>10-YR TOTAL</u>
Downtown	6,257,770	4,717,900	4,638,350	3,488,050	1,075,000	14,089,100	28,008,400
Economic Development	5,200,000	-	5,200,000	2,000,000	-	-	7,200,000
Facilities	15,858,100	8,601,100	9,810,500	9,504,500	3,657,500	7,935,000	39,508,600
Municipal Airport	493,000	-	800,000	3,225,000	2,950,000	-	6,975,000
Neighborhood Redevelopment	740,000	500,000	800,000	800,000	900,000	5,400,000	8,400,000
Recreation	1,260,000	1,260,000	1,645,000	835,000	800,000	-	4,540,000
Stormwater	12,879,600	14,481,100	7,645,000	5,045,000	5,045,000	36,360,000	68,576,100
Transportation	29,885,800	27,956,900	12,249,000	12,554,000	23,215,000	230,606,000	306,580,900
Water & Sewer	19,253,900	17,382,270	12,209,000	6,839,500	6,866,800	59,430,942	102,728,512
TOTAL CAPITAL PROJECTS	91,828,170	74,899,270	54,996,850	44,291,050	44,509,300	353,821,042	572,517,512

CITY OF AURORA, ILLINOIS
2016-2025 CAPITAL IMPROVEMENT PLAN
PROJECTS BY CATEGORY

Project Category	Project #	Project Name	2016	2017	2018	2019	2020-2025	Total
Downtown (General)								
	A007	Vault Filling/Sidewalk Replacement Program	75,000	75,000	75,000	75,000	450,000	750,000
	A031	Dam Modifications/Canoe Chute Improvements	0	0	150,000	0	0	150,000
	A037	GAR Memorial Hall Interior Restoration	435,000	750,000	0	0	0	1,185,000
	A040	Streetscape Improvements	90,000	0	0	0	0	90,000
	A050	Major Project Development Fund	150,000	150,000	150,000	150,000	900,000	1,500,000
	A053	Wilder Park	0	0	0	0	1,146,100	1,146,100
	A054	Lake Street Redevelopment Corridor	0	0	0	30,000	500,000	530,000
	A055	Broadway Redevelopment Corridor	316,800	0	0	0	1,754,000	2,070,800
	A056	Water Street Mall Renovation	0	0	0	20,000	300,000	320,000
	A057	Pinney Street Plaza	1,049,900	0	0	0	206,000	1,255,900
	A059	Regional Transportation Improvements	2,601,200	3,663,350	3,113,050	0	0	9,377,600
Total			4,717,900	4,638,350	3,488,050	275,000	5,256,100	18,375,400
Downtown (Riverwalk)								
	A013	FoxWalk - Phase I (West Channel)	0	0	0	800,000	3,533,000	4,333,000
	A014	FoxWalk - Phase II (East Channel)	0	0	0	0	5,300,000	5,300,000
Total			0	0	0	800,000	8,833,000	9,633,000
Economic Development								
	J007	Farnsworth Avenue Land Acquisition	0	3,200,000	0	0	0	3,200,000
	J009	Hotel/Convention Center Development	0	2,000,000	2,000,000	0	0	4,000,000
Total			0	5,200,000	2,000,000	0	0	7,200,000
Facilities								
	C011	Fire Station #7 Replacement	199,500	4,500,000	0	0	0	4,699,500

Project Category	Project #	Project Name	2016	2017	2018	2019	2020-2025	Total
	C012	Fire Station #13	0	210,000	5,500,000	0	0	5,710,000
	C014	Parks Maintenance Facility Expansion	0	350,000	0	0	0	350,000
	C063	Route 59 Transit Center Entrance	1,620,000	800,000	0	0	0	2,420,000
	C074	Outdoor Warning Sirens	266,000	133,000	133,000	0	0	532,000
	C089	Salt Storage Facility	0	645,000	0	0	0	645,000
	C102	Additional Radio System Site	0	22,500	22,500	22,500	0	67,500
	C104	Optical Fiber Projects	905,000	750,000	700,000	1,300,000	5,800,000	9,455,000
	C105	VOIP System Upgrade	45,600	0	0	0	0	45,600
	C106	Enterprise Resource Platform-Public Safety	4,871,000	2,050,000	804,000	0	0	7,725,000
	C107	East Side Community Center	30,000	350,000	0	0	0	380,000
	C108	Fire Department Storage Building	0	0	0	200,000	0	200,000
	C110	Re-Roof Cold Storage Section of Central Garage	474,000	0	0	0	0	474,000
	C111	Enterprise Resource Platform-Public Administration	190,000	0	2,345,000	2,135,000	2,135,000	6,805,000
Total			8,601,100	9,810,500	9,504,500	3,657,500	7,935,000	39,508,600
Municipal Airport								
	D009	Perimeter Fencing	0	800,000	0	0	0	800,000
	D021	Runway 18/36 - Phase I	0	0	3,225,000	0	0	3,225,000
	D042	Runway 18/36 - Phase II	0	0	0	2,950,000	0	2,950,000
Total			0	800,000	3,225,000	2,950,000	0	6,975,000
Neighborhood Redevelopment								
	E004	Right-of-Way Improvement Program	500,000	800,000	800,000	900,000	5,400,000	8,400,000
Total			500,000	800,000	800,000	900,000	5,400,000	8,400,000
Recreation								
	F045	Phillips Park Facility Improvements	60,000	30,000	35,000	0	0	125,000
	F052	Zoo Improvements	0	690,000	0	0	0	690,000
	F053	Mastodon Island	800,000	400,000	400,000	400,000	0	2,000,000
	F054	Phillips Park Improvements	400,000	400,000	400,000	400,000	0	1,600,000

Project Category	Project #	Project Name	2016	2017	2018	2019	2020-2025	Total
	F055	McCarty Park-Phase Two Expansion	0	125,000	0	0	0	125,000
Total			1,260,000	1,645,000	835,000	800,000	0	4,540,000
Stormwater								
	B010	BGI Committee Projects	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B030	Orchard Lake/Illinois Avenue Culverts	50,000	0	0	0	0	50,000
	B031	Long-Term Control Plan Improvements	8,050,000	4,000,000	4,000,000	4,000,000	27,960,000	48,010,000
	B037	Storm Sewer Extensions	625,000	400,000	400,000	400,000	2,400,000	4,225,000
	B038	NPDES Phase II - Stormwater Compliance Program	20,000	20,000	20,000	20,000	1,200,000	1,280,000
	B046	Illinois Green Infrastructure	784,500	75,000	75,000	75,000	450,000	1,459,500
	B047	Farnsworth Drainage Improvements / Bridge Repl.	1,255,600	2,600,000	0	0	0	3,855,600
	B048	TIF District #8 Stormwater Improvements	1,000,000	0	0	0	0	1,000,000
	B049	Storm Sewer and Facility Improvements	2,496,000	350,000	350,000	350,000	3,150,000	6,696,000
Total			14,481,100	7,645,000	5,045,000	5,045,000	36,360,000	68,576,100
Transportation/Bridges								
	G005	Ohio Street Bridge	2,100,000	0	0	0	0	2,100,000
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	13,300,000	13,300,000
	G011	Commons Dr. Grade Separation at B.N.R.R.	0	0	0	0	11,000,000	11,000,000
	G015	Sheffer Road Bridge	480,000	0	0	0	0	480,000
	G016	Bridge Rehabilitation	900,000	400,000	400,000	400,000	2,150,000	4,250,000
	G017	Montgomery Road Bridge	200,000	200,000	200,000	900,000	0	1,500,000
	G018	Farnsworth Avenue Overpass	0	0	0	0	3,500,000	3,500,000
	G019	Farnsworth Culverts near Indian Trail	100,000	100,000	100,000	800,000	0	1,100,000
	G020	Farnsworth Bridge / Pedestrian Improvements	860,000	140,000	0	0	0	1,000,000
Total			4,640,000	840,000	700,000	2,100,000	29,950,000	38,230,000
Transportation/Streets								
	GB001	Arterial and Collector Resurfacing	2,800,000	3,000,000	3,000,000	3,000,000	18,000,000	29,800,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	118,600	200,000	100,000	100,000	9,700,000	10,218,600

Project Category	Project #	Project Name	2016	2017	2018	2019	2020-2025	Total
	GB017	North Aurora Road Underpass	1,100,000	0	0	0	6,000,000	7,100,000
	GB021	Commons Drive - Route 34 to 75th St.	0	0	0	0	305,000	305,000
	GB022	Commons Drive - 75th St. to Montgomery Rd.	0	0	0	0	3,200,000	3,200,000
	GB025	Kautz Road - McCoy Dr. to Cheshire Dr.	0	0	0	0	5,400,000	5,400,000
	GB026	Kautz Road - Liberty St. to Reflections Dr.	0	0	0	0	825,000	825,000
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	2,150,000	2,150,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	4,100,000	4,100,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	5,200,000	5,200,000
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	5,800,000	5,800,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	7,800,000	7,800,000
	GB039	Bilter Road - Sealmaster to the Prairie Path	400,000	50,000	0	6,500,000	0	6,950,000
	GB052	Sullivan Road - Randall Rd. to Edgelawn Ave.	0	0	0	0	3,000,000	3,000,000
	GB053	Eola Road - Montgomery Rd. to 87th St.	3,830,000	0	0	0	0	3,830,000
	GB055	Farnsworth Avenue - Route 34 to Montgomery Rd.	0	0	0	0	7,200,000	7,200,000
	GB056	Farnsworth Avenue - Montgomery Rd. to 5th Ave.	0	0	0	0	11,000,000	11,000,000
	GB058	Farnsworth Avenue - Hafenrichter Rd. to 95th St.	0	0	0	0	7,300,000	7,300,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	10,400,000	10,400,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	10,900,000	10,900,000
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	1,400,000	1,400,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	4,700,000	4,700,000
	GB066	Eola Road - Wolf's Crossing to U.S. Route 30	2,350,000	0	0	0	0	2,350,000
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	15,300,000	15,300,000
	GB073	W. Indian Trail - ComEd R.O.W. to Hanks Rd.	0	0	0	0	7,250,000	7,250,000
	GB077	Station Blvd. - Liberty St. to Meridian Lake Dr.	50,000	0	0	0	0	50,000
	GB091	Mesa Lane Extension	0	0	0	0	1,550,000	1,550,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	220,000	220,000
	GB097	Neighborhood Street Improvements	5,700,000	5,700,000	5,700,000	5,700,000	34,200,000	57,000,000
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	0	0	0	900,000	8,500,000	9,400,000

Project Category	Project #	Project Name	2016	2017	2018	2019	2020-2025	Total
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	2,600,000	2,600,000
	GB106	New Haven/Morton SSA	0	0	0	0	685,000	685,000
	GB108	Extension of Corporate Blvd. West to Mitchell Rd.	2,075,000	0	0	0	0	2,075,000
	GB111	Mitchell Road - Saddle Ln. to Sullivan Rd.	146,800	0	0	0	1,520,000	1,666,800
	GB112	Ogden Overpass Enhancements	35,000	0	0	0	0	35,000
	GB113	Kautz Road Multi-Use Path Extension	201,100	0	0	0	0	201,100
	GB114	TIF District #8 Eastern Access	383,500	500,000	0	0	0	883,500
	GB116	Corporate Boulevard Realignment	379,100	800,000	0	0	0	1,179,100
	GB118	East New York Street - Segment III	1,750,000	625,000	2,635,000	4,500,000	0	9,510,000
	GB119	Bike and Pedestrian Enhancements	50,000	100,000	100,000	100,000	480,000	830,000
	GB120	Highland and Sullivan Intersection Improvements	404,700	0	0	0	0	404,700
	GB121	Montgomery and Hill Intersection Improvements	0	0	0	0	700,000	700,000
	GB122	LED Streetlight Conversion and Pole Replacement	167,000	84,000	84,000	80,000	198,000	613,000
	GB124	Ashland Avenue Dead-End	100,000	0	0	0	0	100,000
	GB125	Lake Street Median-Illinois Ave to Indian Trail	855,000	0	0	0	0	855,000
	GB126	Parking Lot Resurfacing	200,000	285,000	200,000	200,000	200,000	1,085,000
Total			23,095,800	11,344,000	11,819,000	21,080,000	197,783,000	265,121,800
Transportation/Traffic Signals								
	GC003	High Street/Indian Trail - Signal	0	0	0	0	203,000	203,000
	GC033	Traffic Signal Pre-Emption Devices	22,200	15,000	15,000	15,000	90,000	157,200
	GC047	Commons Drive/75th Street - Signal	0	0	0	0	975,000	975,000
	GC049	Indian Trail/Mansfield Drive - Signal	0	0	0	0	195,000	195,000
	GC051	Indian Trail/Mercy Drive - Signal	0	0	0	0	200,000	200,000
	GC053	Commons Drive/U.S. Route 34 - Signal	0	0	0	0	1,090,000	1,090,000
	GC059	Butterfield Road/Raddant Road Intersection	100,000	0	0	0	0	100,000
	GC072	Intersection Video Monitoring	98,900	50,000	20,000	20,000	120,000	308,900
Total			221,100	65,000	35,000	35,000	2,873,000	3,229,100

Project Category	Project #	Project Name	2016	2017	2018	2019	2020-2025	Total
Water & Sewer/Other								
	I021	Deep Well #30/Shallow Well #130	0	0	0	0	3,553,700	3,553,700
	I022	Deep Well #32/Shallow Well #132	0	0	0	0	3,553,700	3,553,700
	I032	Indian Trail Elevated Tank Rehabilitation	634,200	0	0	0	0	634,200
	I035	Pathogen Barrier Process	0	0	0	0	3,570,500	3,570,500
	I037	Shallow Wells #105 and #107	0	0	0	0	1,468,300	1,468,300
	I039	On-Site Treatment System at Deep Well	0	0	0	0	2,200,600	2,200,600
	I040	WTP Roof/Skylight Replacement	340,000	0	0	0	0	340,000
	I041	Deep Well Pump Motor Replacement	158,400	163,200	168,100	173,200	1,154,800	1,817,700
	I042	Main Pumping Station Improvements	462,900	0	0	0	0	462,900
	I043	River Intake Building Semi-Truck Access Drive	0	0	203,200	0	0	203,200
	I044	Lime Sludge Containment System	5,758,900	5,600,000	0	0	0	11,358,900
	I045	Water Loss Control Program	821,800	555,800	1,118,200	1,343,600	1,184,100	5,023,500
	I046	Abandonment of Well No. 8	0	90,000	0	0	0	90,000
	I047	Rehabilitation of Well No. 26	0	450,000	0	0	0	450,000
Total			8,176,200	6,859,000	1,489,500	1,516,800	16,685,700	34,727,200
Water & Sewer/Sanitary								
	IB018	Sanitary Sewer Evaluation & Rehabilitation	3,550,000	2,500,000	2,500,000	2,500,000	15,000,000	26,050,000
Total			3,550,000	2,500,000	2,500,000	2,500,000	15,000,000	26,050,000
Water & Sewer/Watermains								
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	0	385,000	385,000
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	0	0	203,500	203,500
	IC020	Greenview Drive - Sheffer Rd. North to Dead-End	0	0	0	0	528,000	528,000
	IC021	Jungels Avenue	0	0	0	0	297,000	297,000
	IC022	Watermain Extensions	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	IC024	Small Watermain Additions & Looping	350,000	350,000	350,000	350,000	2,100,000	3,500,000
	IC043	New Haven Ave. - Highland Ave. to Elmwood Dr.	0	0	0	0	600,000	600,000

Project Category	Project #	Project Name	2016	2017	2018	2019	2020-2025	Total
	IC059	Well Collector Main to Wells #30 and #130	0	0	0	0	1,786,700	1,786,700
	IC060	Well Collector Main to Wells #32 and #132	0	0	0	0	1,786,700	1,786,700
	IC062	Southeast Transmission Main	0	0	0	0	4,428,342	4,428,342
	IC070	Sheffer Road - Ohio St. to Farnsworth Ave.	1,914,000	0	0	0	0	1,914,000
	IC071	Farnsworth Ave. - Reckinger Road to Indian Creek	648,000	0	0	0	0	648,000
	IC074	North Russell Ave. - Old Indian Trail to South Dead	0	0	0	0	630,000	630,000
	IC076	Watermain Evaluation, Repair and Replacement	2,203,500	2,000,000	2,000,000	2,000,000	12,000,000	20,203,500
	IC077	Phillips Park Water Tower Connection	40,570	0	0	0	0	40,570
Total			5,656,070	2,850,000	2,850,000	2,850,000	27,745,242	41,951,312
Grand Total			74,899,270	54,996,850	44,291,050	44,509,300	353,821,042	572,517,512

**CITY OF AURORA, ILLINOIS
2016 BUDGET
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Ofentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2016 capital expenditures upon future operating budgets.

