Annual Report
2022
2022 Message from the President by Ryan T. Barna

During this past year, we saw the continued growth of all three of WWPSA's core programs: adult, youth rec, and youth travel soccer. All three programs saw a large increase in enrollment (adult had the most participants ever in the 2022 summer 5v5 league as well as the Fall 2022 league; youth rec had the most kids enrolled in Spring 2022 since the past 5 years, and travel saw formation of two new 2015 (U8) boys teams (third year in a row), formation of a new girls 2014/2015 team, as well as continued growth in boys player enrollment across age groups. This is attributed to the improved: organization of all three programs, succinct/clear communication of the 3 program directors (Chris, Janine, Caroline), and magnificent facilities (managed by Eric K) on which the participants play.

Our annual Sunburst Tournament occurred in the first weekend of June 2022 with 226 teams (174 in 2021; 23% increase over LY)! The tournament received rave reviews for its organization, flawless execution, and quality of the pitches. Many thanks to the 2022 Sunburst Director, James Moore, on a job well done!

WWPSA continued its partnership with Surf Soccer Club (which is based out of San Diego, CA). NJ Surf Soccer Club has an innovative partnership with the local NJ premier club Match Fit Academy (MFA). In early 2020, the two nationally prominent soccer clubs joined together to create New Jersey Surf – a collection of teams and clubs throughout NJ that span from the grassroots (i.e. WWPSA preK and rec programs) and the community levels (i.e. WWPSA travel and NJ Surf Mercer) to the elite of the ECNL league (i.e. Match Fit Academy). The result is a complete soccer organization focused on creating the "Best of the Best" experiences and opportunities for every age with a pathway for every player to pursue their dreams. We had Match Fit Academy players chosen for the NJ Surf Select National teams, which competed in premier tournaments both domestically and in Europe with the 2009B and 20011B teams winning their respective tournaments. We also sent two 2012 Surf Mercer players and five 2013B Surf Mercer players to the Surf Select East Coast ID event in Massachusetts in Dec 2022. The player pathway between NJ Surf Mercer and MFA remained strong with some Surf Mercer players promoted to Match Fit Academy pre-ENCL teams and MFA players guest playing on several of our Surf Mercer teams in tournaments and EDP League games. We’ve also had several Surf Mercer players guest play with WWPSA teams in tournaments and MOSA games. With the growth of both our WWPSA and NJ Surf Mercer programs, we’ve seen waves of players from other towns/Clubs transfer to our Club. Notably, we formed an entirely new WWPSA 2011G team (from East Windsor SC) due to the high quality of our facilities and player pathway. Summary of the Mercer County Player Development Pathway is below:
Our Technical Development Academy (TDA) and Futures Program continued in 2022 with some of these players identified by our Surf Mercer coaches as travel team candidates for either WWPSA or NJ Surf Mercer teams. These programs serve as a precursor and intermediary step in order to give parents and players a taste of professional coaching and what the travel program entails and what the expectations are.

WWPSA continued to invest heavily in Zaitz Park, Duck Pond Park, Conover Park, and WW Community Park in 2022 with our continuation of the business relationship with TruGreen to manage the grass/fertilization program and a private landscaper who does repairs and cuts all the fields weekly to ensure proper grass length for training/matches. We also had several projects spearheaded by WWPSA Board member, Eric Knapik, which has improved/repaired our facilities - notably the repair of sprinkler systems at Duck Pond Park, Zaitz Park, and WW Community Park. All of this has resulted in the fields looking beautiful which has led to multiple parent, coach, and
referee compliments at both the Sunburst Tournament and in our weekly matches in both EDP and MOSA leagues. It also led to recruitment of players for our WWPSA and Surf Mercer teams as well as revenue generation (via field rental from Match Fit Academy and Tech Academy) to help offset the expenses of maintaining top-level facilities. With all 3 of our programs (rec, travel, and adult) continuing growth in enrollment in 2022, it will be likely we need to continue improvements at Conover Park in 2022 to allow space for all of our participants to play.

