

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**FORM 10-Q**

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2006

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

Commission file number 1-10239

**PLUM CREEK TIMBER COMPANY, INC.**

(Exact name of registrant as specified in its charter)

**Organized in the  
State of Delaware**

**I.R.S. Employer Identification No.  
91-1912863**

**999 Third Avenue, Suite 4300  
Seattle, Washington 98104-4096  
Telephone: (206) 467-3600**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act).

Yes  No

The number of outstanding shares of the registrant's common stock, as of October 23, 2006, was 177,035,111.

**PLUM CREEK TIMBER COMPANY, INC.**  
**QUARTERLY REPORT ON FORM 10-Q**  
**For the Quarter ended September 30, 2006**

**TABLE OF CONTENTS**

**PART I**

Item 1.	Financial Statements	
	PLUM CREEK TIMBER COMPANY, INC.	2
	PLUM CREEK TIMBERLANDS, L.P.	24
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	43
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	52
Item 4.	Controls and Procedures	53

**PART II**

Item 1.	Legal Proceedings	53
Item 1A.	Risk Factors	53
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	54
Item 6.	Exhibits	55
	<b>EXHIBIT INDEX</b>	<b>55</b>

**PART I**

**ITEM 1. FINANCIAL STATEMENTS**

**PLUM CREEK TIMBER COMPANY, INC.  
CONSOLIDATED STATEMENTS OF INCOME  
(UNAUDITED)**

(In Millions, Except per Share Amounts)	<u>Quarter Ended September 30,</u>	
	<u>2006</u>	<u>2005</u>
<b>REVENUES:</b>		
Timber	\$ 196	\$ 180
Real Estate	129	116
Manufacturing	124	126
Other	5	5
Total Revenues	<u>454</u>	<u>427</u>
<b>COSTS AND EXPENSES:</b>		
Cost of Goods Sold:		
Timber	127	107
Real Estate	55	65
Manufacturing	113	114
Other	1	1
Total Cost of Goods Sold	<u>296</u>	<u>287</u>
Selling, General and Administrative	24	23
Total Costs and Expenses	<u>320</u>	<u>310</u>
Operating Income	134	117
Interest Expense, net	<u>33</u>	<u>26</u>
Income before Income Taxes	101	91
Provision (Benefit) for Income Taxes	<u>9</u>	<u>(5)</u>
Net Income	<u>\$ 92</u>	<u>\$ 96</u>
<b>PER SHARE AMOUNTS:</b>		
Net Income per Share – Basic	\$ 0.51	\$ 0.52
Net Income per Share – Diluted	\$ 0.51	\$ 0.52
Dividends Declared – per Common Share Outstanding	\$ 0.40	\$ 0.38
Weighted Average Number of Shares Outstanding		
– Basic	178.5	184.0
– Diluted	178.9	184.6

*See accompanying Notes to Consolidated Financial Statements*

**PLUM CREEK TIMBER COMPANY, INC.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**(UNAUDITED)**

(In Millions, Except per Share Amounts)	<b>Nine Months Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>
<b>REVENUES:</b>		
Timber	\$ 603	\$ 572
Real Estate	242	220
Manufacturing	388	383
Other	15	10
Total Revenues	1,248	1,185
<b>COSTS AND EXPENSES:</b>		
Cost of Goods Sold:		
Timber	361	308
Real Estate	96	105
Manufacturing	353	349
Other	2	2
Total Cost of Goods Sold	812	764
Selling, General and Administrative	76	68
Total Costs and Expenses	888	832
Operating Income	360	353
Interest Expense, net	98	80
Income before Income Taxes	262	273
Provision for Income Taxes	16	6
Income from Continuing Operations	246	267
Gain on Sale of Properties, net of tax	--	20
Net Income Before Cumulative Effect of Accounting Change	246	287
Cumulative Effect of Accounting Change, net of tax	2	--
Net Income	\$ 248	\$ 287
<b>PER SHARE AMOUNTS:</b>		
Income from Continuing Operations – Basic	\$ 1.35	\$ 1.45
Income from Continuing Operations – Diluted	\$ 1.35	\$ 1.45
Net Income per Share – Basic	\$ 1.36	\$ 1.56
Net Income per Share – Diluted	\$ 1.36	\$ 1.56
Dividends Declared – per Common Share Outstanding	\$ 1.20	\$ 1.14
Weighted Average Number of Shares Outstanding		
– Basic	181.7	183.9
– Diluted	182.1	184.6

*See accompanying Notes to Consolidated Financial Statements*

**PLUM CREEK TIMBER COMPANY, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
**(UNAUDITED)**

(In Millions, Except per Share Amounts)	September 30, 2006	December 31, 2005
<b>ASSETS</b>		
Current Assets:		
Cash and Cash Equivalents	\$ 389	\$ 369
Restricted Advance from Customer	15	23
Accounts Receivable	42	44
Like-Kind Exchange Funds Held in Escrow	40	30
Inventories	75	75
Deferred Tax Asset	8	17
Real Estate Development Properties	4	26
Assets Held for Sale	77	43
Other Current Assets	18	16
	<u>668</u>	<u>643</u>
Timber and Timberlands – Net	3,809	3,887
Property, Plant and Equipment – Net	220	234
Investment in Grantor Trusts	26	26
Other Assets	32	22
Total Assets	<u>\$ 4,755</u>	<u>\$ 4,812</u>
<b>LIABILITIES</b>		
Current Liabilities:		
Current Portion of Long-Term Debt	\$ 255	\$ 161
Short-Term Debt	--	50
Accounts Payable	35	45
Interest Payable	45	30
Wages Payable	20	25
Taxes Payable	28	18
Deferred Revenue	34	35
Other Current Liabilities	12	11
	<u>429</u>	<u>375</u>
Long-Term Debt	1,617	1,524
Lines of Credit	518	495
Deferred Tax Liability	38	39
Other Liabilities	51	54
Total Liabilities	<u>2,653</u>	<u>2,487</u>
Commitments and Contingencies		
<b>STOCKHOLDERS' EQUITY</b>		
Preferred Stock, \$0.01 par value, authorized shares – 75.0, outstanding – none	--	--
Common Stock, \$0.01 par value, authorized shares – 300.6, outstanding, (net of Treasury Stock) – 177.0 at September 30, 2006 and 184.2 at December 31, 2005	2	2
Additional Paid-In Capital	2,188	2,179
Retained Earnings	215	186
Treasury Stock, at cost, Common Shares – 9.5 at September 30, 2006 and 2.0 at December 31, 2005	(306)	(44)
Other Equity	3	2
Total Stockholders' Equity	<u>2,102</u>	<u>2,325</u>
Total Liabilities and Stockholders' Equity	<u>\$ 4,755</u>	<u>\$ 4,812</u>

*See accompanying Notes to Consolidated Financial Statements*

**PLUM CREEK TIMBER COMPANY, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

(In Millions)	<b>Nine Months Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net Income	\$ 248	\$ 287
Adjustments to Reconcile Net Income to Net Cash Provided By Operating Activities:		
Depreciation, Depletion and Amortization	94	85
Basis of Real Estate Sold	66	82
Deferred Income Taxes	8	(5)
Gain on Sale of Properties and Other Assets	--	(22)
Working Capital Changes Impacting Cash Flow:		
Like-Kind Exchange Funds	(10)	(68)
Other Working Capital Changes	18	2
Other	(4)	1
Net Cash Provided By Operating Activities	420	362
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Capital Expenditures (Excluding Timberland Acquisitions)	(60)	(53)
Timberlands Acquired	(22)	(118)
Proceeds from Sale of Properties and Other Assets	1	27
Other	(4)	(1)
Net Cash Used In Investing Activities	(85)	(145)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Dividends	(219)	(209)
Borrowings on Line of Credit	2,167	1,806
Repayments on Line of Credit	(2,144)	(1,753)
Proceeds from Issuance of Short-Term Debt	--	50
Repayment of Short-Term Debt	(50)	--
Proceeds from Issuance of Long-Term Debt	216	--
Principal Payments and Retirement of Long-Term Debt	(29)	(51)
Proceeds from Stock Option Exercises	6	4
Acquisition of Treasury Stock	(262)	(1)
Other	--	(1)
Net Cash Used In Financing Activities	(315)	(155)
Increase In Cash and Cash Equivalents	20	62
Cash and Cash Equivalents:		
Beginning of Period	369	347
End of Period	\$ 389	\$ 409

*See accompanying Notes to Consolidated Financial Statements*

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**Note 1. Basis of Presentation**

**General.** When we refer to “Plum Creek,” “the company,” “we,” “us” or “our”, we mean Plum Creek Timber Company, Inc., a Delaware Corporation and a real estate investment trust, or “REIT,” and all of its wholly owned consolidated subsidiaries.

The consolidated financial statements include all of the accounts of Plum Creek Timber Company, Inc. and its subsidiaries. At September 30, 2006, the company owned and managed approximately 8.2 million acres of timberlands in the Northwest, Southern, and Northeast United States, and owned and operated ten wood product conversion facilities in the Northwest United States. Included in the 8.2 million acres are about 1.7 million acres of higher and better use timberlands, which are expected to be sold and/or developed over approximately the next 15 years for residential, recreational or conservation purposes. In addition, the company has approximately 400,000 acres of non-strategic timberlands, which are expected to be sold over the next five years. In the meantime, all of these timberlands continue to be used productively in our business of growing and selling timber.

Plum Creek has elected to be taxed as a REIT under sections 856-860 of the United States Internal Revenue Code and, as such, is generally not subject to corporate-level income tax. However, the company conducts certain non-REIT activities through various taxable REIT subsidiaries, which are subject to corporate-level income tax. These activities include our manufacturing operations, the harvesting and selling of logs, and the development and/or sales of some of our higher and better use timberlands. Plum Creek’s overall effective tax rate is lower than the federal statutory corporate rate due to Plum Creek’s status as a REIT.

Intercompany transactions and accounts have been eliminated in consolidation. All transactions are denominated in United States dollars.

The consolidated financial statements included in this Form 10-Q are unaudited and do not contain all of the information required by accounting principles generally accepted in the United States of America to be included in a full set of financial statements. The consolidated balance sheet at December 31, 2005, has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The audited financial statements in the company’s 2005 annual report on Form 10-K include a summary of significant accounting policies of the company and should be read in conjunction with this Form 10-Q. In the opinion of management, all material adjustments necessary to present fairly the results of operations for such periods have been included in this Form 10-Q. All such adjustments are of a normal and recurring nature. The results of operations for interim periods are not necessarily indicative of the results of operations for the entire year.

**Accounting for Share-Based Compensation.** In December of 2004, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 123 (revised 2004), *Share-Based Payment* (“SFAS No. 123(R)”), which is a revision of SFAS No. 123, *Accounting for Stock-Based Compensation*. SFAS No. 123(R) supersedes Accounting Principles Board (“APB”) Opinion No. 25, *Accounting for Stock Issued to Employees*, and amends SFAS No. 95, *Statement of Cash Flows*. Generally, the approach in SFAS No. 123(R) is similar to the approach described in SFAS No. 123. However, SFAS No. 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. We adopted SFAS No. 123(R) on January 1, 2006, using the modified-prospective transition method. Results for prior periods have not been restated, as provided for under the modified-prospective method.

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
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Previously, the company adopted the fair-value-based method of accounting for share-based payments effective January 1, 2002, using the prospective method described in SFAS No. 148, *Accounting for Stock-Based Compensation—Transition and Disclosure*. Beginning January 1, 2002, the company used the Black-Scholes-Merton formula to estimate the value of stock options granted to employees and will continue to use this option valuation model under SFAS No. 123(R). The company does not expect the expense for stock options computed in accordance with SFAS No. 123(R) to be materially different than the expense previously computed under SFAS No. 123.

In addition to stock options, the company also grants restricted stock and restricted stock units, and dividend equivalents and value management awards, a portion of which may be payable in the company's stock. Grants of both dividend equivalents and value management awards represent awards that are classified and accounted for as liabilities under SFAS No. 123(R). As a result, the expense recognized over the performance period for both dividend equivalents and value management awards will equal the fair value of an award as of the last day of the performance period multiplied by the number of awards that are earned. Furthermore, SFAS No. 123(R) requires the quarterly expense recognized during the performance period to be based on the fair value of dividend equivalents and value management awards as of the end of the most recent quarter. The company does not expect the total expense recognized over the performance period for dividend equivalents and value management awards computed in accordance with SFAS No. 123(R) to be materially different than the total expense computed under SFAS No. 123. However, as a result of the requirement under SFAS No. 123(R) to base the quarterly expense on the current fair value of dividend equivalents and value management awards, the quarterly and annual expense recognized under SFAS No. 123(R) could be materially different than the quarterly and annual expense we previously recognized under SFAS No. 123.

The adoption of SFAS No. 123(R) resulted in a cumulative benefit from an accounting change in the Consolidated Statement of Income of \$2 million, net of tax, for the quarter ended March 31, 2006. The cumulative effect adjustment is primarily a result of changes in expense related to the fair value of the dividend equivalents and value management awards.

SFAS No. 123(R) also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow, rather than as an operating cash flow as required under previous literature. This requirement will reduce net operating cash flows and increase net financing cash flows in periods after adoption. The impact of this change on net operating cash flows and net financing cash flows for the nine months ended September 30, 2006, was less than \$1 million.

As a result of adopting SFAS No. 123(R) on January 1, 2006, the company's income before income taxes, income from continuing operations and net income for the quarter ended September 30, 2006, are \$2 million, \$1 million, and \$1 million higher, respectively, than if it had continued to account for share-based compensation in accordance with SFAS No. 123. Basic and diluted earnings per share amounts for income from continuing operations and net income are \$0.01 higher than if the company had continued to account for share-based compensation under SFAS No. 123.

For the nine months ended September 30, 2006, as a result of adopting SFAS No. 123(R), the company's income before income taxes, income from continuing operations and net income are \$4 million, \$3 million, and \$3 million higher, respectively, (not including the cumulative effect of the accounting change of \$2 million, net of tax) than if it had continued to account for share-based compensation in accordance with SFAS No. 123. Basic and diluted earnings per share amounts for income from continuing operations and net income are \$0.02 higher than if the company had continued to account for share-based compensation under SFAS No. 123.



**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
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***Like-Kind Exchanges.*** Plum Creek enters into like-kind (tax-deferred) exchange transactions to acquire and sell assets, principally timberlands. These transactions include both forward (timberlands sold, followed by reinvestment of proceeds to acquire timberlands) and reverse (timberlands purchased, followed by receipt of proceeds from timberland sales) like-kind exchanges. The company uses a qualified escrow account to facilitate like-kind exchange transactions. Funds from forward like-kind exchange transactions are included as a current asset under the description Like-Kind Exchange Funds Held in Escrow because the funds are restricted from being used until the funds are either successfully reinvested in timber and timberlands or the exchange fails and the proceeds are distributed to the company. Escrow funds held in connection with reverse like-kind exchange transactions are included in Cash and Cash Equivalents because these funds are available upon demand, are not subject to risk of loss and earn interest. At September 30, 2006, there were no funds relating to reverse like-kind exchange transactions held in a qualified escrow account. At December 31, 2005, \$7 million of funds relating to reverse like-kind exchange transactions were included in Cash and Cash Equivalents.

During the fourth quarter of 2005, the company concluded that proceeds received from a forward like-kind exchange should be reflected as an investment activity under "Timberlands Acquired" in the period in which the proceeds were reinvested in timberland assets. Prior to the fourth quarter of 2005, the company reflected forward like-kind exchange proceeds as an investment activity under "Timberlands Acquired" in the quarter in which the company concluded that it was probable that the proceeds would be successfully reinvested in timberland assets. At September 30, 2005, the company concluded that it was probable that a total of \$65 million of forward like-kind exchange proceeds would be successfully reinvested in timberland assets within the 180 day reinvestment period; and therefore, reported \$65 million as investment activity under "Timberlands Acquired" in the Consolidated Statement of Cash Flows. Based on our revised presentation, \$65 million has been reclassified from "Timberlands Acquired" to "Working Capital Changes Impacting Cash Flow" in the Consolidated Statement of Cash Flows for the nine months ended September 30, 2005. This change in presentation does not affect operating income or net income for any period, nor does it affect any amounts in the Consolidated Statement of Cash Flows for the years ended December 31, 2005 or 2004.

***Higher and Better Use Timberlands.*** At September 30, 2006, the company owned 8.2 million acres of timberlands, of which approximately 1.7 million acres are higher and better use timberlands, which are expected to be sold and/or developed over approximately the next 15 years. Prior to the sale and/or development of these acres, these timberlands will be used productively in our business of growing and selling timber.

Properties developed internally ("Internal Developments") will generally be low-intensity development limited to activities associated with obtaining entitlements and investing in infrastructure, such as roads and utilities. Larger and more complicated projects, such as destination resorts and master planned communities, will be developed through joint venture arrangements in which we are the minority partner and our involvement is limited to selling and/or contributing land and exercising certain approval rights ("External Developments").