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2016 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>General Fund</u>					
VOIP System Upgrade	C105	45,600	46,000	Annual maintenance cost.	2017
Enterprise Resource Platform-Public Administration	C111	190,000	350,000	Annual maintenance cost.	2017
Total		235,600	396,000		
<u>Motor Fuel Tax Fund</u>					
Farnsworth Drainage Improvements	B047	505,600	-	Negligible.	
Ohio Street Bridge	G005	2,100,000	-	Negligible.	
Sheffer Road Bridge	G015	480,000	-	Negligible.	
Montgomery Road Bridge	G017	200,000	-	Negligible.	
Farnsworth Culverts near Indian Trail	G019	100,000	-	Negligible.	
Arterial and Collector Resurfacing	GB001	2,800,000	(100,000)	Annual savings from decreased maintenance.	2016
North Aurora Road Underpass	GB017	1,100,000	-	Negligible.	
Eola Road- Montgomery Rd. to 87th St.	GB053	2,770,000	22,000	Annual maintenance cost.	2017
Eola Road-Wolf's Crossing to U.S. Route 30	GB066	2,200,000	26,000	Annual maintenance cost.	2017
New York Street - Segment III	GB118	1,375,000	20,000	Annual maintenance cost.	2020
Lake Street Median-Illinois Ave to Indian Trail	GB125	595,000	(4,300)	Decrease in energy costs.	2017
Total		14,225,600	(36,300)		
<u>Wireless 911 Surcharge Fund</u>					
Enterprise Resource Platform-Public Safety	C106	3,066,000	640,000	Annual maintenance cost.	2017
Total		3,066,000	640,000		
<u>Municipal Motor Fuel Tax Fund</u>					
Neighborhood Street Improvements	GB097	3,200,000	(30,000)	Reduced maintenance costs.	2016
Total		3,200,000	(30,000)		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2016 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>Gaming Tax Fund</u>					
Route 59 Transit Center Entrance	C063	860,000	-	See Municipal Motor Fuel Tax Fund.	
Eola Road- Montgomery Rd. to 87th St.	GB053	500,000	-	See Municipal Motor Fuel Tax Fund.	
		<u>1,360,000</u>	<u>-</u>		
<u>Block Grant Fund</u>					
Neighborhood Street Improvements	GB097	450,000	-	See Municipal Motor Fuel Tax Fund.	
Total		<u>450,000</u>	<u>-</u>		
<u>TIF #1 Downtown Fund</u>					
Vault Filling/Sidewalk Replacement Program	A007	75,000	(40,000)	Annual savings from decreased maintenance.	2016
GAR Memorial Hall Interior Restoration	A037	435,000	150,000	Annual maintenance cost.	2018
Streetscape Improvements	A040	90,000	1,000	Annual maintenance cost.	2017
Major Project Development Fund	A050	150,000	-	Negligible.	
Pinney Street Plaza	A057	849,900	-	Negligible.	
Optical Fiber Projects	C104	75,000	-	Negligible.	
LED Streetlight Conversion & Pole Replacement	GB122	40,000	-	See Capital Improvement A Fund.	
Total		<u>1,714,900</u>	<u>111,000</u>		
<u>TIF #5 West River Area Fund</u>					
Regional Transporations Improvements	A059	1,229,850	10,000	Annual maintenance cost.	2019
LED Streetlight Conversion & Pole Replacement	GB122	17,000	-	See Capital Improvement A Fund.	
Lake Street Median-Illinois Ave to Indian Trail	GB125	225,000	-	See Motor Fuel Tax Fund.	
Total		<u>1,471,850</u>	<u>10,000</u>		
<u>TIF #6 East River Area Fund</u>					
Broadway Redevelopment Corridor	A055	316,800	-	Dependent upon specific projects undertaken.	
Regional Transporations Improvements	A059	1,229,850	-	See TIF #5 West River Area Fund.	
LED Streetlight Conversion and Pole Replacement	GB122	17,000	-	See Capital Improvement A Fund.	
Total		<u>1,563,650</u>	<u>-</u>		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2016 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>TIF #7 West Farnsworth Area Fund</u>					
Farnsworth Bridge/Pedestrian Improvements	G020	860,000	10,200	Annual maintenance cost.	2018
Extension of Corporate Blvd. West to Mitchell Rd.	GB108	2,075,000	6,500	Annual maintenance cost.	2017
Corporate Boulevard Realignment	GB116	379,100	1,500	Annual maintenance cost.	2018
Total		3,314,100	18,200		
<u>TIF #8 East Farnsworth Area Fund</u>					
TIF # 8 Stormwater Improvements	B048	1,000,000	-	Negligible.	
Bilster Road - Sealmaster to the Prairie Path	GB039	300,000	25,000	Annual maintenance cost.	2020
TIF # 8 Eastern Access	GB114	383,500	5,000	Annual maintenance cost.	2018
Total		1,683,500	30,000		
<u>SHAPE Fund</u>					
Enterprise Resource Platform-Public Safety	C106	154,000	-	See Wireless 911 Surcharge Fund.	
Traffic Signal Pre-Emption Devices	GC033	22,200	15,000	Annual maintenance cost.	2016
Total		176,200	15,000		
<u>Equitable Sharing-Justice Fund</u>					
Enterprise Resource Platform-Public Safety	C106	1,651,000	-	See Wireless 911 Surcharge Fund.	
Total		1,651,000	-		
<u>Stormwater Management Fee Fund</u>					
BGI Committee Projects	B010	200,000	-	Dependent upon specific projects undertaken.	
Orchard Lake/Illinois Avenue Culverts	B030	50,000	5,000	Annual maintenance cost.	2017
Storm Sewer Extensions	B037	625,000	(2,000)	Annual savings from decreased maintenance.	2016
NPDES Phase II - Stormwater Compliance Program	B038	20,000	-	Negligible.	
Illinois Green Infrastructure	B046	34,500	15,000	See LTCP Fund.	2017
Farnsworth Drainage Improvements	B047	150,000	-	Negligible.	
Stormwater Management Facility Maintenance/Improv	B049	2,496,000	-	Dependent upon specific projects undertaken.	
Total		3,575,500	18,000		

Project Name	CIP Project Number	2016 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>LTCP Fund</u>					
Long-Term Control Plan Improvements	B031	7,715,000	(2,000)	Annual savings from decreased maintenance.	2016
Illinois Green Infrastructure	B046	750,000	-	See Stormwater Management Fee Fund.	
Total		8,465,000	(2,000)		
<u>Ward # 8 Fund</u>					
Kautz Road Multi-Use Path Extension	GB113	11,100	-	See Capital Improvements A Fund.	
Total		11,100	-		
<u>Capital Improvements Fund A</u>					
Farnsworth Drainage Improvements	B047	600,000	-	Negligible.	2018
Fire Station #7 Replacement	C011	199,500	1,200,000	Annual maintenance cost and personnel cost.	
Outdoor Warning Sirens	C074	266,000	-	Negligible.	
Optical Fiber Projects	C104	830,000	-	Negligible.	
East Side Community Center	C107	30,000	-	Negligible.	
Re-Roof Cold Storage Section of Central Garage	C110	474,000	-	Negligible.	2020
Right-of-Way Improvement Program	E004	500,000	-	Negligible.	
Phillips Park Facility Improvements	F045	60,000	-	Negligible.	
Mastodon Island	F053	800,000	6,000	Annual maintenance cost.	
Phillips Park Improvements	F054	400,000	8,000	Annual maintenance cost.	
Bridge Rehabilitation	G016	900,000	-	Negligible.	2020
Farnsworth Avenue-5th Ave to Route 34	GB014	118,600	20,000	Annual maintenance cost.	
Bilter Road - Sealmaster to the Prairie Path	GB039	100,000	-	See TIF #8 Fund.	
Eola Road - Montgomery Rd. to 87th St.	GB053	560,000	-	See Motor Fuel Tax Fund.	
Eola Road - Wolf's Crossing to U.S. Route 30	GB066	150,000	-	See Motor Fuel Tax Fund.	
Station Blvd-Liberty St. to Meridian Lake Drive	GB077	50,000	30,000	Annual maintenance cost.	2017
Neighborhood Street Improvements	GB097	2,050,000	-	See Municipal Motor Fuel Tax Fund.	
Mitchell Road - Saddle Ln. to Sullivan Rd.	GB111	146,800	-	Negligible.	
Ogden Overpass Enhancements	GB112	35,000	-	Negligible.	
Kautz Road Multi-Use Path Extension	GB113	190,000	1,000	Annual maintenance cost.	
New York Street - Segment III	GB118	375,000	-	See Motor Fuel Tax Fund.	2017
Bike and Pedestrian Enhancements	GB119	50,000	-	Negligible.	

Project Name	CIP Project Number	2016 Cost	Annual Operating Impact	Operating Impact Explanation	Beginning Impact in Fiscal Year
<u>Capital Improvements Fund A (continued)</u>					
Highland and Sullivan Intersection Improvements	GB120	404,700	-	Negligible.	
LED Streetlight Conversion & Pole Replacement	GB122	93,000	(18,700)	Reduction in energy cost and labor expense.	2016
Ashland Avenue Dead-End	GB124	100,000	-	Negligible.	
Lake Street Median-Illinois Ave to Indian Trail	GB125	35,000	-	See Motor Fuel Tax Fund.	
Butterfield Road/Raddant Road Intersection	GC059	100,000	10,000	Annual maintenance cost.	2017
Traffic Management Center Remote Upgrade	GC072	98,900	-	Negligible.	
Total		9,716,500	1,256,300		
<u>Water & Sewer Fund</u>					
Pinney Street Watermain	A057	200,000	-	See W & S Fund.	
Long-Term Control Plan Improvements	B031	335,000	-	See LTCP Fund.	
Indian Trail Elevated Tank Rehabilitation	I032	634,200	-	Negligible.	
WTP/Roof/Skylight Replacement	I040	340,000	-	Negligible.	
Deep Well Pump Motor Replacement	I041	158,400	-	Negligible.	
Main Pumping Station Improvements	I042	462,900	-	Negligible.	
Lime Sludge Containment System	I044	5,758,900	(1,000,000)	Annual savings from decreased maintenance.	2018
Water Loss Reduction Program	I045	821,800	-	Negligible.	
Sanitary Sewer Evaluation and Rehabilitation	IB018	3,550,000	(20,000)	Annual savings from decreased maintenance.	2016
Watermain Extensions	IC022	500,000	2,000	Annual maintenance cost per mile.	2016
Small Watermain Additions and Looping	IC024	350,000	-	Negligible.	
Sheffer Road - Ohio St. to Farnsworth Ave.	IC070	1,914,000	(5,000)	Annual savings from decreased maintenance.	2017
Farnsworth Ave. - Reckinger Road to Indian Creek	IC071	648,000	(5,000)	Annual savings from decreased maintenance.	2017
Watermain Evaluation, Repair and Replacement	IC076	2,203,500	(30,000)	Annual savings from decreased maintenance.	2016
Phillips Park Water Tower Connection	IC077	40,570	-	Negligible.	
Total		17,917,270	(1,058,000)		

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2016 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>	<u>Beginning Impact in Fiscal Year</u>
<u>Motor Vehicle Parking System Fund</u>					
Parking Lot Resurfacing	GB126	200,000	-	Negligible.	
Total		200,000	-		
<u>Transit Center Fund</u>					
Regional Transporations Improvements	A059	141,500	-	See TIF #5 West River Area Fund	
Route 59 Transit Center Entrance	C063	760,000	5,000	Annual maintenance cost.	2018
Total		901,500	5,000		
Grand Total		74,899,270	1,373,200		

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #1 PROJECTS FUND (FUND 311)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
TRAVEL & PROFESSIONAL DEV	85	-	-	-	-	-
OTHER SERVICES & CHARGES	2,944	1,791	52,600	27,600	2,300	(50,300)
SUPPLIES-REPAIRS & MAINTENANCE	-	-	200	200	200	-
TOTAL ALDERMEN'S OFFICE	3,029	1,791	52,800	27,800	2,500	(50,300)
HEALTH & WELFARE						
SPECIAL PROGRAMS	13,646	3,516	47,600	42,300	47,600	-
TOTAL HEALTH & WELFARE	13,646	3,516	47,600	42,300	47,600	-
PROPERTY STANDARDS						
CLEANING SERVICES	9,770	3,876	41,600	41,600	25,000	(16,600)
TOTAL PROPERTY STANDARDS	9,770	3,876	41,600	41,600	25,000	(16,600)
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	1,236	6,976	-	12,800	-	-
TOTAL ELECTRICAL MAINTENANCE	1,236	6,976	-	12,800	-	-
STORMWATER MGMT						
ENGINEERING/SURVEYING	-	37,944	-	41,200	-	-
TOTAL STORMWATER MGMT	-	37,944	-	41,200	-	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	16,902	4,942	134,900	124,000	93,000	(41,900)
SUPPLIES-REPAIRS & MAINTENANCE	-	-	47,200	34,400	47,200	-
TOTAL STREET MAINTENANCE	16,902	4,942	182,100	158,400	140,200	(41,900)
TOTAL WARD #1 PROJECTS FUND	44,583	59,045	324,100	324,100	215,300	(108,800)

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #2 PROJECTS FUND (FUND 312)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
TRAVEL & PROFESSIONAL DEV	400	200	1,200	200	-	(1,200)
OTHER SERVICES & CHARGES	5,094	2,220	5,000	5,000	5,000	-
TOTAL ALDERMEN'S OFFICE	5,494	2,420	6,200	5,200	5,000	(1,200)
HEALTH & WELFARE						
SPECIAL PROGRAMS	24,126	31,804	52,000	53,000	50,000	(2,000)
TOTAL HEALTH & WELFARE	24,126	31,804	52,000	53,000	50,000	(2,000)
PROPERTY STANDARDS						
CLEANING SERVICES	14,537	270	33,200	33,200	25,000	(8,200)
TOTAL PROPERTY STANDARDS	14,537	270	33,200	33,200	25,000	(8,200)
DEVELOPMENT SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	-	-	1,000	1,000	-	(1,000)
TOTAL DEVELOPMENT SERVICES ADMIN	-	-	1,000	1,000	-	(1,000)
PARKS & RECREATION						
PARK IMPROVEMENTS	-	-	-	-	50,000	50,000
TOTAL PARKS & RECREATION	-	-	-	-	50,000	50,000
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	172,700	172,400	-	(172,700)
SUPPLIES-GENERAL	4,282	2,470	4,500	4,800	4,500	-
SUPPLIES- REPAIRS & MAINTENANCE	5,337	-	-	-	-	-
TOTAL STREET MAINTENANCE	9,619	2,470	177,200	177,200	4,500	(172,700)
TOTAL WARD #2 PROJECTS FUND	53,776	36,964	269,600	269,600	134,500	(135,100)

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #3 PROJECTS FUND (FUND 313)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
TRAVEL & PROFESSIONAL DEV	-	-	3,500	-	-	(3,500)
OTHER SERVICES & CHARGES	2,554	2,622	12,200	12,200	12,200	-
TOTAL ALDERMEN'S OFFICE	2,554	2,622	15,700	12,200	12,200	(3,500)
HEALTH & WELFARE						
SPECIAL PROGRAMS	6,650	10,089	44,900	46,900	50,000	5,100
TOTAL HEALTH & WELFARE	6,650	10,089	44,900	46,900	50,000	5,100
PROPERTY STANDARDS						
CLEANING SERVICES	745	994	-	1,500	-	-
TOTAL PROPERTY STANDARDS	745	994	-	1,500	-	-
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	3,870	59,000	24,000	17,700	(41,300)
TOTAL ELECTRICAL MAINTENANCE	-	3,870	59,000	24,000	17,700	(41,300)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	32,017	51,800	86,800	51,800	-
SUPPLIES-GENERAL	6,365	9,901	13,100	13,100	13,100	-
TOTAL STREET MAINTENANCE	6,365	41,918	64,900	99,900	64,900	-
TOTAL WARD #3 PROJECTS FUND	16,314	59,493	184,500	184,500	144,800	(39,700)

**CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #4 PROJECTS FUND (FUND 314)**

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
TRAVEL & PROFESSIONAL DEV	80	-	-	-	-	-
OTHER SERVICES & CHARGES	4,539	5,810	5,000	5,000	5,000	-
TOTAL ALDERMEN'S OFFICE	4,619	5,810	5,000	5,000	5,000	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	1,900	6,625	2,500	2,500	2,500	-
TOTAL HEALTH & WELFARE	1,900	6,625	2,500	2,500	2,500	-
PROPERTY STANDARDS						
CLEANING SERVICES	-	260	-	-	25,000	25,000
TOTAL PROPERTY STANDARDS	-	260	-	-	25,000	25,000
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	10,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	10,000	10,000	10,000	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	9,492	-	224,200	224,200	175,000	(49,200)
SUPPLIES-REPAIRS & MAINTENANCE	1,313	-	-	-	-	-
TOTAL STREET MAINTENANCE	10,805	-	224,200	224,200	175,000	(49,200)
TOTAL WARD #4 PROJECTS FUND	17,324	12,695	241,700	241,700	217,500	(24,200)