The four pillars of WWPSA’s future that have lead to continued success in 2022 are:
1. Premier facilities
2. NJ Surf Soccer Club/MFA alliance
3. U8 team formations each Fall for both WWPSA and Surf Mercer teams (utilizing TDA, Futures program, and Surf partnership to identify & attract players)
4. Grow and improve core programs (rec and adult soccer)

All of these pillars are meant for one thing: growing numbers in our core programs (youth rec, adult rec, and youth travel). More kids = proper team placement + increased club revenue + better player/parent experience. This allows WWPSA to fulfill its mission statement: “to provide youth and adults the opportunity to play instructional and competitive soccer at the highest level commensurate with their ability, potential, and interest.”
2022 Sunburst Overview by James Moore

Sunburst utilized 3 locations (7v7 at Zaitz, 9v9 at Duck Pond and 11v11 at MCP) and we tried to maximize those locations so that every field would have back to back games from 8am-5:45pm, when possible. Registration opened January 10th and we sold out before the May 1st registration deadline. We had 226 teams register and participate. We would recommend the use of WWCP and Conover Park, if the club would like to increase the number of teams accepted. Despite the heat, 422 games were played over 2 days and a fun soccer-filled weekend was had by all. Our own Surf Mercer, WWPSA and MFA teams saw success at Sunburst with many of the teams placing in their respective brackets.

The tournament had an increase in numbers from the 2021 Sunburst tournament. We also received many compliments from participants on how smoothly the tournament ran. We attribute the tournament running smoothly to the use of paid staff (field marshals, refs and ref assignor, site coordinators and planners, EMT, athletic trainers, Dept. of Public Works employees) and volunteer staff (WWPSA board members and parents). Special thanks to our:

- 39 fantastic student field marshals,
- 10 amazing site coordinators,
- Doc Emery and his awesome athletic training crew,
- Jay Harris, our ref assignor, and his entire referee crew,
- Tarun Garg, our scheduler
- Ryan Barna and Eric Knapik, who lead our Facilities crew
- Ted Jahn, our Vendor coordinator
- Juan and Alex Iturriza, our logo designers
- Vanessa Gonzalez and crew for keeping our facilities clean
- WW Dept. of Public Works who handled field set up and parking
- Dean Gray and his crew at Mercer County Park Commission- Dept. of Recreation & Events
- Mike Donnelley and Loi Moliga, our Sunburst experts
- Ken Jacobs and WW Recreation Dept.
- Our vendors
- And many thanks to the WWPSA Board for volunteering your time to work at Sunburst, especially as site coordinators and all the prep work leading up to the tournament, it would not have been possible without you.

It has been a pleasure leading the Sunburst committee for 2022. I look forward to assisting the next Tournament Director for the 28th annual tournament.
2022 Travel Soccer Report by Caroline Redmond

Introduction and program overview

The 2022 WWPSA Travel program had another successful year. WWPSA and Surf Mercer partnered closely to run both premier Surf teams but also Powered by Surf WWPSA teams. We made improvements to the program by enhancing program offerings, which contributed to the continued growth of the WWPSA program, and retention of its players. Specifically, on the girls side, we worked with our partners (Matchfit/Surf) to figure out a creative way to build a 2014/2015 girls team. We also offered an at home training program through the Techne App which continues to be popular with all ages across the program.

WINTER 2022 & SPRING 2022 Season Overview

As done in the previous winter season, starting in January 2022, we held outdoor training in our continued response to our league’s COVID-19 health and safety concerns. However, a handful of teams combined to form teams and play together in a local indoor league.

2022 Winter + 2022 Spring Technical Development Academy (TDA)

TDA continued to be a successful program for the association. Despite being held outdoors in winter, enrollment was high with nearly 50 registered participants. The success of winter TDA rolled into a successful spring TDA with over 125 participants. Spring TDA sessions took place 2x/week for 8 weeks. We continue to keep costs low, so many could take part. TDA has also served as an opportunity to identify players for the travel program. Special thanks to our Big Brothers/Big Sisters, who were a big asset in assisting coaches on the fields during training. See below for TDA enrollment breakdown:

Winter TDA enrollment:
- 2015//2014/2013 born = 13 participants
- 2012/2011 born = 23 participants
- 2010/2009 born = 13 participants

Spring TDA enrollment:
- 2015/2014 born = 46 participants
- 2013/2012 born = 39 participants
- 2011/2010/2009 born = 41 participants
2022 Spring WWPSA Travel & SURF Mercer Travel Program

During the winter and spring of 2022 we continued to recruit new players for our travel teams. Our spring season kicked off in March with our training and spring kick-off tournaments.

