Downtown Development Authority

Non-Tax Fund Only

Proposed FY2022 Revenue and Appropriation Request and FY2023 - 2026 Forecasts

Preliminary Plan - Draft 2/19/2021

| | | FY2021 | | | | | | | | | | | | | | | | | |
|---|--------|------------------|----------------|---------------|--------|---------------|----|---------------|--------|--------|--------|------------|-----|---------|----|---------|-------|---------|--|
| | F | Y2020 | Actual as of | | | FY2022 FY2023 | | FY2024 FY2025 | | FY2025 | FY2026 | | FY2 | 2022-26 | | | | | |
| Table 1 - Projected Revenue | | Final | Budget | 01/31/2021 | 1 E | stimate | Re | equest | Forec | ast | F | orecast | F | orecast | F | orecast | T | OTAL | NOTES |
| Property Rental - DASH Parking Lots | \$ | 577,853 | \$ 738,000 | \$ 125,85 | 1 \$ | 200,000 | \$ | 250,000 | \$ 500 | ,000 | \$ | 500,000 | \$ | 500,000 | \$ | 500,000 | \$ 2, | 250,000 | Odd numbered FY include bump up for ArtPrize |
| Property Rental - YMCA Parking Lot | | 43,350 | 72,000 | 24,00 | 0 | 54,000 | | 72,000 | 72 | ,000 | | 72,000 | | 72,000 | | 72,000 | ; | 360,000 | Use of the former DASH 8 lot |
| Interest on Investments | | 248,347 | 70,412 | (125,52 | 7) | 70,412 | | 63,630 | 35 | ,584 | | 49,607 | | 60,825 | | 66,434 | : | | City Treasurer's estimates - Exhibit L |
| The Gallery Promissory Note - Interest | | 17,498 | 12,998 | 10,00 | 3 | 16,854 | | 15,406 | 13 | ,892 | | 12,309 | | 10,653 | | 8,921 | | 61,181 | Per new payment schedule/promissory note 5/13/2020 |
| The Gallery Promissory Note - Principal | | - | 100,000 | 18,20 | 6 | 31,506 | | 32,953 | 34 | ,467 | | 36,051 | | 37,707 | | 39,439 | | 180,617 | Per new payment schedule/promissory note 5/13/2020 |
| Event Sponsorships & Fees | | 11,530 | 40,000 | - | | - | | - | | - | | - | | - | | - | | - | Sponsorships and fees from vendors like food trucks |
| Valent-ICE Sculpture Reimbursements | | 14,600 | - | - | | - | | - | | - | | - | | - | | - | | - | Offset costs of sponsor sculptures |
| Land Sales - 158 Oakes SW & Ottawa Ave | • | 1,994,545 | 197,670 | - | | 197,670 | | 197,670 | | - | | - | | - | | - | | | Oakes sold 3/27/20; Ottawa Ave approved 12/11/19 |
| Miscellaneous | | 162 | 2,000 | 1,770 | | 2,000 | | 2,000 | | ,000 | | 2,000 | | 2,000 | | 2,000 | | | Fees, write-offs, reimbursements, etc. |
| TOTAL PROJECTED REVENUE | \$ 2 | 2,907,885 | \$ 1,233,080 | \$ 54,30 | 3 \$ | 572,442 | \$ | 633,659 | \$ 657 | ,943 | \$ | 671,967 | \$ | 683,185 | \$ | 688,794 | \$ 3, | 335,548 | |
| Table 2 - Committed and Planned Expenditure | es | | | | | | | | | | | | | | | | | | |
| Goal #1: Restore the River as the Draw and C | Create | a Connec | ted and Equi | table River C | Corrid | 10 | | | | | | | | | | | | | |
| Downtown Speaker Series | \$ | 23,499 | \$ 15,000 | \$ - | \$ | - | \$ | 10,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 10,000 | Events featuring city-building experts |
| Riverwalk Assessment | | - | 10,000 | 39 | 1 | 10,000 | | 5,000 | | - | | - | | - | | - | | 5,000 | Assess existing riverwalk to identify needed repairs |
| Sub-Total | \$ | 23,889 | \$ 25,000 | \$ 39 | 1 \$ | 10,000 | \$ | 15,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 15,000 | |
| | | • | | | | | | | | | | | | | | | | | |
| Goal #2: Create a True Downtown Neighborh | ood V | Which is H | ome to a Dive | erse Populat | ion | | | | | | | | | | | | | | |
| Heartside Quality of Life Implementation | | 2,524 | 50,000 | 4,80 | 0 | 20,000 | - | 50,000 | 50 | ,000 | | 50,000 | | 50,000 | | 50,000 | | | Includes restrooms, public inebriate center, etc. |