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #5 PROJECTS FUND (FUND 315)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	1,486	1,707	2,300	2,500	4,000	1,700
SUPPLIES-GENERAL	-	-	-	-	8,000	8,000
SUPPLIES-REPAIRS & MAINTENANCE	-	-	200	200	200	-
TOTAL ALDERMEN'S OFFICE	1,486	1,707	2,500	2,700	12,200	9,700
HEALTH & WELFARE						
SPECIAL PROGRAMS	875	22,925	5,000	47,000	20,000	15,000
TOTAL HEALTH & WELFARE	875	22,925	5,000	47,000	20,000	15,000
PROPERTY STANDARDS						
CLEANING SERVICES	15,887	7,045	39,300	29,300	-	(39,300)
TOTAL PROPERTY STANDARDS	15,887	7,045	39,300	29,300	-	(39,300)
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	3,490	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	3,490	-	-	-	-	-
PARKS & RECREATION						
SUPPLIES-GENERAL	-	-	500	500	500	-
PARK IMPROVEMENTS	-	-	-	-	100,000	100,000
TOTAL PARKS & RECREATION	-	-	500	500	100,500	100,000
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	77,089	-	298,000	255,800	79,700	(218,300)
SUPPLIES-GENERAL	-	1,918	-	10,000	-	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	9,000	9,000	9,000	-
TOTAL STREET MAINTENANCE	77,089	1,918	307,000	274,800	88,700	(218,300)
TOTAL WARD #5 PROJECTS FUND	98,827	33,595	354,300	354,300	221,400	(132,900)

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #6 PROJECTS FUND (FUND 316)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	5,345	-	5,000	5,200	5,000	-
TOTAL ALDERMEN'S OFFICE	5,345	-	5,000	5,200	5,000	-
NEIGHBORHOOD REDEVELOPMENT						
COST OF LAND	46,260	-	87,400	75,600	86,900	(500)
TOTAL NEIGHBORHOOD REDEV	46,260	-	87,400	75,600	86,900	(500)
HEALTH & WELFARE						
SPECIAL PROGRAMS	24,823	11,961	2,900	14,500	25,000	22,100
TOTAL HEALTH & WELFARE	24,823	11,961	2,900	14,500	25,000	22,100
PROPERTY STANDARDS						
CLEANING SERVICES	11,686	-	-	-	-	-
TOTAL PROPERTY STANDARDS	11,686	-	-	-	-	-
PARKS & RECREATION						
PROFESSIONAL FEES	5,258	-	-	-	-	-
CLEANING SERVICES	-	7,775	-	13,000	-	-
IMPROVEMENTS	49,968	84,387	237,400	224,400	139,800	(97,600)
TOTAL PARKS & RECREATION	55,226	92,162	237,400	237,400	139,800	(97,600)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	89,700	89,700	102,000	12,300
SUPPLIES-GENERAL	-	-	-	-	-	-
TOTAL STREET MAINTENANCE	-	-	89,700	89,700	102,000	12,300
TOTAL WARD #6 PROJECTS FUND	143,340	104,123	422,400	422,400	358,700	(63,700)

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #7 PROJECTS FUND (FUND 317)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	1,981	2,182	8,250	3,250	8,250	-
TOTAL ALDERMEN'S OFFICE	<u>1,981</u>	<u>2,182</u>	<u>8,250</u>	<u>3,250</u>	<u>8,250</u>	<u>-</u>
HEALTH & WELFARE						
SPECIAL PROGRAMS	34,940	34,246	25,800	47,300	25,800	-
TOTAL HEALTH & WELFARE	<u>34,940</u>	<u>34,246</u>	<u>25,800</u>	<u>47,300</u>	<u>25,800</u>	<u>-</u>
YOUTH & SENIOR SERVICES						
PROFESSIONAL FEES	29,238	26,055	6,200	35,200	25,000	18,800
TOTAL YOUTH & SENIOR SERVICES	<u>29,238</u>	<u>26,055</u>	<u>6,200</u>	<u>35,200</u>	<u>25,000</u>	<u>18,800</u>
PROPERTY STANDARDS						
CLEANING SERVICES	22,441	20,632	48,050	29,050	25,000	(23,050)
TOTAL PROPERTY STANDARDS	<u>22,441</u>	<u>20,632</u>	<u>48,050</u>	<u>29,050</u>	<u>25,000</u>	<u>(23,050)</u>
PARKS & RECREATION						
SUPPLIES-GENERAL	-	-	18,200	1,700	-	(18,200)
TOTAL PARKS & RECREATION	<u>-</u>	<u>-</u>	<u>18,200</u>	<u>1,700</u>	<u>-</u>	<u>(18,200)</u>
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	21,865	-	108,800	98,800	76,300	(32,500)
SUPPLIES-GENERAL	270	-	-	-	500	500
TOTAL STREET MAINTENANCE	<u>22,135</u>	<u>-</u>	<u>108,800</u>	<u>98,800</u>	<u>76,800</u>	<u>(32,000)</u>
TOTAL WARD #7 PROJECTS FUND	<u>110,735</u>	<u>83,115</u>	<u>215,300</u>	<u>215,300</u>	<u>160,850</u>	<u>(54,450)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #8 PROJECTS FUND (FUND 318)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	-	-	6,000	6,000	6,000	-
TOTAL ALDERMEN'S OFFICE	<u>-</u>	<u>-</u>	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>	<u>-</u>
HEALTH & WELFARE						
SPECIAL PROGRAMS	3,500	6,828	17,100	17,100	17,100	-
TOTAL HEALTH & WELFARE	<u>3,500</u>	<u>6,828</u>	<u>17,100</u>	<u>17,100</u>	<u>17,100</u>	<u>-</u>
PROPERTY STANDARDS						
CLEANING SERVICES	205	258	-	2,500	-	-
TOTAL PROPERTY STANDARDS	<u>205</u>	<u>258</u>	<u>-</u>	<u>2,500</u>	<u>-</u>	<u>-</u>
ECONOMIC DEVELOPMENT						
SPECIAL PROGRAMS	3,922	8,105	3,200	8,200	3,200	-
SUPPLIES-GENERAL	-	-	-	-	10,000	10,000
TOTAL ECONOMIC DEVELOPMENT	<u>3,922</u>	<u>8,105</u>	<u>3,200</u>	<u>8,200</u>	<u>13,200</u>	<u>10,000</u>
PLANNING & ZONING						
SUPPLIES-REPAIRS & MAINTENANCE	2,702	757	9,800	9,800	9,800	-
TOTAL PLANNING & ZONING	<u>2,702</u>	<u>757</u>	<u>9,800</u>	<u>9,800</u>	<u>9,800</u>	<u>-</u>
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	30,000	30,000	-	(30,000)
TOTAL ELECTRICAL MAINTENANCE	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>	<u>(30,000)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #8 PROJECTS FUND (FUND 318)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	2,028	19,449	344,100	341,600	140,000	(204,100)
SUPPLIES-GENERAL	4,352	120	16,100	11,100	-	(16,100)
IMPROVEMENTS	-	9,316	59,100	59,100	37,500	(21,600)
TOTAL STREET MAINTENANCE	<u>6,380</u>	<u>28,885</u>	<u>419,300</u>	<u>411,800</u>	<u>177,500</u>	<u>(241,800)</u>
TOTAL WARD #8 PROJECTS FUND	<u>16,709</u>	<u>44,833</u>	<u>485,400</u>	<u>485,400</u>	<u>223,600</u>	<u>(261,800)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #9 PROJECTS FUND (FUND 319)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
TRAVEL & PROFESSIONAL DEV	1,129	100	1,500	100	-	(1,500)
OTHER SERVICES & CHARGES	4,102	992	45,000	45,000	10,000	(35,000)
TOTAL ALDERMEN'S OFFICE	5,231	1,092	46,500	45,100	10,000	(36,500)
HEALTH & WELFARE						
SPECIAL PROGRAMS	4,137	11,635	7,900	27,900	7,900	-
TOTAL HEALTH & WELFARE	4,137	11,635	7,900	27,900	7,900	-
PROPERTY STANDARDS						
CLEANING SERVICES	3,067	3,616	44,700	44,700	25,000	(19,700)
TOTAL PROPERTY STANDARDS	3,067	3,616	44,700	44,700	25,000	(19,700)
PLANNING & ZONING						
SUPPLIES-REPAIRS & MAINTENANCE	2,168	-	-	-	-	-
TOTAL PLANNING & ZONING	2,168	-	-	-	-	-
ELECTRICAL MAINTENANCE						
TRAFFIC SIGNALS	-	-	150,000	-	-	(150,000)
TOTAL ELECTRICAL MAINTENANCE	-	-	150,000	-	-	(150,000)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	3,000	297	375,600	374,600	170,000	(205,600)
SUPPLIES-GENERAL	-	186	-	1,000	-	-
SUPPLIES-REPAIRS & MAINTENANCE	199	-	7,500	138,900	77,500	70,000
TOTAL STREET MAINTENANCE	3,199	483	383,100	514,500	247,500	(135,600)
TOTAL WARD #9 PROJECTS FUND	17,802	16,826	632,200	632,200	290,400	(341,800)

**CITY OF AURORA, ILLINOIS
2016 BUDGET
WARD #10 PROJECTS FUND (FUND 320)**

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ALDERMEN'S OFFICE						
TRAVEL & PROFESSIONAL DEV	300	-	-	-	-	-
OTHER SERVICES & CHARGES	2,251	2,489	12,800	12,800	9,500	(3,300)
TOTAL ALDERMEN'S OFFICE	2,551	2,489	12,800	12,800	9,500	(3,300)
HEALTH & WELFARE						
SPECIAL PROGRAMS	5,118	10,763	20,000	20,000	15,000	(5,000)
TOTAL HEALTH & WELFARE	5,118	10,763	20,000	20,000	15,000	(5,000)
PROPERTY STANDARDS						
CLEANING SERVICES	10,737	10,353	57,900	57,900	25,000	(32,900)
TOTAL PROPERTY STANDARDS	10,737	10,353	57,900	57,900	25,000	(32,900)
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	10,506	16,225	57,500	42,500	25,000	(32,500)
TOTAL ELECTRICAL MAINTENANCE	10,506	16,225	57,500	42,500	25,000	(32,500)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	4,000	1,879	21,600	21,600	67,800	46,200
SUPPLIES-REPAIRS & MAINTENANCE	4,278	11,338	15,200	30,200	15,000	(200)
TOTAL STREET MAINTENANCE	8,278	13,217	36,800	51,800	82,800	46,000
TOTAL WARD #10 PROJECTS FUND	37,190	53,047	185,000	185,000	157,300	(27,700)

CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	488,700	483,400	483,400	483,400	482,900	(500)
WARD #1 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	35,000	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS OUT	838,700	833,400	833,400	833,400	832,900	(500)
INFORMATION TECHNOLOGY						
PROFESSIONAL FEES	13,952	-	-	-	-	-
TOTAL INFORMATION TECHNOLOGY	13,952	-	-	-	-	-
MANAGEMENT INFO SYSTEMS						
PROFESSIONAL FEES	23,276	24,501	27,400	25,700	-	(27,400)
SUPPLIES-GENERAL	-	-	-	-	80,000	80,000
SUPPLIES-MACHINERY/EQUIPMENT	-	40,991	45,000	41,000	-	(45,000)
SUPPLIES-COMPUTER	-	25,618	30,000	26,100	52,000	22,000
CITY-OWNED OPTICAL FIBER	128,804	50,652	200,000	209,600	830,000	630,000
TOTAL MANAGEMENT INFO SYSTEMS	152,080	141,762	302,400	302,400	962,000	659,600

CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
NEIGHBORHOOD REDEVELOPMENT						
COST OF BUILDING	10,000	57,500	340,000	340,000	30,000	(310,000)
TOTAL NEIGHBORHOOD REDEV	10,000	57,500	340,000	340,000	30,000	(310,000)
CENTRAL SERVICES						
REPAIRS & MAINTENANCE SERVICES	-	115,529	85,000	311,200	493,000	408,000
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	50,000	50,000
MACHINERY & EQUIPMENT	23,202	-	-	-	-	-
TOTAL CENTRAL SERVICES	23,202	115,529	85,000	311,200	543,000	458,000
CUSTOMER SERVICE/FIRE STATION #8						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	10,000	10,000
TOTAL CUSTOMER SERVICE/FIRE STAT #8	-	-	-	-	10,000	10,000
PROPERTY STANDARDS						
VEHICLES	-	-	-	-	49,500	49,500
TOTAL PROPERTY STANDARDS	-	-	-	-	49,500	49,500
ANIMAL CONTROL						
SUPPLIES-GENERAL	-	-	-	-	35,000	35,000
NON-CAPITAL VEHICLES	-	-	-	-	-	-
TOTAL ANIMAL CONTROL	-	-	-	-	35,000	35,000
BUILDING & PERMITS						
VEHICLES	-	-	-	-	42,000	42,000
TOTAL BUILDING & PERMITS	-	-	-	-	42,000	42,000

CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
PLANNING & ZONING						
REPAIRS & MAINTENANCE SERVICES	-	-	80,000	80,000	-	(80,000)
GRANT/PROPERTY REHAB	6,055	18,103	56,700	47,100	29,000	(27,700)
PRESERVATION LOAN PROGRAM	-	-	10,000	19,600	-	(10,000)
TOTAL PLANNING & ZONING	6,055	18,103	146,700	146,700	29,000	(117,700)
FIRE						
REPAIRS & MAINTENANCE SERVICES	-	84,919	34,000	34,000	-	(34,000)
NON-CAPITAL VEHICLES	-	57,838	53,000	58,100	-	(53,000)
CAPITAL OUTLAY-BUILDING PURCHASE	-	553	200,000	200,000	199,500	(500)
CAPITAL OUTLAY-VEHICLES	-	202,538	225,000	219,900	-	(225,000)
TOTAL FIRE	-	345,848	512,000	512,000	199,500	(312,500)
EMERGENCY MANAGEMENT SVCS						
CAPITAL OUTLAY-MACH/EQUIP	-	-	133,000	133,000	266,000	133,000
TOTAL EMERGENCY MGMT SVCS	-	-	133,000	133,000	266,000	133,000
REVENUE AND COLLECTIONS						
SUPPLIES- MACHINERY/EQUIPMENT	-	34,589	39,000	39,000	4,400	(34,600)
TOTAL REVENUE AND COLLECTIONS	-	34,589	39,000	39,000	4,400	(34,600)
POLICE SERVICES						
REPAIRS & MAINTENANCE SERVICES	-	198,130	234,400	234,400	-	(234,400)
NON-CAPITAL VEHICLES	-	456,544	451,000	456,600	-	(451,000)
TOTAL POLICE SERVICES	-	654,674	685,400	691,000	-	(685,400)

CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ENGINEERING						
SUPPLIES- REPAIRS & MAINTENANCE	-	-	600,000	600,000	900,000	300,000
VEHICLES	-	-	-	-	50,000	50,000
TOTAL ENGINEERING	<u>-</u>	<u>-</u>	<u>600,000</u>	<u>600,000</u>	<u>950,000</u>	<u>350,000</u>
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	6,100	50,000	50,000	93,000	43,000
SIGNAL/INTERCONNECT	-	-	100,000	100,000	100,000	-
TRAFFIC SIGNALS	342,046	179,725	1,015,600	1,015,600	-	(1,015,600)
VIDEO MONITORING	27,279	12,652	86,600	86,600	98,900	12,300
TOTAL ELECTRICAL MAINTENANCE	<u>369,325</u>	<u>198,477</u>	<u>1,252,200</u>	<u>1,252,200</u>	<u>291,900</u>	<u>(960,300)</u>
PARKS & RECREATION						
PROFESSIONAL FEES	-	-	75,000	75,000	75,000	-
REPAIRS & MAINTENANCE SERVICES	111,732	-	111,800	-	4,000	(107,800)
SUPPLIES-REPAIRS & MAINTENANCE	258,436	-	53,600	43,600	43,600	(10,000)
VEHICLES	-	-	-	-	82,000	82,000
PARK IMPROVEMENTS	-	-	1,360,000	1,360,000	1,360,000	-
TOTAL PARKS & RECREATION	<u>370,168</u>	<u>-</u>	<u>1,600,400</u>	<u>1,478,600</u>	<u>1,564,600</u>	<u>(35,800)</u>
PHILLIPS PARK ZOO						
BUILDING & GROUNDS	24,240	7,800	7,700	7,700	-	(7,700)
SUPPLIES-REPAIRS & MAINTENANCE	9,660	-	16,000	16,000	-	(16,000)
TOTAL PHILLIPS PARK ZOO	<u>33,900</u>	<u>7,800</u>	<u>23,700</u>	<u>23,700</u>	<u>-</u>	<u>(23,700)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
STREET MAINTENANCE						
CLEANING SERVICES	-	46,803	46,800	46,800	-	(46,800)
REPAIRS & MAINTENANCE SERVICES	635,012	367,157	740,000	740,000	502,000	(238,000)
SUPPLIES-REPAIRS & MAINTENANCE	28,322	-	-	-	-	-
IMPROVEMENTS	2,950,399	4,995,885	7,911,100	7,791,100	4,174,700	(3,736,400)
VEHICLES	-	-	-	-	282,000	282,000
EOLA-MONTGOMERY TO 87TH	170,410	260,366	860,000	860,000	560,000	(300,000)
LAKE MEDIAN-ILL TO INDIAN	-	-	35,000	35,000	35,000	-
RAY MOSES DRIVE	-	66,414	82,000	92,000	-	(82,000)
STATION BOULEVARD	592,495	-	50,000	50,000	50,000	-
LAKE STREET CONVERSION	-	241,031	700,000	700,000	-	(700,000)
FARNSWORTH-5TH TO ROUTE 34	-	91,341	150,000	150,000	118,600	(31,400)
BILTER-SEALMASTER TO PRAIRE PATH	-	-	100,000	100,000	100,000	-
EAST NEW YORK STREET-SEGMENT III	5,032	106,334	500,000	500,000	375,000	(125,000)
OGDEN OVERPASS	2,245	1,060	317,800	317,800	35,000	(282,800)
RIVER STREET CONVERSION	-	101,783	1,150,000	1,150,000	-	(1,150,000)
MITCHELL -SADDLE -SULLIVAN	-	3,209	150,000	150,000	146,800	(3,200)
EOLA - WOLF TO RT 30	-	-	150,000	150,000	150,000	-
LANDSCAPE RESTORATION	4,975	269,285	350,000	350,000	175,000	(175,000)
TOTAL STREET MAINTENANCE	4,388,890	6,550,668	13,292,700	13,182,700	6,704,100	(6,588,600)
TOTAL CAPITAL IMPROVEMENTS FUND A	6,206,272	8,958,350	19,845,900	19,845,900	12,513,900	(7,332,000)