Capitalized costs (including our book basis in the related timber and timberlands) associated with Internal Developments were \$14 million at September 30, 2006. The portion of the capitalized costs related to Internal Development properties that are expected to be sold within the next year (\$4 million) is presented in the Consolidated Balance Sheet at September 30, 2006, as Real Estate Development Properties. The portion that is expected to be sold beyond one year (\$10 million) is included in Other Assets. The December 31, 2005, Consolidated Balance Sheet has been reclassified to conform to the September 30, 2006, presentation of Real Estate Development Properties.

The book basis of higher and better use timberlands that are considered held for sale in accordance with Statement of Financial Accounting Standard No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets* ("SFAS No. 144"), are presented in the Consolidated Balance Sheet at September 30, 2006, as Assets Held for Sale (\$77 million). Generally, timberlands that are under contract to sell or are listed for sale through an independent broker or through a taxable REIT subsidiary and are expected to be sold within the next year are considered assets held for sale. The book basis of higher and better use timberlands that do not meet the criteria of SFAS No. 144 are included in Timber and Timberlands. Capitalized costs (including our book basis in the related timber and timberland) associated with properties that are expected to be developed through joint

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

ventures are presented in the Consolidated Balance Sheet as Assets Held for Sale if they are expected to be sold to a joint venture within the next year. External Development properties that are not expected to be sold to a joint venture within the next year are included in Timber and Timberlands. The December 31, 2005, Consolidated Balance Sheet has been reclassified to conform to the September 30, 2006, presentation of Assets Held for Sale.

Working capital changes are generally a reconciling item in computing Net Cash Provided By Operating Activities in the Consolidated Statement of Cash Flows. However, certain working capital changes, such as the reclassification of our book basis in timberlands that are considered held for sale in accordance with SFAS No. 144 from Timber and Timberlands to Assets Held for Sale, are not a reconciling item between Net Income and Net Cash Provided By Operating Activities. Therefore, only working capital changes that impact Net Cash Provided By Operating Activities are included as a reconciling item in the Consolidated Statement of Cash Flows.

**Reclassifications.** Certain prior year amounts have been reclassified to conform to the 2006 presentation. (See Note 1, Like-Kind Exchanges and Higher and Better Use Timberlands, and Note 9.) The reclassifications had no impact on operating income or net income.

**New Accounting Pronouncements**

**SFAS No. 158.** In September 2006, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 158, *Employers' Accounting for Defined Benefit Pension and Other Post Retirement Plans – an amendment of FASB Statements No. 87, 88, 106, and 132(R)* (“SFAS No. 158”). SFAS No. 158 requires entities to recognize the funded status of their defined benefit pension plans in the balance sheet, measured as the difference between the fair value of the plan assets less the projected benefit obligation. Any resulting asset or liability will be fully recognized in the balance sheet. SFAS No. 158 also requires the actuarial measurement date to be at the end of the entity’s fiscal year and expanded disclosure in the footnotes to the financial statements. SFAS No. 158 is effective for fiscal years ending after December 15, 2006 for entities with publicly traded equity securities, and requires prospective application, with the initial recognition of the funded status being recognized as a component of other comprehensive income. The company will adopt SFAS No. 158 in the fourth quarter of 2006. The company is in the process of determining the effect the adoption of SFAS No. 158 will have on the consolidated financial statements.

**SFAS No. 157.** In September 2006, the FASB issued SFAS No. 157 *Fair Value Measurement* (“SFAS No. 157”). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements, but does not require any new fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. The company will adopt SFAS No. 157 in the first quarter of 2008. The Company is in the process of determining the effect, if any, the adoption of SFAS No. 157 will have on the consolidated financial statements.

**SAB 108.** In September 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 108, *Considering the effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* (“SAB 108”), which provides interpretive guidance on the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment. SAB 108 is effective for fiscal years ending after November 15, 2006. The company will adopt SAB 108 in the fourth quarter of 2006, and does not expect to have a cumulative effect adjustment in connection with the adoption.

**FIN 48.** In July 2006, the Financial Accounting Standards Board issued FASB Interpretation No. 48 – *Accounting for Uncertainty in Income Taxes* (“FIN 48”). In summary, FIN 48 requires that all tax positions subject to Statement of Financial Accounting Standards No. 109 – *Accounting for Income Taxes*, be analyzed using a two-step approach. The first step requires an entity to determine if a tax position is more-likely-than-not to be sustained upon examination. In the second step, the tax benefit is measured as the largest amount of

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

benefit, determined on a cumulative probability basis that is more-likely-than-not to be realized upon ultimate settlement. FIN 48 is effective for fiscal years beginning after December 15, 2006, with any adjustment in a company's tax provision being accounted for as a cumulative effect of accounting change in beginning equity. The company will adopt FIN 48 on January 1, 2007. The company is in the process of determining the effect, if any, the adoption of FIN 48 will have on the consolidated financial statements.

**Note 2. Earnings Per Share**

The following tables set forth the reconciliation of basic and diluted earnings per share for the **quarterly and nine-month periods ended September 30** (in millions, except per share amounts):

	<b>Quarter Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>
Net Income available to common stockholders	<b>\$ 92</b>	\$ 96
Denominator for basic earnings per share	<b>178.5</b>	184.0
Effect of dilutive securities – stock options	<b>0.3</b>	0.5
Effect of dilutive securities – restricted stock, restricted stock units, dividend equivalents and value management plan	<b>0.1</b>	0.1
Denominator for diluted earnings per share – adjusted for dilutive securities	<b>178.9</b>	184.6
 <b>Per Share Amounts:</b>		
Net Income per share – Basic	<b>\$ 0.51</b>	\$ 0.52
Net Income per share – Diluted	<b>\$ 0.51</b>	\$ 0.52

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

	Nine Months Ended September 30,	
	2006	2005
Income from Continuing Operations	\$ 246	\$ 267
Gain on Sale of Properties, net of tax	--	20
Net Income before Cumulative Effect of Accounting Change	246	287
Cumulative Effect of Accounting Change, net of tax	2	--
Net Income available to common stockholders	\$ 248	\$ 287
Denominator for basic earnings per share	181.7	183.9
Effect of dilutive securities – stock options	0.3	0.6
Effect of dilutive securities – restricted stock, restricted stock units, dividend equivalents and value management plan	0.1	0.1
Denominator for diluted earnings per share – adjusted for dilutive securities	182.1	184.6
<b>Per Share Amounts – Basic:</b>		
Income from Continuing Operations	\$ 1.35	\$ 1.45
Gain on Sale of Properties	--	\$ 0.11
Net Income per Share Before Cumulative Effect of Accounting Change	\$ 1.35	\$ 1.56
Cumulative Effect of Accounting Change	0.01	--
Net Income	\$ 1.36	\$ 1.56
<b>Per Share Amounts – Diluted:</b>		
Income from Continuing Operations	\$ 1.35	\$ 1.45
Gain on Sale of Properties	--	\$ 0.11
Net Income per Share Before Cumulative Effect of Accounting Change	\$ 1.35	\$ 1.56
Cumulative Effect of Accounting Change	0.01	--
Net Income	\$ 1.36	\$ 1.56

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

Antidilutive options were excluded for certain periods from the computation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares. Antidilutive options were as follows for the **quarterly and nine-month periods ended September 30** (shares in millions):

	Quarter Ended September 30,	
	2006	2005
Number of options	0.8	0.5
Range of exercise prices	\$34.06 to \$37.61	\$36.13 to \$37.49
Expiration on or before	August 2016	February 2015
	Nine Months Ended September 30,	
	2006	2005
Number of options	0.8	0.4
Range of exercise prices	\$34.06 to \$37.61	\$36.13 to \$37.49
Expiration on or before	August 2016	February 2015

**Note 3. Timber and Timberlands, Property, Plant and Equipment, and Inventory**

Timber and timberlands consisted of the following (in millions):

	September 30, 2006	December 31, 2005
Timber and logging roads – net	<b>\$ 2,594</b>	\$ 2,655
Timberlands	<b>1,215</b>	1,232
Timber and Timberlands – net	<b>\$ 3,809</b>	\$ 3,887

Property, plant and equipment consisted of the following (in millions):

	September 30, 2006	December 31, 2005
Land, buildings and improvements	<b>\$ 83</b>	\$ 84
Machinery and equipment	<b>297</b>	285
	<b>380</b>	369
Accumulated depreciation	<b>(160)</b>	(135)
Property, Plant and Equipment – net	<b>\$ 220</b>	\$ 234

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

Inventories, accounted for using the lower of average cost or market, consisted of the following (in millions):

	<b>September 30,</b> <b>2006</b>	December 31, 2005
Raw materials (logs)	<b>\$ 20</b>	\$ 21
Work-in-process	<b>4</b>	4
Finished goods	<b>38</b>	37
	<b>62</b>	62
Supplies	<b>13</b>	13
Total	<b>\$ 75</b>	\$ 75

**Note 4. Borrowings**

On June 29, 2006, the company terminated its previous \$650 million revolving line of credit maturing in January 2009 and entered into a new \$750 million revolving line of credit agreement that matures in June 2011. The revolving line of credit may be increased to \$1 billion subject to certain terms and conditions. As of September 30, 2006, the weighted-average interest rate for the borrowings on the line of credit was 5.76%. The interest rate on the line of credit is based on LIBOR plus 0.425%. This rate can range from LIBOR plus 0.27% to LIBOR plus 1% depending on our debt ratings. Subject to customary covenants, the line of credit allows for borrowings from time to time up to \$750 million, including up to \$100 million of standby letters of credit. Borrowings on the line of credit fluctuate daily based on cash needs. As of September 30, 2006, we had \$518 million of borrowings and \$5 million of standby letters of credit outstanding; \$227 million remained available for borrowing under our line of credit. As of October 6, 2006, \$319 million of the borrowings under our line of credit was repaid.

In April 2006, the company filed with the Securities and Exchange Commission a shelf registration statement under which Plum Creek Timber Company, Inc., from time to time, may offer and sell any combination of preferred stock, common stock, depositary shares, warrants and guarantees, and under which Plum Creek Timberlands, L.P., the company's wholly owned operating partnership, may from time to time, offer and sell debt securities. The shelf registration statement expires on April 25, 2009.

On May 2, 2006, Plum Creek Timberlands, L.P., issued off the shelf registration statement \$225 million aggregate principal amount of its senior notes with a coupon rate of 5.875%, at a market price of 96.686% of the principal amount. The notes mature in 2015 and are fully and unconditionally guaranteed by Plum Creek Timber Company, Inc.

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**Note 5. Capital**

The changes in the company's capital accounts were as follows during **2006** (in millions):

	<u>Common Stock</u>		Paid-in Capital	Retained Earnings	Treasury Stock	Other Equity	Total Equity
	Shares	Dollars					
<b>January 1, 2006</b>	184.2	\$ 2	\$ 2,179	\$ 186	\$ (44)	\$ 2	\$ 2,325
Net Income	--	--	--	94	--	--	94
Dividends	--	--	--	(74)	--	--	(74)
Stock Options Exercised	0.1	--	2	--	--	--	2
Other	--	--	1	--	--	--	1
<b>March 31, 2006</b>	184.3	\$ 2	\$ 2,182	\$ 206	\$ (44)	\$ 2	\$ 2,348
Net Income	--	--	--	62	--	--	62
Dividends	--	--	--	(73)	--	--	(73)
Common Stock Repurchased	(5.1)	--	--	--	(184)	--	(184)
Other	--	--	2	--	--	1	3
<b>June 30, 2006</b>	<b>179.2</b>	<b>\$ 2</b>	<b>\$ 2,184</b>	<b>\$ 195</b>	<b>\$ (228)</b>	<b>\$ 3</b>	<b>\$ 2,156</b>
Net Income	--	--	--	92	--	--	92
Dividends	--	--	--	(72)	--	--	(72)
Stock Options Exercised	0.1	--	4	--	--	--	4
Common Stock Repurchased	(2.3)	--	--	--	(78)	--	(78)
<b>September 30, 2006</b>	<b>177.0</b>	<b>\$ 2</b>	<b>\$ 2,188</b>	<b>\$ 215</b>	<b>\$ (306)</b>	<b>\$ 3</b>	<b>\$ 2,102</b>

**Note 6. Employee Pension Plans**

The components of net periodic benefit cost were as follows for the **quarterly and nine-month periods ended September 30** (in millions):

	<u>Quarter Ended September 30,</u>	
	<u>2006</u>	<u>2005</u>
Service cost	\$ 2	\$ 2
Interest cost	1	1
Expected return on plan assets	(1)	(1)
Amortization of loss	--	1
Net periodic benefit cost	<u>\$ 2</u>	<u>\$ 3</u>

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

	Nine Months Ended September 30,	
	2006	2005
Service cost	\$ 6	\$ 5
Interest cost	5	4
Expected return on plan assets	(5)	(3)
Amortization of loss	--	1
Net periodic benefit cost	<u>\$ 6</u>	<u>\$ 7</u>

During the quarter and nine months ended September 30, 2006, the company contributed \$3 million to its qualified employee pension plan. The company's funding policy for its employee pension plans is to fund annually such that the fair value of the plan assets equals or exceeds the actuarial computed accumulated benefit obligation (the approximate actuarially computed current pension obligation if the plans were discontinued). As a result, annual pension contributions are significantly impacted by investment returns and changes in interest rates. Based on the current interest rate and expected investment returns, the company estimates that total pension contributions for 2006 will be approximately \$5 million to the qualified plan and approximately \$1 million to the non-qualified plans.

**Note 7. Share-Based Compensation Plans**

Plum Creek has a stockholder approved Stock Incentive Plan that provides for the award of non-qualified stock options, restricted stock and restricted stock units, dividend equivalents and value management awards. Under Plum Creek's Stock Incentive Plan ("the Plan"), as amended in May 2004, there are 12.4 million shares of common stock reserved and eligible for issuance. At September 30, 2006, 3.3 million shares of the 12.4 million reserved shares have been used and, therefore, 9.1 million shares remain available for grants of non-qualified stock options, grants of restricted stock and restricted stock units, or payments of vested dividend equivalents and value management awards. The number of shares to be issued in connection with dividend equivalents and value management awards is not determined until the end of their respective performance periods. New shares are issued for payment under the Plan for awards that pay out in shares or where the participant can elect payment in shares.

In addition to the 12.4 million shares that are eligible for issuance under Plum Creek's Stock Incentive Plan, Plum Creek assumed 3.8 million Timber Company stock options in connection with the October 6, 2001, merger with The Timber Company that were converted to Plum Creek stock options. At September 30, 2006, 0.2 million options of the 3.8 million options remain issued and outstanding.

**Stock Options.** Under the Plan, non-qualified stock options may be granted to any officer, director, employee, consultant or advisor of the company. Each stock option granted allows the recipient the right to purchase the company's common stock at the fair market value of the company's common stock on the date of the grant. Generally, the stock options have a ten-year term and vest over a four-year period at a rate of 25% per year. Under the Plan, the exercise price of an option may not be reduced.

Presented below is a summary of Plum Creek's stock option Plan activity (includes Timber Company stock options assumed and converted in connection with the October 6, 2001, merger with The Timber Company) for the **nine months ended September 30, 2006:**



**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

	Shares Subject to Options	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Life (Years)	Aggregate Intrinsic Value (Millions)
Balance at January 1, 2006	2,302,130	\$ 27.34		
Granted	461,580	35.72		
Exercised/surrendered	(284,284)	20.82		
Cancelled/forfeited	<u>(154,912)</u>	30.15		
<b>Outstanding, September 30, 2006</b>	<u>2,324,514</u>	<u>\$ 29.62</u>	<u>6.6</u>	<u>\$ 12</u>
<b>Vested or expected to vest, September 30, 2006</b>	<u>2,114,658</u>	<u>\$ 29.41</u>	<u>6.5</u>	<u>\$ 12</u>
<b>Exercisable, September 30, 2006</b>	<u>1,337,361</u>	<u>\$ 26.25</u>	<u>5.2</u>	<u>\$ 11</u>

The table below presents stock activity related to stock options exercised during the **nine months ended September 30** (in millions):

	2006	2005
Proceeds from stock options exercised	\$ 6	\$ 4
Intrinsic value of stock options exercised	\$ 4	\$ 5
Tax benefit related to stock options exercised	\$ 0.2	\$ 0.1

The weighted-average measurement date fair values of stock option awards granted were computed using the Black-Scholes-Merton option valuation model with the following assumptions for the **nine months ended September 30**:

	2006	2005
Expected term (years)	6	6
Risk-free interest rate	4.5%	4.1%
Volatility	23.1%	24.0%
Dividend yield	4.5%	4.1%
Weighted-average measurement date fair value	\$ 6.10	\$ 6.82

The expected term of the options represents the estimated period of time until exercise and is based on the vesting period of the award and the historical exercise experience of similar awards. All participants were assumed to have similar exercise behavior. Expected volatility is based on historical volatility over the approximate expected term of the option.

