Nottinghamshire Urgent & Emergency Care Partnership

Partnerships models in the NHS

Nottinghamshire Urgent and Emergency Care Partnership

Collaboration in Education, Research & Development
Nottinghamshire Urgent & Emergency Care Partnership

Delivers over 60 clinical services across urgent and community care. Dedicated training team and support functions.

Clinical Services in Emergency and Acute Care. Significant expertise in training and research.

LMC-owned not-for-profit organisation. Training provider. Significant presence and representation across Primary Care.

APMS Practice
IUC CAS (Primary Care Hub)
OOH GP services
Urgent Treatment Centres
Ambulatory Care Pathways
Health & Social Care Contact Centre
OOH DN Service

The Primary Care Development Centre

dDREEAM

Department of Research and Education
Emergency medicine • Acute medicine • Major trauma

NEMS
Community Benefit Services Limited

CityCare
Building Healthier Communities
Urgent and Emergency Care Partnership

2016

Community Education Provider Network awarded to CityCare and NEMS

CEPNs and PCDC create a voluntary partnership

Joint funded a Programme Manager to lead partnership

2017

Work across the STP area in Urgent and Emergency Care

Early engagement with NUH and DREEAM

Collaboration with a number of stakeholders

Strong desire for partnership to include all stakeholders across U&EC
Working In Partnership with

NOTTINGHAM TRENT UNIVERSITY

DHU

Nottinghamshire Local Medical Committee

NHS

East Midlands Ambulance Service

UNIVERSITY OF NOTTINGHAM

UNIVERSITY OF NORTHAMPTON

UNIVERSITY OF BIRMINGHAM

UNIVERSITY OF DERBY

Urgent Health UK

NHS

Coventry University

Optimum

Health Education England

NHS

United Kingdom • China • Malaysia
Priorities

• Training opportunities

• Retention of staff

• Bespoke portfolio career opportunities in UEC System

• Influence and shape the UEC service

• Faculty of Urgent and Emergency Care
Achievements

• UK first rotational placement for medical students
• Year 10 student placements in Urgent Care
• Innovative placements across providers
• Facilitation of portfolio careers across the system
• Supporting GP 5YFV
Achievements

• Strategic Workforce Transformation Delivery funding - upskilling of clinicians working in unscheduled /urgent care services

• Vanguard - Training programme to Care Home teams

• Workforce Governance Guide for Integrated Urgent Care (NHSE and HEE)

• Partnership and Local Clinicians delivering innovative education
Example

As 4 organisations we pay £1500 to send one person to Sheffield for training in Paediatric Urgent Care.

By pooling our resources, we delivered the training to 93 clinicians in Nottingham for just £4200.

- Equivalent training cost of £139,500
- Eliminated the cost of mileage or train travel on 93 journeys
- Social value = reducing 93 journeys x 80 miles (7,440 CO2 miles)
Achievements

Secured funding to develop STP strategy for

- Advanced Clinical Practice
- Developing new roles and ways of working
- Extending reach and developing sustainability in Training Hubs

Working collaboratively to support

- International GP recruitment across STP
- Training for nurses in care homes
- Building a resilient home care workforce
- Increasing the supply of staff to General Practice
Achievements

• Led work to attract NHSE funding to support Clinical Pharmacists in Urgent Care - rotational placements within NHS 111 and Face to Face Clinical Services

• Secured funding to develop the Faculty of Urgent and Emergency Care - coming soon - national reach

Will support Urgent and Emergency Care system
Achievements

• Relationships across the STP
• Relationships across service providers
• Relationships amongst partnership
Formalise the Partnership
Options Considered

Networks and Associations
- Unlikely to be used if there is a risk sharing element
- Can have legally enforceable rules
- Useful as an information sharing vehicle

Informal Arrangements & MOU’s
- Requires the least amount of initial work (cost)
- Lots of emphasis on good will
- Good for short term/low risk
- Lacks clarity and certainty
- Good first step to something more formal
Options Considered

Sub-Contracting
- A contractual relationship
- One party holds the contract and is primarily responsible
- Lead provider sub-contracts all or some of the activities to other organisations
- Lacks shared control, inequalities of risks and rewards
- Commissioners like as one organisation to deal with

Contractual Joint Venture
- Formalised arrangements for risk sharing
- Often used instead of forming new legal entity where issues around regulation do not support or make it difficult to achieve (differing legal forms)
- Provides greater certainty
- Requires significant work initially (+ cost)
- First step on the road to full incorporation
Options Considered

Merger
- Entities coming together
- Complete surrender of autonomy
- Extreme ‘Collaboration’
- Large (economies of scale) V Small (agile, fleet of foot)
- Takes longer and a costly exercise

New Entity
- A whole separate newly incorporated entity
- Variety of legal forms available – Dependant on constitute member entities
- Organisations becomes members/shareholders
- Provides greater flexibility – can take on contracts, employ, assets?
- Benefits of limited liability
Other Considerations

- Employing Body Status for Staff, Pensions, Equal Pay
- CQC & NHSI (merger & Acquisitions)
- Tax Corporation & VAT
- Educational Regulatory Bodies & Opportunity to Partner
- Governance, Insurance, HSE, Indemnity & Co. Law
Benefits

Effective Use of Financial Resources

Pooling Back Office Resources

Effective Use & Sharing of Training Estates

Sharing and Growing Clinical Educators

Using our legal forms to access funding
Founding Partners

Nottingham University Hospitals Trust NHS

Nottingham CityCare Partnership CIC Social Enterprise

Nottinghamshire Urgent & Emergency Care Partnership

Primary Care Development Centre PCDC
Private Co. Ltd by Guarantee

Nottingham Emergency Medical Services NEMS
Community Benefit Society CBS
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