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
ECONOMIC DEVELOPMENT						
PARK IMPROVEMENTS	16,216	-	-	-	-	-
TOTAL ECONOMIC DEVELOPMENT	<u>16,216</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL 2008A TIF BOND PROJECT TIF #6 FUND	<u>16,216</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
FIRE DEPARTMENT						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	-	(100,000)
TOTAL FIRE DEPARTMENT	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>(100,000)</u>
TOTAL KANE/DUPAGE IMPACT FEE FUND	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>(100,000)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
FIRE DEPARTMENT						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	-	(100,000)
TOTAL FIRE DEPARTMENT	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>(100,000)</u>
TOTAL KENDALL/WILL IMPACT FEE FUND	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>(100,000)</u>

PUBLIC WORKS IMPACT FEE FUND (FUND 347)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
STREET MAINTENANCE						
MACHINERY & EQUIPMENT	-	-	50,000	50,000	-	(50,000)
TOTAL STREET MAINTENANCE	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>	<u>(50,000)</u>
TOTAL PUBLIC WORKS IMPACT FEE FUND	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>	<u>(50,000)</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
2009 GO BOND PROJECT FUND (FUND 348)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
POLICE DEPARTMENT						
RADIO EQUIPMENT	629,196	-	-	-	-	-
TOTAL POLICE DEPARTMENT	<u>629,196</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
STREET MAINTENANCE						
STREET IMPROVEMENTS	2,533,977	-	-	-	-	-
TOTAL STREET MAINTENANCE	<u>2,533,977</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL 2009 GO BOND PROJECT FUND	<u>3,163,173</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

2015 GO BOND PROJECT FUND (FUND 352)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER CHARGES						
OTHER	-	-	200,000	200,000	-	(200,000)
TOTAL OTHER CHARGES	<u>-</u>	<u>-</u>	<u>200,000</u>	<u>200,000</u>	<u>-</u>	<u>(200,000)</u>
CAPITAL-MACHINE/EQUIPMENT						
COMPUTER NETWORK EQUIPMENT	-	-	2,025,000	2,025,000	-	(2,025,000)
TOTAL CAPITAL-MACHINE/EQUIPMENT	<u>-</u>	<u>-</u>	<u>2,025,000</u>	<u>2,025,000</u>	<u>-</u>	<u>(2,025,000)</u>
TOTAL 2015 GO BOND PROJECT FUND	<u>-</u>	<u>-</u>	<u>2,225,000</u>	<u>2,225,000</u>	<u>-</u>	<u>(2,225,000)</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET
LONG – TERM DEBT**

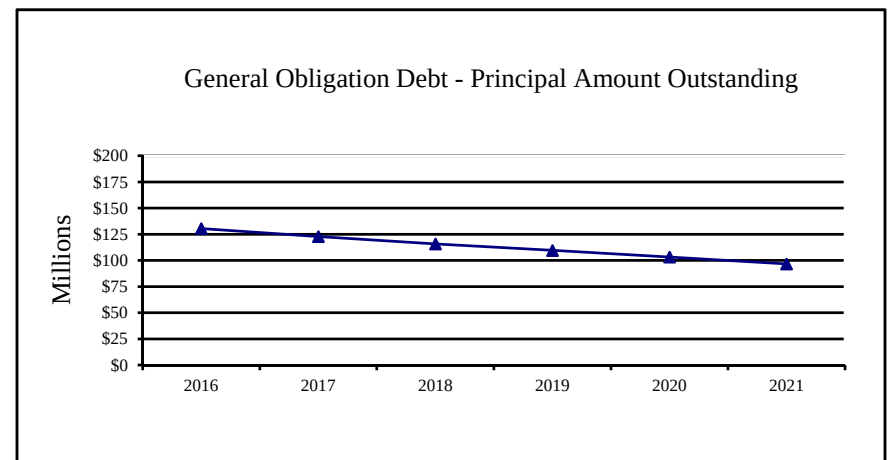
The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city seeks to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401) and the Library Bond and Interest Fund (Fund 410). The TIF District #3 and TIF District #6 Funds (Funds 233 and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund. Principal and interest payments on debt certificates issued to build elementary schools in Special Service Area (SSA) #34 are accounted for in the SSA #34 Fund (Fund 275). SSA property taxes are being used to satisfy the debt certificate debt service.

The city has abated a portion of the 2015 property tax levy for general obligation debt service (payable in 2016). That abatement will amount to approximately \$7.0 million. Historically, the city has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of gaming tax and real estate transfer tax revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.

The total general obligation debt of \$137.6 million at the beginning of 2016 will be reduced to \$96.7 million by the end of 2021. The principal payment is approximately \$7.1 million for 2016.



In 2015, Standard & Poor's Ratings Services affirmed the rating of AA to the city's general obligation bonds. The AA rating reflects S&P's assessment that the city possesses "very strong capacity to meet financial commitments." AA-rated bonds are generally known as high quality, investment-grade bonds. Similarly, in recognition of the financial strength of the city's water and sewer utility, S&P affirmed a rating of AA+ to the city's Series 2015B Water Revenue Bonds in 2015.

Some of the most significant statistics related to the city's outstanding debt as of August 2015 (the most current information available) are presented at the table to the right.

The city does not plan to issue any bonded debt during 2016. However, the 2016 budget calls for the acceptance of a \$7.2 million loan from the Illinois Environmental Protection Agency to finance projects associated with the city's Long-Term Control Plan. Also, the city will refund existing debt to achieve debt service savings when the opportunities to do so arise.

General Obligation Bonded Indebtedness

	Amount Applicable (thousands)	Ratio to		Per Capita (2010 Pop. 197,899)
		Assessed Value	Estimated Actual	
City EAV	\$3,058,756	100.00%	33.33%	\$15,456
Estimated Actual Value	\$9,176,268	300.00%	100.00%	\$46,368
Direct Bonded Debt	\$147,195	4.81%	1.60%	\$744
Paid from Non-Property Tax Sources	(\$69,905)	-2.29%	-0.76%	(\$353)
Net Direct Debt	\$77,290	2.52%	0.84%	\$391
Overlapping Bonded Debt				
Schools	\$233,919	7.65%	2.55%	\$1,182
Other	\$75,144	2.46%	0.82%	\$380
Total Overlapping Bonded Debt	\$309,063	10.11%	3.37%	\$1,562
Total Direct and Overlapping Bonded Debt	\$386,353	12.63%	4.21%	\$1,953

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2016	2017	2018	2019	2020	2021	2022 - 2041	Total
General Obligation Bonds:										
Series 2007	Refunded Series 1998B	4.0-5.0%	140,000						0	140,000
Series 2009A	Public Safety Radios	1.25-5.00%	985,000	1,010,000	1,040,000	1,075,000	1,110,000	1,150,000	3,725,000	10,095,000
Series 2009B	Eola Road Interchange Land	2.0-3.7%	360,000	370,000	380,000	395,000	405,000	420,000	1,305,000	3,635,000
Series 2011	Refunded 2001A, 2003A, and 2003B	2.0-3.0%	1,405,000	1,445,000	1,335,000	330,000	330,000	95,000	100,000	5,040,000
Series 2012A	New Main Library and Improvements	3.0-4.0%	270,000	270,000	280,000	275,000	290,000	540,000	16,590,000	18,515,000
Series 2012B	Refunded Series 2004A	2.0-2.5%	540,000	555,000	570,000	580,000	595,000	605,000	1,920,000	5,365,000
Series 2012C	Refunded Series 2004B	2.0%	645,000	660,000					0	1,305,000
Series 2013	Partially Refunded Series 2006	2.0-3.125%	60,000	60,000	60,000	1,210,000	1,250,000	1,285,000	5,585,000	9,510,000
Series 2014	Partially Refunded Series 2006	2.0-3.5%	1,085,000	1,110,000	1,130,000				4,820,000	8,145,000
Series 2015A	Partially Refunded Series 2006	3.25-4.0%							6,690,000	6,690,000
Series 2015C	Refunded Series 2008	3.0-4.0%	1,600,000	2,190,000	2,260,000	2,325,000	2,395,000	2,480,000	55,935,000	69,185,000
Total GO Bonds			<u>7,090,000</u>	<u>7,670,000</u>	<u>7,055,000</u>	<u>6,190,000</u>	<u>6,375,000</u>	<u>6,575,000</u>	<u>96,670,000</u>	<u>137,625,000</u>
Tax Increment Financing Bonds:										
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	295,000	315,000	340,000	360,000	385,000	410,000	3,125,000	5,230,000
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	485,000	520,000	550,000	590,000	625,000	665,000	1,465,000	4,900,000
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	140,000	160,000	195,000	305,000	335,000	365,000	1,205,000	2,705,000
Total TIF Bonds			<u>920,000</u>	<u>995,000</u>	<u>1,085,000</u>	<u>1,255,000</u>	<u>1,345,000</u>	<u>1,440,000</u>	<u>5,795,000</u>	<u>12,835,000</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	910,000	940,000	980,000	1,020,000	1,050,000	1,090,000	22,045,000	28,035,000
Illinois EPA Loans:										
Heathercrest Sanitary Sewer	Construct and Rehabilitate Sewers	2.535%	156,730	160,729	164,829	169,034	173,346	88,324	0	912,992
Water Treatment Plant	Expand Water Production System	2.905%	556,422	572,703	589,460	606,709	624,462	642,734	638,826	4,231,316
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	316,557	527,595
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	1,379,142	2,298,570
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	22,703	38,729
Total Illinois EPA Loans			<u>904,234</u>	<u>924,514</u>	<u>945,371</u>	<u>966,825</u>	<u>988,890</u>	<u>922,140</u>	<u>2,334,525</u>	<u>7,970,473</u>
Golf Revenue Bonds:										
Series 2012	Refunded Series 2000	2.5%	385,000	390,000	400,000	410,000			0	1,585,000
Special Service Area 34 Debt:										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%	570,000	305,000	105,000	105,000			0	1,085,000
Series 2012D Debt Certificates	Refunded Series 2002	2.0-3.0%	500,000	235,000	280,000	300,000	395,000		0	1,710,000
Total SSA 34 Debt			<u>1,070,000</u>	<u>540,000</u>	<u>385,000</u>	<u>405,000</u>	<u>395,000</u>	<u>0</u>	<u>0</u>	<u>2,795,000</u>
Total Principal			<u><u>11,279,234</u></u>	<u><u>11,459,514</u></u>	<u><u>10,850,371</u></u>	<u><u>10,246,825</u></u>	<u><u>10,153,890</u></u>	<u><u>10,027,140</u></u>	<u><u>126,844,525</u></u>	<u><u>190,845,473</u></u>

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2016	2017	2018	2019	2020	2021	2022 - 2041	Total
General Obligation Bonds:										
Series 2007	Refunded Series 1998B	4.0-5.0%	147,000						0	147,000
Series 2009A	Public Safety Radios	1.25-5.00%	1,244,178	1,243,568	1,249,959	1,260,649	1,269,043	1,280,807	3,929,961	11,478,165
Series 2009B	Eola Road Interchange Land	2.0-3.7%	482,804	482,004	480,904	484,504	482,160	482,985	1,402,495	4,297,856
Series 2011	Refunded 2001A, 2003A, and 2003B	2.0-3.0%	1,556,200	1,554,050	1,400,700	355,650	345,750	100,850	103,000	5,416,200
Series 2012A	New Main Library and Improvements	3.0-4.0%	893,419	885,319	887,219	873,819	880,569	1,121,869	23,424,017	28,966,231
Series 2012B	Refunded Series 2004A	2.0-2.5%	655,293	659,494	663,393	661,994	665,394	663,494	2,013,588	5,982,650
Series 2012C	Refunded Series 2004B	2.0%	671,100	673,200					0	1,344,300
Series 2013	Partially Refunded Series 2006	2.0-3.125%	346,532	345,331	343,532	1,491,731	1,495,432	1,492,931	6,017,874	11,533,363
Series 2014	Partially Refunded Series 2006	2.0-3.5%	1,298,840	1,302,140	1,299,940	147,340	147,340	147,340	5,826,225	10,169,165
Series 2015A	Partially Refunded Series 2006	3.25-4.0%	245,294	245,293	245,294	245,293	245,294	245,293	9,819,861	11,291,622
Series 2015C	Refunded Series 2008	3.0-4.0%	4,483,765	4,480,187	4,484,488	4,481,687	4,481,938	4,495,087	75,893,949	102,801,101
Total GO Bonds			<u>12,024,425</u>	<u>11,870,586</u>	<u>11,055,429</u>	<u>10,002,667</u>	<u>10,012,920</u>	<u>10,030,656</u>	<u>128,430,970</u>	<u>193,427,653</u>
Tax Increment Financing Bonds:										
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	648,025	648,112	651,850	648,900	649,600	648,613	3,903,275	7,798,375
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	803,500	806,975	803,175	807,425	804,075	803,450	1,609,300	6,437,900
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	329,350	339,550	363,350	459,700	468,350	474,900	1,374,750	3,809,950
Total TIF Bonds			<u>1,780,875</u>	<u>1,794,637</u>	<u>1,818,375</u>	<u>1,916,025</u>	<u>1,922,025</u>	<u>1,926,963</u>	<u>6,887,325</u>	<u>18,046,225</u>
Water Revenue Bonds:										
Series 2015B	Refunded Series 2006	3.0-4.0%	1,882,650	1,885,350	1,897,150	1,907,750	1,907,150	1,915,650	29,371,750	40,767,450
Illinois EPA Loans:										
Heathercrest Sanitary Sewer	Construct and Rehabilitate Sewers	2.535%	178,888	178,888	178,888	178,888	178,888	89,437	0	983,877
Water Treatment Plant	Expand Water Production System	2.905%	675,329	675,329	675,329	675,329	675,329	675,329	652,614	4,704,588
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	316,557	527,595
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	1,379,142	2,298,570
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	22,703	38,729
Total Illinois EPA Loans			<u>1,045,299</u>	<u>1,045,299</u>	<u>1,045,299</u>	<u>1,045,299</u>	<u>1,045,299</u>	<u>955,848</u>	<u>2,371,016</u>	<u>8,553,359</u>
Golf Revenue Bonds:										
Series 2012	Refunded Series 2000	2.5%	424,625	420,000	420,250	420,250			0	1,685,125
Special Service Area 34 Debt:										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%	613,400	325,600	113,400	109,200			0	1,161,600
Series 2012D Debt Certificates	Refunded Series 2002	2.0-3.0%	551,300	271,300	309,250	320,850	406,850		0	1,859,550
Total SSA 34 Debt			<u>1,164,700</u>	<u>596,900</u>	<u>422,650</u>	<u>430,050</u>	<u>406,850</u>	<u>0</u>	<u>0</u>	<u>3,021,150</u>
Total Debt Service			<u><u>18,322,574</u></u>	<u><u>17,612,772</u></u>	<u><u>16,659,153</u></u>	<u><u>15,722,041</u></u>	<u><u>15,294,244</u></u>	<u><u>14,829,117</u></u>	<u><u>167,061,061</u></u>	<u><u>265,500,962</u></u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
BOND & INTEREST FUND (FUND 401)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	4,066	8,183	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	4,066	8,183	10,000	10,000	10,000	-
DEBT SERVICE						
SERIES 2006						
PRINCIPAL	935,000	-	965,000	965,000	-	(965,000)
INTEREST	569,725	208,917	741,100	741,100	-	(741,100)
TOTAL SERIES 2006	1,504,725	208,917	1,706,100	1,706,100	-	(1,706,100)
SERIES 2007						
PRINCIPAL	2,665,000	-	2,705,000	2,705,000	140,000	(2,565,000)
INTEREST	275,500	71,125	142,300	142,300	7,000	(135,300)
TOTAL SERIES 2007	2,940,500	71,125	2,847,300	2,847,300	147,000	(2,700,300)
SERIES 2008						
PRINCIPAL	1,650,000	-	1,695,000	1,695,000	1,765,000	70,000
INTEREST	3,412,525	1,677,388	3,354,800	3,354,800	3,295,500	(59,300)
TOTAL SERIES 2008	5,062,525	1,677,388	5,049,800	5,049,800	5,060,500	10,700
SERIES 2009A						
PRINCIPAL	940,000	-	960,000	960,000	985,000	25,000
INTEREST	530,834	249,554	499,200	499,200	464,100	(35,100)
TOTAL SERIES 2009A	1,470,834	249,554	1,459,200	1,459,200	1,449,100	(10,100)
SERIES 2009B						
PRINCIPAL	345,000	-	350,000	350,000	360,000	10,000
INTEREST	143,654	66,652	133,400	133,400	122,900	(10,500)
TOTAL SERIES 2009B	488,654	66,652	483,400	483,400	482,900	(500)