**Restricted Stock.** Under the Plan, restricted stock of the company may be awarded to certain directors, officers and employees of the company. Restricted stock may not be sold, assigned, transferred, pledged or otherwise

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

disposed of for a period of time from the date on which the restricted stock was granted. The recipients of restricted stock generally have the rights of stockholders of the company with respect to voting and receipt of dividends during the restricted period. Restricted stock generally vests between six months and three years from the grant date. Termination of employment prior to the end of the restricted period will generally require the return of the restricted stock to the company. The weighted-average grant date fair values of restricted stock awards granted for the nine months ended September 30, 2006 and 2005 were \$35.98 and \$36.97, respectively. The fair value of restricted stock is based on the closing price of the company's common stock on the date of grant.

Restricted stock awards activity was as follows for the **nine months ended September 30, 2006**:

	<b>Shares</b>	<b>Weighted-Average Grant Date Fair Value</b>
Balance at January 1, 2006	72,300	\$ 34.45
Granted	17,200	35.98
Vested	(22,800)	32.74
Forfeited	(1,000)	37.97
Balance at September 30, 2006	65,700	\$ 35.39

The total fair value of restricted stock awards that vested during the nine months ended September 30, 2006 and 2005 was less than \$1 million each.

**Restricted Stock Units.** Under the Plan, restricted stock units may be awarded to certain directors, officers and employees of the company. No restricted stock units were awarded prior to 2006. The recipients of restricted stock units generally have the right to receive a cash amount equal to any dividends paid on the company's common stock during the restriction period and upon vesting, the right to receive an equal number of shares of the company's common stock. Restricted stock units generally vest over a four-year period at a rate of 25% per year. If employment is terminated prior to vesting, all unvested restricted stock units are forfeited. The weighted-average grant date fair value of restricted stock units granted for the nine months ended September 30, 2006 was \$35.63. The fair value of restricted stock units is based on the closing price of the company's common stock on the date of grant.

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

Restricted stock unit activity was as follows for the **nine months ended September 30, 2006**:

	Units	Weighted- Average Grant Date Fair Value
Balance at January 1, 2006	--	\$ --
Granted	97,895	35.63
Vested	--	--
Forfeited	(5,680)	35.74
Balance at September 30, 2006	<u>92,215</u>	<u>\$ 35.63</u>

**Dividend Equivalents.** Under the Plan, dividend equivalents may be granted in connection with stock options. Dividend equivalents represent the right to receive a payment equal in value to the per-share dividend paid over a five-year period by the company multiplied by the number of unexercised stock options. No dividend equivalents were awarded during 2006.

For awards granted in 2005 and 2004, each year during the five-year performance period, a participant may be eligible to earn a percentage of the company's current year dividend plus a percentage of prior year unearned dividends to the extent that the company's total shareholder return on an annualized basis is at least 5.5% at the end of any such year. The total shareholder return computation consists of the company's stock price appreciation plus dividends paid. The specific percentage to be applied to any such earned dividends for a given year of the performance period is contingent upon the company's performance for that year measured against the performance of a peer group of companies. Dividends are earned in whole or in part based on a sliding scale. If the company's total shareholder return is below the 50<sup>th</sup> percentile of the peer groups, the percentage amount is zero. If the company's total shareholder return is at or above the 75<sup>th</sup> percentile, the full amount of the dividend is earned. If the company's relative performance is between the 50<sup>th</sup> and the 75<sup>th</sup> percentiles, dividend equivalents are valued based on a sliding scale between 50% and 100% of the dividends paid during the year.

For awards granted prior to 2004, each year during the respective five-year performance period, a participant may earn an amount equal to the company's current year dividend plus prior year unearned dividends to the extent the company's total shareholder return on an annualized basis equals or exceeds 13% for 15 trading days out of any 30 trading day period in any given year.

Payments related to any earned dividend equivalents are made at the end of the five-year performance period. Amounts earned, if any, are paid in the quarter immediately following the end of the five-year performance period. Unless otherwise specified by the participant, each payment is paid in cash, except that any officer not in compliance with the company's stock ownership guidelines is required to receive up to half of the payment value in the company's common stock. If a participant terminates employment prior to the end of the five-year performance period, a cash payment is made for any performance goals achieved in connection with vested stock options through the last day of employment. Payment related to unvested stock options and performance goals achieved after termination of employment are forfeited. At September 30, 2006, 1.5 million dividend equivalents, net of forfeitures, granted to employees, officers and directors of the company were outstanding.

Presented below is a summary of outstanding dividend equivalent awards and related fair values, unrecognized compensation expense and maximum value **as of September 30, 2006** (dollars in millions):

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

Performance Period	Outstanding Units	Fair Value <sup>(A)</sup>	Unrecognized Compensation Expense	Maximum Award Value
2002 to 2006	325,299	\$ 1.5	\$ 0.1	\$ 2.5
2003 to 2007	360,000	\$ 2.7	\$ 0.7	\$ 2.8
2004 to 2008	420,812	\$ 1.0	\$ 0.4	\$ 2.5
2005 to 2009	387,625	\$ 0.4	\$ 0.3	\$ 2.5

(A) The estimated fair value includes unrecognized compensation expense.

The five-year performance period for the 2000 grants ended on December 31, 2004; amounts earned of \$3 million were paid (primarily in cash) during the first quarter of 2005. The five-year performance period for the 2001 grants ended on December 31, 2005; amounts earned of \$3 million were paid (primarily in cash) during the first quarter of 2006.

**Value Management Awards.** Value management awards provide incentive compensation to participants that is contingent upon company performance over a three-year period measured against the performance of peer groups consisting of forest products companies, the S&P 500 Index and the Morgan Stanley REIT Index over the same period.

Value management awards are earned in whole or in part based on a sliding scale. No value management award is earned if the company's total shareholder return is below the 50<sup>th</sup> percentile of the peer groups. The full value management award is earned if the company's total shareholder return is above the 75<sup>th</sup> percentile. A unit has a face value of \$100. The value of an award between the 50<sup>th</sup> and 75<sup>th</sup> percentiles is based on a sliding scale between 0% and 200% of the face value. Amounts earned, if any, are paid in the quarter immediately following the end of the three-year performance period. Unless otherwise specified by the participant, each payment will be paid in cash, except that any officer not in compliance with the company's stock ownership guidelines is required to receive up to half of the payment value in the company's common stock. Generally, to be entitled to the payment, a participant must be employed by the company on the last day of the performance period.

Value management awards activity was as follows for the **nine months ended September 30, 2006**:

	Units
Balance at January 1, 2006	79,535
Grants	62,030
Payments	--
Forfeitures	(12,585)
Balance at September 30, 2006	<u>128,980</u>

Presented below is a summary of outstanding value management awards and related fair values, unrecognized compensation expense and maximum value **as of September 30, 2006** (dollars in millions):

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

Performance Period	Outstanding Units	Fair Value <sup>(A)</sup>	Unrecognized Compensation Expense	Maximum Award Value
2004 to 2006	34,340	\$ 0.4	\$ --	\$ 6.9
2005 to 2007	37,080	\$ 1.2	\$ 0.5	\$ 7.4
2006 to 2008	57,560	\$ 3.2	\$ 2.3	\$ 11.5

(A) The estimated fair value includes unrecognized compensation expense.

The three-year performance period for the 2002 grants ended on December 31, 2004; amounts earned of \$9 million were paid (primarily in cash) during the first quarter of 2005. There were no value management award payments during the first quarter of 2006 because no awards had a performance period ending December 31, 2005.

**Measurement of Compensation Costs for Dividend Equivalents and Value Management Awards.** Grants of both dividend equivalents and value management awards represent awards that are classified and accounted for as liabilities under SFAS No. 123(R). As a result, the expense recognized over the performance period for both dividend equivalents and value management awards will equal the fair value (i.e., cash value) of an award as of the last day of the performance period multiplied by the number of awards that are earned. Furthermore, SFAS No. 123(R) requires the quarterly expense recognized during the performance period to be based on the fair value of dividend equivalents and value management awards as of the end of the most recent quarter. Prior to the end of the performance period, compensation costs for dividend equivalents and value management awards are based on the awards' most recent quarterly fair values and the number of months of service rendered during the performance period.

Interim quarterly fair values for dividend equivalents and value management awards are computed based on our historical relative total shareholder return compared to our peer groups from the beginning of the performance period to the end of the most recent quarter, and our simulated relative total shareholder return through the end of the performance period. The simulated total shareholder return of Plum Creek and our peer groups is computed using a Monte Carlo simulation. The key assumptions used in the simulation of Plum Creek's and our peer group's total shareholder return are volatility, beta (the measure of how our stock moves relative to the market as a whole), risk-free interest rate, and expected dividend yield. Additionally, the fair value of dividend equivalents assumes that our current quarterly dividend of \$0.40 per share will remain constant through the end of the performance period.

**Accounting for Share-Based Compensation.** The company expenses share-based employee compensation in accordance with the fair value recognition provisions of SFAS No. 123(R), *Share-Based Payment*. Under the modified-prospective method adopted by the company on January 1, 2006, share-based employee compensation cost is recognized using the fair value method for all employee awards granted, modified, or settled on or after January 1, 2006 (see "Accounting for Share-Based Compensation" in Note 1 of the Notes to Consolidated Financial Statements). Stock options and most restricted stock units vest 25% per year over a four-year vesting period. Compensation cost related to these graded vesting awards is recognized using the straight-line method over the four-year vesting period. Total compensation expense for the above share-based compensation plans (including both awards paid in stock and cash) was less than \$1 million and approximately \$2 million for the quarters ended September 30, 2006 and 2005, respectively, and \$3 million and \$7 million for the nine months ended September 30, 2006 and 2005, respectively. For each of the nine months ended September 30, 2006 and 2005, the company recognized less than \$1 million in tax benefits associated with share-based compensation plans. At September 30, 2006, there was \$12 million of total unrecognized compensation cost related to nonvested share-based compensation arrangements granted under the Plan. That cost is expected to be recognized over a weighted-average period of approximately 3 years.

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**Note 8. Commitments and Contingencies**

**Contingencies.** The company is subject to regulations regarding forest and harvest practices and is, from time to time, involved in various legal proceedings, including environmental and regulatory matters, incidental to its business. Moreover, the company is currently in the early stages of several lawsuits related to property damage caused by various sources ("Property Damage Litigations"). The company believes it is more likely than not that the Property Damage Litigations will be resolved favorably. However, the final outcome of any legal proceeding is subject to many variables and cannot be predicted with any degree of certainty. The company believes that there are meritorious defenses for these claims and is vigorously defending these matters.

**Environmental Contingencies.** In connection with the October 6, 2001 merger with The Timber Company, Plum Creek agreed to indemnify Georgia-Pacific for substantially all of the liabilities attributed to The Timber Company. During 2003, Georgia-Pacific provided Plum Creek with information about the existence of mine tailings and approximately 4.5 billion gallons of acidic surface water on approximately 90 acres in Hot Spring County, Arkansas, on former Georgia-Pacific properties ("Arkansas Environmental Issue"). Barite mining and related activities were conducted on the site between 1939 and 1981 in part by lessees of an entity that was acquired by Georgia-Pacific. The site is currently being investigated and no remediation plan has yet been approved. No amounts have been accrued for this potential liability. Furthermore, to the extent Plum Creek is required to indemnify Georgia-Pacific for its share of the remediation costs, Plum Creek may be able to recover a portion of its cost from Georgia-Pacific's insurance policy, or indemnity obligations of the various lessees that conducted mining operations on the property, or both.

**Unrecorded Contingencies.** The company believes it will be successful in defending the Property Damage Litigations and the Arkansas Environmental Issue. However, if the company is not successful in defending these claims, we believe the aggregate combined losses for the Property Damage Litigations and Arkansas Environmental Issue would range between \$0 and \$4 million. Other than the Property Damage Litigations and the Arkansas Environmental Issue, management currently believes that resolving pending legal proceedings against the company, individually or in aggregate, will not have a material adverse impact on our financial position or results of operations. However, these matters are subject to inherent uncertainties and management's view on these matters may change in the future. Were an unfavorable final outcome in one or multiple legal proceedings to occur, there exists the possibility of a material adverse impact on our financial position and the results of operations for the period in which any unfavorable outcome becomes reasonably estimable.

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**Note 9. Segment Information**

The tables below present information about reported segments for the **quarterly and nine-month periods ended September 30** (in millions):

	Northern Resources	Southern Resources	Real Estate	Manu- factured Products	Other	Total <sup>(A)</sup>
<b>Quarter Ended September 30, 2006</b>						
External revenues	\$ 81	\$ 115	\$ 129	\$ 124	\$ 5	\$ 454
Intersegment revenues	25	--	--	--	--	25
Depreciation, depletion and amortization	10	14	--	8	--	32
Basis of real estate sold	--	--	43	--	--	43
Operating income	25	38	72	6	4	145

<b>Quarter Ended September 30, 2005</b>						
External revenues	\$ 64	\$ 116	\$ 116	\$ 126	\$ 5	\$ 427
Intersegment revenues	26	--	--	--	--	26
Depreciation, depletion and amortization	8	14	--	7	--	29
Basis of real estate sold	--	--	54	--	--	54
Operating income	25	44	50	9	4	132

	Northern Resources	Southern Resources	Real Estate	Manu- factured Products	Other <sup>(B)</sup>	Total <sup>(A)</sup>
<b>Nine Months Ended September 30, 2006</b>						
External revenues	\$ 245	\$ 358	\$ 242	\$ 388	\$ 15	\$ 1,248
Intersegment revenues	63	--	--	--	--	63
Depreciation, depletion and amortization	27	40	--	23	--	90
Basis of real estate sold	--	--	66	--	--	66
Operating income	81	136	143	24	13	397

<b>Nine Months Ended September 30, 2005</b>						
External revenues	\$ 190	\$ 382	\$ 220	\$ 383	\$ 10	\$ 1,185
Intersegment revenues	59	--	--	--	--	59
Depreciation, depletion and amortization	20	40	--	22	--	82
Basis of real estate sold	--	--	82	--	--	82
Operating income	73	169	112	25	8	387

**PLUM CREEK TIMBER COMPANY, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

(A) Consolidated depreciation, depletion and amortization includes unallocated corporate depreciation of \$2 million and \$4 million for the quarter and nine months ended September 30, 2006, and \$1 million and \$3 million for the quarter and nine months ended September 30, 2005. Certain direct segment costs previously included in corporate and other unallocated expenses were reclassified to conform to the current year presentation.

(B) During the first quarter of 2005, Plum Creek sold its remaining coal reserves for total proceeds of \$21 million. The net gain from this sale, after deducting our book basis of \$1 million, was \$20 million, which has been reported in our income statement as a separate line item below Income from Continuing Operations.

A reconciliation of total operating income to income before income taxes is presented below for the **quarterly and nine-month periods ended September 30** (in millions):

	<b>Quarter Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>
Total segment operating income	<b>\$ 145</b>	\$ 132
Interest expense, net	<b>(33)</b>	(26)
Corporate and other unallocated expenses	<b>(11)</b>	(15)
Income before income taxes	<b>\$ 101</b>	\$ 91
	<b>Nine Months Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>
Total segment operating income	<b>\$ 397</b>	\$ 387
Interest expense, net	<b>(98)</b>	(80)
Corporate and other unallocated expenses	<b>(37)</b>	(34)
Income before income taxes	<b>\$ 262</b>	\$ 273

**Note 10. Subsequent Event**

On October 31, 2006, the Board of Directors authorized the company to make a dividend payment of \$0.40 per share, or approximately \$71 million, which will be paid on November 30, 2006, to stockholders of record on November 15, 2006.



**ITEM 1. FINANCIAL STATEMENTS (CONTINUED)**

Following are the consolidated financial statements of Plum Creek Timberlands, L.P., a Delaware limited partnership and wholly owned subsidiary of Plum Creek Timber Company, Inc. These financial statements are provided pursuant to Rule 3-10 of Regulation S-X in connection with the shelf registration statement on Form S-3 filed in April 2006, pursuant to which Plum Creek Timberlands, L.P. has registered, and from time to time may offer and sell, debt securities. As of September 30, 2006, Plum Creek Timberlands, L.P. has sold \$525 million of debt securities.