Our WWPSA teams continued to play in MOSA and our Surf Mercer teams played in EDP. Some team highlights are as follows:

- Led by Coach Mamadou, WWPSA 2014 Boys Green team was the MOSA flight champion in spring of 2022 with a record of 9-1.
- Led by Coach Ryan, the 2013 Surf Mercer Boys had a strong spring tournament season which included: coming in 1st at the FC Europa Tournament, winning their bracket at the EDP Summer Classic, and going undefeated and winning their age group at WWPSA Sunburst.
- Led by Coach Terry, the 2012 Surf Mercer Boys went undefeated and won their bracket at Sunburst

2022 Spring Travel enrollment:

- **18 travel teams** (11 boys, 4 girls)
  - **11 WWPSA Travel Teams** (9 boys, 2 girls) | MOSA league
  - **7 Surf Mercer Teams** (6 boys, 1 girls) | EDP league
  - Total Participants: 250+ (fall and spring combined)

Additionally ahead of Tryout we hosted a Futures program and had 35 players participate.

Travel Team Tryouts for 2022/23 season

As previously mentioned, in April of 2022 WWPSA, in partnership with NJ Surf Mercer & Match Fit Academy, held joint tryouts to form Boys and Girls teams for the 2022-23 season. The decision to move ahead with this collaboration was to present a complete pathway for player development from grassroots through to the Elite Clubs National League (ECNL). This would not only provide a wider pool of players for the WWPSA club, but would encourage growth in numbers.

Tryouts were open to players born between 2015 and 2004, with over 270 players registering via the WWPSA website.

2022 Summer Programs

Program offerings for summer 2022, included conditioning for middle school and high school students, who were looking to keep fit during the summer, in preparation for their fall season. We also offered summer TDA, which followed the same curriculum as winter and spring TDA. Summer TDA and MS/HS conditioning were 2 sessions, each session lasted 4 weeks to
accommodate summer plans/travels. Thanks again to our BB/BS for helping out during summer TDA.

- MS/HS Conditioning, 2 sessions with total of 15 participants
- TDA, 2 - 4 week sessions, total of 93 participants

FALL 2022 Season Overview

In preparation for the 2022/23 season, we moved up the payment schedule for players in order to help with team formations. We also continued to give Pre-tryout offers to those players who were previously a part of the club and we were able to retain more than 40 players. A highlight of the fall season was forming a U9 girls team. This was a true collaboration with our partner organizations as the players were registered with WWPSA, Coached by Coach Milton from Surf, but wore Matchfit uniforms and participated in EDP Futures. We also added an additional 2011 Girls WWPSA team that decided to leave their previous club to join WWPSA.

- 20 travel teams (15 boys, 5 girls):
  - 12 WWPSA Travel Teams (9 boys, 3 girls) | MOSA league
  - 8 Surf Mercer Teams (6 boys, 2 girls) | EDP league
  - Total Participants: 237
  - Between a successful tryout session, our futures program, and TDA we were able to form 2 U8 boys teams and 1 U9 girls team.

Highlights for the fall included having all travel players participate in a World Cup Tournament at Duck Pond Park in mid-November 2022. Not only was it great to get players from different age groups playing together but the kids were excited about the World Cup.


At the Mount Laurel Columbus Day Tournament, 6 WWPSA teams came in first or second place for their age brackets.

- 2nd: WWPSA 2011B & 2010B

At the EDP Fall Classic, two Surf Mercer teams showed well in their age brackets:

- Lead by coach Ian, Surf Mercer 2015B finished First Place
- Led by Coach JB, Surf Mercer 2013B finished Second Place
TDA continued to grow, with a total of 75 registered participants taking part in our skill based curriculum this fall. Players continued to develop and coaches were able to assess participants and encourage those who are ready for travel to consider joining a team. Again, Rec and Travel worked together to set up a discount for players who registered early for both Rec and TDA in the fall. The program benefited from having 2 coaches run the TDA sessions.