CITY OF AURORA, ILLINOIS
2016 BUDGET
BOND & INTEREST FUND (FUND 401)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
SERIES 2011						
PRINCIPAL	1,045,000	-	1,070,000	1,070,000	1,105,000	35,000
INTEREST	156,025	64,950	129,900	129,900	97,800	(32,100)
TOTAL SERIES 2011	1,201,025	64,950	1,199,900	1,199,900	1,202,800	2,900
SERIES 2012B						
PRINCIPAL	525,000	-	535,000	535,000	540,000	5,000
INTEREST	136,494	62,997	126,000	126,000	115,300	(10,700)
TOTAL SERIES 2012B	661,494	62,997	661,000	661,000	655,300	(5,700)
SERIES 2012C						
PRINCIPAL	625,000	-	635,000	635,000	645,000	10,000
INTEREST	51,300	19,400	38,800	38,800	26,100	(12,700)
TOTAL SERIES 2012C	676,300	19,400	673,800	673,800	671,100	(2,700)
SERIES 2013						
PRINCIPAL	-	-	55,000	55,000	60,000	5,000
INTEREST	331,575	143,816	287,700	287,700	286,600	(1,100)
TOTAL SERIES 2013	331,575	143,816	342,700	342,700	346,600	3,900
SERIES 2014						
PRINCIPAL	-	-	-	-	1,085,000	1,085,000
INTEREST	-	174,155	-	-	213,900	213,900
TOTAL SERIES 2014	-	174,155	-	-	1,298,900	1,298,900
SERIES 2015A						
PRINCIPAL	-	-	-	-	-	-
INTEREST	-	-	-	-	245,300	245,300
TOTAL SERIES 2015A	-	-	-	-	245,300	245,300
TOTAL DEBT SERVICE	14,337,632	2,738,954	14,423,200	14,423,200	11,559,500	(2,863,700)

CITY OF AURORA, ILLINOIS
2016 BUDGET
BOND & INTEREST FUND (FUND 401)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER CHARGES						
LEGAL	21,000	65,350	-	-	-	-
RATING	14,000	38,327	-	-	-	-
FINANCIAL CONSULTANT	19,150	66,283	-	-	-	-
CHARGE-ESCROW SETUP	-	-	-	-	-	-
CHARGE-ESCROW VERIFICATION	-	2,000	-	-	-	-
PRINTING	615	2,391	-	-	-	-
PUBLICATION	3,250	8,250	-	-	-	-
UNDERWRITER'S DISCOUNT	24,825	1,232,844	-	-	-	-
OTHER	2,201	4,080	-	-	-	-
REFUNDED BOND ESCROW	9,418,438	76,814,418	-	-	-	-
TOTAL OTHER CHARGES	<u>9,503,479</u>	<u>78,233,943</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL BOND & INTEREST FUND	<u>23,845,177</u>	<u>80,981,080</u>	<u>14,433,200</u>	<u>14,433,200</u>	<u>11,569,500</u>	<u>(2,863,700)</u>



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Equipment Services Division

2016 Budget

Mission

To be an industry-leading equipment maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally-friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and charge-backs.
9. Maintain and secure the Central Garage Facility.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,106,622	2,025,384	2,142,595
Other Non-Capital	3,129,525	3,229,315	3,057,560
Capital	-	60,000	-
Total	5,236,147	5,314,699	5,200,155

Staffing

Full-Time Positions

	2014	2015	2016
Labor Supervisor	2	2	2
Equipment Technician	13	13	13
Custodian	1	1	0
Subtotal - Full-Time Positions	16	16	15

Part-Time Positions

Inventory Clerk/Equipment Service	1	1	1
Subtotal - Part-Time Positions	1	1	1
TOTAL	17	17	16

Equipment Services Division

2016 Budget

Short-Term Goals (2016)

1. Replace the fuel dispensers.

Long-Term Goals (2017 and Beyond)

1. Decrease total vehicle emissions by 25% (2020).*
2. Recycle 100% of used materials to achieve zero waste (Ongoing).*

2015 Major Accomplishments

- Upgraded the emergency fuel system.
- Improved the concrete surfaces in the shop.

2014 Major Accomplishments

- Implemented a paperless fleet maintenance documentation process.
- Replaced a 15,000-pound hydraulic vehicle lift.
- Outfitted all of the police squad cars with new digital cameras.

Performance Measures

		2014	2015	2015	2016
		Actual	Budget	Estimated	Budget
Service	Measure				
Maintenance and Repair	Availability rate of vehicles and equipment	99.0%	98.0%	98.0%	99.0%
Maintenance Service	Preventive vehicle maintenance compliance rate	85.9%	82.0%	85.9%	84.0%
Productivity Rate	Ratio of direct over total labor hours	97.1%	97.0%	97.1%	97.5%

Note: The productivity rate measures the percentage of direct (productivity) hours to all hours that include indirect (non-productive) hours.

Budget Highlights

The 2016 budget will permit the Equipment Services Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Airport

2016 Budget

Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) reporting, safety, maintenance, and inspection requirements.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	129,729	229,639	248,395
Other Non-Capital	737,726	1,413,000	667,900
Capital	1,566,990	100,000	160,000
Total	2,434,445	1,742,639	1,076,295

Staffing

Full-Time Positions

	2014	2015	2016
Airport Manager	0	1	1
Administrative Secretary	1	1	1
TOTAL	1	2	2

Short-Term Goals (2016)

1. Rehabilitate the airfield signage.
2. Complete the replacement of the perimeter security fence.
3. Install a new entrance sign.
4. Work with the Aurora Airport Advisory Board to identify options to enhance the fiscal health and success of the airport.*
5. Market the airport to attract new tenants and more users.
6. Finalize the restructured lease agreements with the Sugar Grove Township and the Aurora City Council.

Long-Term Goals (2017 and Beyond)

1. Rehabilitate runway 18-36 (2019).
2. Update the Airport Layout Plan to reflect future needs of the airport and conform to current airport design standards and changes in land use (2017).

Airport

2016 Budget

2015 Major Accomplishments

- Negotiated a restructured lease agreement with the Sugar Grove Township Assessor, Kane County Board of Review, and current airport tenants to include a lease rider for new assessments.
- Completed a wildlife management study.
- Assisted in securing an operating agreement with a new tenant.
- Assisted with the sale of an airport hangar.
- Commissioned the landscaping and restructuring of a concrete island to install a flagpole in the parking lot.
- Updated the airport website.
- Worked with Seize the Future to develop marketing materials for conferences and conventions.
- Worked with an airport association to revise and restate the bylaws of the lease agreement.

2014 Major Accomplishments

- Prepared an equipment replacement plan.
- Rehabilitated the joints in runway 15-33.
- Acquired a new runway striper.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Promotional Events	8	8	8	8
Hangar Occupancy	96%	96%	96%	96%
Fuel Pumped (mil. gallons)	1.10	1.10	1.10	1.10
Grants Received	2	1	1	2

Budget Highlights

The 2016 budget will permit the Airport Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

CITY OF AURORA, ILLINOIS
2016 BUDGET
WATER AND SEWER FUND (FUND 510)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
TOTAL INTERFUND TRANSFERS OUT	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>
OTHER CHARGES						
LEGAL	-	34,450	-	-	-	-
RATING	-	19,426	-	-	-	-
FINANCIAL CONSULTANT	-	32,018	-	-	-	-
PRINTING	-	1,129	-	-	-	-
PUBLICATION	-	3,250	-	-	-	-
UNDERWRITER'S DISCOUNT	-	389,759	-	-	-	-
OTHER	-	(206)	-	-	-	-
REFUNDED BOND ESCROW	-	28,064,181	-	-	-	-
TOTAL OTHER CHARGES	<u>-</u>	<u>28,544,007</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL WATER & SEWER FUND	<u>1,000,000</u>	<u>29,544,007</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>

Water Production Division

2016 Budget

Mission

To provide the City of Aurora with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and, to manage the maintenance and expansion of water supply infrastructure needed to effectively support the growth and development of the City of Aurora.

Major Functions

1. Operate and maintain the Water Treatment Plant (WTP), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analysis to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,969,705	3,938,730	4,301,825
Other Non-Capital	7,042,600	9,063,903	9,373,177
Capital	4,500,828	13,474,700	12,582,170
Total	15,513,133	26,477,333	26,257,172

Staffing

Full-Time Positions

	2014	2015	2016
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Manager of Water System Eng.	1	1	1
Operations Supervisor	1	1	1
Secretary/Typist	1	0	0
Administrative Secretary	0	1	1
Labor Supervisor	1	1	1
Plant Operator II	4	4	4
Plant Operator I	6	6	6
Water Production Worker II	3	3	3
Water Production Worker I	6	6	6
Electrician	1	1	1
Laboratory Manager	1	1	1
Lab Technician II	3	3	3
Lab Technician I	1	1	1
TOTAL	<u>31</u>	<u>31</u>	<u>31</u>

Short-Term Goals (2016)

1. Implement Phase IV of the program to flush the water distribution system.
2. Replace the aging programmable logic controllers for Filters #1 through #8.
3. Replace the 23-year-old lime silo piping at the WTP.
4. Rehabilitate two river intake pumps.
5. Install a new liner in the sodium hypochlorite bulk storage tank.
6. Update the watermain distribution system hydraulic model.

Water Production Division

2016 Budget

7. Install sand removal basins at Well #20.
8. Replace the granular activated carbon in Filters #9 through #12.
9. Implement the long-term plan for lime sludge disposal.
10. Implement the initial recommendations of the Water Loss Reduction Strategic Plan.*
11. Install a permanent finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the Main Pumping Station.
12. Replace the skylights at the WTP.
13. Complete the rehabilitation of the Indian Trail elevated tank site.

Long-Term Goals (2017 and Beyond)

1. Implement a computerized maintenance management system (2017).*
2. Initiate a high-efficiency toilet rebate program (2017).
3. Update the Water Master Plan (2018).
4. Construct an on-site treatment system at an existing deep well (2019).
5. Evaluate the need for additional treatment capacity and processes, particularly filter capacity (2019).
6. Evaluate the need for additional bulk chemical storage at the WTP (2019).
7. Construct two shallow wells and connect to the well collector piping system (2019).
8. Rehabilitate the aging chemical feed systems at the WTP (2020).

2015 Major Accomplishments

- Completed the second connection between Phillips Park water tank and the potable water distribution system.
- Completed the pump and motor repairs for Wells #17, #23, and #27.
- Installed and tested the tank mixer at the Southeast Standpipe to improve water quality.
- Maintained the Microbiology Laboratory Certification by the Illinois Department of Public Health.
- Coordinated the relocation of Well Collector #23 pipe for the Jericho Road bridge replacement project.
- Replaced the roof at the WTP.
- Installed security cameras at three remote water storage sites.
- Implemented Phase III and design Phase IV of a program to flush the water distribution system.
- Prepared and electronically distributed the 2014 Consumer Confidence Report.
- Created a strategic plan to reduce citywide water loss.

2014 Major Accomplishments

- Implemented Phase II and designed Phase III of a program to flush the water distribution system.
- Received the President's Award for water production from the Partnership for Safe Water.
- Placed second in the Illinois Section American Water Works Association's tank photo contest.
- Completed the rehabilitation of the Indian Trail elevated tank.
- Completed pump and motor repairs for Wells #20, #29, and #103.

Water Production Division

2016 Budget

- Replaced the granular activated carbon in Filters #1 through #8.
- Prepared and electronically distributed the 2013 Consumer Confidence Report.
- Installed security cameras at two remote water storage sites.
- Updated controls for the lime slaking systems.
- Installed and tested the tank mixer at Barnes Road standpipe to improve water quality.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Gallons Treated (billions)	5.9	6.0	5.8	6.0
IEPA Watermain Projects Supervised	7	15	23	15
Lime Sludge (wet tons)	36,614	40,000	37,415	40,000
Lime Sludge (dry tons)	14,754	14,500	14,725	14,500
Unit Consumption (gallons/connections)	122,851	124,000	119,518	124,000
Electrical Consumption (kWh/MG Produced)	2,912	3,250	3,250	3,250

Budget Highlights

The 2016 budget will permit the Water Production Division to implement several improvements and preventative maintenance projects. Most notable are the replacement of worn lime silo piping, replacement of aging programmable logistic controllers for Filters #1 through #8, rehabilitation of two river intake pumps, and an update of the watermain distribution system hydraulic model. These special budget items will improve the division's ability to operate effectively and efficiently.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

2006 WATER AND SEWER REVENUE BOND PROJECT (FUND 510)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
CAPITAL						
LIME WASTE PROJECT	-	-	-	-	-	-
SEWER SEPARATION	1,463,799	-	-	-	-	-
DOWNTOWN SEWER SEPARATION	-	-	-	-	-	-
DOWNTOWN WATER DISTR IMPROV	-	-	-	-	-	-
CAPITAL OUTLAY CAPITALIZED	(1,442,452)	-	-	-	-	-
TOTAL CAPITAL	<u>21,347</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL 2006 BOND PROJECT	<u>21,347</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL WATER AND SEWER FUND	<u>33,489,399</u>	<u>59,565,225</u>	<u>49,968,321</u>	<u>49,968,321</u>	<u>49,152,538</u>	<u>(815,783)</u>

Water Billing Division

2016 Budget

Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

Major Functions

1. Provide quality customer service to customers who call or visit.
2. Issue invoices for the city's various utility services.
3. Troubleshoot the reasons for unusually high water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Process customer payments of city invoices for services.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,078,448	1,162,276	1,245,963
Other Non-Capital	752,898	1,898,384	2,789,440
Capital	-	-	-
Total	1,831,346	3,060,660	4,035,403

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Assistant Director	1	1	1
Assistant Manager	1	1	1
Water Billing Clerk	1	1	1
Customer Service Representative	5	6	6
Customer Service Worker	3	3	3
TOTAL	11	12	12

Short-Term Goals (2016)

1. In cooperation with the Public Works Department, assess the feasibility of a fixed-based antenna reading system.*

Water Billing Division

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Develop the capacity to permit customers to review and print their water bills electronically (2017).*
2. Continue to collaborate with the Water & Sewer Maintenance Division to complete the meter and transceiver unit change-out program (2017-2018).*

2015 Major Accomplishments

- Continued to collaborate with the Water & Sewer Maintenance Division to change-out meters (installed over 15 years ago) and meter transceiver units.
- Collaborated with the Revenue & Collection Division to purchase a payment kiosk to assist with water bill collections.

2014 Major Accomplishments

- Collaborated with the Water & Sewer Maintenance Division to continue the meter and reading device change-out program.
- Collaborated with the Public Works Department to hire a contractor to help mitigate water loss for Aurora.
- Issued a request for proposals for the meter and reading device change-out program.
- Hired a contractor to assist with the meter and reading device change-out program.
- Collaborated with the Management Information Systems, Public Information, and Revenue & Collection Divisions to implement an online payment system upgrade.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Accounts	48,700	50,000	48,793	48,900
Accounts per Administrative Staff	8,100	8,300	6,970	7,000
Accounts per Customer Service Worker	16,200	16,600	16,264	16,300
Non-Final Work Orders Processed (Not Final Reads)	29,500	32,000	27,471	30,000
Final-Read Work Orders Processed	8,200	8,500	7,992	8,000
Total Work Orders Processed	37,700	40,500	35,463	38,000
Sanitary Sewer District Termination Orders Processed	1,200	1,350	1,147	1,200

Budget Highlights

The 2016 budget will permit the Water Billing Division to purchase and install updated water meters and reading devices, as necessary, throughout the city. This special budgetary provision will ensure that customers continue to receive accurate and timely city utility invoices.

* Linked to the city's strategic plan.

Water Meter Maintenance Division

2016 Budget

Mission

To maintain the city's water meters to ensure their accuracy. Provide customer service by investigating and solving complaints of high water usage and low water pressure.