**PLUM CREEK TIMBERLANDS, L.P.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**(UNAUDITED)**

(In Millions)	<u>Quarter Ended September 30,</u>	
	<u>2006</u>	<u>2005</u>
<b>REVENUES:</b>		
Timber	\$ 196	\$ 180
Real Estate	129	116
Manufacturing	124	126
Other	5	5
Total Revenues	<u>454</u>	<u>427</u>
<b>COSTS AND EXPENSES:</b>		
Cost of Goods Sold:		
Timber	127	107
Real Estate	55	65
Manufacturing	113	114
Other	1	1
Total Cost of Goods Sold	<u>296</u>	<u>287</u>
Selling, General and Administrative	24	23
Total Costs and Expenses	<u>320</u>	<u>310</u>
Operating Income	134	117
Interest Expense, net	<u>33</u>	<u>26</u>
Income before Income Taxes	101	91
Provision (Benefit) for Income Taxes	<u>9</u>	<u>(5)</u>
Net Income	<u>\$ 92</u>	<u>\$ 96</u>

*See accompanying Notes to Consolidated Financial Statements*

**PLUM CREEK TIMBERLANDS, L.P.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**(UNAUDITED)**

(In Millions)	<b>Nine Months Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>
<b>REVENUES:</b>		
Timber	\$ 603	\$ 572
Real Estate	242	220
Manufacturing	388	383
Other	15	10
Total Revenues	1,248	1,185
<b>COSTS AND EXPENSES:</b>		
Cost of Goods Sold:		
Timber	361	308
Real Estate	96	105
Manufacturing	353	349
Other	2	2
Total Cost of Goods Sold	812	764
Selling, General and Administrative	76	68
Total Costs and Expenses	888	832
Operating Income	360	353
Interest Expense, net	98	80
Income before Income Taxes	262	273
Provision for Income Taxes	16	6
Income from Continuing Operations	246	267
Gain on Sale of Properties, net of tax	--	20
Net Income Before Cumulative Effect of Accounting Change	246	287
Cumulative Effect of Accounting Change, net of tax	2	--
Net Income	\$ 248	\$ 287

*See accompanying Notes to Consolidated Financial Statements*

**PLUM CREEK TIMBERLANDS, L.P.**  
**CONSOLIDATED BALANCE SHEETS**  
**(UNAUDITED)**

(In Millions)	September 30, 2006	December 31, 2005
<b>ASSETS</b>		
Current Assets:		
Cash and Cash Equivalents	\$ 389	\$ 369
Restricted Advance from Customer	15	23
Accounts Receivable	42	44
Like-Kind Exchange Funds Held in Escrow	40	30
Inventories	75	75
Deferred Tax Asset	8	17
Real Estate Development Properties	4	26
Assets Held for Sale	77	43
Other Current Assets	18	16
	<u>668</u>	<u>643</u>
Timber and Timberlands – Net	3,809	3,887
Property, Plant and Equipment – Net	220	234
Investment in Grantor Trusts	27	27
Other Assets	32	23
Total Assets	<u>\$ 4,756</u>	<u>\$ 4,814</u>
<b>LIABILITIES</b>		
Current Liabilities:		
Current Portion of Long-Term Debt	\$ 255	\$ 161
Short-Term Debt	--	50
Accounts Payable	35	45
Interest Payable	45	30
Wages Payable	20	25
Taxes Payable	28	18
Deferred Revenue	34	35
Other Current Liabilities	12	11
	<u>429</u>	<u>375</u>
Long-Term Debt	1,617	1,524
Lines of Credit	518	495
Deferred Tax Liability	38	39
Other Liabilities	52	55
Total Liabilities	<u>2,654</u>	<u>2,488</u>
Commitments and Contingencies		
<b>EQUITY</b>		
Partners' Capital	2,102	2,326
Total Liabilities and Partners' Capital	<u>\$ 4,756</u>	<u>\$ 4,814</u>

*See accompanying Notes to Consolidated Financial Statements*

**PLUM CREEK TIMBERLANDS, L.P.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

(In Millions)	<u>Nine Months Ended September 30,</u>	
	2006	2005
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net Income	\$ 248	\$ 287
Adjustments to Reconcile Net Income to Net Cash Provided By Operating Activities:		
Depreciation, Depletion and Amortization	94	85
Basis of Real Estate Sold	66	82
Deferred Income Taxes	8	(5)
Gain on Sale of Properties and Other Assets	--	(22)
Working Capital Changes Impacting Cash Flow:		
Like-Kind Exchange Funds	(10)	(68)
Other Working Capital Changes	18	2
Other	(4)	1
Net Cash Provided By Operating Activities	<u>420</u>	<u>362</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Capital Expenditures (Excluding Timberland Acquisitions)	(60)	(53)
Timberlands Acquired	(22)	(118)
Proceeds from Sales of Properties and Other Assets	1	27
Other	(4)	(1)
Net Cash Used In Investing Activities	<u>(85)</u>	<u>(145)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Cash Distributions	(475)	(206)
Borrowings on Line of Credit	2,167	1,806
Repayments on Line of Credit	(2,144)	(1,753)
Proceeds from Issuance of Short-Term Debt	--	50
Repayment of Short-Term Debt	(50)	--
Proceeds from Issuance of Long-Term Debt	216	--
Principal Payments and Retirement of Long-Term Debt	(29)	(51)
Other	--	(1)
Net Cash Used In Financing Activities	<u>(315)</u>	<u>(155)</u>
Increase In Cash and Cash Equivalents	20	62
Cash and Cash Equivalents:		
Beginning of Period	369	347
End of Period	<u>\$ 389</u>	<u>\$ 409</u>

*See accompanying Notes to Consolidated Financial Statements*

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**Note 1. Basis of Presentation**

**General.** Plum Creek Timberlands, L.P. is a Delaware Limited Partnership and a wholly owned subsidiary of Plum Creek Timber Company, Inc. Plum Creek Timber Company, Inc. (“Parent”) is a Delaware Corporation and real estate investment trust, or “REIT”. References herein to “the Operating Partnership,” “we,” “us” or “our” relate to Plum Creek Timberlands, L.P. and all of its wholly owned consolidated subsidiaries; references to “Plum Creek” relate to Plum Creek Timber Company, Inc. and all of its wholly owned subsidiaries.

At September 30, 2006, the Operating Partnership owned and managed approximately 8.2 million acres of timberlands in the Northwest, Southern, and Northeast United States, and owned and operated ten wood product conversion facilities in the Northwest United States. Included in the 8.2 million acres are about 1.7 million acres of higher and better use timberlands, which are expected to be sold and/or developed over approximately the next 15 years for residential, recreational or conservation purposes. In addition, the Operating Partnership has approximately 400,000 acres of non-strategic timberlands, which are expected to be sold over the next five years. In the meantime, all of these timberlands continue to be used productively in our business of growing and selling timber.

The consolidated financial statements of the Operating Partnership include the accounts of Plum Creek Timberlands, L.P. and its subsidiaries. The Operating Partnership is 100% owned by Plum Creek Timber Company, Inc. Plum Creek Timber Company, Inc. has no independent assets or liabilities. Plum Creek Timber Company, Inc. has no operations other than its investment in Plum Creek Timberlands, L.P. and transactions in its own equity, such as the issuance and/or repurchase of common stock and the receipt of proceeds from stock option exercises. Intercompany transactions and accounts between Plum Creek Timberlands, L.P. and its subsidiaries have been eliminated in consolidation. All transactions are denominated in United States dollars.

Plum Creek Timber Company, Inc. has elected to be taxed as a REIT under sections 856-860 of the United States Internal Revenue Code and, as such, is not generally subject to corporate-level income tax. However, the Operating Partnership conducts certain non-REIT activities through various taxable REIT subsidiaries, which are subject to corporate-level income tax. These activities include our manufacturing operations, the harvesting and sale of logs, and the development and/or sale of some of our higher and better use timberlands. The Operating Partnership’s tax provision includes the tax expense and/or benefit associated with Plum Creek’s taxable REIT subsidiaries, as well as any tax expense and/or benefit incurred by the REIT. The effective tax rate for the Operating Partnership is lower than the federal corporate statutory rate primarily due to Plum Creek’s status as a REIT.

The consolidated financial statements included in this Form 10-Q are unaudited and do not contain all of the information required by accounting principles generally accepted in the United States of America to be included in a full set of financial statements. These interim consolidated financial statements in this Form 10-Q should be read in conjunction with the audited consolidated financial statements of Plum Creek Timberlands, L.P. for the three years ended December 31, 2005, which were included on Form 10-K of Plum Creek Timber Company, Inc. and filed with the SEC on February 28, 2006, and which include a summary of significant accounting policies of the Operating Partnership. In the opinion of management, all material adjustments necessary to present fairly the results of operations for such periods have been included in this Form 10-Q. All such adjustments are of a normal and recurring nature. The results of operations for interim periods are not necessarily indicative of the results of operations for the entire year.

**Accounting for Share-Based Compensation.** In December of 2004, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 123 (revised 2004), *Share-Based Payment* (“SFAS No. 123(R)”), which is a revision of SFAS No. 123, *Accounting for Stock-Based Compensation*. SFAS No. 123(R) supersedes Accounting Principles Board (“APB”) Opinion No. 25, *Accounting for Stock Issued to*

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

*Employees*, and amends SFAS No. 95, *Statement of Cash Flows*. Generally, the approach in SFAS No. 123(R) is similar to the approach described in SFAS No. 123. However, SFAS No. 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. We adopted SFAS No. 123(R) on January 1, 2006, using the modified-prospective transition method. Results for prior periods have not been restated, as provided for under the modified-prospective method.

Previously, the Operating Partnership adopted the fair-value-based method of accounting for share-based payments effective January 1, 2002, using the prospective method described in SFAS No. 148, *Accounting for Stock-Based Compensation—Transition and Disclosure*. Beginning January 1, 2002, the Operating Partnership used the Black-Scholes-Merton formula to estimate the value of stock options granted to employees and will continue to use this option valuation model under SFAS No. 123(R). The Operating Partnership does not expect the expense for stock options computed in accordance with SFAS No. 123(R) to be materially different than the expense previously computed under SFAS No. 123.

In addition to stock options, Plum Creek also grants restricted stock and restricted stock units of Plum Creek Timber Company, Inc., and dividend equivalents and value management awards, a portion of which may be payable in common stock of Plum Creek Timber Company, Inc. Grants of both dividend equivalents and value management awards represent awards that are classified and accounted for as liabilities under SFAS No. 123(R). As a result, the expense recognized over the performance period for both dividend equivalents and value management awards will equal the fair value of an award as of the last day of the performance period multiplied by the number of awards that are earned. Furthermore, SFAS No. 123(R) requires the quarterly expense recognized during the performance period to be based on the fair value of dividend equivalents and value management awards as of the end of the most recent quarter. The Operating Partnership does not expect the total expense recognized over the performance period for dividend equivalents and value management awards computed in accordance with SFAS No. 123(R) to be materially different than the total expense computed under SFAS No. 123. However, as a result of the requirement under SFAS No. 123(R) to base the quarterly expense on the current fair value of dividend equivalents and value management awards, the quarterly and annual expense recognized under SFAS No. 123(R) could be materially different than the quarterly and annual expense we previously recognized under SFAS No. 123.

The adoption of SFAS No. 123(R) resulted in a cumulative benefit from an accounting change in the Consolidated Statement of Income of \$2 million, net of tax, for the quarter ended March 31, 2006. The cumulative effect adjustment is primarily a result of changes in expense related to the fair value of the dividend equivalents and value management awards.

SFAS No. 123(R) also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow, rather than as an operating cash flow as required under previous literature. This requirement will reduce net operating cash flows and increase net financing cash flows in periods after adoption. The impact of this change on net operating cash flows and net financing cash flows for the nine months ended September 30, 2006, was less than \$1 million.

As a result of adopting SFAS No. 123(R) on January 1, 2006, the Operating Partnership's income before income taxes, income from continuing operations and net income for the quarter ended September 30, 2006, are \$2 million, \$1 million, and \$1 million higher, respectively, than if it had continued to account for share-based compensation in accordance with SFAS No. 123. Basic and diluted earnings per share amounts for income from continuing operations and net income are \$0.01 higher than if the Operating Partnership had continued to account for share-based compensation under SFAS No. 123.

For the nine months ended September 30, 2006, as a result of adopting SFAS No. 123(R), the Operating Partnership's income before income taxes, income from continuing operations and net income are \$4 million, \$3 million, and \$3 million higher, respectively, (not including the cumulative effect of the accounting change of

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

\$2 million, net of tax) than if it had continued to account for share-based compensation in accordance with SFAS No. 123.

**Like-Kind Exchanges.** The Operating Partnership enters into like-kind (tax-deferred) exchange transactions to acquire and sell assets, principally timberlands. These transactions include both forward (timberlands sold, followed by reinvestment of proceeds to acquire timberlands) and reverse (timberlands purchased, followed by receipt of proceeds from timberland sales) like-kind exchanges. The Operating Partnership uses a qualified escrow account to facilitate like-kind exchange transactions. Funds from forward like-kind exchange transactions are included as a current asset under the description Like-Kind Exchange Funds Held in Escrow because the funds are restricted from being used until the funds are either successfully reinvested in timber and timberlands or the exchange fails and the proceeds are distributed to the Operating Partnership. Escrow funds held in connection with reverse like-kind exchange transactions are included in Cash and Cash Equivalents because these funds are available upon demand, are not subject to risk of loss and earn interest. At September 30, 2006, there were no funds relating to reverse like-kind exchange transactions held in a qualified escrow account. At December 31, 2005, \$7 million of funds relating to reverse like-kind exchange transactions were included in Cash and Cash Equivalents.

During the fourth quarter of 2005, the Operating Partnership concluded that proceeds received from a forward like-kind exchange should be reflected as an investment activity under "Timberlands Acquired" in the period in which the proceeds were reinvested in timberland assets. Prior to the fourth quarter of 2005, the Operating Partnership reflected forward like-kind exchange proceeds as an investment activity under "Timberlands Acquired" in the quarter in which the Operating Partnership concluded that it was probable that the proceeds would be successfully reinvested in timberland assets. At September 30, 2005, the Operating Partnership concluded that it was probable that a total of \$65 million of forward like-kind exchange proceeds would be successfully reinvested in timberland assets within the 180 day reinvestment period; and therefore, reported \$65 million as investment activity under "Timberlands Acquired" in the Consolidated Statement of Cash Flows. Based on our revised presentation, \$65 million has been reclassified from "Timberlands Acquired" to "Working Capital Changes Impacting Cash Flow" in the Consolidated Statement of Cash Flows for the nine months ended September 30, 2005. This change in presentation does not affect operating income or net income for any period, nor does it affect any amounts in the Consolidated Statement of Cash Flows for the years ended December 31, 2005 or 2004.

**Higher and Better Use Timberlands.** At September 30, 2006, the Operating Partnership owned 8.2 million acres of timberlands, of which approximately 1.7 million acres are higher and better use timberlands, which are expected to be sold and/or developed over approximately the next 15 years. Prior to the sale and/or development of these acres, these timberlands will be used productively in our business of growing and selling timber.

Properties developed internally ("Internal Developments") will generally be low-intensity development limited to activities associated with obtaining entitlements and investing in infrastructure, such as roads and utilities. Larger and more complicated projects, such as destination resorts and master planned communities, will be developed through joint venture arrangements in which we are the minority partner and our involvement is limited to selling and/or contributing land and exercising certain approval rights ("External Developments").

Capitalized costs (including our book basis in the related timber and timberlands) associated with Internal Developments were \$14 million at September 30, 2006. The portion of the capitalized costs related to Internal Development properties that are expected to be sold within the next year (\$4 million) is presented in the Consolidated Balance Sheet at September 30, 2006, as Real Estate Development Properties. The portion that is expected to be sold beyond one year (\$10 million) is included in Other Assets. The December 31, 2005, Consolidated Balance Sheet has been reclassified to conform to the September 30, 2006, presentation of Real Estate Development Properties.

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

The book basis of higher and better use timberlands that are considered held for sale in accordance with Statement of Financial Accounting Standard No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets* (“SFAS No. 144”), are presented in the Consolidated Balance Sheet at September 30, 2006, as Assets Held for Sale (\$77 million). Generally, timberlands that are under contract to sell or are listed for sale through an independent broker or through a taxable REIT subsidiary and are expected to be sold within the next year are considered assets held for sale. The book basis of higher and better use timberlands that do not meet the criteria of SFAS No. 144 are included in Timber and Timberlands. Capitalized costs (including our book basis in the related timber and timberland) associated with properties that are expected to be developed through joint ventures are presented in the Consolidated Balance Sheet as Assets Held for Sale if they are expected to be sold to a joint venture within the next year. External Development properties that are not expected to be sold to a joint venture within the next year are included in Timber and Timberlands. The December 31, 2005, Consolidated Balance Sheet has been reclassified to conform to the September 30, 2006, presentation of Assets Held for Sale.

Working capital changes are generally a reconciling item in computing Net Cash Provided By Operating Activities in the Consolidated Statement of Cash Flows. However, certain working capital changes, such as the reclassification of our book basis in timberlands that are considered held for sale in accordance with SFAS No. 144 from Timber and Timberlands to Assets Held for Sale, are not a reconciling item between Net Income and Net Cash Provided By Operating Activities. Therefore, only working capital changes that impact Net Cash Provided By Operating Activities are included as a reconciling item in the Consolidated Statement of Cash Flows.