- 2016/2015 born = 32 participants
- 2014/2013 born = 23 participants
- 2012/2011/2010 born = 20 participants

**2023 Changes and Improvements**

- **Girls Teams**: As you can see from the numbers above our girls program continues to struggle when compared to the boys
  - Goal for Spring of 2022 is to form a U9 Team (with players from MatchFit and current WWPSA/Suf/Matchfit team and additional players to the current u8 team.
    - Continue to have ID sessions: Our last session had 12 players for this age group - we offered all 12 girls positions and so far 3 of signed up
    - Janine has provided strong rec players and will invite those girls a chance to train with travel team
- **Skills Night**: Skills night has not been fully utilized, based on the success of the World Cup tournament help at the end of the season, we are thinking of switching this to a 4v4 format and offer it to both WWPSA and Surf players
- **Futures Program**: Continue to run the futures program.
  - Fall Futures: Encourage players to try the sport
  - Spring Futures: Held prior to tryouts to encourage transition to the Travel Program.
- **Photo Day(s)**: Offer professional photos for each team and player
- **Club Day**: Bring all of the teams together
  - End of the season picnic with all teams
  - Scrimmages with teams/ parents vs kids, etc.

Thank you to all who have supported the WWPSA over the years and in another great year. We look forward to having more players out on the field.
2022 Recreational Soccer Report by Janine Manolakos

Introduction

After a rebounding 2021, we were able to follow up with a great 2022 year! Rec provides 2 seasons (spring and fall) for kids aged PreK through 12th grade along with camps during the summer.

In spring, we once again had growth from the prior year. Our Spring Rec program participation increased 55% from the Spring 2021 season and we once again had a boys team in our 9-12 3M League program. Brent ran our Big Brothers/Big Sisters program which supported both our PreK Surf coaches and parent volunteer rec coaches. We hosted playoffs for the Inter-Town league utilizing both Zaitz Park and Duck Pond Park.

During summer, Brent coordinated our summer camp. We once again had an excellent turnout and are already planning for 2023!

Our traditionally biggest season of the year, fall rec soccer ended up being about the same size as our spring program. Participation was up 10% from 2021. PreK dropped slightly while K-9 increased 15%. We hosted 5 of the 6 divisions of the Inter-Town league playoffs due to our amazing fields and strong referee program.

Jim once again took on organizing the parent volunteer rec coaches this year. Despite the new and lengthy requirements, we managed to have compliance from our coaches. Jim’s help will be missed next year!

Photo day was held outdoors both spring and fall with Fotolux. We provided team pictures to everyone present and the players had the opportunity to purchase individual photos as well.
Registration

- **Spring 2022**
  - Spring Youth Rec (K-12): 420 players
  - Spring PreK (Surf): 95 players
  - Spring Uniforms: 236

- **Summer 2022**
  - Summer Camp: 96 players

- **Fall 2022**
  - Fall Youth Rec (K-12): 414 players
  - Fall PreK (Surf): 62 players
  - Fall Uniforms: 189

2022 Improvements

1. **Website**

   The coach pages of the Youth Recreational section were updated.

2. **Sponsor**

   We applied for a grant from Dick’s Sporting Goods and received $1,000 for 2022.

3. **Volunteers**

   We sent out a more detailed description of the roles for the recreational soccer program in hopes of getting new volunteers.
2023 Changes & Improvements

For 2023, we will transition PreK to be run by travel along with TDA so that all of our programs with professional Surf coaches are together.

We will again offer our K—2nd grade WWPSA League, 3-9th grade Inter-Town League, and 10-12th grade 3M League in both the spring and fall along with camps in the summer. Photo day and playoffs will take place in both the spring and the fall. Inter-Town playoffs will continue to be played in town – thanks to everyone who completed the survey about our involvement in the Inter-Town League!

We will work on recruiting and training new volunteers to help run the program. These new faces will help improve our programs and ensure everything runs smoothly. We hope to attend community events to spread the word about our programs.

We look to add a frequently asked questions section to the coach pages and consolidate the referee pages. We will work with the Inter-Town league to review and update rules for all divisions.

We will change the scheduling of Saturday games to allow for afternoon games. This change will help referees and coaches be able to attend games for multiple teams.

Conclusion

We had wonderful weather this year! Only one rained out weekend each season and warm weather until the weekend of the playoffs.

We once again look forward to building a strong rec committee to help manage our Spring and Fall programs as well as Summer Camp. Please consider volunteering for a leadership role. It is very helpful. No prior knowledge necessary – there is always something that you can do!
2022 Adult Soccer Director’s Report by Christopher Wieck

After the return of WWPSA’s adult soccer programs in 2021, the club saw growth across all of the available offerings in 2022. All of the programs had their largest registrations they have ever seen in several years and we received good news that the indoor winter programs will be available for 2023.

Spring rec had an additional 44 registrations over 2021 (from 90 to 134). This was great to see this program return to where it had been prior to the pandemic and we are hoping to see additional growth in 2023.