Major Functions

1. Maintain the city's water meters through repair or replacement.
2. Respond to customer complaints of low water pressure, no water, and water leaks.
3. Install water meters in new building construction.
4. Issue and maintain fire hydrant water meters.
5. Monitor the conservation of water and issue tickets for theft of water violations.
6. Check and diagnose water service leaks.
7. Enforce the water conservation ordinance.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,150,069	407,903	410,937
Other Non-Capital	(733,928)	552,800	971,900
Capital	-	-	-
Total	1,416,141	960,703	1,382,837

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Water Meter Repairer	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL	<u>3</u>	<u>3</u>	<u>3</u>

Short-Term Goals (2016)

1. Install 2,600 residential and business water meters.
2. Install 5,000 water meter wireless transceiver units.

Long-Term Goals (2017 and Beyond)

1. Maintain accuracy and repairs of water meters (Ongoing).
2. Replace all radio-read batteries on a cyclical basis before they run out of power with new 20-year batteries (Ongoing).*
3. Upgrade commercial meters through the meter exchange program (Ongoing).*

2015 Major Accomplishments

- Replaced 4,264 water meter wireless transceiver units.
- Installed 2,524 residential water meters.

Water Meter Maintenance Division

2016 Budget

2014 Major Accomplishments

- Replaced 5,054 radio transceivers.
- Replaced 2,269 residential and business water meters.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Service Calls	6,079	5,000	5,167	6,000
Residential and Business Water Meters Replaced	2,269	1,400	2,524	2,600
Commercial Water Meters Replaced	39	100	69	50

Budget Highlights

The 2016 budget will permit the Water Meter Maintenance Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Water & Sewer Maintenance Division

2016 Budget

Mission

To provide the best quality service, information, and support to the citizens of Aurora by addressing concerns while maintaining Aurora's sanitary, storm, and metered water distribution utilities.

Major Functions

1. Maintain the water distribution system to include watermain, valves, fire hydrants, and water service lines.
2. Maintain the sanitary sewer lines up through 15 inches in diameter and three sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the combined sewer system and assist with meeting National Pollutant Discharge Elimination System permit requirements for the city's 15 combined sewer overflows.
4. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
5. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (JULIE).
6. Manage the division's inventory of parts and supplies.
7. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
8. Enforce the water conservation ordinance.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,467,552	4,490,415	4,851,509
Other Non-Capital	3,252,846	6,581,210	6,339,617
Capital	5,987,034	7,398,000	5,286,000
Total	13,707,432	18,469,625	16,477,126

Water & Sewer Maintenance Division

2016 Budget

Staffing

<u>Full-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Labor Supervisor	4	4	4
Radio/Telephone Dispatcher	1	1	1
Computer Tech II (GIS)	0	0	1
Administrative Secretary	1	1	1
Utility Service Worker	1	1	1
Custodian	1	1	1
Maintenance Worker III	6	6	6
Maintenance Worker II	7	7	7
Maintenance Worker I	15	15	15
Subtotal - Full-Time Positions	<u>38</u>	<u>38</u>	<u>39</u>
<u>Seasonal Positions</u>			
Seasonal Worker II	2	2	2
Seasonal Worker I	4	4	4
Subtotal - Seasonal Positions	<u>6</u>	<u>6</u>	<u>6</u>
TOTAL	<u>44</u>	<u>44</u>	<u>45</u>

Short-Term Goals (2016)

1. Investigate and repair the water and sewer infrastructure within the limits of the 2016 street resurfacing program.
2. Develop and implement a citywide water valve exercise program.*

Long-Term Goals (2017 and Beyond)

1. Eliminate older-model fire hydrants from the water system (2025).*
2. Eliminate combined sewer backups in cooperation with the Engineering Division and other agencies (2025).*
3. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).*
4. Initiate a televising program for the entire combined sewer system (Ongoing).*

2015 Major Accomplishments

- Completed drainage improvements on Randall Road and Sullivan Road.
- Installed a new storm sewer system at Phillips Park.
- Assisted the Engineering Division with the replacement of a 12-inch diameter watermain on Prairie Street.

2014 Major Accomplishments

- Replaced the watermain on both Tanglewood Drive and Tanglewood Court.
- Replaced the watermain on Carriage Hill Drive.
- Replaced the control panel at the White Eagle Lift Station.

Water & Sewer Maintenance Division

2016 Budget

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Watermain Break Repairs	143	120	143	120
Water Service Leak Repairs	148	120	148	120
JULIE Locating Callouts	21,181	25,000	20,243	22,000
Fire Hydrants Inspected	550	900	2,193	1,000
Fire Hydrants Replaced	14	25	12	15
Sewer Back-Ups Repaired	24	15	22	15
Sewer Cleaning (miles)	85	175	123	85
Catchbasin Repairs/Installed/ Rebuilt	53	75	53	75
Training and Development Hours	1,170	1,200	1,116	1,200

Budget Highlights

The 2016 budget will permit the Water & Sewer Maintenance Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

MVPS Revenue & Collection Division

2016 Budget

Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

Major Functions

1. Bill and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administer the system of adjudication of seized vehicles and ordinance violations issued by city.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	207,748	211,720	203,570
Other Non-Capital	140,146	196,520	186,020
Capital	-	-	-
Total	347,894	408,240	389,590

Staffing

Full-Time Positions

	2014	2015	2016
Account Clerk II	<u>2</u>	<u>2</u>	<u>2</u>
Subtotal - Full-Time Positions	<u>2</u>	<u>2</u>	<u>2</u>

Part-Time Positions

	1	1	1
Account Clerk I	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Part-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>

TOTAL	<u>3</u>	<u>3</u>	<u>3</u>

Short-Term Goals (2016)

1. Work with the Police Department to select and install a red light ticket and collection system.
2. Install an interactive voice response phone system to assist with incoming phone calls and improve customer service.

Long-Term Goals (2017 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).*
2. Continuously review the parking policy to see that it provides the needs for parking in the future (Ongoing).*

MVPS Revenue & Collection Division

2016 Budget

2014 Major Accomplishments

- Assessed the functionality of enforcement equipment for new uses to enhance operating effectiveness.
- Added the train station permit enforcement to the license plate recognition system.
- Added the parking boot program to the license plate recognition system.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Citations Issued	29,593	20,000	18,824	20,000
Revenue from Fines	\$584,684	\$408,000	\$479,480	\$505,000
Revenue from Permit Fees	\$205,140	\$157,000	\$205,905	\$199,700
Collection Rate	75%	75%	77%	75%
Seizure & Impoundments Processed	630	600	636	600

Budget Highlights

The 2016 budget will permit the MVPS Revenue & Collection Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

MVPS Maintenance Division

2016 Budget

Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Plow and remove snow from city-owned parking lots.
3. Ensure the proper operation of the Stolp Island Parking (SIP) Deck equipment including entry gate ticket dispensers.
4. Promote the use of public transportation through cooperation with outside transit agencies.
5. Supervise and assist with the maintenance of the Route 25 and Route 59 Transit Centers.
6. Assist with site preparation for city-sponsored special events.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	217,136	201,703	208,522
Other Non-Capital	682,867	671,360	464,420
Capital	-	-	-
Total	900,003	873,063	672,942

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Labor Supervisor	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u><u>1</u></u>	<u><u>1</u></u>	<u><u>1</u></u>

Short-Term Goals (2016)

1. Replace or refurbish the exterior light assemblies in the SIP Deck.

Long-Term Goals (2017 and Beyond)

1. Repave, sealcoat, and/or restripe all surface lots in the Central Business District (CBD) (2018).

MVPS Maintenance Division

2016 Budget

2015 Major Accomplishments

- Continued with resurfacing and repairs to the parking lots in the CBD.
- Renovated the elevators in the SIP Deck.
- Sealcoated and restriped parking lots S and H.

2014 Major Accomplishments

- Established a parking lot maintenance program for the CBD surface lots.
- Increased bicycle parking spaces on surface lots.
- Painted the interior walls of the SIP Deck.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Employee Safety & Security Training Hours	32	40	32	40
Downtown Surface Lot Spaces Restriped	0	500	400	500

Budget Highlights

The 2016 budget will permit MVPS Maintenance Division to maintain the service level of the prior year.

MVPS Enforcement Division

2016 Budget

Mission

To provide fair and consistent enforcement of city parking ordinances and regulations for on-street and city-owned lots and enhance motor vehicle parking services in the city.

Major Functions

1. Enforce the city parking ordinances and regulations.
2. Assist the City Council in developing parking policies.
3. Aid in the development of downtown property with regard to parking issues.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	103,347	106,404	114,746
Other Non-Capital	61,013	74,480	147,480
Capital	-	-	-
Total	164,360	180,884	262,226

Staffing

<u>Full-Time Positions</u>	2014	2015	2016
Parking Enforcement Officer	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u>1</u>	<u>1</u>	<u>1</u>

Short-Term Goals (2016)

1. Increase parking enforcement in residential neighborhoods.*
2. Develop a plan to assist schools with parking enforcement in areas with traffic issues.*
3. Develop a plan for enforcement of city-owned parking lots outside of the Central Business District (CBD).*
4. Review and potentially revise the parking fee structure.

Long-Term Goals (2017 and Beyond)

1. Continue to work with the Aurora Downtown Parking Committee and frontline staff to identify means to maximize parking availability (Ongoing).*
2. Evaluate the parking ordinances to determine their effectiveness in regulating parking (Ongoing).*
3. Research and update the code of ordinances with regard to commercial vehicles parked in residential neighborhoods.*

MVPS Enforcement Division

2016 Budget

2015 Major Accomplishments

- Maximized the efficiency of the Parking Enforcement Officer patrol routes while taking into consideration the recent changes in the provisions for downtown.
- Improved upon the effectiveness and efficiency in enforcement during the winter evenings when daylight is shorter.
- Continued to implement the use of automated equipment to improve parking enforcement in the CBD.

2014 Major Accomplishments

- Expanded parking enforcement to evenings and Saturday mornings.
- Transitioned to the license plate recognition software for increased efficiency.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Snow Parking Citations Issued	2,548	3,000	1,214	1,000
Citations Issued for Exceeding Posted Time in CBD	6,400	5,500	5,141	5,200
Other Parking Citations Issued by the MVPS Enforcement Division	1,991	1,700	3,378	2,000

Budget Highlights

The 2016 budget will permit the MVPS Enforcement Division to maintain the service level of the prior year.

Route 25 Transit Center Division

2016 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	681,824	605,903	699,796
Other Non-Capital	671,411	504,303	484,763
Capital	-	267,000	141,500
Total	1,353,235	1,377,206	1,326,059

Staffing

Full-Time Positions

	2014	2015	2016
MVPS PM Shift Foreman	1	0	0
Foreman	1	2	2
Parking Meter Repairer	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Seasonal Worker II	0	0	3
Facilities Security Worker	3	3	3
Subtotal - Part-Time Positions	3	3	6
TOTAL	6	6	9

Route 25 Transit Center Division

2016 Budget

Short-Term Goals (2016)

1. Install high-resolution surveillance cameras at the ATC.*
2. Refinish all of the interior wooden benches.

Long-Term Goals (2017 and Beyond)

1. Reconfigure the parking lots to better serve the commuters (2018).*
2. Install a back-up generator (2019).*

2015 Major Accomplishments

- Replaced the concrete sidewalk that surrounds the ATC building.
- Replaced the conduit and wiring to the decorative light assemblies.
- Installed an additional entrance/exit at the north side of the Lincoln Avenue parking lot.
- Improved parking enforcement by upgrading to pay-by-plate technology.
- Improved communication to the patrons through the use of machine postings and flyers.

2014 Major Accomplishments

- Planted twelve frontage trees.
- Replaced the daily parking machines with new machines that are compliant with the American's with Disabilities Act.
- Refurbished eight outside decorative lights that surround the building.

- Redesigned the northwest platform entrance.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Daily Spaces Occupied	98%	97%	98%	97%
Hours Devoted to Addressing Public Safety Issues	110	130	110	130
Pavement Stripes Refreshed	0	1,000	340	820

Budget Highlights

The 2016 budget will permit the Route 25 Transit Center Division to enter into a maintenance and repair contract for the nine daily parking machines. In addition, a software program will be implemented to electronically manage the daily parking machines.

* Linked to the city's strategic plan.

Route 59 Transit Center Division

2016 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	368,656	362,505	376,171
Other Non-Capital	551,601	562,633	511,143
Capital	206,466	2,293,200	760,000
Total	1,126,723	3,218,338	1,647,314

Staffing

Full-Time Positions

	2014	2015	2016
Foreman	1	1	1
Parking Enforcement Officer	1	1	1
Subtotal-Full -Time Positions	2	2	2

Part-Time Positions

Seasonal Worker II	0	3	0
Facilities Service Worker	1	1	1
Subtotal-Part-Time Positions	1	4	1
TOTAL	3	6	3

Route 59 Transit Center Division

2016 Budget

Short-Term Goals (2016)

1. Upgrade the security camera system.*
2. Install electric vehicle charging stations.*
3. Create a new parking lot entrance with associated parking lot modifications to connect with Station Boulevard.

Long-Term Goals (2017 and Beyond)

1. Renovate the washrooms in the station (2017).
2. Install a back-up generator (2020).*

2015 Major Accomplishments

- Upgraded the sixteen daily parking machines to accept credit and debit cards.
- Constructed a new west platform sidewalk to improve walkability.

2014 Major Accomplishments

- Installed emergency lighting in the underground pedestrian tunnel.
- Completed the parking overlay project.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	97%	96%	97%	94%
Hours Devoted to Public Safety Issues	88	100	88	100
Pavement Stripes Refreshed	200	2,500	200	3,600

Budget Highlights

The 2016 budget will permit the Route 59 Transit Center Division to maintain the service level of the prior year.

* Linked to the city's strategic plan.

CITY OF AURORA, ILLINOIS
2016 BUDGET
GOLF FUND (FUND 550)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	515	-	1,000	1,000	1,000	-
TOTAL OTHER NON-CAPITAL	<u>515</u>	<u>-</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
DEBT SERVICE						
SERIES 2012						
PRINCIPAL	365,000	-	375,000	375,000	385,000	10,000
INTEREST	58,125	24,500	49,000	49,000	39,700	(9,300)
AMORTIZATION	51	-	-	-	-	-
PRINCIPAL REVERSAL	(365,000)	-	-	-	-	-
TOTAL SERIES 2012	<u>58,176</u>	<u>24,500</u>	<u>424,000</u>	<u>424,000</u>	<u>424,700</u>	<u>700</u>
TOTAL DEBT SERVICE	<u>58,176</u>	<u>24,500</u>	<u>424,000</u>	<u>424,000</u>	<u>424,700</u>	<u>700</u>
TOTAL GOLF FUND	<u>1,946,965</u>	<u>1,521,743</u>	<u>2,298,521</u>	<u>2,298,521</u>	<u>1,770,710</u>	<u>(527,811)</u>

Phillips Park Golf Course

2016 Budget

Mission

To provide a great golfing experience at a reasonable price by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

Major Functions

1. Operate an 18-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Assist the First Tee Program with maintenance of the junior course.
4. Work with other Parks and Recreation Division staff on special projects.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	512,845	562,340	733,250
Other Non-Capital	709,469	536,860	563,060
Capital	-	-	-
Total	1,222,314	1,099,200	1,296,310

Staffing

Full-Time Positions

	2014	2015	2016
Golf Maintenance Manager	1	1	1
Golf Operations Manager	1	1	1
Maintenance Worker II	1	1	1
Subtotal - Full-Time Positions	3	3	3

Seasonal Positions

Pro Shop Cashier	2	2	2
General Worker II	5	5	5
General Worker I	7	7	7
Seasonal Worker II	5	5	5
Seasonal Worker I	13	13	17
Subtotal - Seasonal Positions	32	32	36

TOTAL	35	35	39

Short-Term Goals (2016)

1. Purchase two computer tablets to assist with the management of tee #1.*
2. Recruit for and create two Professional Golfers Association Junior League golf teams.
3. Install tee dividers on the grass practice tee to provide better spacing and increased safety.*
4. Continue with bunker renovations on the golf course to improve playability and customer satisfaction.*
5. Constructed a starter shed at the #1 tee box.
6. Continue with the native tree replacement program to reduce maintenance and irrigation costs.*

Phillips Park Golf Course

2016 Budget

Long-Term Goals (2017 and Beyond)

1. Install 18 tee signs with the updated golf course logo (2017).
2. Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program (Ongoing).*
3. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).*
4. Continue with 5,000 square feet of annual bunker renovations (Ongoing).
5. Maintain the Audubon Sanctuary certification (Ongoing).

2015 Major Accomplishments

- Operated a profitable food and beverage concession business.
- Repainted the golf course sign on the #2 hole.
- Recruited for and created a Professional Golfers Association Junior League golf team.
- Resurfaced the maintenance yard.
- Planted 25 native trees on the golf course.
- Hosted the IHSA DuPage Valley Conference boys' and girls' golf tournaments and the Illinois Junior Golf Association golf tournament.
- Renovated 6 sand bunkers on the golf course to improve playability and customer satisfaction.