**Reclassifications.** Certain prior year amounts have been reclassified to conform to the 2006 presentation. (See Note 1, Like-Kind Exchanges and Higher and Better Use Timberlands, and Note 7.) The reclassifications had no impact on operating income or net income.

**New Accounting Pronouncements**

**SFAS No. 158.** In September 2006, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 158, *Employers’ Accounting for Defined Benefit Pension and Other Post Retirement Plans – an amendment of FASB Statements No. 87, 88, 106, and 132(R)* (“SFAS No. 158”). SFAS No. 158 requires entities to recognize the funded status of their defined benefit pension plans in the balance sheet, measured as the difference between the fair value of the plan assets less the projected benefit obligation. Any resulting asset or liability will be fully recognized in the balance sheet. SFAS No. 158 also requires the actuarial measurement date to be at the end of the entity’s fiscal year and expanded disclosure in the footnotes to the financial statements. SFAS No. 158 is effective for fiscal years ending after December 15, 2006 for entities with publicly traded equity securities, and requires prospective application, with the initial recognition of the funded status being recognized as a component of other comprehensive income. The Operating Partnership will adopt SFAS No. 158 in the fourth quarter of 2006. The Operating Partnership is in the process of determining the effect the adoption of SFAS No. 158 will have on the consolidated financial statements.

**SFAS No. 157.** In September 2006, the FASB issued SFAS No. 157 *Fair Value Measurement* (“SFAS No. 157”). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements, but does not require any new fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. The Operating Partnership will adopt SFAS No. 157 in the first quarter of 2008. The Operating Partnership is in the process of determining the effect, if any, the adoption of SFAS No. 157 will have on the consolidated financial statements.

**SAB 108.** In September 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 108, *Considering the effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* (“SAB 108”), which provides interpretive guidance on the consideration of the effects of



**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment. SAB 108 is effective for fiscal years ending after November 15, 2006. The Operating Partnership will adopt SAB 108 in the fourth quarter of 2006, and does not expect to have a cumulative effect adjustment in connection with the adoption.

**FIN 48.** In July 2006, the Financial Accounting Standards Board issued FASB Interpretation No. 48 – *Accounting for Uncertainty in Income Taxes* (“FIN 48”). In summary, FIN 48 requires that all tax positions subject to Statement of Financial Accounting Standards No. 109 – *Accounting for Income Taxes*, be analyzed using a two-step approach. The first step requires an entity to determine if a tax position is more-likely-than-not to be sustained upon examination. In the second step, the tax benefit is measured as the largest amount of benefit, determined on a cumulative probability basis that is more-likely-than-not to be realized upon ultimate settlement. FIN 48 is effective for fiscal years beginning after December 15, 2006, with any adjustment in a company’s tax provision being accounted for as a cumulative effect of accounting change in beginning equity. The Operating Partnership will adopt FIN 48 on January 1, 2007. The Operating Partnership is in the process of determining the effect, if any, the adoption of FIN 48 will have on the consolidated financial statements.

**Note 2. Timber and Timberlands, Property, Plant and Equipment, and Inventory**

Timber and timberlands consisted of the following (in millions):

	September 30, 2006	December 31, 2005
Timber and logging roads – net	\$ 2,594	\$ 2,655
Timberlands	1,215	1,232
Timber and Timberlands – net	<u>\$ 3,809</u>	<u>\$ 3,887</u>

Property, plant and equipment consisted of the following (in millions):

	September 30, 2006	December 31, 2005
Land, buildings and improvements	\$ 83	\$ 84
Machinery and equipment	297	285
	<u>380</u>	<u>369</u>
Accumulated depreciation	(160)	(135)
Property, Plant and Equipment – net	<u>\$ 220</u>	<u>\$ 234</u>

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

Inventories, accounted for using the lower of average cost or market, consisted of the following (in millions):

	September 30, 2006	December 31, 2005
Raw materials (logs)	\$ 20	\$ 21
Work-in-process	4	4
Finished goods	38	37
	<b>62</b>	62
Supplies	13	13
Total	<b>\$ 75</b>	\$ 75

**Note 3. Borrowings**

On June 29, 2006, the Operating Partnership terminated its previous \$650 million revolving line of credit maturing in January 2009 and entered into a new \$750 million revolving line of credit agreement that matures in June 2011. The revolving line of credit may be increased to \$1 billion subject to certain terms and conditions. As of September 30, 2006, the weighted-average interest rate for the borrowings on the line of credit was 5.76%. The interest rate on the line of credit is based on LIBOR plus 0.425%. This rate can range from LIBOR plus 0.27% to LIBOR plus 1% depending on our debt ratings. Subject to customary covenants, the line of credit allows for borrowings from time to time up to \$750 million, including up to \$100 million of standby letters of credit. Borrowings on the line of credit fluctuate daily based on cash needs. As of September 30, 2006, we had \$518 million of borrowings and \$5 million of standby letters of credit outstanding; \$227 million remained available for borrowing under our line of credit. As of October 6, 2006, \$319 million of the borrowings under our line of credit was repaid.

In April 2006, Plum Creek filed with the Securities and Exchange Commission a shelf registration statement under which Plum Creek Timber Company, Inc., from time to time, may offer and sell any combination of preferred stock, common stock, depositary shares, warrants and guarantees, and under which Plum Creek Timberlands, L.P., the company's wholly owned operating partnership, may from time to time, offer and sell debt securities. The shelf registration statement expires on April 25, 2009.

On May 2, 2006, Plum Creek Timberlands, L.P., issued off the shelf registration statement \$225 million aggregate principal amount of its senior notes with a coupon rate of 5.875%, at a market price of 96.686% of the principal amount. The notes mature in 2015 and are fully and unconditionally guaranteed by Plum Creek Timber Company, Inc.

**Note 4. Employee Pension Plans**

Plum Creek Timber Company, Inc. sponsors defined benefit pension plans and a defined contribution pension plan. Substantially all employees of the Operating Partnership are covered by these plans. All of Plum Creek's activities are conducted through the Operating Partnership. Therefore, all employee pension and retirement plan assets, obligations and costs are allocated to the Operating Partnership.

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

The components of net periodic benefit cost were as follows for the **quarterly and nine-month periods ended September 30** (in millions):

	<b>Quarter Ended September 30,</b>	
	<b>2006</b>	2005
Service cost	<b>\$ 2</b>	\$ 2
Interest cost	<b>1</b>	1
Expected return on plan assets	<b>(1)</b>	(1)
Amortization of loss	<b>--</b>	1
Net periodic benefit cost	<b>\$ 2</b>	\$ 3
	<b>Nine Months Ended September 30,</b>	
	<b>2006</b>	2005
Service cost	<b>\$ 6</b>	\$ 5
Interest cost	<b>5</b>	4
Expected return on plan assets	<b>(5)</b>	(3)
Amortization of loss	<b>--</b>	1
Net periodic benefit cost	<b>\$ 6</b>	\$ 7

During the quarter and nine months ended September 30, 2006, the Operating Partnership contributed \$3 million to the qualified employee pension plan. The Operating Partnership's funding policy for the employee pension plans is to fund annually such that the fair value of the plan assets equals or exceeds the actuarial computed accumulated benefit obligation (the approximate actuarially computed current pension obligation if the plans were discontinued). As a result, annual pension contributions are significantly impacted by investment returns and changes in interest rates. Based on the current interest rate and expected investment returns, the Operating Partnership estimates that total pension contributions for 2006 will be approximately \$5 million to the qualified plan and approximately \$1 million to the non-qualified plans.

**Note 5. Share-Based Compensation Plans**

Plum Creek Timber Company, Inc. has a stockholder approved Stock Incentive Plan that provides for the award of non-qualified stock options, restricted stock and restricted stock units, dividend equivalents and value management awards. Certain executives and key employees of the Operating Partnership are covered by this plan. All of Plum Creek's activities are conducted through the Operating Partnership, therefore all share-based compensation expense is allocated to the Operating Partnership. Proceeds from the exercise of Plum Creek stock options are retained by Plum Creek Timber Company, Inc.

Under Plum Creek's Stock Incentive Plan ("the Plan"), as amended in May 2004, there are 12.4 million shares of common stock reserved and eligible for issuance. At September 30, 2006, 3.3 million shares of the 12.4 million reserved shares have been used and, therefore, 9.1 million shares remain available for grants of non-qualified stock options, grants of restricted stock and restricted stock units, or payments of vested dividend equivalents and value management awards. The number of shares to be issued in connection with dividend equivalents and value management awards is not determined until the end of their respective performance periods. New shares are issued for payment under the Plan for awards that pay out in shares or where the participant can elect payment in shares.

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

In addition to the 12.4 million shares that are eligible for issuance under Plum Creek's Stock Incentive Plan, Plum Creek assumed 3.8 million Timber Company stock options in connection with the October 6, 2001, merger with The Timber Company that were converted to Plum Creek stock options. At September 30, 2006, 0.2 million options of the 3.8 million options remain issued and outstanding.

**Stock Options.** Under the Plan, non-qualified stock options may be granted to any officer, director, employee, consultant or advisor of the Operating Partnership. Each stock option granted allows the recipient the right to purchase Plum Creek's common stock at the fair market value of Plum Creek's common stock on the date of the grant. Generally, the stock options have a ten-year term and vest over a four-year period at a rate of 25% per year. Under the Plan, the exercise price of an option may not be reduced.

Presented below is a summary of Plum Creek's stock option Plan activity (includes Timber Company stock options assumed and converted in connection with the October 6, 2001, merger with The Timber Company) for the **nine months ended September 30, 2006**:

	Shares Subject to Options	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Life (Years)	Aggregate Intrinsic Value (Millions)
Balance at January 1, 2006	2,302,130	\$ 27.34		
Granted	461,580	35.72		
Exercised/surrendered	(284,284)	20.82		
Cancelled/forfeited	(154,912)	30.15		
<b>Outstanding, September 30, 2006</b>	<u>2,324,514</u>	<u>\$ 29.62</u>	<u>6.6</u>	<u>\$ 12</u>
<b>Vested or expected to vest, September 30, 2006</b>	<u>2,114,658</u>	<u>\$ 29.41</u>	<u>6.5</u>	<u>\$ 12</u>
<b>Exercisable, September 30, 2006</b>	<u>1,337,361</u>	<u>\$ 26.25</u>	<u>5.2</u>	<u>\$ 11</u>

The table below presents stock activity related to stock options exercised during the **nine months ended September 30** (in millions):

	2006	2005
Proceeds from stock options exercised	\$ 6	\$ 4
Intrinsic value of stock options exercised	\$ 4	\$ 5
Tax benefit related to stock options exercised	\$ 0.2	\$ 0.1

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

The weighted-average measurement date fair values of stock option awards granted were computed using the Black-Scholes-Merton option valuation model with the following assumptions for the **nine months ended September 30**:

	2006	2005
Expected term (years)	<b>6</b>	6
Risk-free interest rate	<b>4.5%</b>	4.1%
Volatility	<b>23.1%</b>	24.0%
Dividend yield	<b>4.5%</b>	4.1%
Weighted-average measurement date fair value	<b>\$ 6.10</b>	\$ 6.82

The expected term of the options represents the estimated period of time until exercise and is based on the vesting period of the award and the historical exercise experience of similar awards. All participants were assumed to have similar exercise behavior. Expected volatility is based on historical volatility over the approximate expected term of the option.

**Restricted Stock.** Under the Plan, restricted stock of Plum Creek Timber Company, Inc. may be awarded to certain directors, officers and employees of the Operating Partnership. Restricted stock may not be sold, assigned, transferred, pledged or otherwise disposed of for a period of time from the date on which the restricted stock was granted. The recipients of restricted stock generally have the rights of stockholders of Plum Creek with respect to voting and receipt of dividends during the restricted period. Restricted stock generally vests between six months and three years from the grant date. Termination of employment prior to the end of the restricted period will generally require the return of the restricted stock to Plum Creek. The weighted-average grant date fair values of restricted stock awards granted for the nine months ended September 30, 2006 and 2005 were \$35.98 and \$36.97, respectively. The fair value of restricted stock is based on the closing price of Plum Creek's common stock on the date of grant.

Restricted stock awards activity was as follows for the **nine months ended September 30, 2006**:

	Shares	Weighted-Average Grant Date Fair Value
Balance at January 1, 2006	72,300	\$ 34.45
Granted	17,200	35.98
Vested	(22,800)	32.74
Forfeited	(1,000)	37.97
Balance at September 30, 2006	<u>65,700</u>	<u>\$ 35.39</u>

The total fair value of restricted stock awards that vested during the nine months ended September 30, 2006 and 2005 was less than \$1 million each.

**Restricted Stock Units.** Under the Plan, restricted stock units of Plum Creek Timber Company, Inc. may be awarded to certain directors, officers and employees of the Operating Partnership. No restricted stock units were awarded prior to 2006. The recipients of restricted stock units generally have the right to receive a cash amount equal to any dividends paid on Plum Creek's common stock during the restriction period and upon vesting, the right to receive an equal number of shares of Plum Creek's common stock. Restricted stock units

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

generally vest over a four-year period at a rate of 25% per year. If employment is terminated prior to vesting, all unvested restricted stock units are forfeited. The weighted-average grant date fair value of restricted stock units granted for the nine months ended September 30, 2006 was \$35.63. The fair value of restricted stock units is based on the closing price of Plum Creek's common stock on the date of grant.

Restricted stock unit activity was as follows for the **nine months ended September 30, 2006:**

	Units	Weighted- Average Grant Date Fair Value
Balance at January 1, 2006	--	\$ --
Granted	97,895	35.63
Vested	--	--
Forfeited	(5,680)	35.74
Balance at September 30, 2006	<u>92,215</u>	<u>\$ 35.63</u>

**Dividend Equivalents.** Under the Plan, dividend equivalents may be granted in connection with stock options. Dividend equivalents represent the right to receive a payment equal in value to the per-share dividend paid over a five-year period by Plum Creek multiplied by the number of unexercised stock options. No dividend equivalents were awarded during 2006.

For awards granted in 2005 and 2004, each year during the five-year performance period, a participant may be eligible to earn a percentage of Plum Creek's current year dividend plus a percentage of prior year unearned dividends to the extent that Plum Creek's total shareholder return on an annualized basis is at least 5.5% at the end of any such year. The total shareholder return computation consists of Plum Creek's stock price appreciation plus dividends paid. The specific percentage to be applied to any such earned dividends for a given year of the performance period is contingent upon Plum Creek's performance for that year measured against the performance of a peer group of companies. Dividends are earned in whole or in part based on a sliding scale. If Plum Creek's total shareholder return is below the 50<sup>th</sup> percentile of the peer groups, the percentage amount is zero. If Plum Creek's total shareholder return is at or above the 75<sup>th</sup> percentile, the full amount of the dividend is earned. If Plum Creek's relative performance is between the 50<sup>th</sup> and the 75<sup>th</sup> percentiles, dividend equivalents are valued based on a sliding scale between 50% and 100% of the dividends paid during the year.

For awards granted prior to 2004, each year during the respective five-year performance period, a participant may earn an amount equal to Plum Creek's current year dividend plus prior year unearned dividends to the extent Plum Creek's total shareholder return on an annualized basis equals or exceeds 13% for 15 trading days out of any 30 trading day period in any given year.

Payments related to any earned dividend equivalents are made at the end of the five-year performance period. Amounts earned, if any, are paid in the quarter immediately following the end of the five-year performance period. Unless otherwise specified by the participant, each payment is paid in cash, except that any officer not in compliance with Plum Creek's stock ownership guidelines is required to receive up to half of the payment value in Plum Creek's common stock. If a participant terminates employment prior to the end of the five-year performance period, a cash payment is made for any performance goals achieved in connection with vested stock options through the last day of employment. Payment related to unvested stock options and performance goals achieved after termination of employment are forfeited. At September 30, 2006, 1.5 million dividend

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

equivalents, net of forfeitures, granted to employees, officers and directors of the Operating Partnership were outstanding.

Presented below is a summary of outstanding dividend equivalent awards and related fair values, unrecognized compensation expense and maximum value **as of September 30, 2006** (dollars in millions):

Performance Period	Outstanding Units	Fair Value <sup>(A)</sup>	Unrecognized Compensation Expense	Maximum Award Value
2002 to 2006	325,299	\$ 1.5	\$ 0.1	\$ 2.5
2003 to 2007	360,000	\$ 2.7	\$ 0.7	\$ 2.8
2004 to 2008	420,812	\$ 1.0	\$ 0.4	\$ 2.5
2005 to 2009	387,625	\$ 0.4	\$ 0.3	\$ 2.5

(A) The estimated fair value includes unrecognized compensation expense.

