How is the NHS structured and why does it matter?

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The NHS in 6 minutes
1948
1952
If Florence Nightingale were carrying her lamp through the corridors of the NHS today, she would almost certainly be searching for the people in charge.
The NHS Plan
A plan for investment
A plan for reform

2000
Health and Social Care Act 2012

CHAPTER 7

Explanatory Notes have been produced to assist in the understanding of this Act and are available separately.
2014

The King's Fund

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Who is responsible for commissioning?

**Statutory commissioners**

- **152 Local authorities**
  - Public health
  - Social care

- **191 Clinical commissioning groups**
  - Acute and community services
  - Some primary care

- **7 NHS England/Improvement regional teams**
  - Specialised services
  - Primary care
  - Some public health

**Supporting/co-ordinating bodies**

- **5 Commissioning support units**
  - Provide support services to commissioners

- **44 (14) STPs (ICSs)**
  - Strategic planning by providers and commissioners

- **152 Health and wellbeing boards**
  - Strategic planning by local authority and NHS commissioners
Regulation and oversight

Source: Oikonomou et al (2019)
Where does NHS funding come from?

- **98.9%** of NHS funding comes from general taxation and National Insurance.
- **1.2%** of NHS funding comes from patient charges.
How much does it cost?

£132bn

£114bn

£84bn

£66+17bn

Source: NHS England, NHS Improvement
How is the NHS budget changing?

<table>
<thead>
<tr>
<th>Period</th>
<th>Average Annual Increase in Real Terms</th>
</tr>
</thead>
<tbody>
<tr>
<td>Since 1948</td>
<td>3.7%</td>
</tr>
<tr>
<td>01/02–04/5</td>
<td>8.9%</td>
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<tr>
<td>09/10–14/15</td>
<td>1.1%</td>
</tr>
<tr>
<td>New funding 19/20–23/24</td>
<td>3.4%</td>
</tr>
</tbody>
</table>

Sources: The Health Foundation (2017), King’s Fund et al (2018)
How many people work in the NHS?

Nurses, midwives and health visitors

1.3% rise

Scientific, therapeutic and technical staff

13.4% rise

Ambulance

16.9% rise

Managers

-15.1% fall

Consultants

30.1% rise
New nurse registrants from the EU
Total number of EU nurse registrants in the UK, January 2016–April 2017

Source: Nursing and Midwifery Council.
NHS Activity

In 2017/18:

- **23.9 million A&E attendances**: of which only 88 per cent were seen within four hours
- **93.5 million outpatient appointment attendances**: although there were 119.4 appointments, not all were attended.
- **1.1 billion prescription items** dispensed in 2017/18: double the number in 2007
- **20 million inpatient episodes of care**: since 2009, increasing 12 per cent faster than the population rate of growth
- There are some gaps in national data. Total **clinical contacts in general practice** estimated to have increased by more than 15 per cent 2010/11 – 2014/15
NHS performance

At May 2019:

• **NHS waiting list** includes 4.4 million people

• % patients who **began treatment** or **diagnostic tests** within NHS time limits both at worst level for more than a decade

• % **cancer patients** seen within two weeks following urgent referral at lowest rate since records began.

• **Some positive reductions**: e.g. delayed discharges in April 2019 were 10% less than in April 2018

Source: NHS England
What keeps the NHS up at night?
What keeps the NHS up at night?

Money  Performance  Workforce  Transformation
How does the NHS compare to other countries?
## Health Care System Performance Rankings

<table>
<thead>
<tr>
<th>Category</th>
<th>AUS</th>
<th>CAN</th>
<th>FRA</th>
<th>GER</th>
<th>NETH</th>
<th>NZ</th>
<th>NOR</th>
<th>SWE</th>
<th>SWIZ</th>
<th>UK</th>
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<td><strong>OVERALL RANKING</strong></td>
<td>2</td>
<td>9</td>
<td>10</td>
<td>8</td>
<td>3</td>
<td>4</td>
<td>4</td>
<td>6</td>
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<td>1</td>
<td>11</td>
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<tr>
<td>Care Process</td>
<td>2</td>
<td>6</td>
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<td>8</td>
<td>4</td>
<td>3</td>
<td>10</td>
<td>11</td>
<td>7</td>
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<td>Health Care Outcomes</td>
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<td>3</td>
<td>2</td>
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</tbody>
</table>

Source: Commonwealth Fund analysis

Exhibit 2
Thank you

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