| Stakeholder Engagement Programs | | 16,872 | 40,000 | 8,47 | 2 | 20,000 | | 30,000 | 30 | ,000 | | 30,000 | | 30,000 | | 30,000 | 1 | 150,000 | Resident and merchant engagement programs |
| Sub-Total | | 19,396 | 90,000 | 13,27 | 2 | 40,000 | | 80,000 | 80 | ,000 | | 80,000 | | 80,000 | | 80,000 | | 400,000 | |
| Goal #3: Implement a 21st Century Mobility S | Strate | gy | | | | | | | | | | | | | | | | | |
| Transportation Demand / DASH Lease | | 150,000 | 150,000 | 26,25 | 0 | 150,000 | | - | 275 | ,000 | | 275,000 | | 275,000 | | 275,000 | 1, | 100,000 | DASH support and streetscape improvements |
| Goal #4: Expand Job Opportunities and Ensu | ure Co | ا ontinued V | itality of the | Local Econo | my | | | | | | | | | | | | | | |
| Downtown Workforce Program | | 24,200 | 35,000 | 18,39 | - | 35,000 | | 35,000 | 35 | ,000 | | 35,000 | | 35,000 | | 35,000 | | 175,000 | Events & programs geared to engaging dntn workforce |
| COVID Economic Relief Funding | | 146,566 | 700,000 | 201,90 | 3 | 300,000 | | · - | | - | | · - | | · - | | · - | | ´- | Business support for COVID-19 relief efforts |
| Ç | | 170,766 | 735,000 | 220,29 | 8 | 335,000 | | 35,000 | 35 | ,000 | | 35,000 | | 35,000 | | 35,000 | 1 | 175,000 | . '' |
| Goal #5: Reinvest in Public Space, Culture, a | nd In | clusive Pro | ogramming | | | | | | | | | | | | | | | | |
| Arena Plaza Improvements - Non-Tax | | - | 600,000 | 613,16 | 4 | 613,164 | | - | | - | | - | | - | | - | | - | Improvements to Van Andel Arena Plaza |
| Bridge Lighting Operations | | 4,009 | 50,000 | 30,000 | 0 | 40,000 | | 15,000 | | - | | - | | - | | - | | 15,000 | Electricity and maintenance for lighting |
| DGRI Event Production | | 197,546 | 165,000 | 116,77 | 0 | 250,000 | | 401,000 | 150 | ,000 | | 150,000 | | 150,000 | | 150,000 | 1, | | DGRI-produced events, i.e. Valent-ICE, etc. |
| Diversity Programming | | 74,325 | 50,000 | 15,50 | 0 | 25,000 | | 50,000 | 50 | ,000 | | 50,000 | | 50,000 | | 50,000 | | 250,000 | Community relations to build more inclusive downtown |
| Downtown Ambassadors | | 220,612 | 222,000 | 175,50 | 4 | 222,000 | | 222,000 | 222 | .000 | | | | | | - | | | Hospitality and safety program |
| Experience Miscellaneous | | 17,964 | 50,000 | | 9 | 10,000 | | 30,000 | 30 | ,000 | | 30,000 | | 30,000 | | 30,000 | | | Available for emerging ideas and opportunities |
| Holiday Décor Program | | 44,109 | 75,000 | 56,03 | 6 | 60,000 | | 65,000 | 50 | ,000 | | 45,000 | | 45,000 | | 45,000 | | | Adorning Downtown for the holiday season |
| Major Event Sponsorship | | 31,056 | 40,000 | 61,50 | | 61,500 | | 135,000 | | ,000 | | 40,000 | | 40,000 | | 40,000 | | | Support for large events |
| Project and Fixed Asset Maintenance | | 2,187 | - | 3,28 | | 5,000 | | 5,000 | | - | | - | | - | | - | | | Asset maintenance not budgeted elsewhere |
| Public Space Activation | | 126,686 | 350,000 | 148,86 | | 300,000 | | 724,000 | 150 | ,000 | | 150,000 | | 150,000 | | 150,000 | 1, | | Buskers/games/murals/public art/enlivening interventions |
| Rosa Parks Circle Ice Skating Support | | 36,377 | 40,000 | - | | 40,000 | | 40,000 | | ,000 | | 40,000 | | 40,000 | | 40,000 | | | Skate rink operations |
| Special Events - Grant Programs | | 10,325 | 35,000 | 7,50 | 0 | 10,000 | | - | | - | | - | | - | | - | | | Support for new and emerging events |
| Special Events - Office of | | 75,000 | 75,000 | 25,000 | | 75,000 | | 75,000 | | - | | - | | - | | - | | | Partial support for Special Events Management staff |