The five-year performance period for the 2000 grants ended on December 31, 2004; amounts earned of \$3 million were paid (primarily in cash) during the first quarter of 2005. The five-year performance period for the 2001 grants ended on December 31, 2005; amounts earned of \$3 million were paid (primarily in cash) during the first quarter of 2006.

**Value Management Awards.** Value management awards provide incentive compensation to participants that is contingent upon Plum Creek's performance over a three-year period measured against the performance of peer groups consisting of forest products companies, the S&P 500 Index and the Morgan Stanley REIT Index over the same period.

Value management awards are earned in whole or in part based on a sliding scale. No value management award is earned if Plum Creek's total shareholder return is below the 50<sup>th</sup> percentile of the peer groups. The full value management award is earned if Plum Creek's total shareholder return is above the 75<sup>th</sup> percentile. A unit has a face value of \$100. The value of an award between the 50<sup>th</sup> and 75<sup>th</sup> percentiles is based on a sliding scale between 0% and 200% of the face value. Amounts earned, if any, are paid in the quarter immediately following the end of the three-year performance period. Unless otherwise specified by the participant, each payment will be paid in cash, except that any officer not in compliance with Plum Creek's stock ownership guidelines is required to receive up to half of the payment value in Plum Creek common stock. Generally, to be entitled to the payment, a participant must be employed by the Operating Partnership on the last day of the performance period.

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

Value management awards activity was as follows for the **nine months ended September 30, 2006**:

	Units
Balance at January 1, 2006	79,535
Grants	62,030
Payments	--
Forfeitures	(12,585)
Balance at September 30, 2006	128,980

Presented below is a summary of outstanding value management awards and related fair values, unrecognized compensation expense and maximum value **as of September 30, 2006** (dollars in millions):

Performance Period	Outstanding Units	Fair Value <sup>(A)</sup>	Unrecognized Compensation Expense	Maximum Award Value
2004 to 2006	34,340	\$ 0.4	\$ --	\$ 6.9
2005 to 2007	37,080	\$ 1.2	\$ 0.5	\$ 7.4
2006 to 2008	57,560	\$ 3.2	\$ 2.3	\$ 11.5

(A) The estimated fair value includes unrecognized compensation expense.

The three-year performance period for the 2002 grants ended on December 31, 2004; amounts earned of \$9 million were paid (primarily in cash) during the first quarter of 2005. There were no value management award payments during the first quarter of 2006 because no awards had a performance period ending December 31, 2005.

***Measurement of Compensation Costs for Dividend Equivalents and Value Management Awards.*** Grants of both dividend equivalents and value management awards represent awards that are classified and accounted for as liabilities under SFAS No. 123(R). As a result, the expense recognized over the performance period for both dividend equivalents and value management awards will equal the fair value (i.e., cash value) of an award as of the last day of the performance period multiplied by the number of awards that are earned. Furthermore, SFAS No. 123(R) requires the quarterly expense recognized during the performance period to be based on the fair value of dividend equivalents and value management awards as of the end of the most recent quarter. Prior to the end of the performance period, compensation costs for dividend equivalents and value management awards are based on the awards' most recent quarterly fair values and the number of months of service rendered during the performance period.

Interim quarterly fair values for dividend equivalents and value management awards are computed based on Plum Creek's historical relative total shareholder return compared to the peer groups from the beginning of the performance period to the end of the most recent quarter, and Plum Creek's simulated relative total shareholder return through the end of the performance period. The simulated total shareholder return of Plum Creek and the peer groups is computed using a Monte Carlo simulation. The key assumptions used in the simulation of Plum Creek's and the peer group's total shareholder return are volatility, beta (the measure of how Plum Creek's stock moves relative to the market as a whole), risk-free interest rate, and expected dividend yield. Additionally, the fair value of dividend equivalents assumes that the current quarterly dividend of Plum Creek common stock of \$0.40 per share will remain constant through the end of the performance period.



**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**Accounting for Share-Based Compensation.** The Operating Partnership expenses share-based employee compensation in accordance with the fair value recognition provisions of SFAS No. 123(R), *Share-Based Payment*. Under the modified-prospective method adopted by Plum Creek on January 1, 2006, share-based employee compensation cost is recognized using the fair value method for all employee awards granted, modified, or settled on or after January 1, 2006 (see “Accounting for Share-Based Compensation” in Note 1 of the Notes to Consolidated Financial Statements). Stock options and most restricted stock units vest 25% per year over a four-year vesting period. Compensation cost related to these graded vesting awards is recognized using the straight-line method over the four-year vesting period. Total compensation expense for the above share-based compensation plans (including both awards paid in stock and cash) was less than \$1 million and approximately \$2 million for the quarters ended September 30, 2006 and 2005, respectively, and \$3 million and \$7 million for the nine months ended September 30, 2006 and 2005, respectively. For each of the nine months ended September 30, 2006 and 2005, the Operating Partnership recognized less than \$1 million in tax benefits associated with share-based compensation plans. At September 30, 2006, there was \$12 million of total unrecognized compensation cost related to nonvested share-based compensation arrangements granted under the Plan. That cost is expected to be recognized over a weighted-average period of approximately 3 years.

**Note 6. Commitments and Contingencies**

**Contingencies.** The Operating Partnership is subject to regulations regarding forest and harvest practices and is, from time to time, involved in various legal proceedings, including environmental and regulatory matters, incidental to its business. Moreover, the Operating Partnership is currently in the early stages of several lawsuits related to property damage caused by various sources (“Property Damage Litigations”). The Operating Partnership believes it is more likely than not that the Property Damage Litigations will be resolved favorably. However, the final outcome of any legal proceeding is subject to many variables and cannot be predicted with any degree of certainty. The Operating Partnership believes that there are meritorious defenses for these claims and is vigorously defending these matters.

**Environmental Contingencies.** In connection with the October 6, 2001 merger with The Timber Company, Plum Creek agreed to indemnify Georgia-Pacific for substantially all of the liabilities attributed to The Timber Company. During 2003, Georgia-Pacific provided Plum Creek with information about the existence of mine tailings and approximately 4.5 billion gallons of acidic surface water on approximately 90 acres in Hot Spring County, Arkansas, on former Georgia-Pacific properties (“Arkansas Environmental Issue”). Barite mining and related activities were conducted on the site between 1939 and 1981 in part by lessees of an entity that was acquired by Georgia-Pacific. The site is currently being investigated and no remediation plan has yet been approved. No amounts have been accrued for this potential liability. Furthermore, to the extent Plum Creek is required to indemnify Georgia-Pacific for its share of the remediation costs, Plum Creek may be able to recover a portion of its cost from Georgia-Pacific’s insurance policy, or indemnity obligations of the various lessees that conducted mining operations on the property, or both.

**Unrecorded Contingencies.** The Operating Partnership believes it will be successful in defending the Property Damage Litigations and the Arkansas Environmental Issue. However, if the Operating Partnership is not successful in defending these claims, we believe the aggregate combined losses for the Property Damage Litigations and Arkansas Environmental Issue would range between \$0 and \$4 million. Other than the Property Damage Litigations and the Arkansas Environmental Issue, management currently believes that resolving pending legal proceedings against the Operating Partnership, individually or in aggregate, will not have a material adverse impact on our financial position or results of operations. However, these matters are subject to inherent uncertainties and management’s view on these matters may change in the future. Were an unfavorable final outcome in one or multiple legal proceedings to occur, there exists the possibility of a material adverse impact on our financial position and the results of operations for the period in which any unfavorable outcome becomes reasonably estimable.

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**Note 7. Segment Information**

The tables below present information about reported segments for the **quarterly and nine-month periods ended September 30** (in millions):

	Northern Resources	Southern Resources	Real Estate	Manu- factured Products	Other	Total <sup>(A)</sup>
<b>Quarter Ended September 30, 2006</b>						
External revenues	\$ 81	\$ 115	\$ 129	\$ 124	\$ 5	\$ 454
Intersegment revenues	25	--	--	--	--	25
Depreciation, depletion and amortization	10	14	--	8	--	32
Basis of real estate sold	--	--	43	--	--	43
Operating income	25	38	72	6	4	145

**Quarter Ended September 30, 2005**

External revenues	\$ 64	\$ 116	\$ 116	\$ 126	\$ 5	\$ 427
Intersegment revenues	26	--	--	--	--	26
Depreciation, depletion and amortization	8	14	--	7	--	29
Basis of real estate sold	--	--	54	--	--	54
Operating income	25	44	50	9	4	132

	Northern Resources	Southern Resources	Real Estate	Manu- factured Products	Other <sup>(B)</sup>	Total <sup>(A)</sup>
<b>Nine Months Ended September 30, 2006</b>						
External revenues	\$ 245	\$ 358	\$ 242	\$ 388	\$ 15	\$ 1,248
Intersegment revenues	63	--	--	--	--	63
Depreciation, depletion and amortization	27	40	--	23	--	90
Basis of real estate sold	--	--	66	--	--	66
Operating income	81	136	143	24	13	397

**Nine Months Ended  
September 30, 2005**

External revenues	\$ 190	\$ 382	\$ 220	\$ 383	\$ 10	\$ 1,185
Intersegment revenues	59	--	--	--	--	59
Depreciation, depletion and amortization	20	40	--	22	--	82
Basis of real estate sold	--	--	82	--	--	82
Operating income	73	169	112	25	8	387

**PLUM CREEK TIMBERLANDS, L.P.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

(A) Consolidated depreciation, depletion and amortization includes unallocated corporate depreciation of \$2 million and \$4 million for the quarter and nine months ended September 30, 2006, and \$1 million and \$3 million for the quarter and nine months ended September 30, 2005. Certain direct segment costs previously included in corporate and other unallocated expenses were reclassified to conform to the current year presentation.

(B) During the first quarter of 2005, Plum Creek sold its remaining coal reserves for total proceeds of \$21 million. The net gain from this sale, after deducting our book basis of \$1 million, was \$20 million, which has been reported in our income statement as a separate line item below Income from Continuing Operations.

A reconciliation of total operating income to income before income taxes is presented below for the **quarterly and nine-month periods ended September 30** (in millions):

	<b>Quarter Ended September 30,</b>	
	<b>2006</b>	2005
Total segment operating income	<b>\$ 145</b>	\$ 132
Interest expense, net	<b>(33)</b>	(26)
Corporate and other unallocated expenses	<b>(11)</b>	(15)
Income before income taxes	<b>\$ 101</b>	\$ 91
	<b>Nine Months Ended September 30,</b>	
	<b>2006</b>	2005
Total segment operating income	<b>\$ 397</b>	\$ 387
Interest expense, net	<b>(98)</b>	(80)
Corporate and other unallocated expenses	<b>(37)</b>	(34)
Income before income taxes	<b>\$ 262</b>	\$ 273

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **Forward-Looking Statement**

References to "Plum Creek," "the company," "we," "us" or "our" are references to Plum Creek Timber Company, Inc., a Delaware corporation and a real estate investment trust, or "REIT", for federal income tax purposes, and all of its wholly owned subsidiaries.

This Report contains forward-looking statements within the meaning of the Private Litigation Reform Act of 1995. Some of the forward-looking statements can be identified by the use of forward-looking words such as "believes," "expects," "may," "will," "should," "seeks," "approximately," "intends," "plans," "estimates," "projects," "strategy," or "anticipates," or the negative of those words or other comparable terminology. Forward-looking statements involve inherent risks and uncertainties. A number of important factors could cause actual results to differ materially from those described in the forward-looking statements, including those factors described under the heading "Risk Factors" in our filing with the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended, and Securities Act of 1933, as amended, including, but not limited to, our Annual Report on Form 10-K for the year ended December 31, 2005 and our Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2006. Some factors include changes in governmental, legislative and environmental restrictions, catastrophic losses from fires, floods, windstorms, earthquakes, volcanic eruptions, insect infestations or diseases, as well as changes in economic conditions and competition in our domestic and export markets and other factors described from time to time in our filings with the Securities and Exchange Commission. In addition, factors that could cause our actual results to differ from those contemplated by our projected, forecasted, estimated or budgeted results as reflected in forward-looking statements relating to our operations and business include, but are not limited to:

- the failure to meet our expectations with respect to our likely future performance;
- an unanticipated reduction in the demand for timber products and/or an unanticipated increase in supply of timber products;
- an unanticipated reduction in demand for higher and better use timberlands or non-strategic timberlands;
- our failure to make strategic acquisitions or to integrate any such acquisitions effectively or, conversely, our failure to make strategic divestitures; and
- our failure to qualify as a real estate investment trust, or REIT.

It is likely that if one or more of the risks materializes, or if one or more assumptions prove to be incorrect, the current expectations of Plum Creek and its management will not be realized. Forward-looking statements speak only as of the date made, and neither Plum Creek nor its management undertakes any obligation to update or revise any forward-looking statements.

The following discussion and analysis should be read in conjunction with the financial information and analysis included in our 2005 Annual Report on Form 10-K filed with the Securities and Exchange Commission on February 28, 2006.

## Results of Operations

### Third Quarter 2006 Compared to Third Quarter 2005

The following table and narrative compare operating results by segment for the **quarters ended September 30** (in millions):

	Quarter Ended September 30,		Change
	2006	2005	
Operating Income by Segment			
Northern Resources	\$ 25	\$ 25	\$ --
Southern Resources	38	44	(6)
Real Estate	72	50	22
Manufactured Products	6	9	(3)
Other	4	4	--
Total Segment Operating Income	145	132	13
Other Costs & Eliminations	(11)	(15)	4
Operating Income	\$ 134	\$ 117	\$ 17

**Northern Resources Segment.** Revenues increased by \$16 million, or 18%, to \$106 million in the third quarter of 2006. Excluding revenues associated with our November 2005 acquisition of 650,000 acres of timberlands in Michigan ("Michigan acquisition"), revenues increased by \$2 million, or 2%, to \$92 million. This increase of \$2 million was due primarily to a planned increase in harvest levels. Harvest levels for all of 2006 are expected to increase by approximately 7% over 2005 harvest levels of 5.4 million tons excluding volume from our Michigan acquisition and by approximately 24% including volume from our Michigan acquisition.

Excluding the impact of our Michigan acquisition, operating income was 23% of its revenue for the third quarter of 2006, and 29% for the third quarter of 2005. This decrease was due primarily to higher log and haul costs and a greater percentage of pulpwood harvested during the third quarter of 2006. Segment costs and expenses increased by \$16 million, or 25%, to \$81 million. Excluding costs and expenses associated with our Michigan acquisition, costs and expenses increased by \$6 million, or 9%, to \$71 million. This increase of \$6 million was due primarily to higher harvest volumes and higher per ton log and haul rates. Log and haul costs on a per ton basis increased by 5% (or \$2 million in the aggregate) due primarily to higher fuel costs.

**Southern Resources Segment.** Revenues decreased by \$1 million, or 1%, to \$115 million in the third quarter of 2006. This decrease was due primarily to lower sawlog prices (\$4 million) and a weaker product mix from log sales (\$4 million), offset in part by higher harvest levels (\$5 million). Sawlog prices declined due to an abundant supply of logs as a result of favorable harvesting conditions (dry weather) and a weaker demand. The demand for logs declined due to mill curtailments as a result of weak lumber prices. During 2005, we substantially completed the conversion of numerous natural stands to plantations in order to improve growth rates. As a result of this conversion, the product mix has changed, whereby the percentage of large-diameter sawlogs harvested during 2006 has decreased and the percentage of small-diameter sawlogs and pulpwood harvested has increased. Harvest levels for all of 2006 are expected to be comparable to the 13.8 million tons harvested during 2005.

Southern Resources Segment operating income was 33% of its revenues for the third quarter of 2006, and 38% for the third quarter of 2005. This decrease was due primarily to lower sawlog prices, a lower percentage of high value sawlogs in the sales mix and higher log and haul costs. Segment costs and expenses increased by \$5 million, or 7%, to \$77 million. The increase was due primarily to higher per ton

log and haul rates. Log and haul costs on a per ton basis increased by 7% (or \$3 million in the aggregate) due primarily to higher fuel costs.

**Real Estate Segment.**

Property	Quarter Ended September 30, 2006			Quarter Ended September 30, 2005		
	Acres	Revenues	Revenue	Acres	Revenues	Revenue
	Sold	(millions)	per Acre	Sold	(millions)	per Acre
Small Non-Strategic Conservation	19,040	\$33	\$1,765	85,610	\$90	\$1,050
Higher and Better Use / Recreational Development Properties	4,600	18	3,865	11,600	9	760
Conservation Easements	7,875	30	3,775	5,620	17	3,030
	1,970	43	21,950	20		14,300
	n/a	5	605	n/a		
<b>Total</b>	<b>33,485</b>	<b>\$129</b>		<b>102,850</b>	<b>\$116</b>	

Revenues increased by \$13 million to \$129 million in 2006. This increase is due primarily to the sale of a large development project (\$43 million) and the timing and location of sales of higher and better use properties (\$13 million), offset in part by a decrease in the sales of small non-strategic properties (\$57 million). The timing of real estate sales is a function of many factors, including the availability of government and not-for-profit funding, the general state of the economy, the ability to obtain entitlements, the plans of adjacent landowners, our expectation of future price appreciation and the timing of harvesting activities. The large development project, which the company has been working on for several years, consisted of approximately 1,900 acres of land in King County, Washington.