2014 Major Accomplishments

- Developed an internship program for individuals aspiring to enter the golf industry.
- Provided better service to customers and improved staff performance with a point-of-sale upgrade.
- Replanted 50 native tree species throughout the golf course.
- Installed tee signs on the 3-hole junior links.
- Redesigned the golf course logo to improve the promotion of the golf course.
- Relocated the golf course sign to the front entrance to increase visibility.
- Installed nine synthetic turf hitting and stance mats at the driving range.
- Hosted three Illinois Junior Golf Association tournaments and an IHSA DuPage Valley Conference girl's golf tournament.
- Painted the pump house on Mastodon Lake.
- Re-landscaped the parking lot island with native plants to decrease turf maintenance and irrigation costs.
- Operated a profitable food and beverage concession business.

Phillips Park Golf Course

2016 Budget

Performance Measures

	2014	2015	2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	26,762	41,000	27,215	41,000
Cart Rentals	18,799	21,620	21,504	21,000
Driving Range Revenue	\$82,954	\$100,100	\$78,210	\$100,000
3-Hole Junior Rounds	2,624	3,200	2,250	2,900
Training and Development Hours	50	50	100	75

Budget Highlights

The 2016 budget will permit the Phillips Park Golf Course to maintain the service level of the prior year.

* Linked to the city's strategic plan.

Fox Valley Golf Club

2016 Budget

Mission

To maintain the Fox Valley Golf Club as needed to provide for the sale of the property.

Major Functions

1. Properly maintain all buildings, grounds, and equipment.

Budget Summary

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	401,961	466,771	-
Other Non-Capital	243,863	307,550	48,700
Capital	-	-	-
Total	645,824	774,321	48,700

Staffing

Full-Time Positions

	2014	2015	2016
Maintenance Worker III	1	1	0
Subtotal - Full-Time Positions	1	1	0

Seasonal Positions

Pro Shop Cashier	1	1	0
General Worker II	2	2	0
General Worker I	6	6	0
Seasonal Worker II	4	4	0
Seasonal Worker I	14	14	0
Subtotal - Seasonal Positions	27	27	0

TOTAL

28	28	0

Short-Term Goals (2016)

1. Facilitate the sale of the property.

Fox Valley Golf Club

2016 Budget

2015 Major Accomplishments

- Installed new tee signs on the 18-hole regulation golf course.
- Purchased tablet computers to better manage starting golfers at Tee #1.
- Operated a profitable food and beverage concession business.
- Installed two hitting nets for golfers to practice and warm up before rounds.
- Hosted the Batavia Bulldog Invitational and the Rosary Invitational.

2014 Major Accomplishments

- Provided better service to customers and improved staff performance with a point-of-sale upgrade.
- Painted the Fox River pump-house and replaced the roof.
- Update the signage at the clubhouse.
- Redesign the golf course logo to improve the promotion of the golf course.
- Hosted the Batavia Bulldog Invitational and the Rosary Invitational.
- Operated a profitable food and beverage concession business.
- Enlarged the Ladies #12 tee box to improve playability and turf conditions.

Performance Measures

			2015	
	2014	2015	Estimated	2016
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	17,166	34,600	15,923	0
Cart Rentals	9,783	14,950	10,723	0
Training and Development Hours	25	25	25	0

Budget Highlights

The Fox Valley Golf Club will be closed beginning in 2016. Resources will be provided for minimum maintenance of the property.

CITY OF AURORA, ILLINOIS
2016 BUDGET
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
GENERAL FUND	-	-	-	-	1,000,000	1,000,000
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,000,000</u>	<u>1,000,000</u>
OTHER NON-CAPITAL						
CONSULTING-RISK MANAGEMENT	-	-	15,000	15,000	15,000	-
ENVIRONMENTAL INSURANCE	31,902	-	32,000	32,000	32,000	-
UNEMPLOYMENT INSURANCE	131,243	73,923	175,000	175,000	180,000	5,000
WORKERS' COMPENSATION INSURANCE	4,487,380	2,735,961	3,242,000	3,242,000	3,455,000	213,000
GENERAL LIABILITY INSURANCE	1,280,991	1,075,523	1,921,000	1,921,000	1,728,500	(192,500)
PROPERTY INSURANCE	768,029	790,930	315,000	315,000	325,000	10,000
OTHER INSURANCE	11,973	2,455	25,000	25,000	20,000	(5,000)
TOTAL OTHER NON-CAPITAL	<u>6,711,518</u>	<u>4,678,792</u>	<u>5,725,000</u>	<u>5,725,000</u>	<u>5,755,500</u>	<u>30,500</u>
TOTAL PROPERTY & CASUALTY INS FUND	<u>6,711,518</u>	<u>4,678,792</u>	<u>5,725,000</u>	<u>5,725,000</u>	<u>6,755,500</u>	<u>1,030,500</u>

CITY OF AURORA, ILLINOIS
2016 BUDGET
EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
PROPERTY & CASUALTY INS FUND	1,500,000	-	-	-	-	-
EE COMP BENEFITS FUND	-	-	-	-	1,000,000	1,000,000
TOTAL INTERFUND TRANSFERS OUT	1,500,000	-	-	-	1,000,000	1,000,000
OTHER NON-CAPITAL						
EMPLOYEE HEALTH INSURANCE	16,726,621	15,396,406	16,970,616	16,970,616	17,624,461	653,845
EMPLOYEE DENTAL INSURANCE	831,806	707,581	956,235	956,235	906,759	(49,476)
SECTION 125 TPA FEES	10,761	11,665	7,160	7,160	8,996	1,836
TRANS REINSURE / ACA FEES	135,963	89,527	-	-	110,000	110,000
EMPLOYEE LIFE INSURANCE	306,968	266,500	310,863	310,863	317,076	6,213
SUBROGATION RECOVERY FEE	68	5,870	-	-	-	-
OTHER SERVICES & CHARGES	5,747	45,457	-	-	-	-
TOTAL OTHER NON-CAPITAL	18,017,934	16,523,006	18,244,874	18,244,874	18,967,292	722,418
TOTAL EMPLOYEE HEALTH INS FUND	19,517,934	16,523,006	18,244,874	18,244,874	19,967,292	1,722,418

CITY OF AURORA, ILLINOIS
2016 BUDGET
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
INTERFUND TRANSFERS OUT						
CAPITAL IMPROVEMENT A FUND	745,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	745,000	-	-	-	-	-
SALARIES & BENEFITS						
SALARIES-FINAL PAY	455,765	1,191,460	1,350,000	1,350,000	1,275,000	(75,000)
SALARIES	35,261	-	-	-	-	-
EMPLOYEE BENEFITS	7,640	-	-	-	-	-
TOTAL SALARIES & BENEFITS	498,666	1,191,460	1,350,000	1,350,000	1,275,000	(75,000)
TOTAL EMPLOYEE COMPENSATED BENEFITS	1,243,666	1,191,460	1,350,000	1,350,000	1,275,000	(75,000)



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CITY OF AURORA, ILLINOIS
2016 BUDGET
POLICE PENSION FUND (FUND 701)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	11,942,966	11,746,320	13,665,000	13,665,000	13,815,000	150,000
TOTAL SALARIES & BENEFITS	11,942,966	11,746,320	13,665,000	13,665,000	13,815,000	150,000
OTHER NON-CAPITAL						
PROFESSIONAL FEES	514,264	455,899	673,000	673,000	627,000	(46,000)
TRAVEL & PROFESSIONAL DEV	2,987	3,438	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	13,946	13,191	17,000	17,000	17,200	200
SUPPLIES-GENERAL	28	-	200	200	200	-
TOTAL OTHER NON-CAPITAL	531,225	472,528	695,200	695,200	649,400	(45,800)
TOTAL POLICE PENSION FUND	12,474,191	12,218,848	14,360,200	14,360,200	14,464,400	104,200

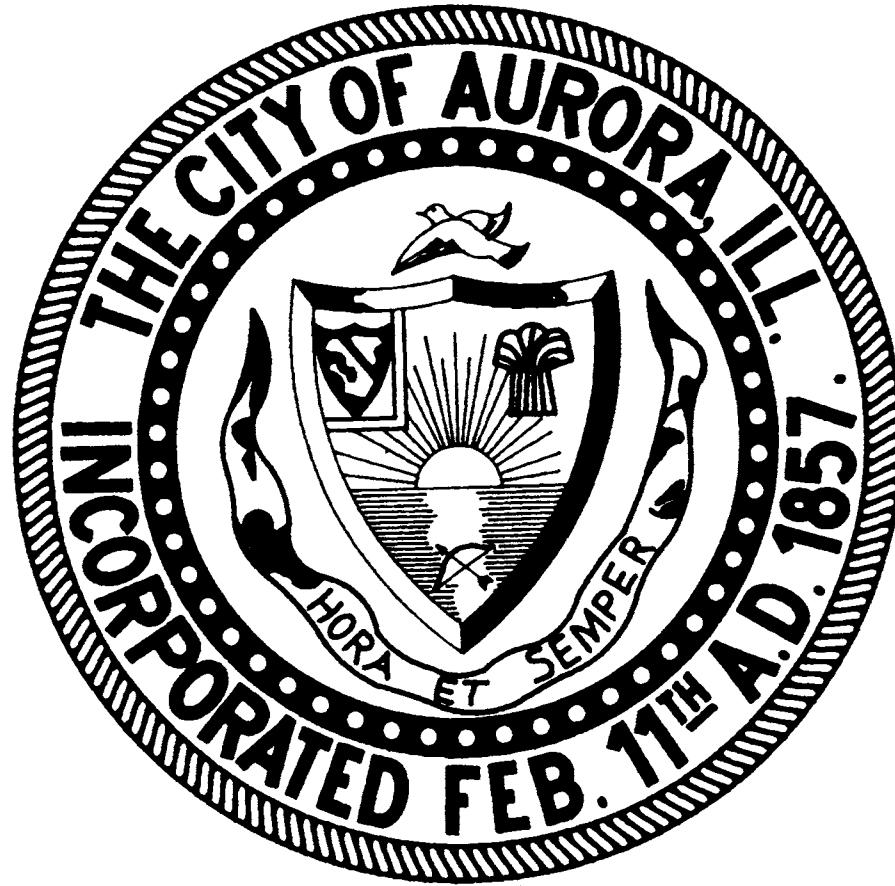
CITY OF AURORA, ILLINOIS
2016 BUDGET
FIREFIGHTERS' PENSION FUND (FUND 702)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	10,244,210	10,149,677	11,680,000	11,680,000	11,750,000	70,000
TOTAL SALARIES & BENEFITS	<u>10,244,210</u>	<u>10,149,677</u>	<u>11,680,000</u>	<u>11,680,000</u>	<u>11,750,000</u>	<u>70,000</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	410,625	372,231	507,000	507,000	507,000	-
TRAVEL & PROFESSIONAL DEV	2,321	3,603	5,200	5,200	5,200	-
OTHER SERVICES & CHARGES	13,645	13,819	17,000	17,000	17,000	-
SUPPLIES-GENERAL	-	68	200	200	200	-
TOTAL OTHER NON-CAPITAL	<u>426,591</u>	<u>389,721</u>	<u>529,400</u>	<u>529,400</u>	<u>529,400</u>	<u>-</u>
TOTAL FIREFIGHTERS' PENSION FUND	<u>10,670,801</u>	<u>10,539,398</u>	<u>12,209,400</u>	<u>12,209,400</u>	<u>12,279,400</u>	<u>70,000</u>

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

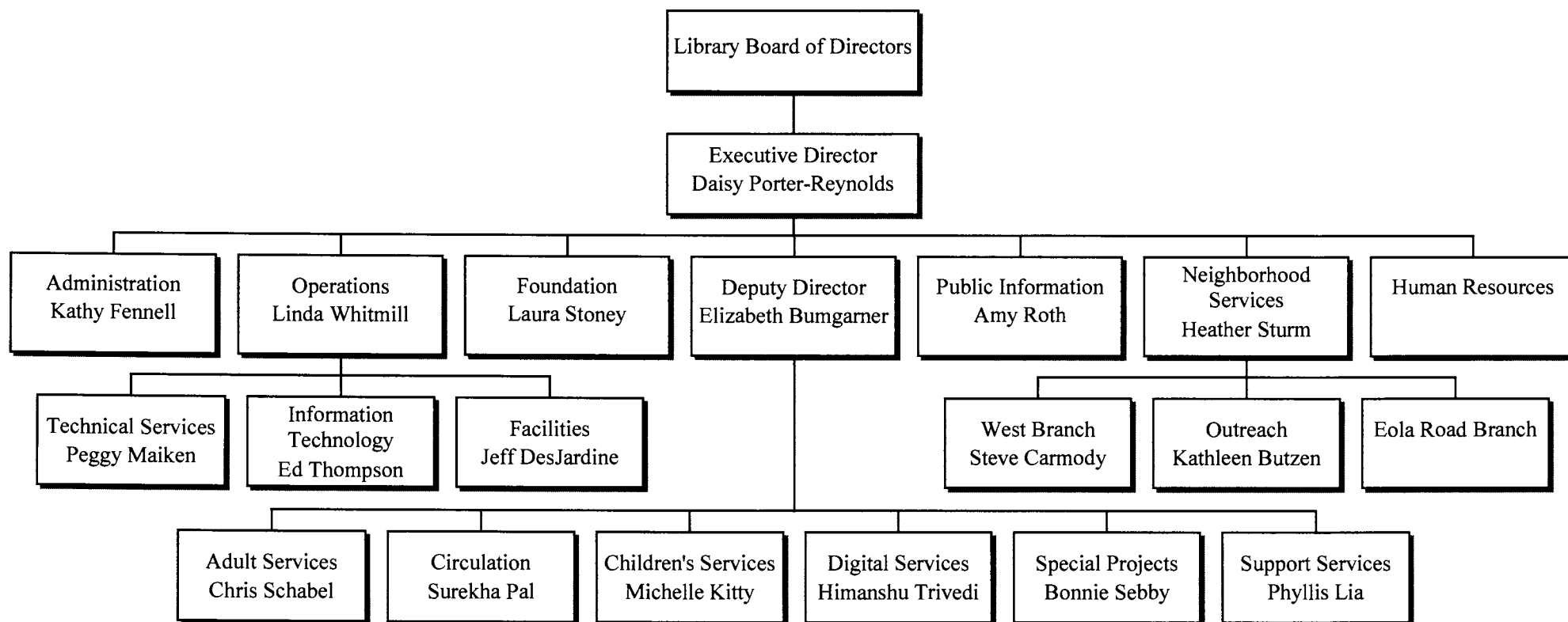
RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
IMRF RETIREE HEALTH INSURANCE	3,072,304	3,641,609	2,980,421	2,980,421	3,282,041	301,620
IMRF RETIREE DENTAL INSURANCE	105,801	90,312	116,435	116,435	116,574	139
POLICE RETIREE HEALTH INSURANCE	2,542,353	2,216,524	3,350,204	3,350,204	3,053,266	(296,938)
POLICE RETIREE DENTAL INSURANCE	89,919	68,768	104,748	104,748	95,029	(9,719)
FIRE RETIREE HEALTH INSURANCE	2,510,416	2,151,263	3,018,957	3,018,957	2,733,082	(285,875)
FIRE RETIREE DENTAL INSURANCE	69,450	68,082	78,728	78,728	84,039	5,311
SUBROGATION RECOVERY FEE	38,088	-	-	-	-	-
MEDICARE FEES	72	-	-	-	-	-
LEGAL-OUTSIDE ATTORNEYS	-	-	10,000	10,000	10,000	-
AUDIT	2,160	2,300	3,000	3,000	3,000	-
INVESTMENT SERVICES	42,676	22,049	140,000	140,000	75,000	(65,000)
ACTUARIAL SERVICES	6,000	6,000	5,000	5,000	6,000	1,000
CONSULTING FEES	20,000	20,000	20,000	20,000	20,000	-
TRAVEL & PROFESSIONAL DEV	-	-	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	8,450	6,336	26,000	26,000	27,100	1,100
TOTAL OTHER NON-CAPITAL	8,507,689	8,293,243	9,854,493	9,854,493	9,506,131	(348,362)
TOTAL RETIREE HEALTH INS TRUST FUND	8,507,689	8,293,243	9,854,493	9,854,493	9,506,131	(348,362)



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**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
AURORA PUBLIC LIBRARY**





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Library

2016 Budget

Mission

Aurora Public Library is dedicated to supporting lifelong learning and access to information, knowledge, and ideas.

Major Functions

1. Lifelong learning center. Address the desire of people for self-directed personal growth and development opportunities.
2. Strategic technical enterprise. Through the most advanced technologies, offer citizens training services for all their information needs and link them to the global information network.
3. Community cultural center. Through exhibitions, programs, inter-agency activities, and facilities, serve as an important link to American and world culture for all citizens.
4. General, business, and career information center. Meet the need for information and answer questions on a broad array of topics related to personal life, school, work, entrepreneurship, personal finances, and employment opportunities.
5. Current topics and titles center. Satisfy the community's appetite for information about popular cultural and social trends and their desire for satisfactory recreational experiences.
6. Center for design and creation. Ensure that the residents have access to and training in the tools they need to create media, design materials, and express themselves creatively.