| Special Events - Training Program Winter Avenue Building | 3,057 | 6,000 2,000 | - 227 | - 1,000 | 6,000 2,000 | 6,000 | 6,000 | 6,000 | 6,000 | • | Workshops to assist and train event producers Maintenance and repairs |
|--|--------------|----------------|--------------|--------------|----------------|--------------|--------------|--------------|--------------|--------------|---|
| Sub-Total | 975,119 | 1,795,000 | 1,253,353 | 1,747,664 | 1,770,000 | 748,000 | 511,000 | 511,000 | 511,000 | 4,051,000 | |
| TOTAL PROJECTED EXPENDITURES | \$ 1,343,052 | \$ 2,800,400 | \$ 1,513,564 | \$ 2,282,664 | \$ 1,900,000 | \$ 1,138,000 | \$ 901,000 | \$ 901,000 | \$ 901,000 | \$ 5,741,000 | |
| Table 3 - Excess / (Deficit) of Revenues Over E | xpenses | | | | | | | | | | |
| Fund Balance - Beginning | \$ 4,994,858 | \$ 6,559,691 | \$ 6,559,691 | \$ 6,559,691 | \$ 4,849,469 | \$ 3,583,128 | \$ 3,103,071 | \$ 2,874,038 | \$ 2,656,223 | \$ 4,849,469 | |
| Plus: Projected Revenue | 2,907,885 | 1,233,080 | 54,303 | 572,442 | 633,659 | 657,943 | 671,967 | 683,185 | 688,794 | 3,335,548 | |
| Less: Committed & Planned Expenditures | (1,343,052) | (2,800,400) | (1,513,564) | (2,282,664) | (1,900,000) | (1,138,000) | (901,000) | (901,000) | (901,000) | (5,741,000) | |
| Ending Fund Balance - Before Reserve | \$ 6,559,691 | \$ 4,992,371 | \$ 5,100,430 | \$ 4,849,469 | \$ 3,583,128 | \$ 3,103,071 | \$ 2,874,038 | \$ 2,656,223 | \$ 2,444,017 | \$ 2,444,017 | |
| Reserve for Brownfield 2012A Bonds | (530,999) | (531,483) | (531,483) | (531,483) | (531,591) | (531,257) | (530,781) | (530,187) | (529,229) | (529,229) | Per Ionia Ave Improvements Repayment Agreement |
| Ending Fund Balance - With Reserve | \$ 6,028,692 | \$ 4,460,888 | \$ 4,568,947 | \$ 4,317,986 | \$ 3,051,537 | \$ 2,571,814 | \$ 2,343,257 | \$ 2,126,036 | \$ 1,914,788 | \$ 1,914,788 | |