The most successful adult program WWPSA had in 2022 was the summer 5v5 league. The league had the most teams this program has seen (16) and had 150 participants (compared to 136 in 2021). Players were able to play games on Wednesday nights and with the great weather we had there was only one night we had to cut short. This program has excellent potential to grow in 2023 and beyond. Shoutout to Surf MFA FC, a team composed of WWPSA/Surf/MFA coaches, who won the end of season tournament for this program!

Following up on the successful summer season we rolled into the fall rec league with a growth over fall 2021 by having over 150 participants (compared to 106 in fall 2021) which allowed us to get up to 10 teams. This is around the highest turnout for our Spring or Fall Saturday programs and we hope to capitalize on this growth in 2023.

The speed & fitness program has continued to run all year with many committed participants and small growth in 2022. In the spring, fall and summer of 2022 we had a total of 49 registrations, compared to 34 in 2021. Thankfully we have been able to secure indoor space for 2023 to continue this program and keep growing it.

Overall 2022 was a great success for WWPSA’s adult soccer programs and we look forward to growth in 2023. As always I would like to thank Chris Cuevas for his assistance in helping me run the adult soccer programs for WWPSA.
2022 Facilities Report by Eric Knapik

The 2022 WWPSA Facilities had a tremendous year that included; Improvements, Special Projects, and establishment of a higher level of Maintenance.

Conover Park is mainly used for practice and WWPSA allowed local township citizens to play on Sundays. This park is in need of major improvements; lighting, grounds, irrigation, facility structures, etc... The 2023 budget has been prepared for approval by the 2023 BoD and is estimated at $130k.

Duck Pond Park hosts the Sunburst Tournament, SURF, Travel, and Match Fit Programs. This park is in high demand and requires a lot of maintenance due to the many programs in operation. For 2022, the Irrigation system needed many new rotary heads, a rain sensor, and rewiring of the zones (completed by the Director of Facilities). Field grounds are in decent shape and are in constant need of repair and maintenance. Recommendations for 2023 budget highlights include; remove/replace irrigation rotor heads, new sharp shooter goals, and goal frame painting. The 2023 budget has been prepared for approval by the 2023 BoD and is estimated at $106k.

West Windsor Community Park is mainly used for WWPSA Recreational practices (Youth/Adult) and Strength & Agility programs. For 2022, major irrigation repairs were completed and the system is now functional. Second improvement was to move goal frames from Zaitz Park to allow for a true 7v7 field and 9v9 field. This park now hosts a 7v7, 9v9, and 11v11 fields. For 2023, it is recommended that the fields be rotated, to avoid wear and tear, and suggest that the 7v7 and 9v9 be switched. The 2023 budget has been prepared for approval by the 2023 BoD and is estimated at $45k.

Zaitz Park is mainly used for WWPSA Recreational games on Saturdays, and SURF/Travel weekday practices (not common). For 2022, we invested in irrigation repairs, and sand leveling of field numbers 1 & 2. There is still flooding that will occur on these two fields in the early spring, but believe that shifting these fields will help with this issue. The irrigation system was rewired, repaired, and is completely operational. Recommendations for 2023 budget highlights include; remove/replace irrigation rotor heads, new sharp shooter goals, and goal frame painting. Four 11v11 goal frames need to be modified to 7v7 sized frames for Sunburst. The 2023 budget has been prepared for approval by the 2023 BoD and is estimated at $130k.

In summary, all parks are in very good condition, except for Conover. WWPSA has received accolades from everyone of how well our facilities and fields have been improved and maintained in 2022. This recognition sparked other clubs' interest in renting fields and joining the WWPSA mission. **If we are to continue this exemplary status, it's recommended to recruit ASSISTANT VOLUNTEER FACILITY DIRECTOR POSITIONS FOR EACH PARK IN 2023!**
2022 Finance Report by Celeste Liu

As previously detailed by our President and Program Directors, WWPSA enjoyed a very rewarding year of Soccer!

The goals set for each program during the budgeting process at the beginning of the year were met and exceeded! As a result WWPSA is in a very strong financial position as we approach the close of 2022.