Budget Summary (Library General Fund only)

		2015	
	2014	Original	2016
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	7,140,631	7,963,817	8,524,350
Other Non-Capital	2,283,724	2,709,250	3,211,225
Capital	-	-	-
Total	9,424,355	10,673,067	11,735,575

Library

2016 Budget

Staffing

<u>Full-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Director	1	1	1
Deputy Director	0	0	1
Main Library Coordinator	1	1	0
Adult Services Coordinator	1	1	1
Assistant Manager	2	2	4
Business Manager	1	1	1
Human Resources Manager	0	0	1
Circulation Services Coordinator	1	1	1
Computer Network Manager	1	1	1
Maintenance Manager	1	1	1
Librarian IV	1	1	2
Librarian III	5	5	4
Librarian II	12	11	12
Librarian I	9	10	10
Public Information Manager	1	1	1
Development Officer	1	1	1
Assistant Network Manager	1	1	1
Circulation Service Manager	1	1	2
Support Services Manager	3	3	3
Administrative Assistant	3	3	4
Bookmobile Services Assistant	1	1	1
Maintenance Worker	2	2	2
Network Assistant	1	2	2
Paraprofessional II	11	11	12
Paraprofessional I	2	1	1
Custodian	1	1	1
Bookmobile Driver	1	1	1
Department Assistant	6	6	3

Staffing (Continued)

<u>Full-Time Positions</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Clerk II	6	6	8
Clerk	12	13	11
Subtotal - Full-Time Positions	89	90	94
<u>Part-Time Positions</u>			
Librarian II	1	1	0
Paraprofessional I	10	10	13
Bookmobile Driver	1	1	1
Clerk II	3	3	2
Clerk	22	20	20
Network Assistant	0	0	1
Computer Assistant	8	8	12
Custodian	0	0	2
Utility Clerk	2	2	2
Subtotal - Part-Time Positions	47	45	53
<u>Seasonal Positions</u>			
Paraprofessional I	1	1	1
Administrative Assistant	0	0	1
Clerical Aide	11	12	12
Page	25	25	21
Subtotal - Seasonal Positions	37	38	35
TOTAL	173	173	182

Library

2016 Budget

Short-Term Goals (2016)

1. Expand the virtual desktop initiative to ensure computer access to at-risk students.*
2. Develop a strategic plan that includes a technology plan.*
3. Earn the Leadership in Energy and Environmental Design (LEED) certification for the Santori library building.*

Long-Term Goals (2017 and Beyond)

1. Evaluate potential sites for library services in the community (Ongoing).*

2015 Major Accomplishments

- Opened the Richard and Gina Santori Public Library of Aurora.
- Repurposed the old main library building.

2014 Major Accomplishments

- Completed the Eola Road Branch and the West Branch construction projects.
- Converted to a radio-frequency identification security and inventory system for library materials.
- Improved the integrated technologies infrastructure.

Performance Measures

			2015	
	2014	2015	Estimated	2016
Measure	Actual	Budget	Actual	Budget
Materials Circulated	1,309,582	1,600,000	1,273,590	1,500,000
Reference & Info Questions Answered	208,435	275,000	262,716	275,000
Total Book Collection	466,596	455,000	467,935	N/A
Total Audio-Visual Collection	87,938	89,000	91,916	N/A
Items in Collection	N/A	N/A	N/A	560,000
Program Attendance	40,175	55,000	65,151	65,000
Library Visits (All Locations)	736,897	1,300,000	839,539	1,000,000
Public Internet Sessions	97,622	112,000	90,850	105,000
Wireless Connections	63,111	70,000	64,654	65,000

Note: The total book collection and the total audio-visual collection were combined in 2016.

Budget Highlights

The 2016 budget will permit the Aurora Public Library to provide new services at the expanded main library including, but not limited to, educating the public about emerging technologies. The library will also offer study rooms and larger meeting rooms for personal and professional needs. In addition, the carpeting at the Eola Road Branch will be replaced to improve the appearance of, and reduce safety hazards at, the facility.

* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS
2016 BUDGET**

LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
SUPPLIES-COMPUTER	-	1,401,454	500,000	500,000	30,000	(470,000)
TOTAL OTHER NON-CAPITAL	-	1,401,454	500,000	500,000	30,000	(470,000)
TOTAL LIBRARY C.P. & TECH FUND	-	1,401,454	500,000	500,000	30,000	(470,000)

2012A GO BOND PROJECT FUND (FUND 349)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
LIBRARY-CENTRAL						
MAIN LIBRARY FACILITY	14,743,481	10,000,329	7,465,400	7,465,400	-	(7,465,400)
TOTAL LIBRARY-CENTRAL	14,743,481	10,000,329	7,465,400	7,465,400	-	(7,465,400)
TOTAL 2012A GO BOND PROJECT FUND	14,743,481	10,000,329	7,465,400	7,465,400	-	(7,465,400)

CITY OF AURORA, ILLINOIS
2016 BUDGET
LIBRARY BOND & INTEREST FUND (FUND 410)

EXPENDITURES BY ELEMENT	2014 ACTUAL	2015 ESTIMATED ACTUAL	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2016 BUDGET	2016-2015 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	670	143	1,500	1,500	1,500	-
TOTAL OTHER NON-CAPITAL	<u>670</u>	<u>143</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>-</u>
DEBT SERVICE						
SERIES 2011						
PRINCIPAL	285,000	-	290,000	290,000	300,000	10,000
INTEREST	69,225	31,050	62,100	62,100	53,400	(8,700)
TOTAL SERIES 2011	<u>354,225</u>	<u>31,050</u>	<u>352,100</u>	<u>352,100</u>	<u>353,400</u>	<u>1,300</u>
SERIES 2012A						
PRINCIPAL	270,000	-	270,000	270,000	270,000	-
INTEREST	639,619	315,759	631,600	631,600	623,500	(8,100)
TOTAL SERIES 2012A	<u>909,619</u>	<u>315,759</u>	<u>901,600</u>	<u>901,600</u>	<u>893,500</u>	<u>(8,100)</u>
TOTAL DEBT SERVICE	<u>1,263,844</u>	<u>346,809</u>	<u>1,253,700</u>	<u>1,253,700</u>	<u>1,246,900</u>	<u>(6,800)</u>
TOTAL LIBRARY BOND & INTEREST FUND	<u>1,264,514</u>	<u>346,952</u>	<u>1,255,200</u>	<u>1,255,200</u>	<u>1,248,400</u>	<u>(6,800)</u>



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Glossary

Abbreviations and Acronyms

AACVB - Aurora Area Convention and Visitors Bureau

ACR - Active Community Resource (Request)

ACTV - Aurora Cable Television

ADA - Americans with Disabilities Act

AEDC - Aurora Economic Development Commission

AFSCME - Association of Federal, State, County, and Municipal Employees

AOI - Area of Interest

APAC - Aurora Public Art Commission

APPO - Association of Professional Police Officers

ANPI - Aurora Neighborhood Planning Initiative

ATC - Aurora Transportation Center

BGI - Building Grounds & Infrastructure Committee of the Aurora City Council

CAD - Computer-aided dispatch or computer-aided design

CBD - Central Business District

CDBG - Community Development Block Grant

CDPD - Cellular Digital Packet Data

CIP - Capital Improvement Plan

COA - Certificate of Appropriateness

CMAQ - Congestion Mitigation and Air Quality

COLA - Cost of living adjustment

CPI - Consumer price index

Dev or Devel - Development

EAV – Equalized assessed valuation

EIP - Employee Involvement Program

EMA - Emergency Management Agency

EMS - Emergency medical services

EPA - Environmental Protection Agency

EVS - Emergency Volunteer Service

FOIA - Freedom of Information Act

GAAP - Generally accepted accounting principles

GFOA - Government Finance Officers Association

GIS - Geographical Information System

GPS - Global Positioning System

Haz Mat - Hazardous materials

HIPAA - Health Insurance Portability and Accountability Act of 1996

HOME - Home ownership and maintenance empowerment

HTE - Harward Technical Enterprises computer system

IAFF - International Association of Fire Fighters

ICC - Installment contract certificate

IDOL - Illinois Department of Labor

IDOR - Illinois Department of Revenue

IDOT - Illinois Department of Transportation

IEMA - Illinois Emergency Management Agency

IEPA - Illinois Environmental Protection Agency

IMRF - Illinois Municipal Retirement Fund

IRR - Intent, Rules, and Regulations (Referring to the FoxWalk Overlay District.)

ISO - Insurance Service Organization

IT - Information technology

JULIE - Joint Utility Locating for Excavators

LED - Light-emitting diode

LEED - Leadership in Energy and Environmental Design

LTCP - Long-Term Control Plan

MIS - Management information systems

MFT - Motor fuel tax

Mtc or Mtce - Maintenance

MVPS - Motor Vehicle Parking System

MWDP - Minorities, women, and disabled persons

NPDES – National Pollutant Discharge Elimination System

PDA - Personal Data Assistant

PPO - Preferred Provider Organization

RETT - Real estate transfer tax

RFP - Request for proposals

RFQ - Request for qualifications

RIP - Reconversion Incentive Program

SHAPE - Safety, Health, and Public Enhancement Fund

SIP - Stolp Island Place

SIT - State income tax

SP - Strategic Plan

SSA - Special service area

TIF - Tax increment financing

WiFi - Wireless fidelity

W&S - Water and sewer

WTP - Water treatment plant

Terms

Abatement - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

Accountability - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Active Community Resource Request - A request for service received from the public that has been automated to facilitate an efficient and effective response from the city staff.

Annual Budget Supplement - The portion of the budget that contains the actual line-time detail approved by the City Council.

Area of Interest - An area designated by the Aurora Police Department for special law enforcement effort.

Appraise - To estimate the value, particularly the value of property. If the property is valued for taxation, the narrower term "assess" is substituted.

Appropriation - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Audit - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Aurora Downtown - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

Aurora Neighborhood Planning Initiative - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

Aurora Transportation Center - A commuter train station in downtown Aurora on the Metra railway line.

Base Budget - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

Balanced Budget - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unreserved, undesignated fund balance at the beginning of the fiscal year.

Basis of Accounting - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

Bonded Debt - The portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the

past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

Cash Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Expenditure - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

Capital Improvement Plan - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Carryover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

Cellular Digital Packet Data - A data transmission technology developed for cellular phone frequencies.

Certificate of Appropriateness - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

Congestion Mitigation and Air Quality Grant - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

Countryside Vision Plan - An amendment to the city's Comprehensive Plan that was adopted in 2002. The plan articulates a strategy for developing the west side of the city in a manner that is sensitive to the environment.

Consumer price index - Measures the rate of inflation over time.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

Debt Limit - The maximum amount of outstanding gross or net debt legally permitted.

Debt Ratios - Comparative statistics illustrating the relation between the issuer's outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of determining the credit rating of an issue, especially with general obligation bonds.

Debt Service Fund - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

Debt Service Fund Requirements - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Decision Package - A budget request to provide a new or additional service, program, or capital project.

Deferred Maintenance - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

Density Reduction Program - A program designed to reduce neighborhood density and create more open space through the city's purchase and demolition of blighted buildings.

Employee Involvement Program - A structured program for improving the efficiency and effectiveness of the operation of city government and the delivery of municipal services through interdepartmental planning, cooperation, and problem solving.

Eminent Domain - The power of a government to acquire private property for public purposes. It is used frequently to obtain real property that cannot be purchased from owners in a voluntary transaction. When the power of eminent domain is exercised, owners normally are compensated by the government in an amount determined by the courts.

Enterprise Fund - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Entitlement - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

Entry - The record of a financial transaction in the appropriate book of account.

Equalized Assessed Valuation – In Illinois, assessed valuation of a taxing district that has been adjusted to compensate for varying valuation practices between townships and counties. Equalized assessed valuation is calculated by multiplying the assessed valuation by an adjustment factor (i.e., a multiplier). A county establishes

multipliers to equalize the assessed valuation of townships within the county. The Illinois Department of Revenue establishes multipliers to equalize the assessed valuation of counties within the state.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

Fixed Costs - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

FoxWalk - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

FoxWalk Overlay District - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

FoxWalk Overlay District Intent, Rules, and Regulations - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

Fund - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The difference between fund assets and fund liabilities of budgetary funds. "Budgetary funds" include proprietary funds accounted for on the modified accrual basis of accounting for budget purposes.

General Fund - Accounts for all financial resources except those required to be accounted for in another fund.

Generally Accepted Accounting Principles - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

Harward Technical Enterprises Computer System - The original vendor of the city's primary computer applications software. The software serves to integrate a variety of the city's operations. Sungard subsequently purchased Harward.

Home Ownership and Maintenance Empowerment Program - A program administered by the County of DuPage to provide housing for

individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

Home Rule - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

Home-Rule Sales Tax - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

Illinois Municipal Retirement Fund - An agent, multiple-employer public employee retirement system. The system provides retirement and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

Interfund Transfers - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

Joint Utility Locating for Excavators – A company that acts as a one-call dispatch center for member utilities to respond to requests for field marking utilities ahead of excavation projects.

Leadership in Energy and Environmental Design – A program sponsored by the U.S. Green Building Council. The program promotes environmentally friendly construction and provides third-party verification of the green attributes of buildings. Building projects may earn points to achieve different levels of green certification.

Letter of Credit - A financial institution's written guarantee of a customer's drafts, up to a specified amount, for a certain period of time.

Levy - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

Liabilities - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Long-Term Control Plan – A plan required by federal law and the policies of the United States Environmental Protection Agency to provide for the management of overflows from combined municipal sewers.

Maintenance - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs;

replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual (i.e., when they become both "measurable" and "available to finance expenditures of the current period"). "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

Municipal - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

National Pollutant Discharge Elimination System - A permitting program created by the Clean Water Act of 1972 that is designed to address water pollution by regulating point sources that discharge pollutants into the waters of the United States.

Neighborhood Stabilization Program - A program supported by a federal grant through which abandoned and foreclosed properties are purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

Ordinance - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

Per Capita Debt - The amount of a government's debt divided by its population. Per capita debt is used to indicate the government's credit position by reference to the proportionate debt borne per resident.

Personal Data Assistant - A small handheld computing device (e.g., a palm pilot).

Procurement Development Program for Minorities, Women, and Disabled Persons - A city program seeking to increase the involvement of businesses owned minorities, women, and disabled persons in the city's procurement activities.

Reconversion Incentive Program - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

Replacement Cost - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

Rollover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also "carryover.")

Seize the Future - A public-private program administered by the Aurora Economic Development Commission to continue aggressive economic development in Aurora.

Special Assessments - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Target Area - Block grant-eligible area based on low/moderate income by census tract.

Tax Rate - The amount of tax per \$100 of equalized assessed valuation of taxable property.

Unit Cost - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

Ward Committee - A committee established by one of the city's ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the "ward projects fund" (a capital projects fund) for the ward. Each of the city's ten wards has a ward committee and a ward projects fund.

Wireless Fidelity - The underlying technology of wireless computing and telecommunications devices.



CITY OF AURORA, ILLINOIS

ORDINANCE NO. ~~015-099~~
DATE OF PASSAGE November 8, 2015

An Ordinance Adopting an Annual Budget For The Fiscal Year Beginning January 1, 2016 And Ending December 31, 2016 In Lieu Of Passage Of An Appropriation Ordinance..

WHEREAS, the City of Aurora has a population of more than 25,000 persons and is, therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

WHEREAS, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

WHEREAS, the City Council approved Ordinance No. 099-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

WHEREAS, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2016, and ending December 31, 2016, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the City's Finance Department on October 27, 2015 and on the City's website on October 27, 2015, for public inspection; and

WHEREAS, pursuant to a notice duly published on November 24, 2015, a public hearing was held by the City Council on said tentative annual budget on December 8, 2015, prior to consideration of this Ordinance;

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Aurora, Illinois, as follows:

SECTION 1: That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2016, and ending December 31, 2016, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

ORDINANCE NO. 015-099
DATE OF PASSAGE November 8, 2015

SECTION 2: That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

SECTION 3: That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

SECTION 4: That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

SECTION 5: That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

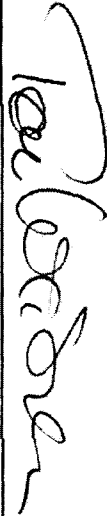
PRESENTED to the City Council of the City of Aurora, Illinois, this 1st day of December, 2015.

FILED for inspection this 1st day of December, 2015.

PASSED by the City Council of the City of Aurora, Illinois, this 8th day of December, 2015, pursuant to a roll call vote as follows:

AYES 11 NAYS 1 ABSENT 0

APPROVED AND SIGNED by the Mayor of the City of Aurora, Illinois, this 8th day of December, 2015.


Mayor

ATTEST:


City Clerk