Real Estate Segment operating income was 56% of its third quarter revenues for 2006, compared to 43% for 2005. This increase was due primarily to selling a greater percentage of lower value timberlands during the third quarter of 2005. Real Estate Segment costs and expenses decreased by \$9 million to \$57 million in 2006. This decrease was due primarily to selling fewer acres during the third quarter of 2006 (\$32 million), offset by higher costs associated with our development business (\$23 million). Costs associated with our development business were \$29 million for the third quarter of 2006 compared to \$6 million in the third quarter of 2005. The increase in development costs is primarily due to \$25 million of development costs and land basis associated with our third quarter sale of a large development project.

**Manufactured Products Segment.** Revenues decreased by \$2 million, or 2%, to \$124 million in the third quarter of 2006. The decrease was due primarily to lower lumber and plywood sales volume (\$4 and \$3 million, respectively), partially offset by higher MDF prices (\$6 million). The reduction in lumber sales volume is due primarily to weak lumber markets that were negatively impacted by reduced housing starts in the third quarter 2006 and a declining supply of log availability in the region. Housing starts in the U.S. during the first nine months of 2006 were 9% lower compared to the first nine months of 2005. Plywood sales volume decreased due to a declining supply of high-grade plywood logs in the region and increased competition from commodity plywood mills. MDF prices increased an average of 17% due primarily to a mix shift to higher value products and supply constraints due to recent North America mill closures.

Manufactured Products Segment operating income was 5% of its revenues for the third quarter of 2006, and 7% for the third quarter of 2005. Manufactured Products Segment costs and expenses increased by \$1 million to \$118 million for the third quarter of 2006. This increase was due primarily to higher MDF raw material costs (chips and resin) and higher plywood manufacturing costs (due to lower quality logs), offset in part by lower plywood and lumber sales volume.

**Interest Expense.** Interest expense (net of interest income) increased \$7 million, or 27%, to \$33 million in the third quarter of 2006. This increase was due primarily to the issuance of \$300 million of senior notes in

connection with our November 2005 Michigan acquisition and our repurchase of approximately 7.5 million shares of common stock for \$262 million during the second and third quarters of 2006. The share repurchase was funded using a combination of cash and debt financing.

**Other Costs and Eliminations.** Other Costs and Eliminations (which consists of corporate overhead and intercompany profit elimination) decreased operating income by \$11 million during the third quarter of 2006, compared to a decrease of \$15 million during the third quarter of 2005. This decrease of \$4 million was due primarily to lower share-based compensation expense compared to the third quarter of 2005.

**Provision for Income Taxes.** The provision for income taxes was \$9 million for the third quarter of 2006 compared to an income tax benefit of \$5 million for the third quarter of 2005. This net increase of \$14 million is due primarily to an increase in operating income earned by our taxable REIT subsidiaries (resulting in higher tax expense of \$6 million), the reversal of income tax expense during the third quarter of 2005 related to previously accrued built-in gains tax (\$2 million), and a remeasurement of our Deferred Tax Liability in the third quarter of 2005, which reduced tax expense for the third quarter of 2005 (\$5 million). The increase in operating income earned by our taxable REIT subsidiaries is due primarily to higher income from sales of development properties. The remeasurement of our Deferred Tax Liability related to projected sales of timberlands that are subject to the built-in gains tax during the ten year period ending October 6, 2011 that were acquired in connection with our merger with The Timber Company.

### **Nine Months Ended September 30, 2006 Compared to Nine Months Ended September 30, 2005**

The following table and narrative compare operating results by segment for the nine months ended September 30 (in millions):

	<u>Nine Months Ended September 30,</u>		Change
	2006	2005	
Operating Income by Segment			
Northern Resources	\$ 81	\$ 73	\$ 8
Southern Resources	136	169	(33)
Real Estate	143	112	31
Manufactured Products	24	25	(1)
Other	13	8	5
Total Segment Operating Income	397	387	10
Other Costs & Eliminations	(37)	(34)	(3)
Operating Income	<u>\$ 360</u>	<u>\$ 353</u>	<u>\$ 7</u>

**Northern Resources Segment.** Revenues increased by \$59 million, or 24%, to \$308 million in 2006. Excluding revenues associated with our November 2005 acquisition of 650,000 acres of timberlands in Michigan (“Michigan acquisition”), revenues increased by \$24 million, or 10%, to \$273 million. This increase of \$24 million was due primarily to a planned increase in harvest levels and accelerating harvesting into the first half of 2006 to take advantage of favorable log prices. Harvest levels for all of 2006 are expected to increase by approximately 7% over 2005 harvest levels of 5.4 million tons excluding volume from our Michigan acquisition and by approximately 24% including volume from our Michigan acquisition.

Excluding the impact of our Michigan acquisition, operating income was 26% of its revenues for 2006, and 29% for 2005. This decrease was due primarily to higher log and haul costs. Segment costs and expenses increased by \$51 million, or 29%, to \$227 million. Excluding costs and expenses associated with our Michigan acquisition, costs and expenses increased by \$25 million, or 14%, to \$201 million. This increase of \$25 million was due primarily to higher harvest volumes and higher per ton log and haul rates. Log and

haul costs on a per ton basis increased by 5% (or \$6 million in the aggregate) due primarily to higher fuel costs.

**Southern Resources Segment.** Revenues decreased by \$24 million, or 6%, to \$358 million in 2006. This decrease was due primarily to a weaker product mix from log sales (\$11 million), lower sawlog (\$8 million) and pulpwood prices (\$4 million), and lower harvest levels (\$6 million). During 2005, we substantially completed the conversion of numerous natural stands to plantations in order to improve growth rates. As a result of this conversion, the product mix has changed, whereby the percentage of large-diameter sawlogs harvested during 2006 has decreased and the percentage of small-diameter sawlogs and pulpwood harvested has increased. Sawlog prices declined due to an abundant supply of logs as a result of favorable harvesting conditions (dry weather) and a weaker demand. The demand for logs declined due to mill curtailments as a result of weak lumber prices. Pulpwood prices declined due to an increased supply as a result of log salvage operations related to Hurricane Katrina. Harvest levels for the first nine months of 2006 were 10.2 million tons compared to 10.5 million tons during the first nine months of 2005. Harvest levels for all of 2006 are expected to be comparable to the 13.8 million tons harvested during 2005.

Southern Resources Segment operating income was 38% of its revenues for the first nine months of 2006, and 44% for the first nine months of 2005. This decrease was due primarily to lower log prices, higher log and haul costs and a lower percentage of high value sawlogs in the sales mix. Segment costs and expenses increased by \$9 million, or 4%, to \$222 million in 2006. This increase was due primarily to higher log and haul cost per ton (\$12 million). Log and haul costs on a per ton basis increased by 10% due primarily to higher fuel costs and increased logging costs associated with salvaging logs that were damaged by Hurricane Katrina. Salvage operations as a result of Hurricane Katrina are complete as of September 30, 2006.

**Real Estate Segment.**

Property	Nine Months Ended September 30, 2006			Nine Months Ended September 30, 2005		
	Acres Sold	Revenues (millions)	Revenue per Acre	Acres Sold	Revenues (millions)	Revenue per Acre
Small Non-Strategic	45,855	\$70	\$1,540	117,450	\$132	\$1,120
Large Non-Strategic				625	1	1,750
Conservation	8,600	24	2,760	20,700	24	1,150
Higher and Better Use / Recreational	18,960	79	4,155	19,230	52	2,720
Development Properties	3,690	56	15,148	180	3	15,600
Conservation Easements	n/a	13	885	n/a	8	427
Total	<b>77,105</b>	<b>\$242</b>		<b>158,185</b>	<b>\$220</b>	

Revenues increased by \$22 million to \$242 million in 2006. This increase is due primarily to the price, timing and location of sales of higher and better use properties (\$27 million) and development properties (\$53 million), offset in part by a decrease in the sales of small non-strategic properties (\$62 million). The timing of real estate sales is a function of many factors, including the availability of government and not-for-profit funding, the general state of the economy, the ability to obtain entitlements, the plans of adjacent landowners, our expectation of future price appreciation and the timing of harvesting activities. During the third quarter of 2006, the company sold a large development project for proceeds of \$43 million. This large development project, which the company has been working on for several years, consisted of approximately 1,900 acres of land in King County, Washington.

The company employs an ongoing process designed to identify the long-term best use for each of its properties to guide the investment and management decisions on each property. Currently, our 8.2 million acres includes 6.1 million acres of core timberlands, approximately 400,000 acres of timberlands considered to be non-strategic, and 1.7 million acres of timberlands with higher value for uses other than



growing timber. The non-strategic timberlands generally consist of small tracts and are expected to be sold over the next five years. The 1.7 million acres with higher value are further segmented into three categories: conservation (500,000 acres); recreation and higher and better use properties (975,000 acres); and those properties we expect to develop (225,000 acres) through a taxable REIT subsidiary. The higher value properties, located throughout our ownership, may be sold over approximately the next 15 years. The company's evaluation of the best economic use and future plans for its timberlands will change as markets for timber and alternative land uses evolve. As these changes occur, additional core timberlands may be categorized as conservation, higher and better use, or development properties. Until these properties are sold, they will continue to be used productively in our business of growing and selling timber.

Listed below is a summary as of September 30, 2006 of our entitled or developed properties:

<b>PROJECT STATUS</b>				<b>Average</b>
<b>Location</b>	<b>Year Sales</b>	<b>Acres</b>	<b>Selling</b>	
<b>(County, State)</b>	<b>Begin</b>	<b>Total Acres</b>	<b>Sold <sup>(A)</sup></b>	<b>Price Per Acre</b>
<u>Entitled or Developed Projects</u>				
Piscataquis, ME	2002	450	395	\$ 16,380
Lake, MT	2006	466	--	--
Flathead, MT	2006	531	447	\$ 8,523
Flathead, MT	2008	932	--	--
Lincoln, MT	2007	240	--	--
Wayne, GA	2006	17	--	--
Adams, WI	2006	40	--	--
Langlade, WI	2006	618	--	--
Price, WI	2006	93	--	--
Oneida, WI	2005	47	20	\$ 11,325
		<u>3,434</u>	<u>862</u>	
<u>Projects Entirely Sold</u>				
Butts, GA	2006	305	305	\$ 4,328
Newton, GA	2006	413	413	\$ 12,349
King, WA	2006	1,903	1,903	\$ 22,595
Lake, MT	2006	140	140	\$ 6,200
		<u>2,761</u>	<u>2,761</u>	

(A) Acres Sold represents sales since inception of the project(s).

The company is in the planning process on an additional 35 properties covering 25,000 acres.

Real Estate Segment operating income was 59% of its revenues for the first nine months of 2006, compared to 51% for the same period in 2005. This increase was due primarily to selling a greater percentage of lower value timberlands during the first nine months of 2005. Real Estate Segment costs and expenses decreased by \$9 million to \$99 million for the first nine months of 2006. This decrease was due primarily to selling fewer acres during the first nine months of 2006 (\$36 million), offset by higher costs associated with our development business (\$29 million). Costs associated with our development business were \$37 million for the first nine months of 2006 compared to \$8 million in the same period in 2005.

We expect revenues from real estate sales during 2006 to range between \$305 million and \$315 million from the sale of 100,000 to 125,000 acres. We estimate these sales will consist of 45,000 to 60,000 non-strategic acres, up to 5,000 development acres and the remainder from the sales of higher and better use and conservation acres. We have entered into five joint venture arrangements with land developers for three projects in northeast Florida and two in southeast Georgia. The five joint venture arrangements cover approximately 24,000 acres. The actual developable acres will be less and will depend upon numerous factors including, but not limited to zoning restrictions, wetlands, and governmental approvals. We expect

these joint venture arrangements will each take from five to ten years to complete all entitlement, development and sales activities. We do not expect any significant revenues from these joint venture arrangements during the next twelve months.

**Manufactured Products Segment.** Revenues increased by \$5 million, or 1%, to \$388 million in 2006. The increase was due primarily to higher MDF sales volume (\$9 million), higher MDF prices (\$7 million) offset in part by lower lumber sales volumes (\$12 million). Higher plywood prices (\$6 million) were almost completely offset by lower plywood sales volumes (\$5 million). MDF sales volume increased by 9% due primarily to improved production efficiencies. MDF prices were higher due primarily to a mix shift to higher value products and supply constraints due to recent North America mill closures. Lumber sales volume decreased by 7% due primarily to shift reductions as a result of declining log availability in the region and weak lumber markets that were negatively impacted by reduced housing starts in the third quarter of 2006. Housing starts in the U.S. during the first nine months of 2006 were 9% lower compared to the first nine months of 2005.

Manufactured Products Segment operating income was 6% of its revenues for the first nine months of 2006 and 7% for the first nine months of 2005. Manufactured Products Segment costs and expenses increased by \$6 million, or 2%, to \$364 million in 2006. This increase was due primarily to higher MDF sales volume, higher MDF raw material costs (chips and resin) and higher plywood manufacturing costs (due to lower quality logs), offset in part by lower plywood and lumber sales volume.

**Interest Expense.** Interest expense (net of interest income) increased \$18 million, or 23%, to \$98 million in 2006. This increase was due primarily to the issuance of \$300 million of senior notes in connection with our November 2005 Michigan acquisition and our repurchase of approximately 7.5 million shares of common stock for \$262 million during the second and third quarters of 2006. The share repurchase was funded using a combination of cash and debt financing.

**Other Costs and Eliminations.** Other Costs and Eliminations decreased operating income by \$37 million in 2006, compared to a decrease of \$34 million in 2005. This increase of \$3 million was due primarily to increased costs associated with strategic business development, information technology, and financial and tax reporting, offset in part, by lower share-based compensation expense.

**Provision for Income Taxes.** The provision for income taxes was \$16 million for 2006 compared to \$6 million for 2005. This increase of \$10 million is due primarily to an increase in operating income at our taxable REIT subsidiaries (resulting in higher tax expense of \$5 million) and a remeasurement of our Deferred Tax Liability in 2005, which reduced tax expense for 2005 (\$5 million). The increase in operating income at our taxable REIT subsidiaries is due primarily to higher income from sales of development properties in the Real Estate Segment. The remeasurement of our Deferred Tax Liability related to projected sales of timberlands that are subject to the built-in gains tax during the ten year period ending October 6, 2011 that were acquired in connection with our merger with The Timber Company.

**Gain on Sale of Properties, net of tax.** During the first quarter of 2005, Plum Creek sold its remaining coal reserves for total proceeds of \$21 million. The net gain from this sale, after deducting our book basis, was \$20 million.

## **Financial Condition and Liquidity**

**Cash Flows from Operating Activities.** Net cash provided by operating activities for the nine months ended September 30, 2006 totaled \$420 million, compared to \$362 million for the same period in 2005. The increase of \$58 million was due primarily to a \$58 million positive change in working capital related to the timing of when proceeds from a like-kind exchange trust are either reinvested in replacement property (primarily timberlands) or distributed to the company. Proceeds associated with a forward like-kind exchange are either reinvested in like-kind property within 180-days, or if the exchange is not successful, are distributed to the company at the end of either the 45-day identification period or the 180-day reinvestment period. During 2006, we received proceeds from an unsuccessful like-kind exchange while during 2005 we had numerous real estate sales in which the proceeds were held in a like-kind exchange

trust as of September 30, 2005. The September 30, 2005 proceeds were used in connection with our November 2005 acquisition of 650,000 acres of timberlands in Michigan. (See Note 1 of the Notes to Consolidated Financial Statements.)

**Debt Financing.** In April 2006, the company filed with the Securities and Exchange Commission a shelf registration statement under which Plum Creek Timber Company, Inc., from time to time, may offer and sell any combination of preferred stock, common stock, depository shares, warrants and guarantees, and under which Plum Creek Timberlands, L.P., the company's wholly owned operating partnership, may from time to time, offer and sell debt securities. The shelf registration statement expires on April 25, 2009.

On May 2, 2006, Plum Creek Timberlands, L.P. issued off the shelf registration statement \$225 million aggregate principal amount of its senior notes with a coupon rate of 5.875%, at a market price of 96.686% of the principal amount. The notes mature in 2015 and are fully and unconditionally guaranteed by Plum Creek Timber Company, Inc. The net proceeds of \$216 million will be used to repay outstanding debt maturing during 2006, including a \$50 million one-year term loan that was paid in May of 2006, \$27 million of senior notes and first mortgage notes that were paid in June of 2006, \$55 million of senior notes paid in October of 2006, and \$75 million of senior notes due in November of 2006.