As shown in the comparative reports at the end of this narrative (p16-17)*, the net contributions of each Soccer program allowed WWPSA to finish the year with a net positive program contribution of $126,398 for the year. The numbers reflect the efforts of dedicated Board Members, program directors, coaches, volunteers, and players which combine to leave WWPSA in a strong financial position as of November 30, 2022. Total assets are $1,252,518 of which $1,075,398 is operating cash, savings and receivables and $177,120 is fields and field related facilities. (It has not gone unnoticed that our fields are second-to-none in the area. All our players are getting opportunities to play on safe, well-lit, and well-maintained fields and are receiving excellent value for their Soccer dues from our professional coaches and volunteer staff across the club). It should be noted that revenue adjustments are needed for the following: 2022-2023 Travel Soccer dues collected in 2022, and Field rental revenue to be recognized and payments collected. These adjustments will be finalized with the program directors as we close the books on December 31, 2022.

Current liabilities consist primarily of Volunteer Bonds that will be gladly refunded to volunteers as they complete vital duties that enable the club to run smoothly and successfully. The last opportunity to earn the refund for the Volunteer Bond for the 2022-2023 Soccer year will be June 30, 2023. It cannot be overstated how critical volunteers are to the success of our club. Thank you for your time!

We end fiscal year 2022 with equity which the club will invest to continue growing through strategic partnerships and programs, investing in facilities, fields, trainers and coaches to provide the best experience possible for all that desire to play the beautiful game of Soccer!

Respectfully submitted,

Celeste Liu & Heather Nielsen

* Program Analysis on the following pages is courtesy of Heather Nielsen who played a vital role throughout 2022 in the budget development and accountability process.
**WWPSA**

### Profit and Loss Comparison

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<th>Year to Date</th>
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<td>% Revenue</td>
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### PROGRAM SUMMARY

#### Travel - Youth

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#### Rec - Youth

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#### Rec - Adult

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#### Events - Sunburst

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#### Facilities

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| Contribution $       | ($161,314) | ($56,771) | $104,543 | 184.15%

### TOTAL

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<tbody>
<tr>
<td>Revenue</td>
<td>$891,141</td>
<td>$644,648</td>
<td>$246,493</td>
<td>38.23%</td>
</tr>
<tr>
<td>Expenses</td>
<td>($694,697)</td>
<td>($393,941)</td>
<td>$300,756</td>
<td>76.34%</td>
</tr>
<tr>
<td>Contribution $ - Program</td>
<td>$196,444</td>
<td>$250,707</td>
<td>($54,263)</td>
<td>(27.62%)</td>
</tr>
</tbody>
</table>
### Balance Sheet as of 11/30/22

<table>
<thead>
<tr>
<th></th>
<th>11/30/22</th>
<th>11/30/21</th>
<th>VARI Month/Month</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash on Hand</strong></td>
<td>$1,000,994</td>
<td>$813,314</td>
<td>$187,680 23.08%</td>
</tr>
<tr>
<td><strong>Accounts Receivable</strong></td>
<td>$10,795</td>
<td>$(655)</td>
<td>$10,140</td>
</tr>
<tr>
<td><strong>Other Current Assets</strong></td>
<td>$64,200</td>
<td>$88,779</td>
<td>$(24,579) (27.66%)</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>$1,075,989</td>
<td>$901,438</td>
<td>$174,551 19.36%</td>
</tr>
<tr>
<td><strong>Fixed Assets</strong></td>
<td>$177,120</td>
<td>$175,223</td>
<td>$1,897 1.1%</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$1,253,109</td>
<td>$1,076,661</td>
<td>$176,448 16.39%</td>
</tr>
<tr>
<td><strong>Account Payable</strong></td>
<td>$(4,298)</td>
<td>$(2,173)</td>
<td>$(2,125) 97.79%</td>
</tr>
<tr>
<td><strong>Credit Cards</strong></td>
<td>$(2,087)</td>
<td>$73</td>
<td>$(3,002)</td>
</tr>
<tr>
<td><strong>Volunteer Bonds</strong></td>
<td>$127,937</td>
<td>$82,812</td>
<td>$45,125 54.49%</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>$121,552</td>
<td>$80,712</td>
<td>$40,840 50.60%</td>
</tr>
<tr>
<td><strong>Equity</strong></td>
<td>$1,131,556</td>
<td>$995,949</td>
<td>$135,607 13.62%</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES &amp; EQUITY</strong></td>
<td>$1,253,109</td>
<td>$1,076,661</td>
<td>$176,448 16.39%</td>
</tr>
</tbody>
</table>