On June 29, 2006, the company terminated its previous \$650 million revolving line of credit maturing in January 2009 and entered into a new \$750 million revolving line of credit agreement that matures in June 2011. The revolving line of credit may be increased to \$1 billion subject to certain terms and conditions. As of September 30, 2006, the weighted-average interest rate for the borrowings on the line of credit was 5.76%. The interest rate on the line of credit is based on LIBOR plus 0.425%. This rate can range from LIBOR plus 0.27% to LIBOR plus 1% depending on our debt ratings. Subject to customary covenants, the line of credit allows for borrowings from time to time up to \$750 million, including up to \$100 million of standby letters of credit. Borrowings on the line of credit fluctuate daily based on cash needs. As of September 30, 2006, we had \$518 million of borrowings and \$5 million of standby letters of credit outstanding; \$227 million remained available for borrowing under our line of credit. As of October 6, 2006, \$319 million of the borrowings under our line of credit was repaid.

The company's borrowing agreements contain various restrictive covenants, including limitations on harvest levels, sales of assets, the incurrence of indebtedness and making restricted payments (such as payments of cash dividends or stock repurchases). The borrowing agreements limit our ability to make restricted payments based on available cash, which is generally our net income (excluding gains on the sale of capital assets) after adjusting for non-cash charges (such as depreciation and depletion), changes in various reserves, less capital expenditures and principal payments on indebtedness that are not financed. Additionally, the amount of available cash may be increased by the amount of proceeds from the sale of higher and better use properties and, under certain circumstances, by 50% of the amount of net proceeds from the sale of other assets. Furthermore, our line of credit requires that we maintain certain interest coverage and maximum leverage ratios. The company was in compliance with all of our borrowing agreement covenants as of September 30, 2006.

The company's financial policy is to maintain a balance sheet that provides the financial flexibility to pursue our strategic objectives. In order to maintain this financial flexibility, the company's objective is to maintain its investment grade credit rating. This is reflected in our moderate use of debt, good access to credit markets and no material covenant restrictions in our debt agreements that would prevent us from prudently using debt capital.

**Capital Expenditures.** Capital expenditures, excluding the acquisition of timberlands, for the nine months ended September 30, 2006 were \$65 million (including \$5 million in real estate development expenditures). Planned capital expenditures for 2006, excluding the acquisition of timberlands, are expected to range between \$90 million and \$100 million. Of planned capital expenditures in 2006, approximately 50% are considered to be discretionary. Discretionary expenditures consist primarily of silviculture investments and land development investments. Other capital expenditures consist primarily of reforestation and projects at our manufacturing facilities to sustain operating activities or improve safety.

**Equity.** On October 31, 2006, our Board of Directors declared a dividend of \$0.40 per share, or approximately \$71 million, which will be paid on November 30, 2006, to stockholders of record on November 15, 2006. Future dividends will be determined by our Board of Directors, in its sole discretion, based on consideration of a number of factors including, but not limited to, our results of operations, cash flow and capital requirements, economic conditions, tax considerations, debt covenant restrictions that may impose limitations on the company's ability to make cash payments, borrowing capacity, changes in the prices of and demand for Plum Creek's products, and changes in our ability to sell timberlands at attractive prices. Other factors that our Board of Directors considers include the appropriate timing of timber harvests, acquisition and divestiture opportunities, stock repurchases, debt repayment and other means by which the company could deliver value to its stockholders.

In October of 2002, our Board of Directors authorized the company to repurchase up to \$200 million of the company's common stock. In June of 2006, the Board of Directors authorized the company to repurchase up to an additional \$200 million of the company's common stock. For the nine months ended September 30, 2006, the company repurchased approximately 7.5 million shares of common stock at a total cost of \$262 million at an average cost per share of \$35.17. As of September 30, 2006, the company had repurchased a total of approximately 9.5 million shares of common stock for a total cost of \$305 million at an average price of \$32.26 per share, and is authorized to repurchase an additional \$95 million of the company's common stock.

**Future Cash Requirements.** Cash required to meet our financial needs will be significant. We believe, however, that cash on hand and cash flows from continuing operations will be sufficient to fund planned capital expenditures, and interest and principal payments on our indebtedness through the end of 2006. In 2007, the company has \$123 million of scheduled long-term debt principal payment requirements. The company intends to refinance the 2007 principal payments at the time of maturity with the use of a combination of short-term and long-term borrowings, depending on interest rate and market conditions. Management believes that the company's credit ratings, asset base and historical financial performance will allow these refinancings to be completed at attractive interest rates.

#### **Off-Balance Sheet Arrangements, Contractual Obligations, Contingent Liabilities and Commitments**

For information on contractual obligations, see the table Contractual Obligations in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" in our 2005 annual report on Form 10-K. Other than the discussion below, there have been no material changes to our contractual obligations outside the normal course of business.

In May 2006, Plum Creek Timberlands, L.P., the company's wholly owned operating partnership, issued \$225 million aggregate principal amount of its senior notes with a coupon rate of 5.875%, at a market price of 96.686% of the principal amount. The notes mature in 2015 and are fully and unconditionally guaranteed by Plum Creek Timber Company, Inc.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Approximately \$1.9 billion of Plum Creek's long-term debt bears interest at fixed rates, and therefore the fair value of these instruments is affected by changes in market interest rates. The following table presents contractual principal cash flows based upon maturity dates of the company's debt obligations and the related weighted-average contractual interest rates by expected maturity dates for the fixed rate debt (in millions):

	2006	2007	2008	2009	2010	Thereafter	Total	Fair Value <sup>(A)</sup>
<b>September 30, 2006</b>								
Fixed Rate Debt								
Principal due <sup>(B)</sup>	\$ 130	\$ 123	\$ 147	\$ 200	\$ 59	\$ 1,219	\$ 1,878	\$ 1,936
Average interest rate <sup>(C)</sup>	7.0%	6.9%	6.9%	6.8%	6.7%	6.2%		
Variable Rate Debt <sup>(D)</sup>	--	--	--	--	--	\$ 518	\$ 518	\$ 518
	2005	2006	2007	2008	2009	Thereafter	Total	Fair Value

#### September 30, 2005

##### Fixed Rate Debt

Principal due <sup>(B)</sup>	\$ --	\$ 157	\$ 123	\$ 147	\$ 200	\$ 753	\$ 1,380	\$ 1,475
Average interest rate	7.5%	7.5%	7.4%	7.5%	7.3%	7.1%		

Variable Rate Debt	--	\$ 50	--	--	\$ 501	--	\$ 551	\$ 551
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(A) The increase in fair value of our fixed rate debt compared to September 30, 2005 was due primarily to the issuance of \$300 million in Senior Notes in November of 2005 and \$225 million in Senior Notes in May 2006. The increase was partially offset by repayment of \$27 million of senior and mortgage notes and generally higher interest rates at September 30, 2006 compared to 2005.

(B) Excludes unamortized discount of \$6 million at September 30, 2006 and unamortized premium of \$6 million at September 30, 2005.

(C) Represents the average interest rate of total fixed rate debt outstanding at the end of the period.

(D) As of September 30, 2006, the weighted-average interest rate on the \$518 million borrowings under our \$750 million revolving line of credit was 5.76%. The interest rate on the line of credit is based on LIBOR plus 0.425%. This rate can range from LIBOR plus 0.27% to LIBOR plus 1% depending on our debt ratings. As of October 6, 2006, \$319 million of the borrowings under our line of credit was repaid.

## **ITEM 4. CONTROLS AND PROCEDURES**

### **(a) Disclosure Controls and Procedures**

The company's management, with the participation of the company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based on that evaluation, the company's management, including the Chief Executive Officer and Chief Financial Officer, has concluded that the company's disclosure controls and procedures were effective as of the end of such period.

### **(b) Control over Financial Reporting**

There have been no changes in the company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) during the quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the company's internal control over financial reporting.

## **PART II**

### **ITEM 1. LEGAL PROCEEDINGS**

None. (See also Note 8 of the Notes to the Consolidated Financial Statements of Plum Creek Timber Company, Inc.)

### **ITEM 1A. RISK FACTORS**

Other than the discussion below and the discussion included in our quarterly report on Form 10-Q for the three months ended March 31, 2006 as filed with the Securities and Exchange Commission on May 4, 2006, there have been no material changes to the company's Risk Factors as disclosed in our Annual Report on Form 10-K for the year ended December 31, 2005 as filed with the Securities and Exchange Commission on February 28, 2006.

#### *Canadian Softwood Lumber Dispute*

Historically, Canada has been a significant source of lumber for the U.S. market, particularly in the new home construction market. A trade agreement concerning lumber imports between the U.S. and Canada expired in March 2001. Soon thereafter, a U.S. industry coalition, of which Plum Creek is a member, submitted anti-dumping and countervailing duty petitions to the International Trade Commission and the U.S. Department of Commerce alleging that Canadian lumber exports to the U.S. were unfairly subsidized and that lumber from Canada was being dumped into the U.S. market. In response to these petitions, the U.S. Department of Commerce imposed both countervailing and anti-dumping duties. Canada appealed the imposition of these duties to both NAFTA and the WTO.

In April 2006, representatives of the U.S. and Canadian governments announced that an agreement in principle had been reached settling the long-standing dispute over Canadian lumber imports. On October 13, 2006 a definitive agreement was signed establishing a system of tiered taxes and/or volume restrictions that would take effect for a period of seven years. Generally, the agreement provides that no import restrictions would be imposed on Canadian lumber shipments to the U.S. when the Random Lengths Framing Lumber Composite Price is higher than \$355 (per thousand board feet). Below that level, a tiered export tax would be triggered. The impact of the taxes could be mitigated by fluctuations in the rate of exchange between U.S. and Canadian dollars. Under the terms of the agreement, approximately \$500 million of deposits collected by the U.S. will be paid to members of the U.S. industry coalition. As a member of this U.S. industry coalition, we expect to receive a pro rata share of these funds totalling

approximately \$15 million during the fourth quarter of 2006, although it is possible that the entire \$500 million will not be distributed to the coalition companies in a timely manner.

Notwithstanding the signing of a definitive agreement between the U.S. and Canadian governments, there can be no assurance that the agreement will effectively create a fair trade environment. Therefore, downward pressure on domestic timber and lumber prices caused by Canadian imports could continue or increase.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table contains information about the company's purchases of equity securities during the third quarter of 2006:

<i>Period</i>	<i>Total Number of Shares Purchased</i>	<i>Average Price Paid per Share</i>	<i>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</i>	<i>Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs <sup>(A)</sup> <sup>(B)</sup></i>
July 1, 2006 through July 31, 2006	No purchase activity	\$ --	--	\$ 173 million
August 1, 2006 through August 31, 2006	842,500 shares of common stock	\$ 33.95	842,500 shares of common stock	\$ 144 million
September 1, 2006 through September 30, 2006	1,472,600 shares of common stock	\$ 33.82	1,472,600 shares of common stock	\$ 95 million
Total	2,315,100 shares of common stock	\$ 33.87	2,315,100 shares of common stock	

**(A)** In October 2002 the Board of Directors authorized a \$200 million share repurchase program. In June 2006 the Board of Directors authorized an additional \$200 million to be used for the share repurchase program. Prior to July 1, 2006, the corporation had repurchased approximately 7.2 million shares of its common stock for a total cost of \$227 million.

**(B)** For the period October 1, 2006 through October 31, 2006, the company repurchased 30,500 shares of common stock at an average price per share of \$33.99, or approximately \$1 million. These shares were repurchased pursuant to the above referenced publicly announced share repurchase program.

Items 3, 4 and 5 of Part II are not applicable and have been omitted.

## ITEM 6. EXHIBITS

### List of Exhibits

Each exhibit set forth below in the Index to Exhibits is filed as a part of this report. All exhibits not filed herewith are incorporated herein by reference to a prior filing as indicated.

### INDEX TO EXHIBITS

Exhibit Designation	Nature of Exhibit
2.4	Agreement and Plan of Merger by and among Georgia-Pacific Corporation, North American Timber Corp., NPI Timber, Inc., GNN Timber, Inc., GPW Timber, Inc., LRFP Timber, Inc., NPC Timber, Inc. and Plum Creek Timber Company, Inc. (Exhibit 2.1 to Form 8-K, File No. 1-10239, dated July 18, 2000). Amendment No. 1 to the Agreement and Plan of Merger, dated as of June 12, 2001 (Exhibit 2.1 to Form 8-K, File No. 1-10239, dated June 12, 2001).
2.6	Real Estate Purchase and Sale Agreement between Plum Creek Timberlands, L.P., a wholly owned subsidiary of Plum Creek Timber Company, Inc., and Escanaba Timber, LLC, dated September 30, 2005 (Exhibit 2.1 to Form 8-K, File No. 1-10239, dated September 30, 2005).
3.1	Restated Certificate of Incorporation of Plum Creek Timber Company, Inc. (Exhibit 3.1 to Form 10-Q, File No. 1-10239, for the quarter ended March 31, 2002).
3.2	Amended and Restated By-laws of Plum Creek Timber Company, Inc. (Exhibit 3.2 to Form 10-Q, File No. 1-10239, for the quarter ended March 31, 2002).
12.1	Computation of ratio of earnings to fixed charges and computation of ratio of earnings to combined fixed charges and preferred stock dividends.
31.1	Certification of Rick R. Holley, President and Chief Executive Officer, pursuant to Rules 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended.
31.2	Certification of David W. Lambert, Senior Vice President and Chief Financial Officer, pursuant to Rules 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended.
32.1	Certification of Rick R. Holley, President and Chief Executive Officer, pursuant to Rules 13a-14(b) and 15d-14(b) of the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of David W. Lambert, Senior Vice President and Chief Financial Officer, pursuant to Rules 13a-14(b) and 15d-14(b) of the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.



## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PLUM CREEK TIMBER COMPANY, INC.  
(Registrant)

By: /s/ DAVID W. LAMBERT  
DAVID W. LAMBERT  
Senior Vice President and Chief Financial Officer  
(Duly Authorized Officer and Principal Financial Officer)

Date: October 31, 2006

**EXHIBIT 12.1**

**Plum Creek Timber Company, Inc.  
Ratio of Earnings to Fixed Charges**

(In Millions)	Years Ended December 31,					
	9 Months Ended September 30, 2006	2005	2004	2003	2002	2001
Consolidated pretax income from continuing operations	\$ 262	\$ 339	\$ 366	\$ 186	\$ 235	\$ 196
Interest and other financial charges included in expense	103	118	118	126	113	78
Interest portion of rental expense	2	1	1	1	1	--
<b>Earnings</b>	<b>\$ 367</b>	<b>\$ 458</b>	<b>\$ 485</b>	<b>\$ 313</b>	<b>\$ 349</b>	<b>\$ 274</b>
Interest and other financial charges	\$ 103	\$ 118	\$ 118	\$ 126	\$ 113	\$ 78
Interest portion of rental expense	2	1	1	1	1	--
<b>Fixed Charges</b>	<b>\$ 105</b>	<b>\$ 119</b>	<b>\$ 119</b>	<b>\$ 127</b>	<b>\$ 114</b>	<b>\$ 78</b>
<b>Ratio of Earnings to Fixed Charges</b>	<b>3.5</b>	<b>3.8</b>	<b>4.1</b>	<b>2.5</b>	<b>3.1</b>	<b>3.5</b>

**Certification Pursuant to  
Section 302 of the Sarbanes-Oxley Act of 2002**

I, **Rick R. Holley, President and Chief Executive Officer**, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Plum Creek Timber Company, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 31, 2006

By: /s/ RICK R. HOLLEY  
RICK R. HOLLEY  
President and Chief Executive Officer

**Certification Pursuant to  
Section 302 of the Sarbanes-Oxley Act of 2002**

I, **David W. Lambert, Senior Vice President and Chief Financial Officer**, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Plum Creek Timber Company, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 31, 2006

By: /s/ DAVID W. LAMBERT  
DAVID W. LAMBERT  
Senior Vice President and Chief Financial Officer

**Certification Pursuant to  
18 U.S.C. Section 1350,  
As Adopted Pursuant to  
Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Quarterly Report on Form 10-Q of Plum Creek Timber Company, Inc. (the "Company") for the period ended September 30, 2006, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Rick R. Holley, as Chief Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: October 31, 2006

By: /s/ RICK R. HOLLEY  
RICK R. HOLLEY  
President and Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

**Certification Pursuant to  
18 U.S.C. Section 1350,  
As Adopted Pursuant to  
Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Quarterly Report on Form 10-Q of Plum Creek Timber Company, Inc. (the "Company") for the period ended September 30, 2006, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), David W. Lambert, as Chief Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: October 31, 2006

By: /s/ DAVID W. LAMBERT  
DAVID W. LAMBERT  
Senior Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.